

Executive Committee

Addendum

Date: Wednesday, September 13, 2023
 Time: 9:15 am
 Location: Islands Trust Victoria Boardroom
 200-1627 Fort Street, Victoria, BC

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5. FOLLOW UP ACTION LIST AND UPDATES	
5.1 Follow Up Action List/Director/CAO Updates	
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7. TRUST COUNCIL MEETING PREPARATION	
7.1 Executive	
7.1.1 September Trust Council 3-day schedule	
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7.1.2 September Trust Council draft agenda	
7.1.2.1 September Trust Council draft agenda - attached	12 - 15
7.1.4 Trust Council Follow-up Action List	
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7.1.5 Resolution Without Meeting Report	
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7.1.12 Field Trip / Visiting King Fisher Forest - Session Outline	
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11. WORK PROGRAM	
11.1 Review and amendment of current work program	

Follow Up Action Report

Executive Committee

Chief Administrative Officer

Activity	Responsibility	Dates	Status
1 Initiate a reconciliation learning group comprised of trustees who indicate interest; and a learning plan be developed and implemented through monthly, virtual meetings.	Clare Frater Russ Hotsenpiller	Meeting: 07-Mar-2023 Target: 27-Sep-2023	In Progress
2 Trust Council respond to Minister Kang to the effect that Trust Council will revisit the request for a review of Islands Trust mandate, governance and structure, at September Trust Council and provide the minister with an update.	Russ Hotsenpiller	Meeting: 08-Mar-2023 Target: 27-Sep-2023	In Progress
3 Coordinate a round table on housing, to include BC Housing, key ministers, housing leaders from island communities, and others, within the first six months of the new term and a panel session about housing challenges and solutions in the Islands Trust Area as part of trustee education	Russ Hotsenpiller Stefan Cermak	Meeting: 22-Sep-2022 Target: 06-Dec-2023	In Progress
4 Determine a visioning exercise for trustees at September Trust Council. EC, GC, and FPC subgroup to collaborate.	Russ Hotsenpiller	Meeting: 03-May-2023 Target: 26-Sep-2023	Completed
5 Explore future education/workshop sessions on decision-making to benefit trustees.	Russ Hotsenpiller	Meeting: 24-May-2023 Target: 26-Sep-2023	In Progress

Follow Up Action Report

Executive Committee

Chief Administrative Officer

Activity	Responsibility	Dates	Status
6 Amend the Strategic Plan to extend the Strategic Plan through 2024/25 as an interim strategic plan with the following changes: 1. Corporate Planning is adopted as a priority for Trust Council 2. Prioritizing elements of the strategic projects that support land use decision making 3. Update the strategic initiatives related to housing to focus on projects that will develop healthy, resilient island communities by employing two lenses: mitigating and adapting to the effects of climate change, and managing growth by cultivating equitable, inclusive and resilient communities and the natural environment	Russ Hotsenpiller	Meeting: 28-Jun-2023 Target: 06-Dec-2023	In Progress
7 Coordinate a strategy and prepare a request that the Province revisit the provincial grant funding formula to the Islands Trust.	Russ Hotsenpiller	Meeting: 08-Mar-2023 Target: 06-Dec-2023	In Progress
8 Staff to report on preparing a strategic approach to request additional funding from the Province.	Russ Hotsenpiller	Meeting: 12-Jul-2023 Target: 27-Sep-2023	In Progress
9 Notify VICC and Finance Dept of EC's approval of the \$250.00 VICC funding request via resolution.	Russ Hotsenpiller	Meeting: 02-Aug-2023 Target: 13-Sep-2023	In Progress
10 Make arrangements for Islands Trust UBCM hosted breakfast inviting related local governments.	Russ Hotsenpiller	Meeting: 02-Aug-2023 Target: 13-Sep-2023	Completed

Follow Up Action Report

Executive Committee

Director Legislative Services

Activity	Responsibility	Dates	Status
1 Staff to draft amendments for replacement of those Trust Council policies deemed as top priority for updating, based on policy review analysis, for consideration of approval by Trust Council. As of March 2022, amendments to 11 out of 17 policies deemed out of date have been adopted.	David Marlor	Meeting: 03-Feb-2021 Target: 27-Sep-2023	In Progress
2 Review the Executive Committee sponsorship policy and report back recommendations on local trust committee approvals, communications, and funding mechanisms.	David Marlor	Meeting: 14-Apr-2021 Target: 13-Sep-2023	In Progress
3 Staff to report back on recording of meetings by members of the public re clarity on recording and report on recording of electronic meetings.	David Marlor	Meeting: 22-Mar-2023 Target: 13-Sep-2023	In Progress
4 Staff to provide a briefing with respect to options for better understanding of the policy regarding Code of Conduct for vice-chairs, trustees and the public.	David Marlor	Meeting: 12-Apr-2023 Target: 13-Sep-2023	In Progress
5 Develop model bylaws with regards to public notice guidance, as a priority.	David Marlor	Meeting: 14-Jun-2023 Target: 13-Sep-2023	In Progress
6 Staff to discuss, with interested trustees, requirements and options and report back on possibilities and effort required to improve Trustee access to key documents.	David Marlor	Meeting: 29-Jun-2023 Target: 27-Sep-2023	In Progress



Follow Up Action Report

Executive Committee

Director Legislative Services

Activity	Responsibility	Dates	Status
7 Staff consider options and report back on possibilities and effort required to provide Trustee view access to integrated calendar of Trust Meetings.	David Marlor	Meeting: 29-Jun-2023 Target: 28-Sep-2023	In Progress
8 Provide the legal opinion on mooring buoys and report to Executive Committee after its receipt.	David Marlor	Meeting: 12-Jul-2023 Target: 13-Sep-2023	In Progress

Director of Planning Services

Activity	Responsibility	Dates	Status
1 Develop a communications strategy and materials to support awareness of the housing affordability advocacy request and rationale.	Clare Frater Stefan Cermak	Meeting: 22-Sep-2022 Target: 27-Jun-2023	In Progress
2 Coordinate a round table on housing, to include BC Housing, key ministers, housing leaders from island communities, and others, within the first six months of the new term and a panel session about housing challenges and solutions in the Islands Trust Area as part of trustee education	Russ Hotsenpiller Stefan Cermak	Meeting: 22-Sep-2022 Target: 06-Dec-2023	In Progress
3 Director of Planning Services request the Office of the Ombudsperson to undertake a comprehensive review of the enforcement-related policies and practices of the Islands Trust, and recommend such improvements and changes to them as may be required to bring the policies and practices into conformity with best practices for local government bylaw enforcement.	Stefan Cermak	Meeting: 08-Mar-2023 Target: 27-Sep-2023	In Progress



Follow Up Action Report

Executive Committee

Director of Planning Services

Activity	Responsibility	Dates	Status
4 Staff to: a) evaluate the implications of a longer referral response window, and; b) consider how Trust Council and local trust committees (LTC's) might consult with First Nations to better understand what changes to the current referral process should be made to both improve communication and to further reconciliation, and report back to Trust Council.	Clare Frater Stefan Cermak	Meeting: 29-Jun-2023 Target: 06-Dec-2023	In Progress
5 Advise Bowen Island Municipality in writing that the Executive Committee considers Bylaws No. 608 and 609 contrary or at variance with the Islands Trust Policy Statement. - DONE Set a meeting before October 24 (within 60 days) with BIM and EC as set out in the letters patent. - IN PROGRESS	Stefan Cermak	Meeting: 25-Aug-2023 Target: 24-Oct-2023	In Progress

