

## **RESULTS OF ONLINE PUBLIC SURVEY AS PART OF DRAFT 2019/20 BUDGET PROCESS**

Between January 21 and February 11, 2019, the public were invited to comment on the Islands Trust draft 2019/20 budget through an online survey.

This year's survey was different from previous years in that it included background information on the work of the Trust, a link to the trustee video about the Islands Trust, as well as a series of questions asking respondents to consider key budget-related questions concerning different parts of the organization. It also took the opportunity to gauge respondents feelings on the priorities the Trust should be dedicating resources to relevant to our provincial object.

The survey was completed by 178 members of the public and took, on average, 23 minutes to complete.

So that some context is provided, the full text of the survey has been included alongside the results, which also features the raw data of all responses submitted through the survey process.

### **Introduction to Survey**

We value your opinion and look forward to learning your ideas on what the Islands Trust should prioritize in the upcoming fiscal year and how we should be preparing for the future.

We are inviting your feedback on the Islands Trust Council's draft 2019/20 budget until Monday, February 11th, 11:59 PM PST.

This survey will take approximately 20 minutes.

All correspondence and survey results on the draft budget is shared with the Islands Trust's Financial Planning Committee. The Financial Planning Committee incorporates public input in developing their budget recommendations to the Islands Trust Council. Trust Council will also see all correspondence and survey results.

If you would like to learn more about the Islands Trust and its activities and accomplishments to date, consider reviewing [Annual Reports from previous years.](#)

Please be advised that the proposed budget numbers are draft only, and are subject to change before final approval by Trust Council at its next quarterly meeting on Gabriola Island, from March 12–14, 2019.

#### **Please note:**

Personal information gathered through this survey is subject to the Freedom of Information and Protection of Privacy Act. Enquiries about the collection or use of information in this survey will be directed to the Islands Trust's Legislative Services Manager at 250.405.5188.

The Islands Trust will not collect, use, or disclose personal information using Survey Monkey. Please be aware, however, that IP addresses are collected by SurveyMonkey itself. Although this survey is voluntary and not required, we encourage your response. Please do not provide any third-party information (i.e. do not talk about others) in your responses to the survey.

## **Islands Trust: A Brief History**

### **45 Years of Protecting the Islands in the Salish Sea**

In the 1960s, the Gulf Islands faced enormous development pressures. Dense, suburban-style subdivisions were being developed or planned which had the potential to forever change the rural character and ecology of the islands. To ensure these forces did not overrun the islands, the provincial government created the Islands Trust in 1974.

The Trust was given the mandate to preserve and protect, for the benefit of all British Columbians, the natural environment, and the rural character of the 450 islands that make up the Trust Area. The core philosophy of the organization is reflected in the name: a recognition that the islands are held in trust and that it's the responsibility of all of us to steward this unique landscape for future generations.

The Islands Trust works to preserve and protect the islands in the Salish Sea through efforts to achieve the following goals:

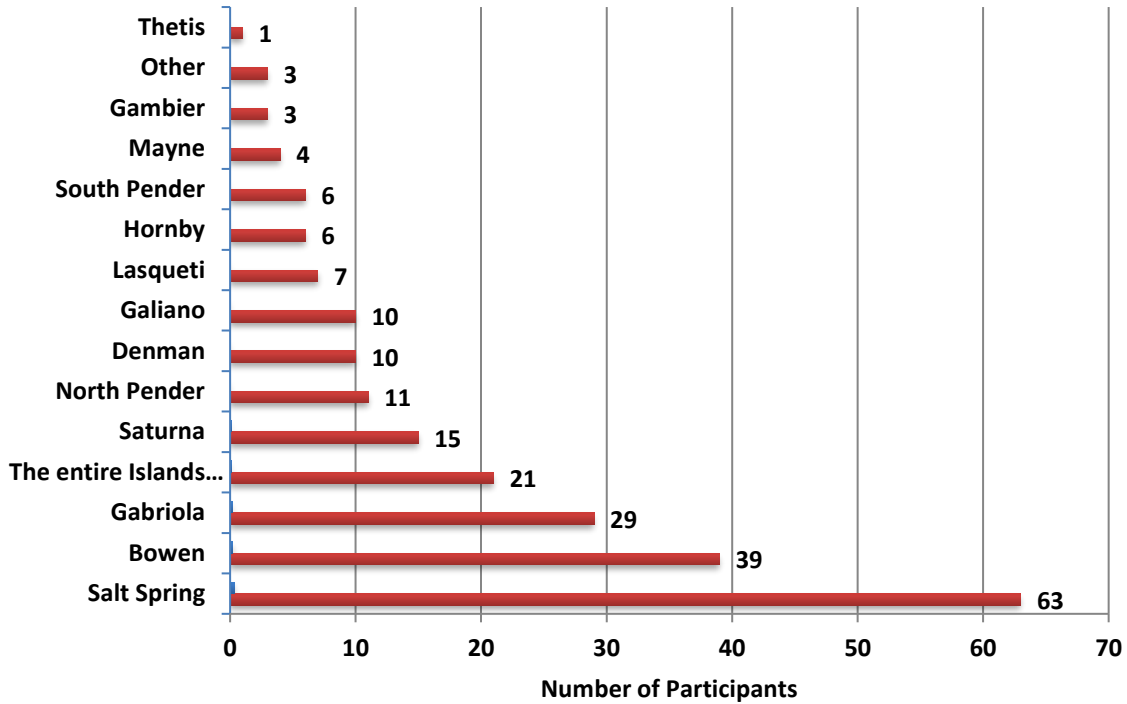
- Fostering the preservation and protection of the region's ecosystems;
- Ensuring that human activity and the scale, rate, and type of development are compatible with maintaining the integrity of those ecosystems;
- Sustaining island character and healthy communities.

That the islands in the Salish Sea continue to be celebrated around their world for their natural beauty, rural character, and critical ecosystems is a testament not just to the work of the Islands Trust, but also to the local communities and organizations we partner with to meet our mandate.

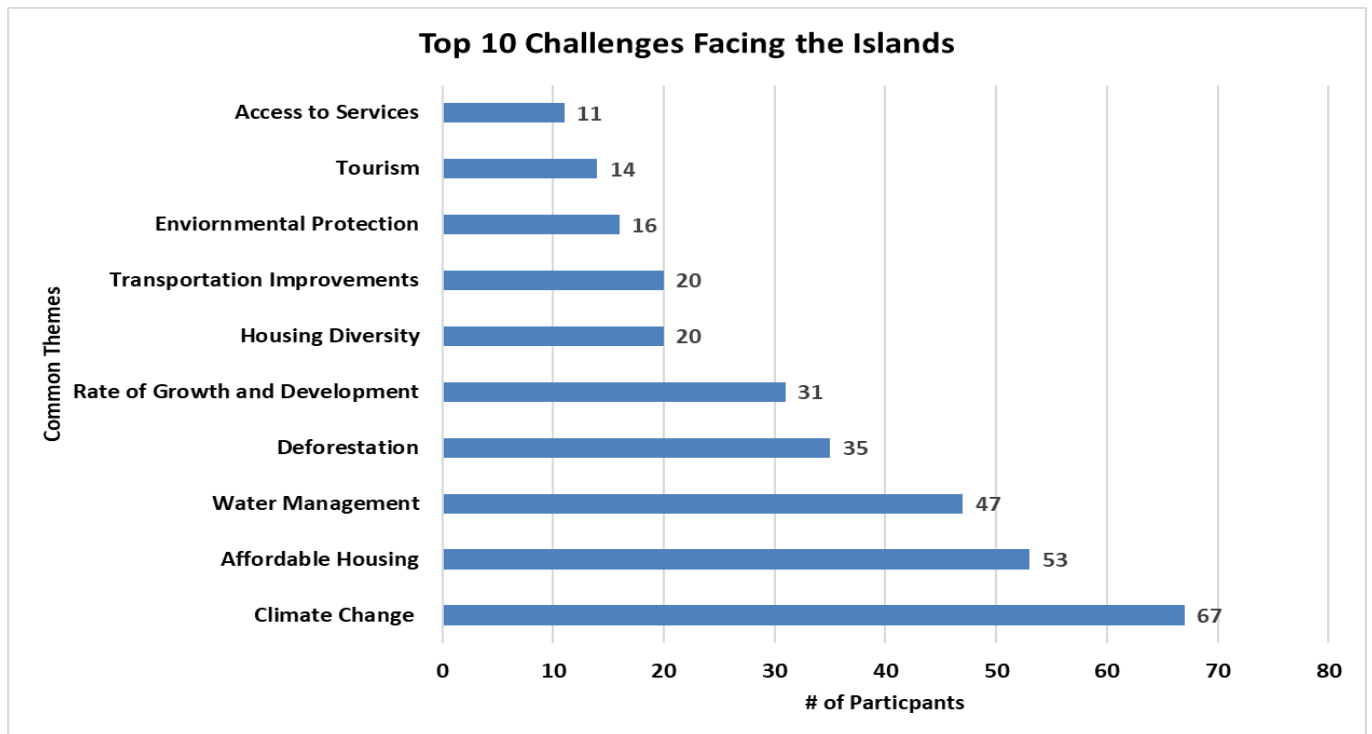
Yet the pressures we face—with climate change, increasing population growth in nearby urban centres, and more industrial shipping passing through the heart of the region—are more intense and complex than they were 45 years ago when the Islands Trust was born.

The Islands Trust Council dedicates some of its federation-wide resources towards advocating on behalf of the entire Islands Trust region on issues that matter to islanders. Last term, the Islands Trust Council advocated on a broad range of topics ranging from oil spill prevention and response, management of abandoned vessels, reduced shellfish aquaculture impacts, rural grant eligibility, and BC Ferries fares and service levels. See the [Chair Correspondence](#) or [Advocacy pages](#) on the website for more information.

**Question 1: Which island or local trust area do you feel most connected with?  
(You can select more than one.)**



**Q2 - What do you think are the top three challenges facing the island you live on?**



Respondents	First Challenge Raw Response
1	access
2	affordable housing
3	Affordable housing
4	Affordable housing
5	Affordable rental and other housing
6	Housing
7	Affordable housing
8	Affordable housing for young families
9	Affordable Housing
10	housing, especially affordable rentals
11	Affordable housing
12	Affordable housing
13	affordable housing
14	affordable living
15	Lack of affordable housing + rental housing
16	Affordable Housing
17	Affordable housing
18	Affordable housing
19	affordable housing
20	no rentals & those that we have are not in line with wages
21	Affordable housing
22	Affordable Housing
23	Careless development
24	Development
25	Anchorage
26	Stopping the Port of Vancouver from using Gabriola's shoreline for Freighter Anchorages
27	Ferry waits
28	Ferry parking.
29	ferries
30	mayor ander
31	Councillor Michael Kaile
32	The planners are Directing the local representatives
33	Adequate civil service like fire protection
34	climate change & food sustainability
35	Climate Change
36	CLIMATE CHANGE - need to protect aquifers and forest cover
37	Climate change / lack of action on mitigation and prevention
38	climate effects include wildfires
39	climate change

40	Climate Change
41	Climate Change
42	Climate Change
43	devastating storms and situations that will arise out of the storms
44	The Climate Crisis
45	Climate emergency
46	Increasing positive climate action through land preservation
47	Loss of biodiversity through habitat loss, too much deer herbivory, climate change
48	Climate Change impacts
49	Climate change: eg wildfire, water rising, drought
50	Climate change
51	The effects of climate change - fires
52	Climate change
53	climate disruption
54	effects of climate devastation
55	climate change
56	Climate change
57	Climate change action
58	Climate change
59	Climate Change
60	Effects of climate change
61	Climate change
62	Climate change
63	Climate Change (lowering our emissions - Today)
64	the climate crisis
65	climate change
66	climate change
67	Minimizing human casualties in the event of crisis-earthquake, fire, windstorm
68	Water pollution from tankers etc
69	environmental impacts of development - loss of natural habitats and threats to native species
70	People moving onto the island who don't understand the need to preserve the land and environment, who sometimes have the attitude about their own property...I own it, I can do whatever I like with it...like clearcut it.
71	The population is generally ignorant of the value and functioning of natural systems, but it's better than it used to be.
72	New demographics more young people and aging hippies
73	Environmental protection
74	Environmental health
75	Preserve
76	Degradation of the marine environment surrounding the Islands
77	Becoming a truly low carbon community in only one decade!