Director, Administrative Services

Activity	Responsibility	Dates	Status
1 Review Islands Trust Policy 6.5.2 as a whole and specifically make recommendations to amend the policy to ensure the policy is clear in regards to the process and decision making authority related to proposed 'overspends' for any particular budget item.	Julia Mobbs	Meeting: 21-Oct-2020 Target: 01-Jan-2024	In Progress
2 Staff to research the possibility of self-insurance for the organization.	Julia Mobbs	Meeting: 29-Jun-2023 Target: 06-Dec-2023	In Progress



Follow Up Action Report

Executive Committee

Director, Trust Area Services

Activity	Responsibility	Dates	Status
1 Investigate options for local trust committees with respect to being notified of aquaculture and mariculture license changes including changes in species in its negotiation of protocol agreements with the province.	Clare Frater	Meeting: 30-Jan-2019 Target: 06-Dec-2023	In Progress
2 Legislative Monitoring Chart (bi-annually to Trust Council) Staff to produce the Legislative Monitoring briefing every 6 months with the next one being September 2023.	Clare Frater	Meeting: 23-Feb-2022 Target: 13-Sep-2023	Completed
3 Staff to work with trustees to organize two film screenings of the movie Dust n Bones and reconciliation discussions subject to support of affected local trust committees. (A grant in aid of 4,500 (from History and Heritage Grants in Aid program was provided in 2020 to host screenings on three islands but due to Covid-19 restrictions only one screening occurred.) EC previously indicated interest from Gabriola and Salt Spring Islands.	Clare Frater	Meeting: 26-Feb-2020 Target: 27-Sep-2023	In Progress
4 That Trust Council request that the Executive Committee support Bowen Island Municipality in its efforts to oppose recreational use of motorized vehicles on Mount Gardner Crown land, subject to consultation with First Nations. (ongoing).	Clare Frater	Meeting: 17-Jun-2020 Target: 06-Dec-2023	In Progress

Follow Up Action Report

Executive Committee

Director, Trust Area Services

Activity	Responsibility	Dates	Status
5 Investigate options for policies or policy updates for formal opportunities for First Nations presentations and engagement at Trust Council meetings.	Clare Frater	Meeting: 07-Oct-2021 Target: 06-Sep-2023	In Progress
6 Staff to develop policy regarding s. 8 (2) (h.1) (iii) and (iv) of the Islands Trust Act.	Clare Frater	Meeting: 12-Apr-2022 Target: 20-Sep-2023	In Progress
7 Initiate rekindling of the San Juan County/Islands Trust relationship, work with Chair for September	Clare Frater	Meeting: 11-Jan-2023 Target: 27-Sep-2023	In Progress
8 Staff advance the question of responding to delegates with thank you letters, for June Trust Council, and that staff prepare a briefing on practices in other local governments.	Clare Frater	Meeting: 11-Jan-2023 Target: 27-Jun-2023	Completed
9 Initiate a reconciliation learning group comprised of trustees who indicate interest; and a learning plan be developed and implemented through monthly, virtual meetings.	Clare Frater Russ Hotsenpiller	Meeting: 07-Mar-2023 Target: 27-Sep-2023	In Progress
10 Develop a communications strategy and materials to support awareness of the housing affordability advocacy request and rationale.	Clare Frater Stefan Cermak	Meeting: 22-Sep-2022 Target: 27-Jun-2023	In Progress
11 Bring a report/briefing/RFD to get direction from TC on further action regarding the Climate Change Emergency include materials from last terms trustee led messaging.	Clare Frater	Meeting: 03-May-2023 Target: 26-Sep-2023	Completed

Follow Up Action Report

Executive Committee

Director, Trust Area Services

Activity	Responsibility	Dates	Status
12 Staff to: a) evaluate the implications of a longer referral response window, and; b) consider how Trust Council and local trust committees (LTC's) might consult with First Nations to better understand what changes to the current referral process should be made to both improve communication and to further reconciliation, and report back to Trust Council.	Clare Frater Stefan Cermak	Meeting: 29-Jun-2023 Target: 06-Dec-2023	In Progress

**Trust Council Quarterly Meeting Schedule
September 26-28, 2023**

Tuesday, September 26	Wednesday, September 27	Thursday, September 28
10:00 Executive Committee Meeting	8:30 Development of a Vision Visioning Exercise	8:30 Closed Meeting
12:00 Lunch		9:00 Rise and Report
1:00 Land Acknowledgement Call to Order and Approval of Agenda General Business Arising Consent Agenda Item(s) Adoption of Minutes TC FUAL RWM RPT	10:30 Break	9:05 New Business Notice of Motion Gabriola LTC Request Trustee Peterson - Disposition of Delegations - Discussion Trustee Boland - Trust Council Meeting Schedule - Discussion
1:15 CLOSED SESSION Working Session	10:45 Visioning Exercise - continued	10:30 Break
3:00 Break	12:00 Lunch - Car Pool Field Trip	10:45 Trustee Summary Updates Trustee Roundtable
3:15 Executive Consent Agenda Item(s) CAO's Report EC Work Program Decision/Discussion Items Bylaw Compliance and Enforcement - RFD Review of TC Policies - RFD Request for Provincial Review - BRF	Guided visit to KELÁ_EKE Kingfisher Forest	Baynes Sound Lambert Channel BC Ferries Advisory Committee
4:30 Governance Committee Work Program Matrix Corporate Planning Framework - RFD	1:30 Delegations/Public Comment	Disposition of Delegations Correspondence Priorities Chart December Trust Council Draft Schedule
	2:45 Planning Services Consent Agenda Items Director's Report RPC Work Program Bylaw Enforcement Stats - BRF	
5:30 Adjourn for the Day (approx.)	3:00 Break	12:00 Adjournment (approx.)
	3:15 Administrative Services Consent Agenda Items Director's Report FPC Work Program Decision/Discussion Items Financial RPT - Audit RPT - SOFI RPT - BAP	
	4:15 Trust Area Services Consent Agenda Items TPC Work Program Director's Report Conservancy Report Legislative Monitoring - BRF Decision/Discussion Items NAPTEPS - Snaw-naw-as - Policy Statement	
	5:30 Adjourn for the Day (approx.)	
	* denotes decision items RFD = request for decision BRF = briefing times are provided for information and	 Islands Trust Visit the meeting webpage: https://islandstrust.bc.ca/event/trust-council-sept-2022/ ~ to view the agenda package ~ to join the meeting electronically, view livestream or attend by phone-in



Islands Trust Council Quarterly Meeting

Date: Tuesday, September 26, 2023
Time: 1:00 pm - 12:00 pm
Location: Pender Islands Community Hall
4418 Bedwell Harbour Road, North Pender Island, BC

Pages

Tuesday, September 26, 2023

1. CALL TO ORDER / LAND ACKNOWLEDGEMENT 1:00 PM - 1:00 PM
2. APPROVAL OF AGENDA
3. GENERAL BUSINESS ARISING
 - 3.1 Consent Agenda Items
 - 3.1.1 June Trust Council draft meeting minutes
 - 3.1.2 Trust Council Follow-Up Action List
 - 3.1.3 Resolution without Meeting Report
4. CLOSED SESSION 1:15 PM - 3:00 PM
 - BREAK
 - 3:00 PM - 3:15 PM
5. EXECUTIVE 3:15 PM - 4:30 PM
 - 5.1 Consent Agenda Items
 - 5.1.1 Chief Administrative Officer's Report
 - 5.1.2 Executive Committee Work Program Report
 - 5.2 Discussion/Decision Items
 - 5.2.1 Bylaw Compliance and Enforcement Office of the Ombudsperson Report - RFD
 - 5.2.2 Review of Trust Council Policies - RFD
 - 5.2.3 Request for a Provincial Review - Briefing
6. GOVERNANCE COMMITTEE 4:30 PM - 5:30 PM
 - 6.1 Work Program/Matirx

6.2 Corporate Planning Process - Briefing

ADJOURN FOR THE DAY

5:30 PM (Approximate)

Wednesday, September 28, 2023

7. DEVELOPMENT OF A VISION 8:30 AM - 12:00 PM
- 7.1 Development of a Vision for Islands Trust - Briefing
- BREAK
- 10:30 AM - 10:45 AM
8. LUNCH CARPOOL - FIELD TRIP 12:00 PM - 1:15 PM
- 8.1 Guided Visit to KELA_EKE Kingfisher Forest
9. DELEGATIONS/PUBLIC COMMENTS 1:30 PM - 2:45 PM
- 9.1 Delegations
- 9.2 Public Comments
10. PLANNING SERVICES 2:45 PM - 3:00 PM
- 10.1 Consent Agenda Items
- 10.1.1 Directors Report
- 10.1.2 Regional Planning Committee Work Program Report
- 10.1.3 Bylaw Enforcement Statistical Report - Briefing
- 10.2 Discussion / Decision Items
- None
- BREAK
- 3:00 PM - 3:15 PM
11. ADMINISTRATIVE SERVICES / FINANCE 3:15 PM - 4:15 PM
- 11.1 Consent Agenda Items
- 11.1.1 Director of Administrative Services Report
- 11.1.2 Financial Planning Committee Work Program Report
- 11.1.3 June 30, 2023 Quarterly Financial Report
- 11.2 Discussion / Decision Items
- 11.2.1 March 31, 2023 Islands Trust Audited Financial Statements and Audit Report - RFD
- 11.2.2 Statement of Financial Information (SOFI) - RFD

11.2.3 March 31, 2023 Allocated Financial Statements - BRF

11.2.4 Draft 2024/25 Budget Assumptions, Principles and Guidelines

12. TRUST AREA SERVICES 4:15 PM - 5:30 PM

12.1 Consent Agenda Items

12.1.1 Director of Trust Area Services Report

12.1.2 Trust Programs Committee Work Program Report

12.1.3 Islands Trust Conservancy Report

12.1.4 March 31, 2023 Audited Financial Statements of the Islands Trust
Conservancy - Briefing

12.1.5 Legislative Monitoring Report, August 2023 - Briefing

12.2 Discussion / Decision Items

12.2.1 Introducing Islands Trust Conservancy Chair - Risa Smith

12.2.2 Larmour NAPTEP Application (Salt Spring) - RFD

12.2.3 Koontz NAPTEP Application (Gabriola)

12.2.4 Snaw-naw-as First Nation Islands Trust Working Group - RFD

12.2.5 Draft Revised Policy Statement Amendment Project Charter V6 - RFD

ADJOURN FOR THE DAY

5:30 PM (Approximate)

Thursday, September 28, 2023

13. CLOSED MEETING 8:30 AM - 9:00 AM

14. RISE AND REPORT

15. NEW BUSINESS 9:05 AM - 10:30 AM

15.1 Notice of Motion for September Trust Council re: Gabriola LTC request

15.2 Trustee Peterson re: Disposition of Delegations - Discussion

15.3 Trustee Boland re: Trust Council Meeting Schedule and Agenda - Discussion

BREAK

10:30 AM - 10:45 AM

16. TRUSTEE SUMMARY UPDATES

16.1 TRUSTEE ROUNDTABLE 10:45 AM - 11:30 AM

16.2 Baynes Sound/Lambert Channel Ecosystem Forum

16.3 BC Ferries Advisory Committees

- 17. DISPOSITION OF DELEGATIONS
- 18. CORRESPONDENCE
- 19. PRIORITIES CHART
- 20. NEXT MEETING
 - 20.1 Proposed Upcoming Trust Council Program
- 21. ADJOURNMENT

12:00 PM (Approximate)

DRAFT

Follow Up Action Report

Trust Council

Chief Administrative Officer

Activity	Responsibility	Dates	Status
1 That Trust Council consider approaching the Province of British Columbia to request additional funding for the Islands Trust annual budget, ensuring any request that goes forward is appropriately strategized in line with other requests currently being asked of the Province; and that Trust Council direct staff to work with Executive Committee and the Islands Trust Conservancy Board to strategize an approach for requesting additional funding from the Province.	Russ Hotsenpiller	Meeting: 17-Sep-2019 Target: 06-Dec-2023	In Progress
2 That Trust Council prioritize public engagement tools and approaches as a priority topic for future learning opportunities.	Russ Hotsenpiller	Meeting: 21-Sep-2021 Target: 06-Dec-2022	In Progress
3 Coordinate the provision of expert advice and training to the incoming Trust Council, early in the new term, on the theme of public engagement and consultation, building on lessons learned from the first three phases of Islands 2050 public engagement from 2019 - 2022.	Clare Frater Russ Hotsenpiller	Meeting: 21-Sep-2022 Target: 15-Dec-2023	In Progress
4 In cooperation with Executive Committee, provide a list of needed resources in priority order to advance the Trust's reconciliation activity with First Nations in British Columbia that Council may debate and endorse for advocacy to British Columbia.	Clare Frater Russ Hotsenpiller	Meeting: 22-Sep-2022 Target: 27-Jun-2023	In Progress

Follow Up Action Report

Trust Council

Chief Administrative Officer

Activity	Responsibility	Dates	Status
5 Trust Council ask the Governance Committee to review the current method of appointment and the make-up of membership for Trust Council standing committees. (added to GC FUAL)	Russ Hotsenpiller	Meeting: 07-Mar-2023 Target: 27-Jun-2023	In Progress
6 That Trust Council direct Executive Committee to work with staff on a coordinated strategy and prepare a request that the Province revisit the provincial grant funding formula to the Islands Trust.	Russ Hotsenpiller	Meeting: 07-Mar-2023 Target: 27-Jun-2023	In Progress
7 Trust Council respond to Minister Kang to the effect that Trust Council will revisit the request for a review of Islands Trust mandate, governance and structure, at September Trust Council and provide the minister with an update.	Russ Hotsenpiller	Meeting: 07-Mar-2023 Target: 26-Sep-2023	In Progress
8 Amend the Strategic Plan to extend the Strategic Plan through 2024/25 as an interim strategic plan with the following changes: 1. Corporate Planning is adopted as a priority for Trust Council 2. Prioritizing elements of the strategic projects that support land use decision making 3. Update the strategic initiatives related to housing to focus on projects that will develop healthy, resilient island communities by employing two lenses: mitigating and adapting to the effects of climate change, and managing growth by cultivating equitable, inclusive and resilient communities and the natural environment	Russ Hotsenpiller	Meeting: 28-Jun-2023 Target: 27-Sep-2023	In Progress