78	maintaining healthy forests
79	Environmental deterioration
80	Environmental management on private lands; trees, water
81	traffic congestion with noise, pollution,safety
82	food security
83	Stopping docks
84	Fire control
85	Wild fires
86	Forest fire risk
87	Gentrification
88	Conflicts, overlaps and confusion related to bylaws, regulations, etc. among Province, Islands Trust, GINPR and CRD
89	Keeping bureaucracies from telling us what we need.
90	Housing diversity
91	Providing sustainable housing for those who work on the island
92	Housing
93	Housing
94	Housing
95	Housing
96	Housing
97	Housing
98	Housing
99	Housing
100	Housing
101	Increasing costs (taxes, water, ferry)
102	Finances
103	High level of service demands
104	BUDGET RESTRAINTS
105	Safe access
106	cost of living
107	Lack of cohesive plan for village shopping area - too much random, disconnected development
108	LNG Plant in Squamish & huge LNG tankers in Howe Sound
109	Possible logging imposed by BC Timber Sales
110	clear cut logging of private property
111	local governance outside of Islands Trust jurisdiction
112	increase in high net worth population. The issue is not the RATE of growth, but the limit to growth
113	Population Growth
114	Population growth and pressure to develop forested areas
115	Too many people wanting to live here.
116	population growth

117	Potable water
118	Water shortages
119	Potable water
120	potable water
121	potable water retention, distribution leaks, escalating costs
122	Protecting the natural and social character of the island. As a specific issue, I am concerned that the Potlach real estate development may be gated. That sort of thing is socially toxic anywhere it is allowed.
123	lack of community consensus on what "preserve and protect" means
124	over-development
125	development pressure to deal with affordability
126	Development pressure
127	balancing development with preservation
128	r development
129	Development pressure unwillingness of the islands trust bureaucracy to uphold community plans
130	Real Estate manipulation
131	future development
132	Development
133	Gentrification
134	overdevelopment
135	keeping growth slow and controlled
136	Sky-high real estate
137	over development
138	Managing increased demand
139	Road Maintenance & Improvements
140	Roadway issues falling through the cracks of "shared responsibility", aka finger pointing. Specifically the 'rural' standard for road maintenance and the ferry line-up.
141	New paved Roads for cars and bikes
142	People wanting to leave the IT
143	By getting rid of the islands trust
144	Stvr rentals
145	Managing and limiting the extent of STVR/commercial use of residential lands
146	School zone traffic/speeding
147	Stable economy
148	Restricting suburban development
149	Development granting subdivisions gated communities
150	Urbanization
151	Maintaining large lot sizes and resisting smaller lot division.
152	Development by way of subdivision and residential construction
153	A sustainable economic base
154	Sustainability
155	loss of economic and social diversity through unaffordability

156	New higher water taxes and rising property taxes
157	Tourism eroding local community
158	Too many tourists/casuals
159	Water
160	water
161	Water
162	Water
163	Water
164	Water
165	Water
166	water...
167	Effective management of water for community
168	Water usage
169	Preventing saline intrusion into ground water aquifers
170	Water shortages in summer
171	water availability
172	Water storage for use in dry season
173	Freshwater protection
174	accommodation for local workers.
175	Workforce housing

<b>Respondents</b>	<b>Raw Date for Second Challenge</b>
1	medical doctors
2	garbage
3	Building a health centre
4	Lack of accessible health care
5	Improved garbage recycling facilities
6	threatened loss of garbage service
7	lack of affordable housing
8	AFFORDABLE HOUSING - need to protect communities from too much tourism & real estate marketing
9	Affordable housing for families
10	affordability and competing with extreme wealth
11	affordable housing
12	affordable housing
13	property development / affordable housing
14	Affordable housing
15	Affordable rentals
16	Affordable housing
17	Affordable Housing needs
18	Affordable housing
19	Affordable housing

20	affordable housing
21	Affordable housing
22	income inequality/affordable housing
23	Creating affordable, safe housing for families and low income workers
24	Affordable housing
25	Affordable housing
26	Keeping our island an affordable place to live
27	Affordable housing
28	Proactive "Planning"to ensure that a percentage of affordable lots are part of all future development
29	Ferry Rates & Service
30	Ferry traffic
31	Ferry traffic and ferry lineups
32	Ferry
33	ferry service, or lack thereof
34	Beach access
35	councillor michael kaile
36	Major Gary Ander
37	Red tape for renovations and tree removal
38	failing existing infrastructure
39	Bylaw enforcement
40	Climate change and the lack of action to prepare the Island Trust area for climate change related impacts
41	Climate change
42	Climate Adaptation
43	Adaptation to Climate Change - including inadequacies in the building code
44	climate change preparation and mitigation
45	The Climate Crisis
46	Climate change
47	The effects of climate change - rise in sea levels
48	Climate change resilience
49	Climate change
50	Managing water in a climate changing world for community safety and appropriate community development.
51	Climate change
52	Climate change
53	Climate change
54	Community culture (developing unity)
55	Community succession with declining workers and services
56	maintaining diversity in our community
57	new arrivals want city amenities and lack appreciation for the islands' natural features - I consider amenities a 4-letter word

58	People wanting too many amenities
59	unaffordable for people who are not wealthy
60	Population diversity
61	Population diversity, by age and wealth
62	empty homes
63	Resilient power supply and other infrastructure
64	resistance by some to more effective protection of ecosystems
65	Protection of natural areas
66	Limiting negative human impact on the ocean, freshwater and land
67	New comers that do not understand their role to protect
68	protection of orcas from whale watchers ships and pollution
69	reducing need for carbon base fuels on the islands
70	reducing car use
71	not enough permanently protected green/wild/park space
72	air quality
73	Hunters accessing using private property (very dangerous)
74	degradation of marine ecology
75	Cutting of mature climactic pahase watershed forests for livestock and smaller sub division
76	Over Grazing from Feral Sheep
77	Maintaining the unique environment & rural landscape
78	effects of human development on the forest, aquifers, shorelines, and other habitat
79	Fire
80	Potential forest fires
81	Affordability and gentrification
82	LLoss of former MetroVan. parkland at entrance to Bowen - Lot 33
83	Reducing bureaucracy on the island
84	Being in the CRD - we are rural NOT a suburb of Victoria.
85	dysfunctional CRD
86	Housing
87	lack of legal rental suites in existing houses
88	shortage of not for profit housing
89	housing
90	Housing
91	Vacation homes leading to lack of commuity
92	Increased Capital costs because of #1
93	Development that does not consider the local trust committee and the official community plan
94	Outdated OCP
95	land management
96	Land use on private land
97	facilities and care for the increasing population of the aged.

98	Threat of commercial logging
99	logging of crown lands
100	Potential logging
101	Logging
102	Logging
103	Threat of clear-cutting by BC government agency
104	The PMFL act destroying our ecosystem when clearcutting takes place.
105	Rampant deforestation
106	Reducing forestry practices on private lands
107	Loss of habitat for species at risk
108	Forest cover protection
109	Loss of critical habitat (specifically wetlands)
110	natural area protection
111	Spread of invasive species
112	marine traffic
113	Poor communication between trustees and full time staff (e.g, bylaw enforcement)
114	Over population
115	Population cap
116	Keeping young people from leaving the island
117	Preserve
118	Good mix between progress and preservation
119	Excessive building of high cost super homes/not enough low cost housing
120	Limiting development and preserving wild areas
121	Understanding the limits of island resources to limit and control development (including affordable housing). Additional densities being given and considered, without sufficient understanding and planning for the capacity of ALL resources and services (water, ferry, policing, roads). The split in decision-making responsibilities applies a limited lens on expansion that is irreversible, once approval is given. Requests need to consider the big picture by the LTC, even for those resources which they have no jurisdiction. There is no other gate that will take all factors into consideration.
122	Too many people trying to live in a limited housing area
123	Too high of expectations, it is not urbania
124	Island Growth
125	development
126	development pressures
127	sea level rise
128	Tanker and Freighter traffic
129	Shipping through the Salish Sea
130	local employment
131	Sustainable local economy

132	Constrained economy - limited jobs for youth
133	support for sustainable community economic development
134	Employment Opportunities
135	There is a changing economic and social class structure from full time rural working class to summertime vacation cottages
136	Sustainability/resiliency
137	Employment
138	Taxation
139	Costs of both Metro Vancouver & Islands Trust
140	Tourism degrading island community
141	Adverse effects on community and environment of increasing tourism
142	Living with the GINPR
143	Being overrun by tourists
144	I think Gabriola needs to be seen as a special place where the environment and relatively quiet lifestyle are central to planning. I am not convinced by assertions that more economic "development" and increased tourism are necessarily beneficial. I think a very large part of the island economy is people whose incomes do not depend on local employment. As one of those, I am conscientious about supporting local businesses that provide valued services. I also recognize that tourism is very important to the existence of those businesses. However, there is no reason to assume that taking on the trappings of a conventional small town with light industry or swarms of tourists is needed for the island to be a viable community. It should, however, be possible to stabilise incomes on the island while respecting its unique character. As Gabriola brands itself as the "Island of the Arts", there should be a plan to make that branding real. For example, the local talent exists for development of a suite of excellent arts workshops. The challenges would be to establish an appropriate venue, and to organize accommodations for students. The current "Isle of the Arts" festival is very inward-looking. Using the same talents, high-end workshops with guests staying at b&bs could be run over the summer months, perhaps with blocks of time laid out for specific artistic media.
145	Tourism
146	Tourism
147	attracting tourism while protecting island life
148	Land access for trails
149	Bike lanes
150	Transportation- reducing traffic and demands on roads
151	Transportation options
152	Transportation
153	Roads
154	Absence of bridge
155	People who want a bridge built
156	Safe pedestrian and cycling transportation
157	Fulford Ganges road cycling path
158	Urbanization

159	Water
160	water
161	water supply/increased development
162	Water conservation
163	ossible clean water shortages due to over population
164	Water storage
165	lack of agricultural irrigation rates for water
166	Water/NSSWD Development Moratorium
167	water security
168	managing water resources sustainably
169	sources of water
170	Water
171	water shortage
172	ability to back up problems-----example-----

Respondents	Raw Data for Third Challenge
1	Need for recreational facility for seniors - a pool would be a great connector
2	lack of support for young families
3	medical care
4	Affordable housing especially for families
5	lack of affordable, year-round rental housing
6	Affordable housing - inability to provide year-round rental housing for young families
7	Lack of affordable housing, the lower your economic level, the less likely you are to be able to live here.
8	Affordability
9	Affordable housing
10	affordable housing especially for seniors
11	banancing affordability with population density/growth
12	Affordable housing - energy/water efficient development
13	Affordable housing
14	housing affordability and availability (and how that affects community diversity)
15	ensuring continuity, aging in place, for senior islanders
16	aging population
17	AGRICULTURE - need to protect soil for small-scale farming & food security
18	Too many dogs
19	Asset management
20	Ferry
21	Having our ferry service recognized as an integral part of the highway system
22	councillor morse

23	Councillor Alison Morse
24	lack of direct power of trustees over the Islands Trust bureaucracy
25	Lack of by law enforcement
26	Bylaws are not enforced.
27	no effective tree-cutting bylaws
28	poor bylaw endorcement
29	Bullying by by-law enforcers
30	Capitalism as it relates to profit before people
31	carbon footprint due to ferry
32	climate change and the impacts of increased droughts, intense storms, etc.
33	Addressing climate action mitigation
34	inertia - that people fail to change at the rate required to prevent catastrophe
35	Climate change, including water and fire issues
36	Global warming effects
37	Climate change
38	Climate Mitigation
39	The Climate Crisis
40	meeting environmental challenges re "global warming"
41	Preparing for climate change to ensure survival of species
42	Climate change
43	climate change
44	climate change
45	The effects of climate change - fresh water and energy resources
46	Climate change
47	climate change
48	Climate change
49	surrounding waters in crisis
50	Climate change
51	Enabling a vibrant community
52	Island identity
53	Conservation
54	so-called "communityLands" Lot 3 being clear-cut & developed
55	prevention of any logging on our island
56	The province considers crown lands as available for timber harvesting. This is just unacceptable and Bowen Island must be taken 100% out of the commercial forest.
57	Development and fire-fear pressure leading to deforestation
58	No regulation of logging activities on private land
59	Tree cutting on crown lands
60	reducing private property logging
61	Drought (thanks to deforestation) and fire (thanks to deforestation)
62	Deforestation due to development

63	Disrespect of pristine areas
64	Keeping the island vital by making it possible for younger people to live and work here
65	Mitigating the nimby loudmouths influence on decision making on Bowen island
66	Emergency preparedness
67	Degradation of natural features
68	Pollution and damage to our surrounding waters
69	Disappearing green spaces for wildlife too many trails
70	Maintaining functioning wetlands, streams and shorelines as properties are developed.
71	Making people aware of forest soil science and the intrinsic values inherent in Trust area forests.
72	lack of affordable housing for farm workers
73	High cost of food
74	Agriculture, food security support
75	Producing and sustaining our own food sources for our community
76	forest fires
77	funding for arts
78	Islands Residents' lack of support and confidence in a confused context of governance and distribution of powers.
79	Connectivity to Vancouver
80	Homelessness
81	housing
82	housing
83	Housing
84	Balance of housing options for needed workers, all sectors
85	housing
86	Housing
87	the above 2 resulting in symptoms such as housing affordability, fresh water shortages, ecosystem disruption
88	Increased operating costs because of # 1 & 2
89	ferry and freight rates
90	Lack of world class bandwidth for home based workers
91	Improved internet service at reasonable costs
92	Lack of IT staff for SS
93	knee jerk planning
94	Lack of planning for the future
95	updating OCP for these times
96	Ganges (urban planning/design)
97	Land uses
98	Invasive plants (Daphne on Gabriola)

99	managing lodging
100	Mismanaged ocean - catch too much herring? No salmon starving orcas
101	Marine conservation
102	DFO policies encouraging aquaculture and not on conservation
103	low water supply
104	abandoned cars boats and trailers
105	ocean garbage from fishery industry
106	a tilt towards part-time residents who do not get involved in the community
107	too many people
108	Population pressures
109	Maintaining island aesthetic - noise, traffic, views
110	Preserve
111	Keep communities healthy
112	protecting our culture and our island
113	tourism vs. protection of environment
114	Sustainability
115	Continuing to protect the forest land base through careful management of residential development while ensuring we achieve our planned Road Network
116	Maintaining the rural nature
117	over - Development
118	Infrastructure
119	density
120	Positive Solution for mounting developer pressure
121	Infrastructure
122	meaningful consultation and relationship-building with Snuneymuxw and other Indigenous communities
123	Full-time housing rentals - what is the "real need"? Rents are too low and purchase prices are too high, to make it profitable for someone to buy a rental home as an investment. There seems to be a relatively high dependency on rentals being available on the island, considering the unfavourable conditions of owning a rental home. Is it really a core "island value" for people who don't work on the island to be able to rent here?
124	Enough rental housing for residents, rather than STVRs
125	High commercial rents
126	Water level rising in ocean due to Arctic ice and Antarctic ice and glaciers and Greenland melting at continuous faster rates
127	sewage issues leading to ocean pollution
128	shelter
129	Increased marine traffic supporting Oil Industry
130	Tankers

131	Slow decision-making regarding infrastructure due to number of organizations involved
132	Sustainability in the face of economic challenges and urban pressure
133	Employment
134	sustainable businesses
135	Lack of economic growth
136	young people to keep the economy going
137	Balanced year round activities (employment and other)
138	High taxes
139	Maintaining the costs of being our own municipality
140	Over tourism
141	Tourism
142	Tourism Accommodations
143	tourism
144	Ferry, roads and village trail
145	Transportation
146	safe roads
147	Walking trails, sidewalks
148	Transportation for alternative choices, mainly bicycles
149	I would like to see an assessment of roads on Gabriola (and all the Gulf Islands) as places for pedestrians, cyclists and slower electrical vehicles. Many roads on Gabriola are extremely unsafe for pedestrians and cyclists due to a lack of shoulders and/or protected bike lanes. I would like to see an audit of the situation, including the extent to which Gulf Islands roads meet provincial standards.
150	Urbanization
151	Urban lifestyle expectations threatening rural character
152	Influx of 'mainlanders' who do not understand or appreciate island living and want Bowen to be more like mainland living
153	Industrial areas
154	The 44KW Solar array at the school is not being utilized during the summer months
155	Water quantity and quality
156	Unregulated use of water by owners of private wells
157	Water
158	water - cisterns should be mandatory
159	conserving water supply
160	Water supply
161	managing our water and forest resources
162	water collection
163	Water
164	water quality & quantity

165	Groundwater Contamination
166	Unsustainable development
167	Groundwater resources
168	Reasonable legislative frameworks for services (drinking water etc.)
169	Auto-dependency
170	But neither of these problems fall within the mandate of Islands Trust.

**Question 3 – What do you think are the top three challenges facing the broader region that Islands Trust should address at a federation level?**

Respondents	Raw Data for First Challenge
1	Tankers of fossil fuels
2	Save the Orkas(whales) and Dolphins
3	logging
4	Tourism pressures
5	Development
6	The quality of the water of the Salish Sea, and the health of marine life
7	preserving the integrity of natural ecosystems - land and marine
8	Development pressure
9	protecting the unique environment of these islands
10	Ensuring that OCP Policies and Objectives are respected and advanced by Staff in their dealings with applicants and their reporting to LTC's, including with bylaw enforcement
11	affordable housing
12	The incompetence of Transport Canada re. Safe Shipping
13	LNG Wood fiber
14	Alternative energy
15	climate change
16	Nature preservation (land)
17	Guarding the salish sea
18	Water
19	Howe Sound environmental well-being
20	Water pollution (tankers) and degradation (fish farms etc)
21	Climate Change
22	environmental impacts of development - loss of natural habitats and threats to native species
23	Tourism
24	Logging pressure
25	Marine environmental protection incl. derelict boats
26	Potable water
27	Environmental management
28	CLIMATE CHANGE - protecting aquifers & forest cover
29	Limiting development in face of climate change
30	Environmental management; ocean ecosystems

31	Unsustainable increase in traffic of large vessels / danger to small craft /kayaks and associated businesses / impact on marine life
32	Increased traffic from large ships, including potential for oil spills and safety for small craft, including kayakers, because of increased large vessels
33	Affordable housing
34	The need to shift our culture from extractivism towards true sustainability. See: <a href="http://www.sustainwellbeing.net">http://www.sustainwellbeing.net</a>
35	Housing
36	Climate change
37	Loss of critical habitat (specifically wetlands)
38	Climate change
39	over use of resources including tourism (along with air&b)
40	Roads
41	Climate change
42	Managing growth to allow communities to become more self sufficient
43	Climate change
44	marine protection from over exploitation and commercial impacts
45	Climate change
46	Climate Change
47	Effective use of Trust jurisdiction to preserve and protect natural areas
48	Response to oil spills
49	Shipping traffic
50	The islands trust should be downsized
51	Income Tax allowances
52	Climate Change
53	Increased use of the Salish Sea for shipping and recreation
54	The environment: potential tanker traffic poses a threat
55	Mismanaged fishery
56	climate change
57	Freighter traffic
58	Water
59	Environmental protection
60	sharing information on how they each have tackled common problems.
61	non- elected influence over local decisions
62	Water
63	Overpopulation
64	Broader housing options for today's income earners
65	Holding ground against development - it's for the benefit of all people in BC not just the ones living here.
66	Can you limit population, not likely
67	Finances
68	Preserve
69	Affordable housing
70	too many rules and groups making rules
71	Growth

72	Degradation of the Marine Environment
73	Freighters/anchorages in the Salish Sea waters
74	preparation for and mitigation of climate change impacts
75	Harmonizing trust mandate with branches of the federal and provincial governments
76	Freighter traffic/mooring
77	Eliminating existing and proposed anchorages
78	Orca and salmon protection
79	Increased shipping, anchorage & risks associated
80	expansion of the Trusts power so it can be more of a governing body
81	deer overpoulation
82	Marine conservation
83	Provincial and National governments impacting our region through their decisions, loss of local island control over local environment.
84	Over population
85	Figure out how to make Islands Trust relevant when islanders can't afford to live on the islands
86	The Climate Crisis
87	Climate emergency
88	Environmental issues re global warming
89	land management
90	Increasing positive climate action through land preservation
91	Shoreline and marine protection
92	Shipping regulations. Storage and transit of freighter traffic
93	Water conservation
94	Climate emergency actions
95	affordable farm worker accommodations
96	Loss of biodiversity
97	making the trust permanent - no more municipality votes
98	Climate change
99	Climate Action impacts in general
100	Reducing taxes on your ratepayers
101	climate change
102	Healthy communities on the islands
103	climate change
104	climate change
105	clean up the sea
106	Climate change
107	The same as the above!
108	climate change
109	Protection of water
110	Climate change resilience
111	same as question 2
112	Housing
113	Urbanization
114	water

115	Climate change
116	climate disruption/rise in sea levels/extreme weather events
117	climate devastation
118	climate change
119	Climate change adaptation
120	Climate change issues, especially stopping pipelines and tankers and adaptation to new stresses
121	traffic congestion/ noise/ pollution/safety
122	Climate change
123	Climate change action
124	Climate change
125	Same as above
126	Affordable Housing
127	Effects of climate change
128	Climate Change
129	Climate change
130	secure funding to fund climate adaptation
131	maintaining healthy forests
132	Climate Change (lowering our emissions - Today)
133	Climate change
134	see answers to question 2 above.
135	climate change
136	Measures need to be taken to ensure that the exceedingly wealthy do not overrun the islands. A limit on house sizes might be part of that. Much stronger measures should be taken to prevent absentee ownership.
137	The Logging initiative
138	Housing
139	Preserving the environmental qualities that make this region unique
140	Housing
141	Tanker traffic and parking
142	overfishing
143	Climate change
144	Groundwater resources
145	affordable housing
146	should not waste time trying to change federal policy
147	Access challenges. Pressure the DFO to allow for community dock solutions.
148	Climate change
149	affordability and population pressure
150	climate change
151	Preserve nature and also marine life
152	FreshwTer protection
153	global warming
154	Environmental stewardship
155	Affordable Housing
156	Grants for residential water storage development

157	Ferry transportation costs
158	Housing
159	Inter-island transportation
160	Same as for question 2
161	Marine protection
162	Balancing residential needs/wants against the provincial population
163	Planes Flying Over Head of private property
164	Vancouver Port off-loading their issues into our waters-large tankers should not be anchored or conducting business in our waters
165	shoreline and marine ecosystem sustainability
166	Housing
167	Foreign Real Estate ownership
168	commercial marine traffic and potential accidents and spills
169	Oil pipeline opposition
170	Housing

<b>Respondents</b>	<b>Raw Data for Second Challenge</b>
1	Careless boating's effect on all sea creatures (including derelicts)
2	Save Howe Sound and estuaries
3	LNG tankers in Howe Sound
4	Stvrs
5	Land conservation
6	Potential increase in tanker traffic. All tanker traffic should be terminated. There is no such thing as effective oil spill clean up.
8	Preservation of green space
9	ensuring accessibility for all
10	Finding better ways to manage and limit STVR use ...such as getting the authority to do licensing.
11	water shortage
12	Hydrocarbon Exports
13	BC Timber Sales
14	Balance of economy and community
15	water
16	Nature preservation (ocean)
17	Obtaining all fishing rights for the sea
18	Population growth
19	Tanker traffic in Howe Sound
20	Forestry
21	protection of vlnerable species, especially the orca
22	climate change and the impacts of increased droughts, intense storms, etc.
23	Environment degradation because of climate change
24	Converting traditional development to conservation development
25	Vegetation cover and water resource preservation
26	General issue with respect to climate change ie fire

28	AFFORDABLE HOUSING - protecting communities from too much tourism & real estate speculation
29	Water shortages
30	Proactive climate change strategies
31	lack of planning for climate change
32	Impact of climate change, and particularly lack of planning for impacts of increased storm surges, emergency evacuation, disaster risk reduction
33	Climate action and environmental protection
34	The need for coordinated emergency action to prevent ecological catastrophe
35	Transportation
36	Employment
37	Global warming effects
38	Shipping traffic and anchorages
39	access communication & transportation
40	Ferry
41	Population growth
42	Updating Community Plans to reflect changing communities
43	sustainability
44	local food security
45	Tanker and Freighter traffic
46	Shipping
47	Ensuring that individual island planning respects Trust mandate
49	Transportation affordability
50	The islands trust should be more realistic and not take such holier than thou positions on things
52	Climate Adaptation
53	Increased population, development and degradation
54	Possibility of logging. BCTS is a threat
55	Steadily increasing costs
56	carbon footprint
57	Housing
58	Climate change
59	Density control
60	affordable housing
61	one size fits all templates from Victoria
62	Anchorage
63	Attainable housing
64	Challenging internal Trust spending priorities on redundant or needless regulations
65	Keeping your focus - for example you don't have the expertise or mandate to deal with climate change.
66	Too much bureaucracy with too large a budget.
68	Preserve
69	Water
70	People don't seem to understand nature