Follow Up Action Report

Trust Council

Director Legislative Services

Activity	Responsibility	Dates	Status
1 Trust Council requested Executive Committee follow up with the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD) around forest management.	Clare Frater David Marlor	Meeting: 12-Mar-2020 Target: 06-Dec-2023	In Progress
2 That Trust Council request staff to recommend amendments to Trust Council Policy 6.3.2 to address the use of unspent special property tax requisition funds on new programs or initiatives when the original program or initiative remains ongoing.	David Marlor Julia Mobbs	Meeting: 15-Sep-2020 Target: 06-Dec-2023	In Progress
3 Trust Council asked staff to provide recommendations about how to broaden engagement and capacity building within local communities, particularly with respect to involving First Nations, in the work of the Islands Trust Area.	Clare Frater David Marlor	Meeting: 10-Mar-2021 Target: 16-Oct-2026	In Progress
4 Trust Council direct staff to specify that the Legislative Services, Meeting Administrator position be named as temporary for one year.	David Marlor Julia Mobbs	Meeting: 07-Mar-2023 Target: 01-Apr-2024	In Progress



Follow Up Action Report

Trust Council

Director Legislative Services

Activity	Responsibility	Dates	Status
5 Staff to report back with options and implications of changing the selection process established in Trust Council Policy 2.3.1 Council Committee Systems for the Financial Planning Committee so that membership is determined by Trust Council election and; THAT Trust Council change the process for appointing the FinancialPlanning Committee established in Policy 2.3.1 Council CommitteeSystems, by limiting the appointment under current policy to 6 monthspending adoption of a new selection policy, at which time a new FinancialPlanning Committee could be decided by the new policy failing which, theexisting Financial Planning Committee will remain in office.	David Marlor	Meeting: 18-Nov-2022 Target: 27-Jun-2023	Completed
6 Staff to discuss, with interested trustees, requirements and options and report back on possibilities and effort required to improve Trustee access to key documents.	David Marlor	Meeting: 29-Jun-2023 Target: 27-Sep-2023	In Progress
7 Staff consider options and report back on possibilities and effort required to provide Trustee view access to integrated calendar of Trust Meetings.	David Marlor	Meeting: 29-Jun-2023 Target: 28-Sep-2023	In Progress

Director of Planning Services

Activity	Responsibility	Dates	Status
1 Executive Committee to develop a communications strategy and materials to support awareness of the housing affordability advocacy request and rationale.	Clare Frater Stefan Cermak	Meeting: 22-Sep-2022 Target: 14-Mar-2023	In Progress

Follow Up Action Report

Trust Council

Director of Planning Services

Activity	Responsibility	Dates	Status
2 Trust Council host a panel session about housing challenges and solutions in the Islands Trust Area as part of trustee education.	Stefan Cermak	Meeting: 22-Sep-2022 Target: 14-Mar-2023	In Progress
3 That Trust Council coordinate a round table on housing, to include BC Housing, key ministers, housing leaders from island communities, and others, within the first six months of the new term.	Stefan Cermak	Meeting: 22-Sep-2022 Target: 23-Mar-2023	In Progress
4 Director of Planning Services request the Office of the Ombudsperson to undertake a comprehensive review of the enforcement related policies and practices of the Islands Trust, and recommend such improvements and changes to them as may be required to bring the policies and practices into conformity with best practices for local government bylaw enforcement.	Stefan Cermak	Meeting: 08-Mar-2023 Target: 26-Sep-2023	In Progress
5 Staff to: a) evaluate the implications of a longer referral response window, and; b) consider how Trust Council and local trust committees (LTC's) might consult with First Nations to better understand what changes to the current referral process should be made to both improve communication and to further reconciliation, and report back to Trust Council.	Clare Frater Stefan Cermak	Meeting: 29-Jun-2023 Target: 06-Dec-2023	In Progress

Director, Administrative Services

Activity	Responsibility	Dates	Status
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Follow Up Action Report

Trust Council

Director, Administrative Services

Activity	Responsibility	Dates	Status
1 That Trust Council request staff to recommend amendments to Trust Council Policy 6.3.2 to address the use of unspent special property tax requisition funds on new programs or initiatives when the original program or initiative remains ongoing.	David Marlor Julia Mobbs	Meeting: 15-Sep-2020 Target: 06-Dec-2023	In Progress
2 Trust Council direct staff to specify that the Legislative Services, Meeting Administrator position be named as temporary for one year.	David Marlor Julia Mobbs	Meeting: 07-Mar-2023 Target: 01-Apr-2024	In Progress
3 Staff to research the possibility of self-insurance.	Julia Mobbs	Meeting: 27-Jun-2023 Target: 06-Dec-2023	In Progress

Director, Trust Area Services

Activity	Responsibility	Dates	Status
1 Trust Council requested Executive Committee follow up with the Ministry of Forests, Lands, Natural Resource Operations and Rural Development (FLNRORD) around forest management.	Clare Frater David Marlor	Meeting: 12-Mar-2020 Target: 06-Dec-2023	In Progress
2 That Trust Council request that the Executive Committee support Bowen Island Municipality in its efforts to oppose recreational use of motorized vehicles on Mount Gardner Crown land, subject to Bowen Island's Municipality First Nations consultation.	Clare Frater	Meeting: 17-Jun-2020 Target: 06-Dec-2022	In Progress



Follow Up Action Report

Trust Council

Director, Trust Area Services

Activity	Responsibility	Dates	Status
3 Cooperate and work with Dr. Tara Martin's delegation re data sharing of Coastal Douglas-fir.	Clare Frater	Meeting: 17-Jun-2020 Target: 06-Dec-2022	In Progress
4 That Trust Council issue a NAPTEP certificate for the R. Leader property (Parcel Identifier 000-395-081) subject to registration of a conservation covenant and completion of a baseline inventory report consistent with the standards developed for NAPTEP.	Clare Frater Kate Emmings Kathryn Martell	Meeting: 03-Dec-2020 Target: 06-Dec-2023	In Progress
5 Trust Council asked staff to provide recommendations about how to broaden engagement and capacity building within local communities, particularly with respect to involving First Nations, in the work of the Islands Trust Area.	Clare Frater David Marlor	Meeting: 10-Mar-2021 Target: 16-Oct-2026	In Progress
6 That Trust Council request staff to provide a report outlining potential options for how the Trust and local trust committees can engage and assist with the Coast Guard Oil Spill response planning process.	Clare Frater	Meeting: 22-Sep-2021 Target: 16-Oct-2026	In Progress
7 Trust Council approved issuance of an increased Natural Area Exemption Certification for the application to expand of the Nighthawk Hill NAPTEP area subject to registration of an appropriate expanded conservation covenant with the Islands Trust Conservancy.	Clare Frater Kate Emmings Kathryn Martell	Meeting: 02-Dec-2021 Target: 15-Dec-2023	In Progress
8 Policy Statement Amendment Project - Amend draft Bylaw No. 183 as directed by adopted resolutions.	Clare Frater	Meeting: 21-Sep-2022 Target: 07-Sep-2026	In Progress