71	Housing
72	Aboriginal reconciliation
73	meaningful consultation and relationship-building with Indigenous communities
74	multiple assaults on the marine environment
75	Creating a future vision of Island communities and ecosystems in light of more global forces such as demographic, economic and climatic changes. Need to move beyond preserve and protect thinking to one of planning for the future.
76	Marine noise pollution
77	Creating economic opportunities
78	Tanker anchorage
80	ability of elected officials to accomplish anything with the Trust bureaucracy getting in the way
81	crd building inspection over regulation
82	Influx of summer tourists/water/septic capacity
83	Powerful private enterprises creating social and environmental changes for profit
84	Deforestation
86	The Climate Crisis
87	Governance
88	increase potable water use
89	coastal waters management
90	Limiting negative human impact on the ocean, freshwater and land
91	Climate change
92	Wildfire prevention and forest management
93	Forest fire protection
94	Incentivize landlords to create affordable housing
95	electric vehicle charging infrastructure installation
96	Climate change
97	permission to log private property needed
98	Rate of development
99	Drought and fire threats
100	Planning to mitigate for climate change
101	affordable housing
102	Not allowing the islands to degenerate into only tourist sites
103	poor ferry service
104	preservation of ecologically sensitive areas
105	save the orcas
106	Affordable housing
108	preserve and protect
109	Protection of forests
110	Cost of housing
112	Climate change
113	Marine health and safety
114	development
115	Bike and transit to Ferries
116	forest fires/air quality

117	logging on private property
118	climate change
119	Being overrun by tourists
120	Completely changing land use policy to create low carbon community in 10-12 years
121	affordable housing
122	Danger from tanker spills
123	Marine conservation issues
124	Climate change
126	Water
127	Increased population pressures
128	Over-Tourism is destroying the Trust Area
129	Housing
130	streamline investment application process
131	managing water resources sustainably
132	Reducing forestry practices on private lands
133	Real estate speculation
135	income inequality/affordable housing
136	The Trust should be very active in advocating protection of the waters around the islands.
137	n/a
138	Infrastructure
139	Creating sustainable development
140	Groundwater Contamination
141	Protection of marine environment
142	industrial marine traffic
143	Threats to marine life
144	Population cap
145	emergency services
147	As above can fish habitat damage from too many private buoys and floats.
148	Maintaining biodiversity
149	maintaining a strong farm-based economy
150	oceans in crisis
151	Keep islands unique and fight overpopulation
152	Conservation
153	shoreline/ocean issues eg garbage from fishing industry
154	Regional Governance alongside First Nations
155	Population diversity by age and wealth
156	Protection of marine environment
157	reliable internet and phone services
158	Tourism
159	equitable taxes
160	Diverting tax dollars away from Planning and into forest preservation and education of forest science
161	First Nation engagement
162	Water supply management

163	The road conditions
164	Ensuring appropriate health care services are available for those seniors who want to age-in-place
165	impacts of human development and tourism on the ecosystems and communities
166	Tourism
167	Ferry Subsidy Rates not enough
168	climate change
169	Protection and preservation of ocean habitat and foreshores
170	Infrastructure

Respondents	Raw Data for Third Challenge
1	Commercial logging
2	Save the Salmon and anchovies
3	oil tankers throughout the IT region
4	Climate change impacts
5	Sustainability
6	Cooperation and promoting an understanding of the values of the Salish Sea by all authorities and jurisdictions
8	Preservation of sensitive marine areas
9	wildlife protection including waterways
10	Climate change and groundwater protection
12	Ships at Anchor just about anywhere they please
13	Kinder Morgan Pipeline
15	housing
16	Education re above
17	Obtaining al foreshore rights
18	Transportation
19	Logging
20	Sustainability and precarity
21	relationship/reconciliation between First Nations and Settlers
22	housing affordability is a problem throughout the region, and the islands are affected by nearby urban areas.
23	Housing prices
24	Maintaining healthy ecosystem in face of industrial pressures
25	Progressive land use planning
28	AGRICULTURAL SOILS - need to protect & enhance each island's ability to grow food for its community
29	Water pollution St Mary's lake
30	Emergency preparation
31	Trust planners that seem to work against the preserve and protect mantra
32	Maintaining rural character in the face of development pressure
33	Ferry cost and scheduling

34 strengthen democracy : Note: I first understood this question to be about the "federal"  
level... but what I said goes for the wider Trust area too.

35 Jobs

36 Environmental protection

37 Population Growth

38 Keeping the Salish Sea clean and suitable for all marine life

39 protection of marine environment

40 Law enforcement

41 LNG terminal in Howe Sound

42 Retaining the attractive character of the Islands to younger demographic.

43 affordable housing

44 local energy security

45 Housing

46 Preservation of the Salish Sea

47 Opposing senior government plans and policies that negatively affect Trust area

49 Wildlife preservation

50 The islands trust should remove Bowen island from their preview

52 Climate Mitigation

53 Legal Protection of these unique islands and surrounding waters

54 Maintaining the 'island nature' of our islands

55 SSI representation - 10,000 people, 2 reps?

56 collecting rainwater at a wide level

58 Balancing growth/bc ferries

59 Water supply

60 policies to encourage young farmers

61 erosion of the original Preserve and Protect mandate

62 Methods for setting and evaluating density caps on islands.

63 Chamber of ommercecwants industry

64 Develop empathy for community economics that produce tax revenue

65 Move your offices to one of the islands - we should not have our tax dollars leaving here  
and being spent in Victoria.

66 Increasing taxes is going to make people more inclined to dismiss the trust  
organization.more meeting

68 Preserve

69 Over population

71 Industrial areas

72 Freshwater use policy

73 affordable housing

74 improving the connection of the Trust to the population, being more relevant, less  
formal

76 Affordable housing (tiny homes?)

77 Encouraging more visitors

78 Tanker traffic fear of spill.

80 getting trust bureaucracy reduced and out of Victoria

81	bc ferries
82	Marine transportation
83	Climate change and loss of biodiversity
84	Rising water levels
86	The Climate Crisis
87	Rethinking the Trust and OCP in light of climate change
88	appropriate forestry preservation and fire retardation.
89	housing
90	Preparing for climate change to ensure survival of species
91	First Nations reconciliation
92	Water storage and system management
93	Ocean protection
94	Diversify employment ops for vibrant communities
95	electric vehicle purchasing incentives
96	Regulating tourism
97	remove tankers from salish sea
98	Security of water supply
99	Water availability
100	Increasing economic opportunities on the islands
101	risks from industrial shipping
102	Recognizing that each island needs it's unique character preserved
103	loss of marine wildlife
104	shortage of not for profit housing and water supply
105	climate change
106	Water supply
108	bylaw enforcement
110	Alternative transportation
112	Transportation
113	Rural access to high speed internet
114	conservation
115	Lack of staff
116	deforestation/draughts
117	profit-driven development
118	climate change
119	Maintenance of community diversity/character
120	Educating the community for a low carbon future in 10-12 years!
121	Climate Action
122	Land use
123	Ecosystem protection through things like protecting forests, wetlands, riparian, etc. An overall strategy with teeth is needed.
124	Climate change
126	Economic Diversity
127	Private land use and development
128	Over-development is destroying the Trust Area
129	Affordable rentals for businesses

130	secure funding to assess limit to OCP development build out
131	forest fires
132	Increased marine traffic supporting Oil Industry
133	Real estate commodification
135	water quantity & quality
137	n/a
138	Health care
139	Creating resilient communities welcoming all income and age levels
141	Derelict boats
142	protected ecosystems
143	Inequality
144	Affordable housing
145	environmental issues
147	Cleanup of derelict structures and vessels
148	Resource sustainability
149	climate change
150	environmental degradation
151	Tougher environmental laws
152	Bylaw enforcement
153	protecting whales and stopping herring fisheries plus over fishing of other species
154	A region wide initiative to support diversity and cultural continuity
155	Preserve and protect the environment
157	removal of solid wastes and dead vehicles
158	Environment
159	meetings to be held OUTSIDE working hours
160	Stressing the preserve and protect mandate as applied to natural habitat and resisting its use as an urbanisation tool.
161	Retaining rural character of the area
162	Avoid reliance on tourism
164	Ensure that conservation practices are maintained
165	First Nations relationships, reconciliation, and justice
166	Tankers
168	cost of (island) living
169	Improved/lower costs of transportation access
170	Development

### Highlights from Draft 2019/20 Budget

Presenting a balanced budget is a legislated requirement for Islands Trust, meaning planned revenues and planned spending must agree. In situations where planned spending is higher than planned revenues, additional funding must be sought, typically by way of a tax increase or a draw from surplus funds. In the 2018/19 budget, Trust Council chose to draw heavily on surplus funds to balance the budget (\$605,000). In the proposed 2019/20 budget, Trust Council is proposing to draw less funds from surplus (\$249,000) and fund the remaining balance via a

tax increase of 2.0%. This ensures the surplus fund remains healthy for the future. Highlights of the 2019/20 budget as compared to the previous year include:

- a total proposed budget of \$7.89 million
- 3% decrease in total expenditures from the 2018/19 budget
- 59% decrease in the amount of funds being spent from the Surplus Fund
- 2% projected tax increase overall for the Islands Trust Area (other than Bowen Island Municipality)
- 13% projected increase in Bowen Island Municipal tax levy, resulting in a contribution of \$332,658, an increase of \$38,725
- 2% wage increase for all union staff per the BCGEU Collective Agreement
- 1.95% increase in expenses to pay for the newly legislated provincial health tax
- 2% increase to trustee remuneration (per Policy 7.2.1 on Trustee Remuneration and the anticipated rate of inflation for 2018; to be verified when updated information is made available by Stats Canada).

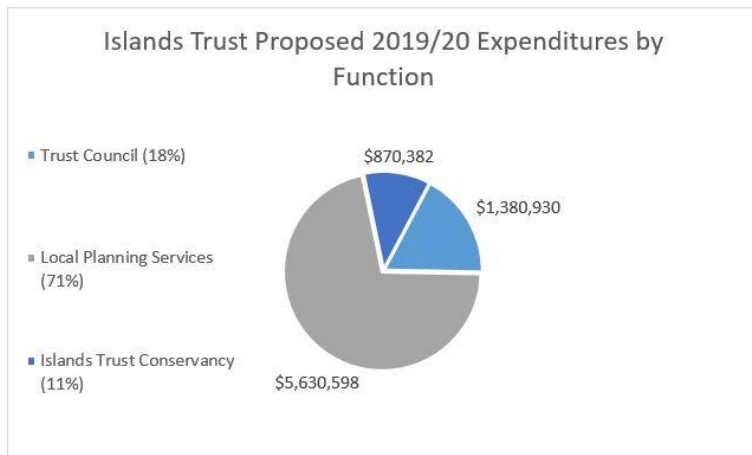
### Where your tax dollars will go

The work of the Islands Trust can be broken down into three broad categories:

**Local Planning Services / Local Trust Committees** - 71% (\$5,630,000), Ongoing maintenance of official community plans (20 in place), processing of applications such as rezoning and development permits, community information meetings about land use planning, public hearings on proposed bylaws, and enforcement of bylaws

**Trust Council / Regional** - 18% (\$1,381,000) Trust Area-wide policy, Trust Council and council committee meetings, finance, information services, communications, advocacy, strategic planning, and intergovernmental relations

**Islands Trust Conservancy / Conservation** - 11% (\$871,000) Protecting land through conservation covenants and nature reserves



The draft budget is based on the assumption that existing service levels will be maintained and that Islands Trust will proceed with the following initiatives:

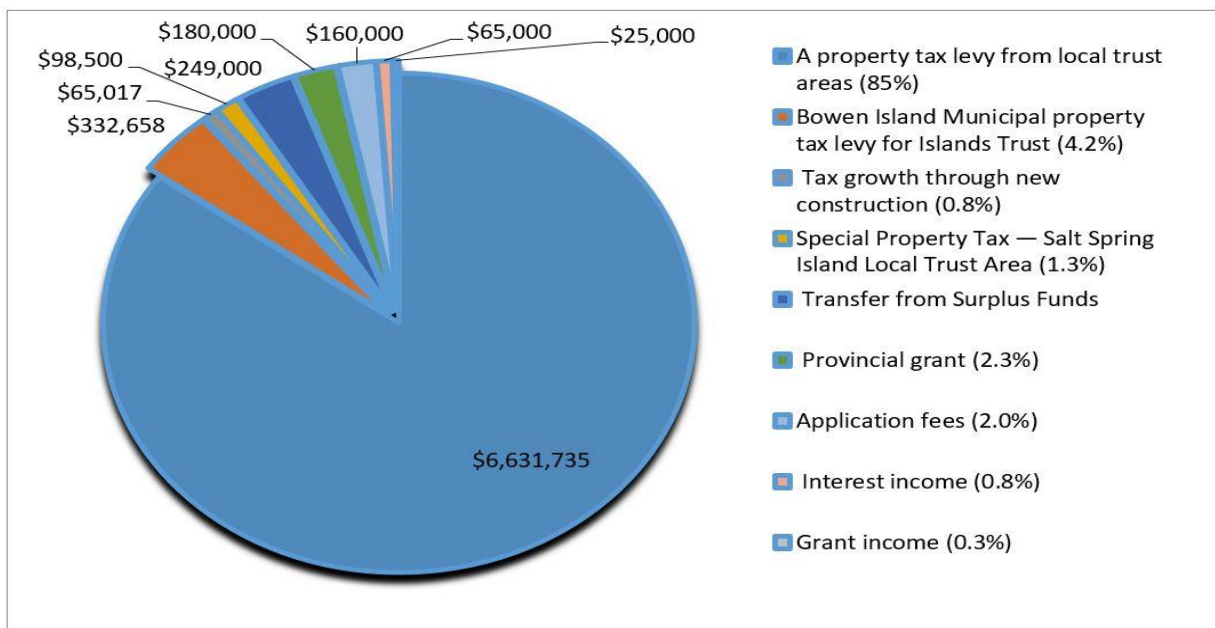
- Funds allocated towards Strategic Plan project work to be undertaken by Trust Programs Committee and Local Planning Committee over the course of the year
- Community, First Nation, and referral agency engagement for the Policy Statement amendment project
- Community engagement on potential Islands Trust Act amendments
- Islands Trust digital and online communications/engagement improvements (e.g. new website(s), apps, engagement software)
- Electronic document management and photo management projects
- Continuation of the Salt Spring Island Watershed Protection Authority funded by a special property tax requisition levied in the Salt Spring Island Local Trust Area

The draft budget will also support the following staffing changes:

- New temporary staff position, Covenant Monitoring and Outreach Specialist
- One-year extension of the Freshwater Specialist staff position
- 

### Revenue

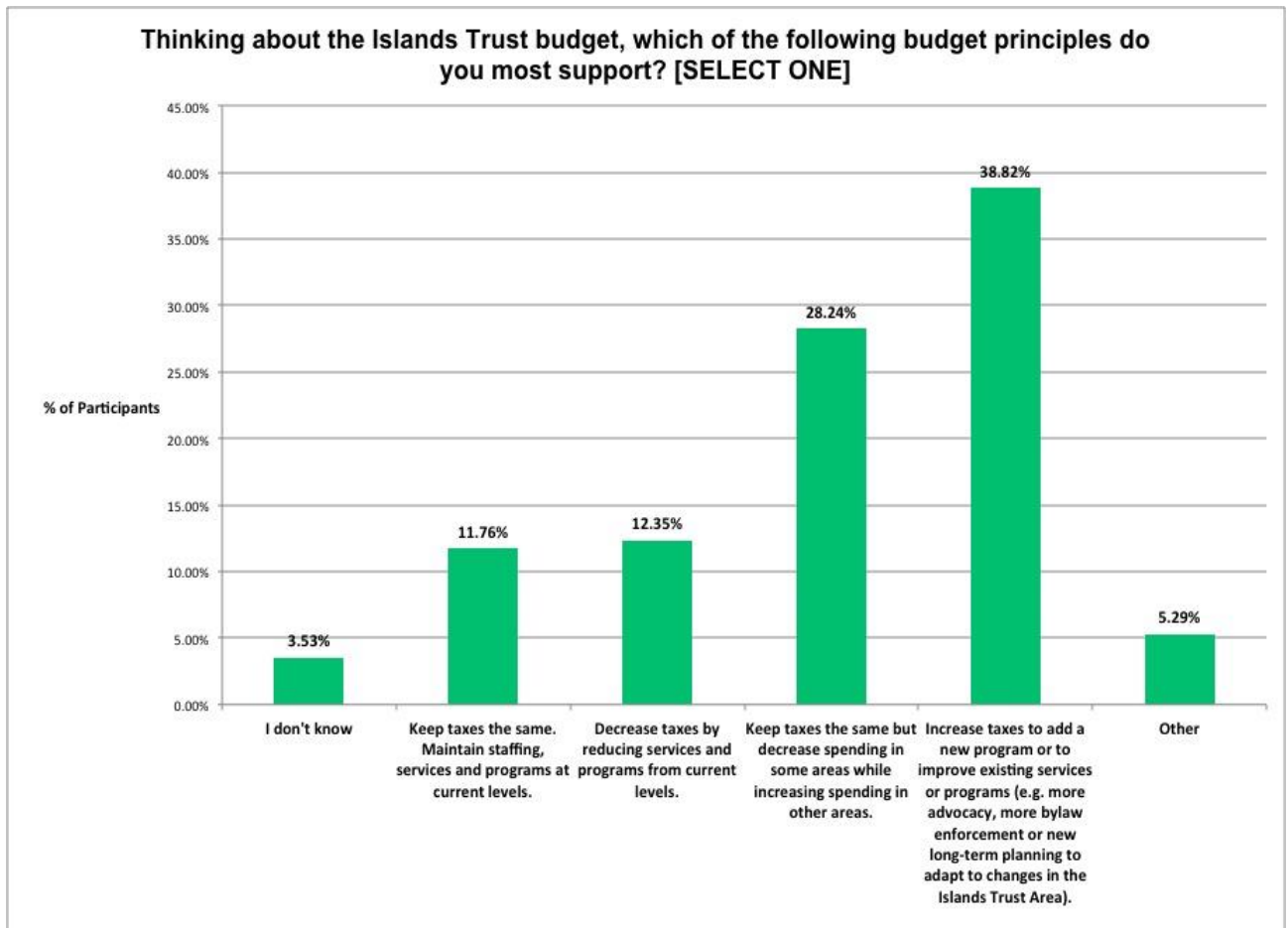
For the coming fiscal year, the Islands Trust is proposing that funding come from the following sources:

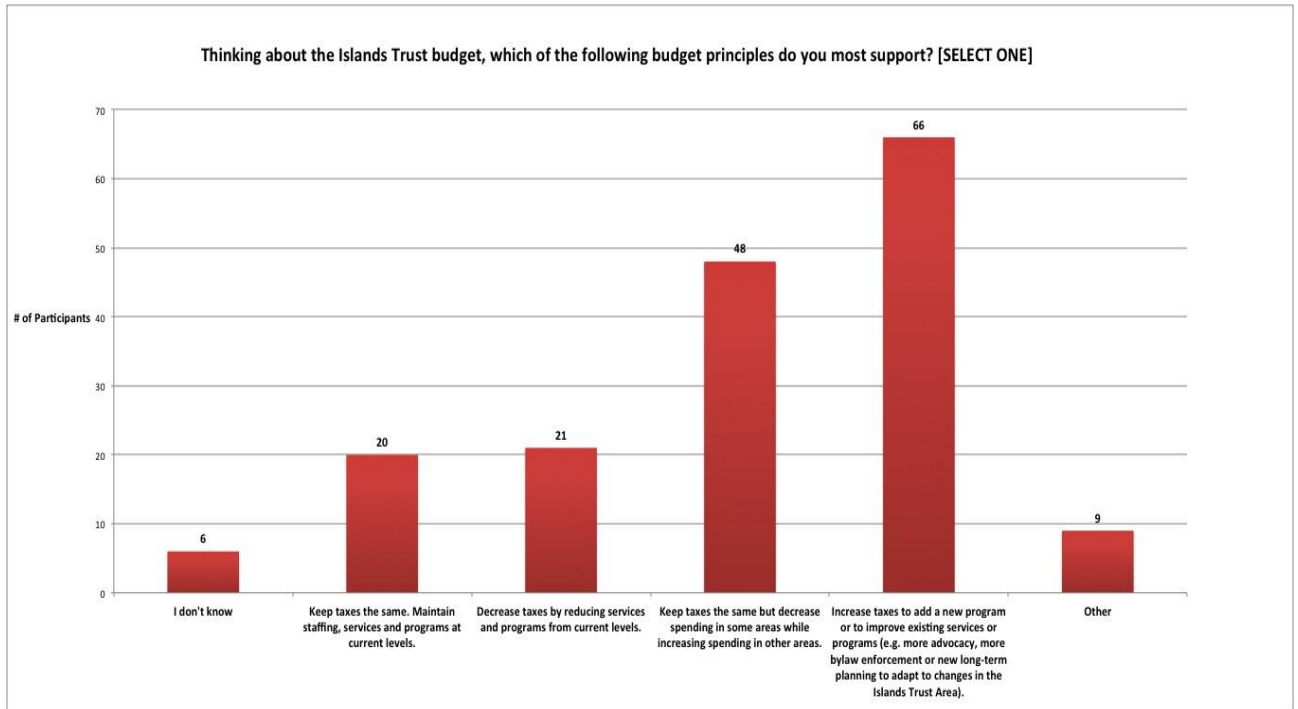


In order to limit the 2019/20 tax increase to 2%, and to continue to offer the services and

programs requested by islanders and required by the Province, the Islands Trust is proposing to take \$249,000 from the General Revenue Surplus Fund. This would leave the General Revenue Surplus Fund at \$1.9 million, if the current fiscal year spending aligns with the approved budget (approx. 101% of the recommended minimum balance per Policy).

**Question 4: Thinking about the Islands Trust budget, which of the following budget principles do you most support [Select one]**





**Question 5: Please explain your choice. If you are in favour of decreasing or increasing spending, which areas of service/work would you choose to add/remove/increase?**

Respondents	Raw Responses
1	I would be willing to pay a little more tax, but am concerned of reaching a push back "tipping point" that could weaken or even destabilize the Trust. I trust (no pun intended) the executive to make the difficult decisions of allotting funds.
2	Thinking of the crisis situation of climate change, advocating for Old Forests, and existing forest ecosystems protection, along with preventing bitumen transport in pipelines and in Georgia Straight and on Burnaby Mountain oil pipeline expansion construction would be a very good focus for the I.T. Save the whales. Protect and preserve the marine environment.
3	continuation of mapping initiatives and advocacy work re. derelict vessels and oil tankers
4	Reduce spending on planning staff and increase spending on ITC. Protection is in the mandate yet only 11% allocated? Makes no sense within the current context of regional pressures and climate change.
5	Islands Trust is best positioned to enforce 'preserve and protect' mandate when Bowen Island has a pro-development council (as it does now).
6	I chose "increase" because I don't think the growing population values the natural features of these islands over development and city-amenities. The I.Trust must champion these values and features, and resist the urban influence. The Trust should have the resources it needs to do this.
7	Increase local planning services - supporting Bowen Islanders wishing to honour our OCP and deal with the logging threat
8	Increased spending to address issues like tanker traffic and logging but it feels like Bowen's increase is too high compared to others.