Follow Up Action Report

Trust Council

Director, Trust Area Services

Activity	Responsibility	Dates	Status
9 Continue to build staff-to-staff relationships with First Nations who provided input to the Policy Statement Amendment Project in Phases 1 and 2 of early and meaningful engagement, and provide additional capacity funding to support continued First Nations engagement on this project.	Clare Frater	Meeting: 21-Sep-2022 Target: 16-Oct-2026	In Progress
10 Coordinate the provision of expert advice and training to the incoming Trust Council, early in the new term, on the theme of public engagement and consultation, building on lessons learned from the first three phases of Islands 2050 public engagement from 2019 - 2022.	Clare Frater Russ Hotsenpiller	Meeting: 21-Sep-2022 Target: 15-Dec-2023	In Progress
11 In cooperation with Executive Committee, provide a list of needed resources in priority order to advance the Trust's reconciliation activity with First Nations in British Columbia that Council may debate and endorse for advocacy to British Columbia.	Clare Frater Russ Hotsenpiller	Meeting: 22-Sep-2022 Target: 27-Jun-2023	In Progress
12 Executive Committee to develop a communications strategy and materials to support awareness of the housing affordability advocacy request and rationale.	Clare Frater Stefan Cermak	Meeting: 22-Sep-2022 Target: 14-Mar-2023	In Progress
13 Extend the timeline for issuing the Natural Area Exemption Certificate for Natural Area Protection Tax Exemption Program application SS-NAP-2020.3 (Salt Spring Island) until December 2024.	Clare Frater Kate Emmings	Meeting: 06-Dec-2022 Target: 31-Dec-2024	In Progress

Follow Up Action Report

Trust Council

Director, Trust Area Services

Activity	Responsibility	Dates	Status
14 THAT a reconciliation learning group be initiated comprised of trustees who indicate interest; and that a learning plan be developed and implemented through monthly, virtual meetings.	Clare Frater	Meeting: 07-Mar-2023 Target: 26-Mar-2024	In Progress
15 Forward approved 2022/23 Annual Report to the Minister of Municipal Affairs by Fall deadline.	Clare Frater	Meeting: 28-Jun-2023 Target: 13-Sep-2023	In Progress
16 Staff to: a) evaluate the implications of a longer referral response window, and; b) consider how Trust Council and local trust committees (LTC's) might consult with First Nations to better understand what changes to the current referral process should be made to both improve communication and to further reconciliation, and report back to Trust Council.	Clare Frater Stefan Cermak	Meeting: 29-Jun-2023 Target: 06-Dec-2023	In Progress

Ecosystem Protection Specialist

Activity	Responsibility	Dates	Status
1 That Trust Council issue a NAPTEP certificate for the R. Leader property (Parcel Identifier 000-395-081) subject to registration of a conservation covenant and completion of a baseline inventory report consistent with the standards developed for NAPTEP.	Clare Frater Kate Emmings Kathryn Martell	Meeting: 03-Dec-2020 Target: 06-Dec-2023	In Progress



Follow Up Action Report

Trust Council

Ecosystem Protection Specialist

Activity	Responsibility	Dates	Status
2 Trust Council approved issuance of an increased Natural Area Exemption Certification for the application to expand of the Nighthawk Hill NAPTEP area subject to registration of an appropriate expanded conservation covenant with the Islands Trust Conservancy.	Clare Frater Kate Emmings Kathryn Martell	Meeting: 02-Dec-2021 Target: 15-Dec-2023	In Progress

Manager, Islands Trust Conservancy

Activity	Responsibility	Dates	Status
1 That Trust Council issue a NAPTEP certificate for the R. Leader property (Parcel Identifier 000-395-081) subject to registration of a conservation covenant and completion of a baseline inventory report consistent with the standards developed for NAPTEP.	Clare Frater Kate Emmings Kathryn Martell	Meeting: 03-Dec-2020 Target: 06-Dec-2023	In Progress
2 Trust Council approved issuance of an increased Natural Area Exemption Certification for the application to expand of the Nighthawk Hill NAPTEP area subject to registration of an appropriate expanded conservation covenant with the Islands Trust Conservancy.	Clare Frater Kate Emmings Kathryn Martell	Meeting: 02-Dec-2021 Target: 15-Dec-2023	In Progress
3 Extend the timeline for issuing the Natural Area Exemption Certificate for Natural Area Protection Tax Exemption Program application SS-NAP-2020.3 (Salt Spring Island) until December 2024.	Clare Frater Kate Emmings	Meeting: 06-Dec-2022 Target: 31-Dec-2024	In Progress



Resolutions Without Meetings Log

Trust Council

Resolution Number	Action	Date
2023-003 Adopt Islands Trust Council Bylaw 192, cited as "Revenue Anticipation Borrowing Bylaw 2023-2024". It was Moved by Trustee Gauvreau and Seconded by Trustee Maude, That Islands Trust Council Bylaw 192, cited as "Revenue Anticipation Borrowing Bylaw 2023-2024", be adopted.	Carried	16-Jun-2023
2023-002 Adopt Islands Trust Council Bylaw 191, cited as the "Financial Plan Bylaw 2023-2024". It was Moved by Trustee Peterson and Seconded by Trustee Dodds, That Islands Trust Council Bylaw 191, cited as "Financial Plan Bylaw 2023-2024", be adopted. The Minister's office provided their approval on May 2, 2023.	Carried	13-Jun-2023



September 27, 2023
Islands Trust Council
Visit to KELÁ_EKE Kingfisher Forest

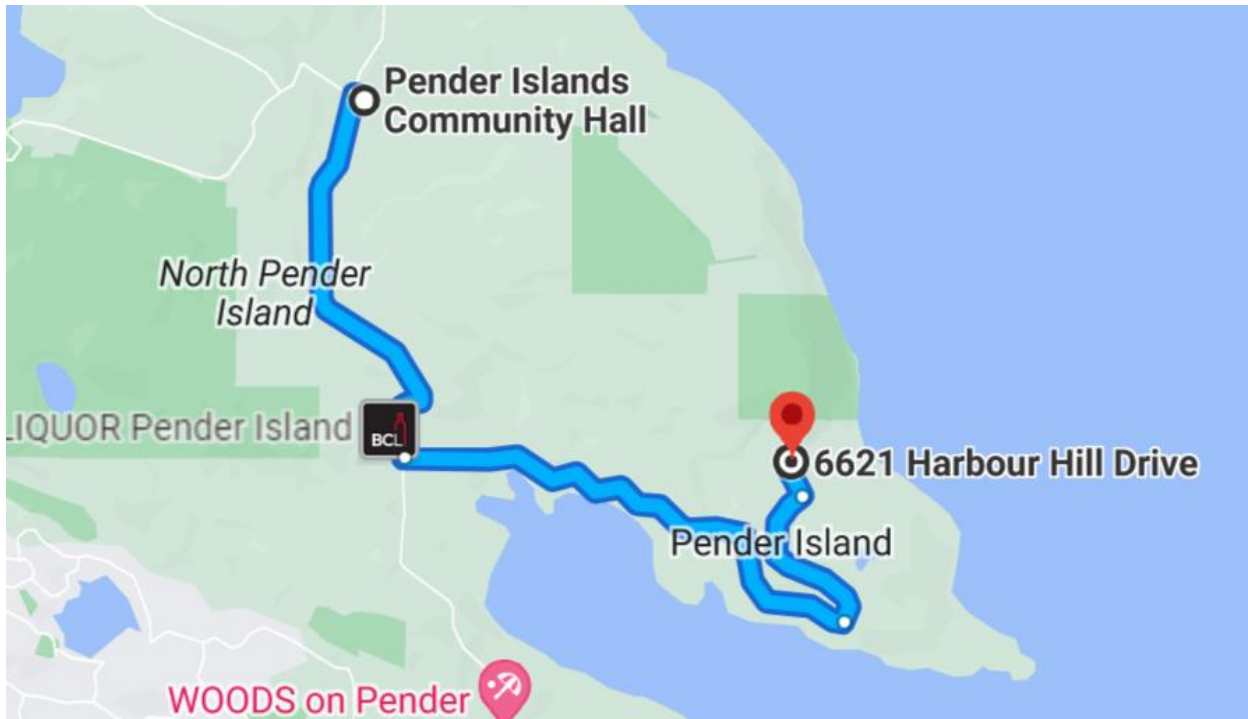
TIME	TOPIC	WHO
12:00 – 12:10	Pick-up To-Go Lunches, self organize carpool	All Trustees who wish to attend
12:10 – 12:20	Drive to KELÁ_EKE Kingfisher Forest	
12:20 – 12:55	Guided visit to KELÁ_EKE Kingfisher Forest	Shauna Doll, Raincoast Conservation & Erin O'Brian, Pender Islands Conservancy
1:00	Depart Forest, Arrive at Pender Islands Community Hall	
1:10	Arrive at Pender Islands Community Hall	