- 9 I would like to see more proactive and effective bylaw enforcement because it is a joke at present. Public outreach and education is always needed.. about the Trust in general, and about local OCP policy and Land Use Bylaw regulations, MORE than just by web site. LTCs having enough funds to do mail outs, information meetings and videos to help community engage in an informed way is also needed. In Planning Services I would like to see more than "ongoing maintenance of OCPs" I would like to see OCPs more highly respected in the research and advice of Planning staff. OCPs are often barely mentioned in reports yet our OCP represents our communities agreed to way of acting on Trust Policy. Proposals need to fit into OCP policy and objectives and those that don't should not be allowed to waste the LTC's limited budget and resources. A proposal which is at cross purposes with OCP policy and objectives should be denied and applicants told to bring their idea forward at next OCP Review. Money needs to be spent on orientation of planners newly assigned to an island so that they have time to learn about the land use history and the physical characteristics of a given island so their advice to the LTC and the applicants is thoroughly informed.
- 10 bowen island can't afford the cost of remaining a member...and why is there a higher tax rate for bowen!?
- 11 The proposed tax increase is best suited to safeguard the long-term effectiveness of the trust. The trust should take a stronger position with the federal government to protect the trust area from adverse development and increased shipment of hydrocarbons without world-class safety and prevention measures in place. Everything possible must be done to prevent bad things from happening.
- 12 Keep informing the public and protecting our interest not the corporate government and the criminal elite. A healthy and natural environment that reflects humanity and respect for coexistence with flora and fauna. Show we value co existence and build trust.
- 13 More for conservancy
- 14 Increase taxes, especially to improve by-law enforcement, (eg STVR's ) advocacy and response to climate change ( eg Community planning for wildfire and water protection.
- 15 NA
- 16 Salaries, extreme overspending
- 17 Increasing  
To conserve natural resources
- 18 Far more work is needed for environmental protection and advocacy for our islands, and that will cost money.
- 19 more advocacy and/or planning to adapt to changes in the Trust area
- 20 A modest increase of taxes to provide funds to establish more conservation areas and to implement stronger regulations to protect natural ecosystems and water resources on privately-held lands.

- 21 I would like to see a more serious approach to bylaw and I am willing to pay for it with a tax increase.  
Forest lot owners continue to break our bylaws and no enforcement is taking place. I live beside a garbage dump!  
After a complaint has been launched and the owner pays a fine bylaw needs to continue to revisit the site to make sure the owner is complying. If the owner is not complying the second fine should be in the 10000 dollar mark.  
This will give the trust funding to take owners to court.
- 22 Though I agree that often budgets need to be trimmed, in view of the rapid pace of habitat loss we need more tools now.
- 23 Keeping services at current levels requires cost of living increases to taxes, which I favour.
- 24 Expand advocacy, enforcement, and long term planning
- 25 Trust council, trust area services  
Conservancy should raise own funds to pay for management of covenants and properties not tax dollars,
- 26 71% of the budget goes to planning - which, actually, is the processing of applications for land development. Applicants seem to contribute only 2% of the costs (if I've read the pie chart correctly). This is a gross imbalance. In effect, Trust staff is being used largely for free by developers, while other very important initiatives such as climate change, affordable housing and agriculture are continuing to remain largely unaddressed!
- 27 Provide grants to all home owners installing solar panels  
Limit new construction, especially of high cost housing  
Provide tax incentives for homes & businesses upgrading energy efficiency.
- 28 Island Trust cannot be hamstrung to act on their policies and planning due to funding
- 29 Emphasis and expenditures on local planning services need to change. Too much planner time is spent on paving the way for developers that contribute little to the local communities and actively work against the wishes of the LTC and local planning committees, often forgetting 'preserve and protect'. The planners should work for the communities, not do the developers work on the public dollar. Increase spending on climate change mitigation and preparation/prevention
- 30 Trust planners should not be working for developers. Developers should hire their own planners and the trust planners should be spending their time ensuring that the plans submitted meet official community plan requirements. Funds could then be re-directed to implementation of a climate change plan, including support through zoning for solar installations, EV charging and emergency preparedness.
- 31 It's essential for all levels of government to mobilize for effective climate action. But if taxes go up too much, some people will object. I suggest the Trust find ways to re-allocatae resources towards effective climate action. For example, perhaps the Trust can keep using current technology rather than try to keep up with "the latest".
- 32 I value the existing services provided by the Trust and would like to see them increased if new areas of work are warranted.
- 33 Planning for climate change - especially sea-level rise.

- 34 The Islands Trust is a key player in preserving the Salish Sea area and should have the funds necessary to fulfill its mandate. I would like to see increased spending in the areas of: protecting land through conservation covenants and nature reserves, bylaw enforcement, and mapping and monitoring initiatives. Also I would more money budgeted for NAPTEP.
- 35 Increase programs
- 36 we are not in position to judge your expenses outside the overall number provided earlier on.
- 37 Too much money is spent on things that I don't believe in
- 38 Increase emphasis on preserve and protect
- 39 Planning requires commitment of funds, and taxes are best way to raise funds if done transparently.
- 40 Increasing taxes increases services.
- 41 I think the responsibility is to keep taxes in line with inflation but would accept special tax requisitions for pressing needs around climate disruption, resource protection and shelter security
- 42 Reduce the Trust Council. Increase the spending on Conservation. The mandate of the Island's Trust is to preserve and protect the islands, yet only 18% of the budget is dedicated to Conservation. The islands have very efficient planners and inspectors from the CRD. We do not need another level of people telling islanders the same thing the CRD inspectors tell us. And how about moving the Island's Trust to actually be on one of the islands?!
- 43 My observation is that important aspects of the Trust area are being gradually diminished by encroaching urbanization, inappropriate development, and industrial activity in adjacent areas. I would expect greater resources to help restrict this trend. Generally, the famous observation that taxes are the price of civilized society applies to the protection of important social values.
- 44 It looks like the trustees want a 4% wage increase. Do they get an increase every year? Why not keep the wage increase to 2% and not impose a 2% tax increase on the payers?
- 45 Work on efficiency, especially in processing applications.
- 46 It is not usually appropriate (unless there is an unexpected event) nor sustainable to take from surplus to fund operations. Surpluses are better used for capital or one time projects.
- 47 Reduce employees. Reduce number of trustees and the ridiculous number of meetings that they attend with recompense for attendance and travel Reduce the number of causes that the islands trust supports such as the 'no tankers/LNG in Howe sound. Stop trying to influence the already ridiculously anti development community plan for Bowen island
- 48 Increase spending to ITF (a big part of climate adaptation), and put way more into adaptation projects with grassroots island groups. Partner with many other orgs, post-sec and other funders to stretch \$\$\$. Less \$\$\$ on planning - they have had their turn and those things are just plans - we have less than 12 years to get our act together and it isn't going to be because of a piece of paper with black ink on it.
- 49 I still don't know because I don't understand all the explanations given nor do I know what the impact of any of this will be on me, my community and the gulf islands as a whole.

- 50 Bowen is unique. We are a municipality. We have our own planning staff (which I believe we don't pay for in our IT levy) We need much more assistance with 'conservancy' issues
- 51 Continue providing essential services, but limit extraneous spending on idealistic policy initiatives.
- 52 with everything costing more how can we keep same level of services without increasing taxes...
- 53 As a struggling homeowner with a family I am unable to sustain and may be forced to sell. If I had to choose an area to reduce, i would have to say conservancy. Enough land has been protected, such as the old golf course, we need to also support working families.
- 54 I moved her for what was here.,Not to change it or look for more services. Stop increasing my taxes for soup at the community hall or a bus.
- 55 more long term planning
- 56 I would like to see the Trust work within the existing budget and the proposed increase to Trust salaries .
- 57 Increase spending on understanding water issues and FOLLOW THROUGH by implementing some of the good recommendations that have already been put forward. Don't just stop after doing the research, find ways NOW to cap growth beyond capacity and deal with the impacts of climate change. Small islands are rapidly approaching maximum capacity and don't have a plan for putting out the "no vacancy" sign. Don't wait until it is too late. Increase bylaw enforcement/monitoring of factors that impact public safety (including crime) and the environment. Invest in figuring out how to work better with other agencies, so that the key aspects of an OCP are honoured BEFORE new development is approved. Find a way to accommodate progress without abandoning Trust values.
- 58 I will pay more taxes IF the plan is to protect these previous gulf islands not have them whipped clipped snipped and glopped can wildlife trees noise out plants and wetlands protected and encouraged
- 59 Mirror private sector which is forced to do more with less every year. Consider creative and innovative ways for the bureaucracy to become "nimble", getting the processes to move faster
- 60 Increase bylaw enforcement. Get rid of the watershed person on salt spring - money spent on wages and lots of free volunteer time wasted and nothing to show for it.
- 61 Spending could be decreased by having more meetings by online rather than everything and everyone travelling to all the meetings. A lot of money is spent on Trust Council travel.
- 62 The Islands trust both duplicates work being done elsewhere and spends scads of money on unnecessary "feel good" green issues
- 63 Eg Fire Dept is too rich  
Too many planning and surveys  
Cut all dept 10%
- 64 Needs to be an increase in property management area to get projects done. Currently it is an abomination what this government has done with our islands. Not 100% sure where the decrease should come from but salary is my first thought. Why should you get paid for blocking island growth?
- 65 Land Use Planning can be conducted more efficiently.

- 66 Increase taxes to enable the Trust to support essential local services that fall within the Trust mandate
- 67 The spectre of climate change is huge and needs study, CO2 reduction programs and strategies, defensive preparation and much more. This will require more funds, but also a commitment to use the climate lens through which to review other programs and priorities.
- 68 There is need to make the Island Trust more cost efficient which means doing more with less (or the same resources). This also means developing positive synergies with the CRD, National Parks, Highways, Federal Government (marine mandate).
- 69 Continued trail and greenspace improvements/maintenance. More community education about invasive plants. Zoning changes to allow for tiny homes near the village.
- 70 I note that salaries increased significantly year over year. I would like to see these funds deployed elsewhere.
- 71 Trust council expenditures seem high.
- 72 New website, more bylaw enforcement not needed
- 73 Increase funding for direct land conservation; remove barriers in complying with any land use by-law, provide incentives for individual landowners to do the right thing and follow the law. I also support the proposed staff changes to asset land conservation and educate islanders on water issues.
- 74 Things that are not as big a concern to majority of community could be decreased. Increase what is most needed to meet the basic needs of community.
- 75 Scrap Islands Trust
- 76 Reallocate budget spending and staff resources to focus on climate action in the whole trust Area
- 77 Increase to support intelligent planning re climate change including review and revising existing regulations regarding density, housing, agriculture. Designate SS to become a world model of a small community developing an cohesive and intelligent response to the climate emergency
- 78 In ten years time I would hope my fellow Islanders would say that there is a response to be had from the Trust and that response happened in a more timely fashion.
- 79 Efficiency in prioritizing goals and creating long term planning does not necessarily require more money, but smart thinking/visioning/leadership and excellent team work. Excellent managers hire excellent staff. Involve the community at all times (which SS is good at doing).
- 80 Allocate more to planning - village visions, climate mitigation and adaptation, and protection of watersheds and ecosystems
- 81 Retool the mission from managing growth and development to environmental and ocean health. Development is not that bad, we have aging infrastructure and generally older homes and structures. Some development will bring revenue, provide some affordable housing alternatives and innovation.
- 82 Eliminate Bowen Island from Islands Trust.
- 83 Less red tape and administration ; more action for example towards tackling climate change or allowing more diversification of employment.
- 84 increase taxing/spending to implement a new zoning which would allow affordable farmhand accommodations on agricultural land

- 85 I would like more added to Islands Trust Conservancy to protect more land from development
- 86 increase spending on environmental issues
- 87 Work on how climate change is affecting the Trust region should be included.
- 88 We must increase spending on issues related to Climate Change - more staff, more innovation, more planning, more support for individual island efforts in mitigation and adaptation.
- 89 The planning budget is bloated
- 90 increase spending on conservation and protection of environment
- 91 This budget is bloated, doing repetition of provincial mandates. The main working tools of the IT are the Official Community Plan for each island & that is what the focus should be on.
- 92 I have attended numerous Island Trust meetings and seldom is anything accomplished. Dealing with the admin people is time consuming, confusing, and frustrated. The outcome is seldom what a person is lead to believe. Therefore there is a lack of trust with the Trust. This is not our elected trustee's but the people who run the show.
- 93 Increase use of e meetings and electronic documents to decrease meeting costs  
Use emeeting focus groups for community consultations to avoid combative non-productive meetings.  
Do more long term planning aimed at the changes in the environment
- 94 Decrease spending on administration and planning positions. Increase spending on support for local Island communities to deal with the effects of climate change.
- 95 More bylaw enforcement needed. Support for Ganges boardwalk. Explore appetite for tree-cutting planning restrictions.
- 96 I would like to see an increase of the budget for both local planning services and for the Trust Council.
- 97 stop removing funds from surplus fund.
- 98 I'd like to see a modest increases in taxes so that the IT can focus on environmental, housing and social issues.
- 99 Bowen has its own planning department and does not need Islands Trust extra level of government
- 100 increase water oversight  
increase conservancy monitoring  
increase community presence and availability (store-front office?)
- 101 Decrease planning and development steps (streamline) so reduce staff time and cut the watershed special tax
- 102 increase taxes as proposed while also increase the % of funds transfer from the Surplus Funds to specifically mitigate climate disruption through grants for water collection projects and tree planting.
- 103 Decrease spending on roads, police and fire department (wages on Salt Spring are ridiculously high); increase spending on bike infrastructure and sustainable agriculture
- 104 we MUST be involved in climate change in a very big way

- 105 Increase taxes but also redirect funds. Assign/hire climate action position and education position. Review OCPs and develop climate action transition strategy! Change land use policies to allow only low carbon/water conservation/climate adaption oriented development. Less money for land conservation acquisition and more for education and adaptation preparation.
- 106 more money for public transit
- 107 I think we must prepare for climate change. This means that decisions made must be to mitigate our carbon footprint, and make provision for emergencies related to related emergencies.
- 108 I don't have enough information to know what areas specifically could be reduced in order to increase other services but that is where I would start to look before raising taxes. If no possible savings are found I would support increased taxes.
- 109 Start active planning towards reducing impacts of wild fires, drought, water catchment infrastructure, rampant wild deer populations that destroy forest undergrowth and increase fire threats, emergency preparedness and other increasing threats from climate change
- 110 More money for Climate Action projects
- 111 The population and development is increasing, so we need more staff to deal with it.
- 112 Increase taxes, to (1) plan for Climate Change, and (2) update OCP to regulate (prohibit) any further deforestation beyond home-site foot-prints (whose overall number must be limited).
- 113 Increase taxes in consideration of pending impacts of climate change, protection of water, local buildings adapting to green energy alternatives
- 114 trust council should be communicating electronically and utilizing existing technology to decrease carbon footprint
- 115 work closer with other govt agencies to reduce overlap and create cohesive and more efficient governance
- 116 preventing the effects of Climate Change may require additional funding. I am willing to support the required charges.
- 117 Increase provisions for climate change strategies. Increase bylaw enforcement budgets. Increase staffing for future planning and research.
- 118 Increase taxes AND reallocate some spending. Provide funds specifically for climate action, including staff time and for discretionary funds that can be allocated as needed to local groups undertaking climate action planning, and/or for staff time.
- 119 Increase spending to: support climate change adaptation; including water conservation & monitoring.
- 120 The proposed budget appears to be reasonable. I view proper functioning of the Trust as essential to quality of life on the Gulf Islands.
- 121 With an average increase of 2% on the islands that REQUIRE IT protection and a THIRTEEN PERCENT increase on the MUNICIPALITY of Bowen Island that has its own planning department and LUB I hope that there will be a \$330,000+ decrease in funding from Bowen Island
- 122 Islands Trust Conservancy, to protect natural areas

- 123 Taxpayers shouldn't have to pay more - reduce the number of programs the Island Trust is supporting. Relying on prior year surpluses to balance current year expenditures isn't responsible budgeting. Taxes are already going up per household based on assessed property values, they shouldn't have to go up more particularly to support Council, committee and staff raises.
- 124 We need to deal with our current housing crisis and need to review our current OCP to allow flexibility when creating housing options.
- 125 Self-explanatory
- 126 Stay the same.
- 127 increase spending on bylaw enforcement
- 128 Some of the conservancy issues are silly. The amount of money you are spending on "creek enhancement" is an embarrassing way to improve fish habitat. We're talking a dozen cut-throat trout. If, for example, we could get the DFO to work with us instead of obstruct us, we could vastly improve of fish foraging habitat while removing mooring buoys and floats that currently affect eelgrass and bivalve habitats. Spend money better.
- 129 increase advocacy; increase affordability; add marine enforcement somehow.
- 130 trustees and staff should find ways to minimize travel whenever possible and use alternate methods to decrease their carbon footprint wherever possible
- 131 Local planning decrease through more central bylaws and increase budget for conservancy
- 132 Trust seems to be ineffective in most aspects of island life that really matters
- 133 I think the time is approaching when we need to negotiate a new relationship with Bowen Island Municipality. Many Islanders don't see what we get for the money we put into the island stressed I think the time is approaching when we need to negotiate a new relationship with Bowen Island Municipality. Many Islanders don't see what we get for the money we put into the islands trust. I believe in the mandate of the islands trust and I think it needs to do a better job communicating to Bowen Islanders. I would hate to see Bowen Island withdraw from the islands trust simply over the question of how our money is spent.
- 134 My major concerns re local island issues are not at the core of your mandate
- 135 Reduce spending in land covenants and increase in land use planning, bylaw development/enforcement
- 136 I believe that the Island's Trust could become more of an important player through local advocacy/ facilitating local engagement to tackle issues like climate change and housing. More tax revenue dedicated to this cause would facilitate this.
- 137 By-law enforcement is NOW a waste of time and energy since enforcement is extremely difficult
- 138 Reducing the obscene percentage devoted to Planning and devoting it to property owner based lower cost small housing in a low density manner by offering landowners tax incentives to create a cottage to rent. Working with the Federal and Provincial governments to create tax breaks for owners who create a small rental unit on large lots. Avoid high density lower cost units and encourage, in a financial tax way, owners with sufficient land to develop a small unit for rent. Tax savings for owner and opportunity for low income people. An owner rental partnership. . Less tax dollars for government but more opportunity for workers in a stable home base of reasonable rent.

- 139 Since the Trust protects the area on behalf of all British Columbians, the Province should contribute more to the Trust. Advocate for that and in interim, okay with proposed budget. Why should local residents bear the majority of costs for a provincial object?
- 140 If spending isn't limited by some mechanism and allowed to creep up, the resources consumed by the bureaucracy will keep increasing as well. Increased consumption (anywhere) will lead to degradation of the environment and is against the core mandate of the trust.
- 141 The cost of public consultation. Last Year there was a meeting about the OCP review and We spent 4000\$ on it which can easily be spent in more meaningful ways.
- 142 Meetings can get expensive, & with technology available, there can be more efficient, less expensive ways to meet. Use those funds saved to assist elsewhere.
- 143 the 2% increase feels about right, to support a First Nations specialist, more staffing generally for advocacy and intergovernmental relations, and a strong team of planning staff. My concern is that the need and demand for advocacy is a bottomless pit, and the results uncertain. And it is hard for Council to say no to demands for advocacy.
- 144 Reduce staffing, increase volunteer opportunities
- 145 Tax second homes and vacation homes to provide grants for small local business, playgrounds, daycare's, old folks housing.
- 146 Add more advocacy and more long term planning for climate change and self-sufficiency
- 147 Decrease planning budget
- 148 Being able to afford to live here is hard enough as it is, more taxes won't help, though things need to be reconfigured to address the real issues that have not been looked at like housing, sustainable development and long term thinking.

### **Changes to Local Planning Services**

Local Planning Services provides all land use planning functions for the 13 local trust committees. In 2018, the Islands Trust undertook a review of the way we deliver planning services. Based on that review, and with the support of Trust Council, we will move towards implementing changes to the current staff structure with the creation of a Long Range Planning Team that will undertake proactive project work for local trust committees and a Planning Application Team that will process applications.

On Bowen Island, the municipality provides planning services.

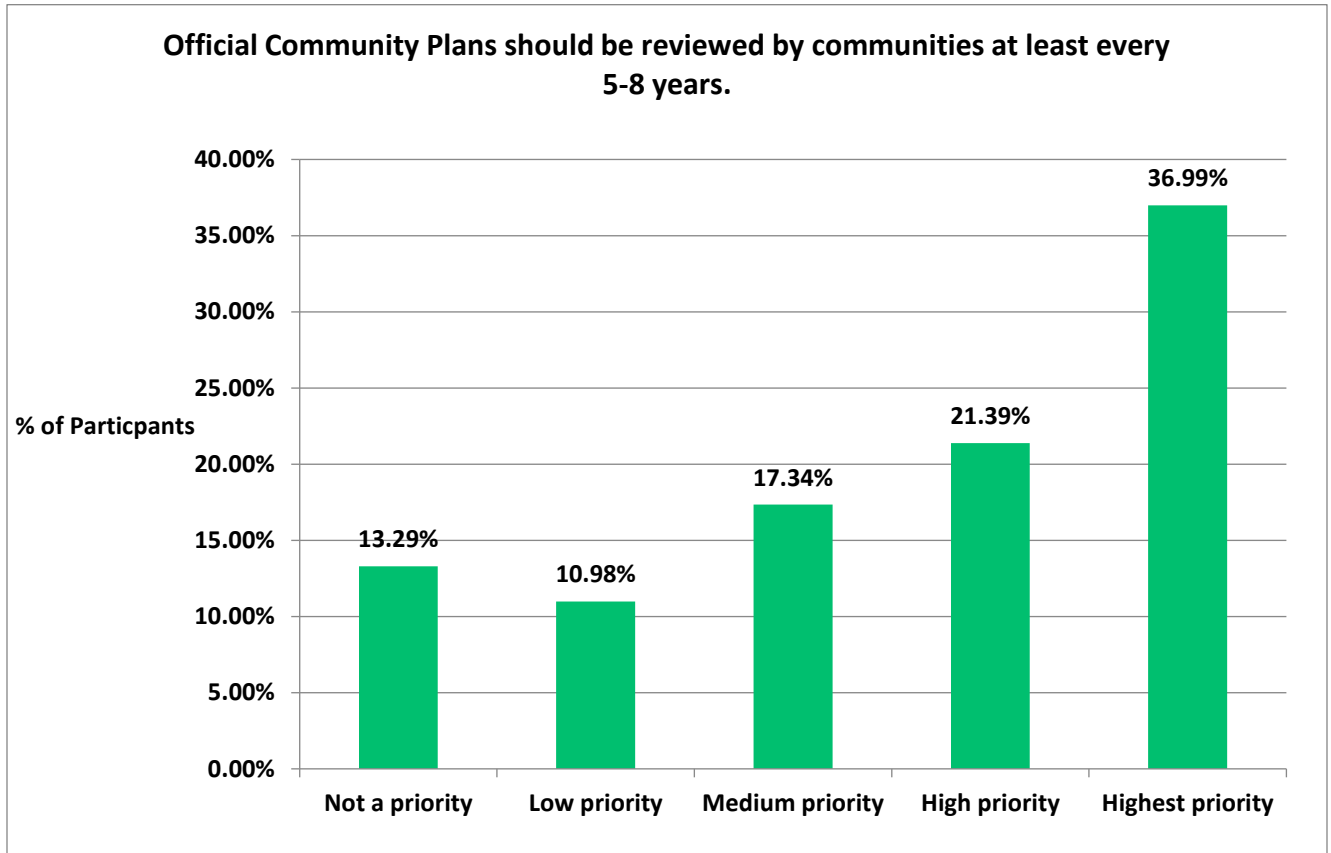
By being more strategic and making better use of available resources, the new structure is designed to improve resilience, efficiency, and effectiveness, by allowing us to:

- update, on a regular rotational basis, all 20 official community plans in the Islands Trust Area;
- undertake regional planning issues—that is issues that impact on more than one LTC—more effectively;
- develop specializations in specific planning areas, such as agricultural, climate change, marine, and affordable housing; and