Background: KELÁ_EKE Kingfisher Forest is one of S,DÁYES' newest protected areas. It was purchased in equal partnership by Raincoast Conservation Foundation and the Pender Islands Conservancy Association, in the duo's second collaborative land protection campaign in two years. Its purchase was incredibly ambitious with a one year timeline and a campaign budget exceeding \$2 million. The fundraising campaign was launched in late December 2022 and the land purchase was successfully completed in January 2023.

Session Description: Island Trust Council Trustees are invited to visit KELÁ_EKE Kingfisher Forest, a 45-acre protected property on S,DÁYES. The session will be led by Shauna Doll, Forest Conservation Program Director with Raincoast Conservation Foundation, and Dr. Erin O'Brien, Ecology and Conservation Director with Pender Islands Conservancy. It will include a brief introduction to place near the entrance of the property, followed by a 30 minute walk through the forest. Approximately 15 minutes will be budgeted for any questions at the end of the walkabout, though questions may be posed throughout the walk to allow more time to enjoy being in the forest!

Safety and accessibility note: There are important safety considerations that attendees to the walkabout around KELÁ_EKE Kingfisher Forest should be aware of, including (but not limited to) tripping hazards like roots and slippery slopes, stinging insects like wasps, and low hanging branches that could scratch skin or tear clothing. Those attending should wear proper footwear and weather appropriate clothing and bring along any medications they may need to stay safe in the forest. A first-aid kit will be on site and trip leaders have up-to-date first aid certifications. The walkabout will be moderately challenging and may require walking uphill for a short amount of time (though a less strenuous path is also an option). Please note that if high winds are forecast on the day of the walkabout, the visit may be canceled to ensure everyone's safety. As much notice as reasonably possible will be given if this should come to pass.

Directions to KELÁ_EKE Kingfisher Forest



- ↑ 1. Head north toward Bedwell Harbour Rd
59 m
 - ↩ 2. Turn left onto Bedwell Harbour Rd
2.1 km
 - ↩ 3. Turn left onto Razor Point Rd
2.5 km
 - ↩ 4. Turn left onto Harbour Hill Dr
850 m
 - ↩ 5. Turn left
170 m
- i** Destination will be on the right

15 Recommendations of Governance Review (Feb/22) as categorized by Governance Committee (Feb/23)

Updated July 31, 2023

>>>>>URGENCY >>>>>>>

NOT IMMEDIATE but IMPORTANT * Election of Executive Committee * Representational differences * Committees - clear mandates/ size & numbers/ champion proposals to TC * mandate of Conservancy more prominent * Secretariat - needs research	URGENT and HIGH PRIORITY * Section 3. Islands Trust Act/mandate * Strategic/Corporate Planning/Visioning process * Meeting process (bylaw 101 & policies) * management review
NOT IMMEDIATE and LOWER PRIORITY * info to candidates before election * compensation * recording of negative votes (forward to Executive Committee)	URGENT but LOWER PRIORITY (NOTE: these items considered urgent but need more preparation of other policies before effective to deal with) * Communications * Advocacy

MATTERS OUTSIDE OUR JURISDICTION WHICH WE CONSIDER URGENT & IMPORTANT

- * First Nations representation (possible referral to 1st N cttee if it gets established, otherwise multiple protocol agreements not considered in report)

MATTERS OUTSIDE OUR JURISDICTION WHICH WE CONSIDER NEITHER URGENT OR A PRIORITY

- * Representation of provincial interest on TC - simple idea, complex in execution, multiple solutions.

MATTERS WE CONSIDER IMPORTANT BUT NOT URGENT CZ BEING CLOSELY EXAMINED BY OTHER COMMITTEES

- * Local planning issues - OCP numbers & updates (Regional Planning)
- * Policy Statement (Trust Planning Committee and Executive Committee)

Active Projects Report

Regional Planning Committee

1. *Protect quality and quantity of fresh water resources of the Trust Area*

Strategic Plan item #2.4: FWSS-completed; Implementation plans being developed.

Strategic Plan item #2.5 - Groundwater Mapping & water budgets - Contract work received March 2023.

Responsible

Sonja Zupanec
Stefan Cermak
William Shulba

Dates

Rec'd: 12-Feb-2020
Target: 31-Mar-2023

2. *Strengthen housing affordability throughout the Islands Trust Area*

Strategic Plan item #4.4 iv- Model Density Bylaw. Repurposed to be a Planner forum March 1, 2023 to update baseline report with housing strategies and tools; Working Group formed to review forum results and plan trustee education session.

Responsible

Narissa Chadwick
Stefan Cermak

Dates

Rec'd: 12-Feb-2020
Target: 31-Mar-2023

3. *Strengthen relations with First Nations*

Strategic Plan item #4.8: Heritage Conservation Overlay Mapping. Phase 1 complete. Phase 2 not started due to loss of key staff, loss of key consultants, and feedback from various First Nations.

Responsible

Robyn Kefi
Stefan Cermak

Dates

Rec'd: 12-Feb-2020

4. *Preserve, protect and advocate for forest and terrestrial ecosystems*

Responsible

Dates

Active Projects Report

Regional Planning Committee

Strategic Plan item #1.1: Model CDF Protection DPA. SS LTC developed communications materials but changed to Wildfire DP (which could protect some CDF).

Chris Hutton

Rec'd: 12-Feb-2020

Louisa Garbo

Target: 29-Mar-2024

Stefan Cermak

5. Manage Trust Council Strategic Plan Action Items

Responsible

Dates

Specific activities that are to be pursued over the next 3-6 months to complete an element of a priority are highlighted as per Islands Trust Council Policy 6.7.1. Top Priority broken out into list of relevant strategic plan actions items. 1.2 (CDF), 2.2 (eelgrass) 2.3 (shoreline), 2.4(freshwater), 2.5. (aquifers), 4.4.iii (FAR), 4.4 .v(strata), and 4.8 (heritage).

Rec'd: 29-Jul-2020

Target: 19-Dec-2022

Future Projects Report

Regional Planning Committee

1. *Shoreline Marine Planning*

Responsible

Date Received

Trust Council - 2015-2018 Strategic Plan Item

09-Nov-2017

Conduct a working group session to brainstorm possible directions.

2. *Preserve, protect and advocate for forest and terrestrial ecosystems*

Responsible

Date Received

1. Map contiguous tracts of the Coastal Douglas-fir zone (CDF) and associated ecosystems to aid in protection of that zone and its associated ecosystems (Completed March 31, 2020) (2018-2022 Strategic Plan item 1.1).

12-Feb-2020

2. Create a model development permit area for Local Trust Committee-Bowen Island Official Community Plans bylaws to protect Coastal Douglas-fir zones throughout the Trust Area (2018-2022 Strategic Plan item 1.2).

3. *Preserve and protect marine ecosystems*

Responsible

Date Received

1. Map the extent of eelgrass and kelp beds throughout the Trust Area (2018-2022 Strategic Plan item 2.2). Phase 1 (GIS and aerial data review) done. Phase 2 - groundtruthing - feasible next step.

12-Feb-2020

2. Undertake a review of Local Trust Committee- Bowen Islands Municipality foreshore policies and regulatory bylaws and develop model policy and regulatory bylaws for the protection of the foreshore and nearshore (2018-2022 Strategic Plan item 2.3). Received Consultants Report.

Future Projects Report

Regional Planning Committee

4. *Protect quality and quantity of fresh water resources of the Trust Area*

Responsible

Date Received

1. Map and develop water budgets for groundwater aquifers in the Trust Area (2018-2022 Strategic Plan item 2.5)
2. Develop a model land use regulation regarding freshwater sustainability including groundwater, rainwater catchment and greywater recycling (2018-2022 Strategic Plan item 2.6).
3. -Develop an Islands Trust Freshwater Sustainability Strategy policy document and recommendations for implementation of the Freshwater Sustainability Strategy

12-Feb-2020

5. *Strengthen housing affordability throughout the Islands Trust Area*

Responsible

Date Received

- Implement the high priority actions outlined in the Affordable Housing in the Trust Area: Strategic Actions for Islands Trust previously referred by Trust Council:
1. Develop model bylaws that use floor area ratio as a density metric for consideration of implementation in local trust area land use bylaws (2018-2022 Strategic Plan item 4.4 iii).
Received Consultants Report.
 2. Develop model density bonus bylaws for consideration of implementation in local trust area land use bylaws (2018-2022 Strategic Plan item 4.4 iv).
 3. Develop model bylaws to address the use of building stratas as a tool for affordable housing (2018-2022 Strategic Plan item 4.4 v).

12-Feb-2020

6. *Mitigate and adapt to climate change impacts*

Responsible

Date Received

Future Projects Report

Regional Planning Committee

1. Amend Official Community Plans and land use bylaws to foster climate change resilience, including measures to protect Coastal Douglas fir, foreshore and nearshore environments and groundwater. (2018-2022 Strategic Plan item 3.2).

12-Feb-2020

7. *Update the model strategy for antennae systems*

Responsible

Date Received

09-Feb-2022

8. *Develop healthy, resilient island communities*

Responsible

Date Received

Work on a suite of projects that will employ two lenses: mitigating and adapting to the effects of climate change; and managing growth by cultivating equitable, inclusive, and resilient communities and the natural environment.

27-Apr-2023

Active Projects Report

Trust Programs Committee

1. *Policy Statement Amendment Project*

Provide recommendations to Executive Committee on the content of the revised draft Policy Statement.

Responsible

Clare Frater
Mary Storzer

Dates

Rec'd: 21-Jun-2017
Target: 01-Oct-2026

2. *Stewardship Education Program*

Develop and implement a stewardship education program directed towards the public, industry and stakeholders in the Trust Area. (Strategic Plan strategy #4.3). This includes the Living in the Trust Area project guided by the project charter endorsed by TPC.

Responsible

Clare Frater
Gillian Nicol

Dates

Rec'd: 13-Aug-2020
Target: 29-Mar-2024

3. *Secretariat Role to Forums within the Trust Area*

Administer Secretariat Services program. Strategic Plan item 5.2

Responsible

Clare Frater
Gillian Nicol

Dates

Rec'd: 20-Jun-2018
Target: 29-Mar-2024

Future Projects Report

Trust Programs Committee

1. *Update Crown Land Agreements*

Responsible

Date Received

Engage Bowen Island Municipality and the Province of B.C. in updating and consolidating existing agreements into one.

19-Jun-2014

2. *Community Benefit Land Trust Concept*

Responsible

Date Received

Further consideration of the Community Benefit Land Trust Concept briefing presented to TPC on February 5, 2021.

05-Feb-2021

3. *Community Stewardship Awards Program*

Responsible

Date Received

Trust Council Policy 2.1.11 Administration of Community Stewardship Awards Program states: Islands Trust Programs Committee of Trust Council is responsible for initiating Islands Trust Community Stewardship Awards Program in February in the final year of each term.

02-Dec-2021

Financial Planning Committee

1. <i>Annual Financial Statements & Audits: Islands Trust and Islands Trust Conservancy</i>	Responsible	Dates
·Audit planning with the appointed auditors, KPMG LLP - Complete ·Audit Committee meeting with KPMG on February 14, 2023 - Complete ·Preparation of Islands Trust and Islands Trust Conservancy financial statements and audit packages - Underway ·Audit fieldwork scheduled for July 2023 - Upcoming ·Audit Committee meeting in August 2023 with KPMG LLP to present audit findings - Upcoming	Julia Mobbs Kate Emmings Nancy Rogers	Rec'd: 08-Mar-2023 Target: 27-Sep-2023
2. <i>Corporate Planning Process</i>	Responsible	Dates
Refine and complete the draft corporate planning process for Governance Committee review and ultimate Trust Council approval.	Russ Hotsenpiller	Rec'd: 31-May-2023 Target: 30-Aug-2023
3. <i>Draft Budget Assumptions, Principles, Guidelines</i>	Responsible	Dates
Draft Budget 2024/25 Assumptions, Principles, Guidelines for Trust Council's review and approval.	Julia Mobbs	Rec'd: 28-Jun-2023 Target: 27-Sep-2023
4. <i>Financial Policy Review</i>	Responsible	Dates
Continued review of select Trust Council financial policies based on feedback from initial	Julia Mobbs	Rec'd: 16-Feb-2022 Target: 27-Sep-2023

Active Projects Report

Financial Planning Committee

reviews performed by the outgoing FPC :

- 6.3.2 Special Property Tax Requisitions (TC directed)
 - 6.5.2 Budget Control and Adjustment Authority (EC directed)
 - 7.2.1 Trustee Remuneration (FPC directed)
-

Financial Planning Committee

1. Budget 2024/25: Draft 1 Review

Review Draft 1, version 1 of the 2024/25 budget on October 18, 2023
Review Draft 1, version 2 of the 2024/25 budget on November 8, 2023

Responsible

Julia Mobbs

Dates

Rec'd: 01-Jun-2023
Target: 06-Dec-2023

2. Budget 2024/25 Public Consultation: Planning

Discussion of the Public Consultation plan begins at FPC's August meeting each year.
Review of planned consultation materials and engagement platforms will continue at FPC's January meeting prior to consultation initiation that same month.

Responsible

Clare Frater

Dates

Rec'd: 01-Jun-2023
Target: 01-Jan-2024

3. Corporate Planning Process

Refine and complete the draft corporate planning process for Governance Committee review and ultimate Trust Council approval.

Responsible

Russ Hotsenpiller

Dates

Rec'd: 31-May-2023
Target: 06-Dec-2023

4. Financial Policy Review

Continued review of select Trust Council financial policies based on feedback from initial reviews performed by the outgoing FPC :

- 6.3.2 Special Property Tax Requisitions (TC directed)
- 6.5.2 Budget Control and Adjustment Authority (EC directed)

Responsible

Julia Mobbs

Dates

Rec'd: 16-Feb-2022
Target: 29-May-2024

Active Projects Report

Financial Planning Committee

·7.2.1 Trustee Remuneration (FPC directed)



BRIEFING

To: Trust Council

For the Meeting of: September 26, 2023

From: David Maude, Trustee

Date Prepared: September 6, 2023

SUBJECT: BC Ferries - Ferry Advisory Committee

PURPOSE:

To provide a written update for September's Trust Council agenda package, "Trustee Updates".

BACKGROUND:

This summer has seen increasing demands on BC Ferries. Traffic growth has been substantial, crewing issues have resulted in many cancelled sailings and ships mechanical issues – all resulting in frustration from many sectors.

BCFS has committed to building in more resiliency in both ship and crew availability. Right now the system has little in the way of reserves, which makes bad situations escalate quickly into a snowball effect with increased pressures on the entire system. This results in more overloads and crew stress. As users, we hope there is light at the end of the tunnel as another summer like this past one would undoubtedly see the corporation pushed well beyond the breaking point if traffic continues to increase while the infrastructure remains static.

That said, BCFS has shown a capability to pivot and do their best to resolve circumstances by redeploying assets, hiring alternate transportation (i.e.: water taxis) in an effort to get customers to where they need to be. However, some routes (Such as Saltspring) have had cancellations on almost a weekly basis that have deep impacts on the community.

Many of the crewing issues actually are beyond the worldwide shortage in trained and certified crews. The feedback is housing is a substantial barrier from both ends of the spectrum. Affordability and availability for rental or purchase in all regions is increasingly cited as a problem. However there also have been active crew members that have elected to sell their existing homes and move elsewhere as they can take the equity from their home and move to

another part of the country and end up mortgage free or certainly in a better financial position and continue on their career path with another employer.

From a Trust perspective the need for purpose built rental housing is a significant barrier BCFS would like to see addressed. If they can build the ships and hire the crews the housing issue is the third leg that at this time is next to impossible for the corporation to resolve.

FOLLOW-UP:

Prepared By: David Maude, Mayne Island Local Trustee

Reviewed By/Date: NA

Islands Trust Council Goals	Executive Committee	Islands Trust Conservancy
1. Preserve, protect and advocate for forest and terrestrial ecosystems. 2. Protect quality and quantity of fresh water resources of the Trust Area. 3. Mitigate and adapt to climate change impacts. 4. Improve community engagement and participation in Islands Trust work. 5. Strengthen housing affordability throughout the Islands Trust Area.	1. Update Islands Trust Policy Statement 2. First Nations Reconciliation 3. Provincial Funding Strategy 4. Strategic Planning 5. Communications	1. Strategic Planning/Administration 2. Covenant and Property Acquisitions 3. Property and Covenant Management 4. Communications 5. Fundraising and Conservancy Support
Financial Planning Committee	Regional Planning Committee	Trust Programs Committee
1. Budget 2024/25: Draft 1 Review 2. Budget 2024/25 Public Consultation: Planning 3. Corporate Planning Process 4. Financial Policy Review	1. Protect quality and quantity of fresh water resources of the Trust Area 2. Strengthen housing affordability throughout the Islands Trust Area 3. Strengthen relations with First Nations 4. Preserve, protect and advocate for forest and terrestrial ecosystems 5. Manage Trust Council Strategic Plan Action Items	1. Policy Statement Amendment Project 2. Stewardship Education Program 3. Secretariat Role to Forums within the Trust Area



Northern Islands

Ballenas-Winchelsea, Denman, Gabriola,
Gambier, Hornby, Lasqueti, Thetis

Denman Island

- . Denman Housing Review Project - Stage 2
- . Farming Regulations Review Project

Gabriola Island

- . Develop Ecological Protection Zone
- . Gabriola Island Comprehensive OCP and LUB Review
- . Review and update Development Approval Information (DAI) bylaw

Gambier Island

- . Gambier OCP & LUB Targeted Review
- . Keats Island Shoreline Protection Project - Phase 3

Southern Islands

Galiano, Mayne, North Pender,
South Pender, Saturna

Galiano Island

- . Groundwater Sustainability

Mayne Island

- . Housing Options Project - Phase 2
- . Minor LUB Review

North Pender Island

- . Major project - Housing Access and Affordability Project
- . Minor project - Update of Raptors Nest DPAs
- . LUB Review Project

Saturna Island

ALR Exclusion / Inclusion

South Pender Island

- . Minor LUB Review Project

Northern Islands

Ballenas-Winchelsea, Denman, Gabriola,
Gambier, Hornby, Lasqueti, Thetis

Hornby Island

- . Comprehensive OCP Review

Lasqueti Island

- . OCP/LUB Review
- . Amend the Meeting Procedures Bylaw

Thetis Island

- . Un-zoned Marine Areas
- . Shoreline and Coastal Protection Community Consultation Project
- . Soil Removal Bylaw

Salt Spring

Salt Spring Island

- . Ganges (Shiya'hwt/Syowt) Village Planning
- . Water Sustainability - coordinate multiple jurisdictions in planning for water sustainability and watershed protection.

Active Projects Report

Executive Committee

1. Update Islands Trust Policy Statement

With involvement from Trust Programs Committee as appropriate, co-ordinate a review of the Policy Statement including a First Nations and public engagement process. Updated Project charter approved March 2023. (Strategic Plan 3.1, 4.4 , 5.6, 5.7)

Responsible

Clare Frater
Russ Hotsenpiller

Dates

Rec'd: 26-Feb-2020
Target: 26-Sep-2023

2. First Nations Reconciliation

Develop Islands Trust First Nations Reconciliation and engagement planning (Strategic Plan Items 4.5 & 4.6)

Responsible

Russ Hotsenpiller

Dates

Rec'd: 02-Sep-2020

3. Provincial Funding Strategy

Develop a strategy to increase the provincial financial contribution to the Islands Trust.

Responsible

Russ Hotsenpiller

Dates

Rec'd: 07-Mar-2023

4. Strategic Planning

Guide the development and implementation of the Islands Trust Strategic Plan.

Responsible

Russ Hotsenpiller

Dates

Rec'd: 03-May-2023

Active Projects Report

Executive Committee

5. *Communications*

Responsible

Dates

Development of an Islands Trust Communications Strategy.

Clare Frater
Russ Hotsenpiller

Rec'd: 03-May-2023

Future Projects Report

Executive Committee

1. *Marine Ecosystems*

Responsible

Date Received

Advance the preservation and protection of marine ecosystems.

03-May-2023

2. *MOTI MOU's*

Responsible

Date Received

To engage with the Ministry of Transportation on a updated Memorandum of Understanding.

03-May-2023

3. *Climate Change Emergency*

Responsible

Date Received

Programming associated with the Climate Change declaration of the Islands Trust.

03-May-2023