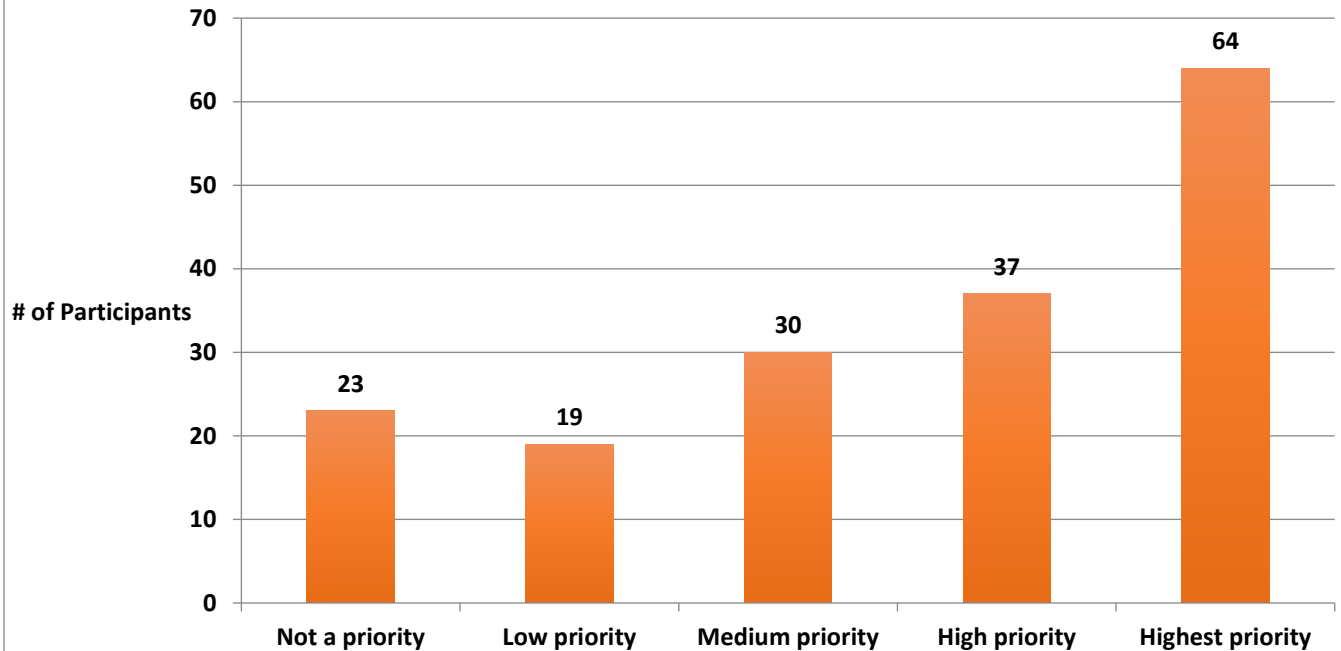
- increase resources to the Local Planning Committee.

It is always a trade-off balancing resources to be proactive on issues such as housing, climate change, freshwater, and environmental protection, as well as processing applications from individuals and businesses wishing to develop or amend the zoning on their properties.

**Question 6 - With this in mind, please rank the statements on a scale from 1-5 (1 = being not important; 5 = very important):**

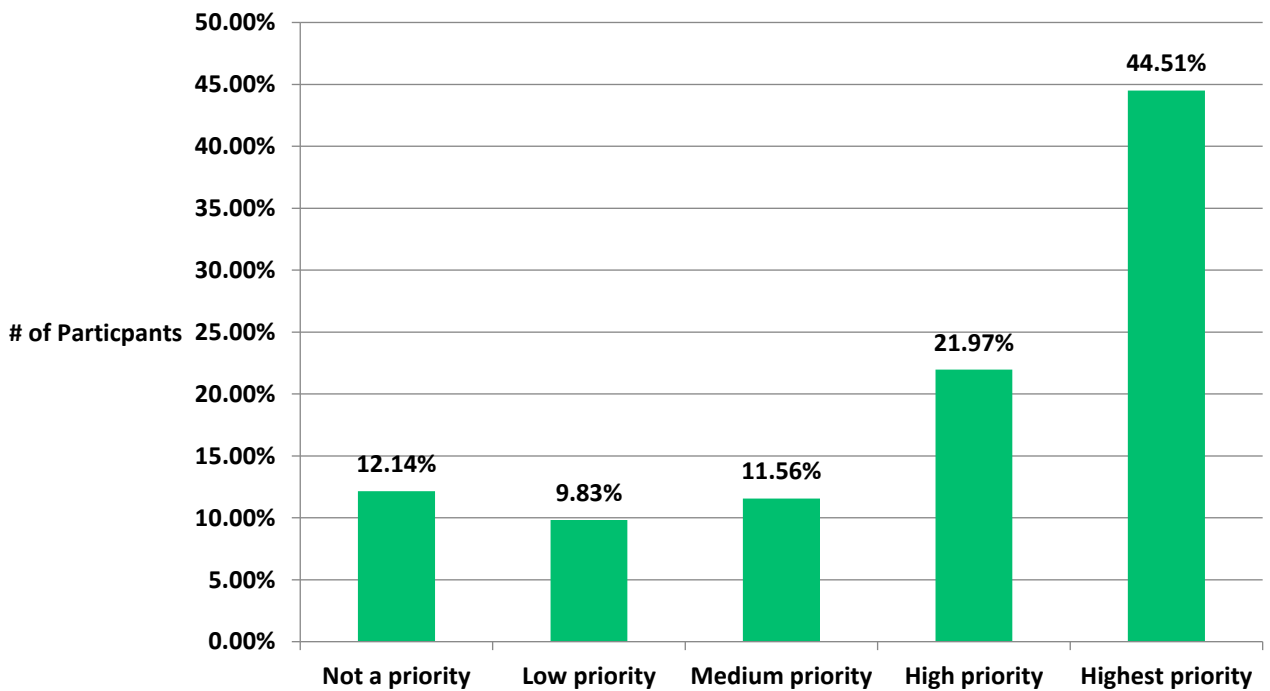


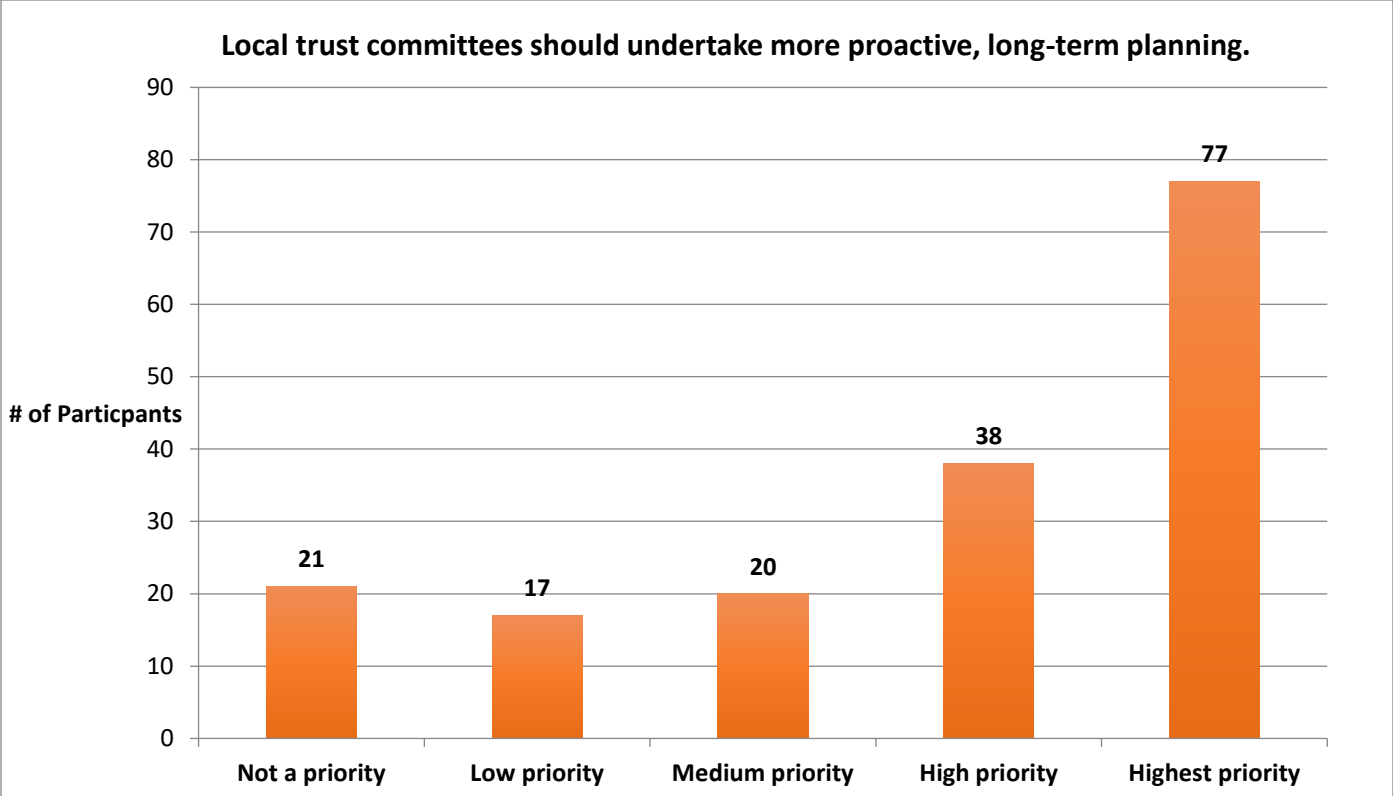
**Official Community Plans should be reviewed by communities at least every 5-8 years.**



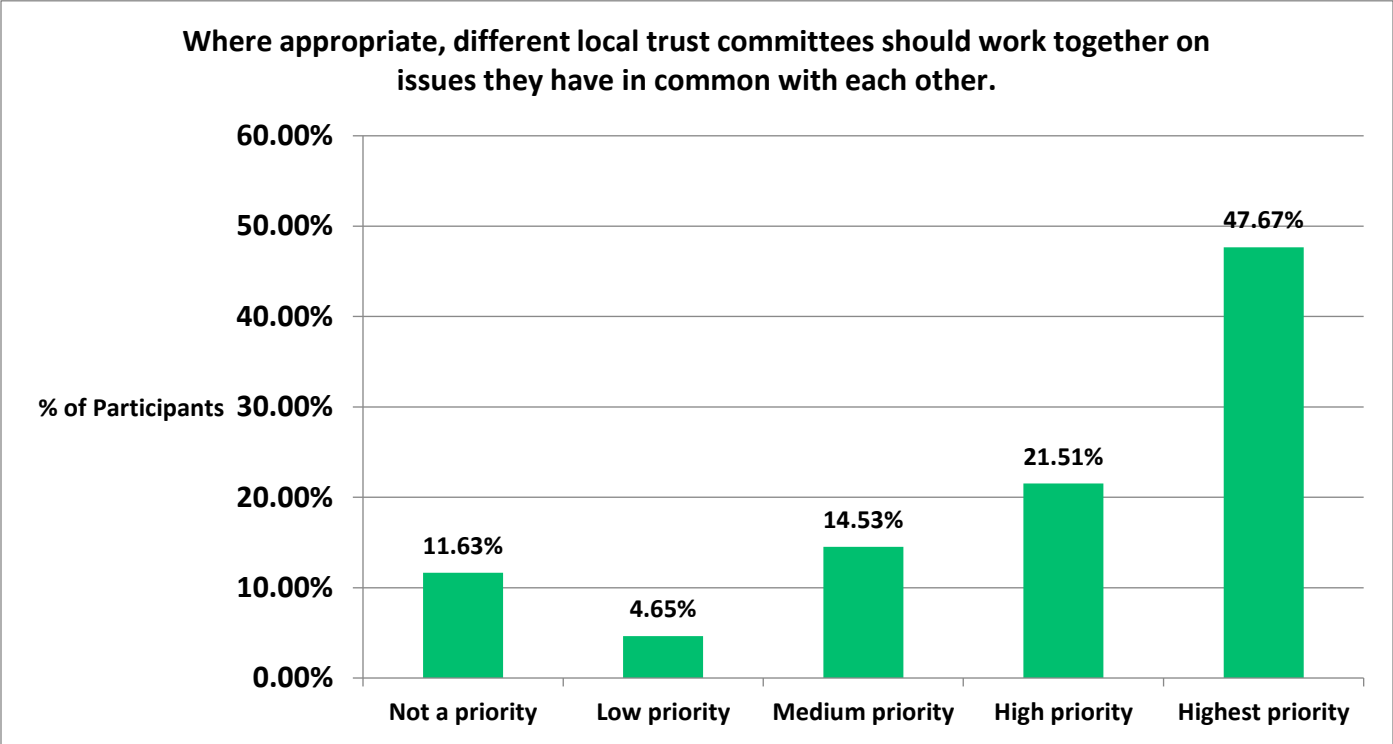
Questions 7 – Please rank the statements on a scale from 1-5 (1 = being not important; 5 = very important):

**Local trust committees should undertake more proactive, long-term planning.**

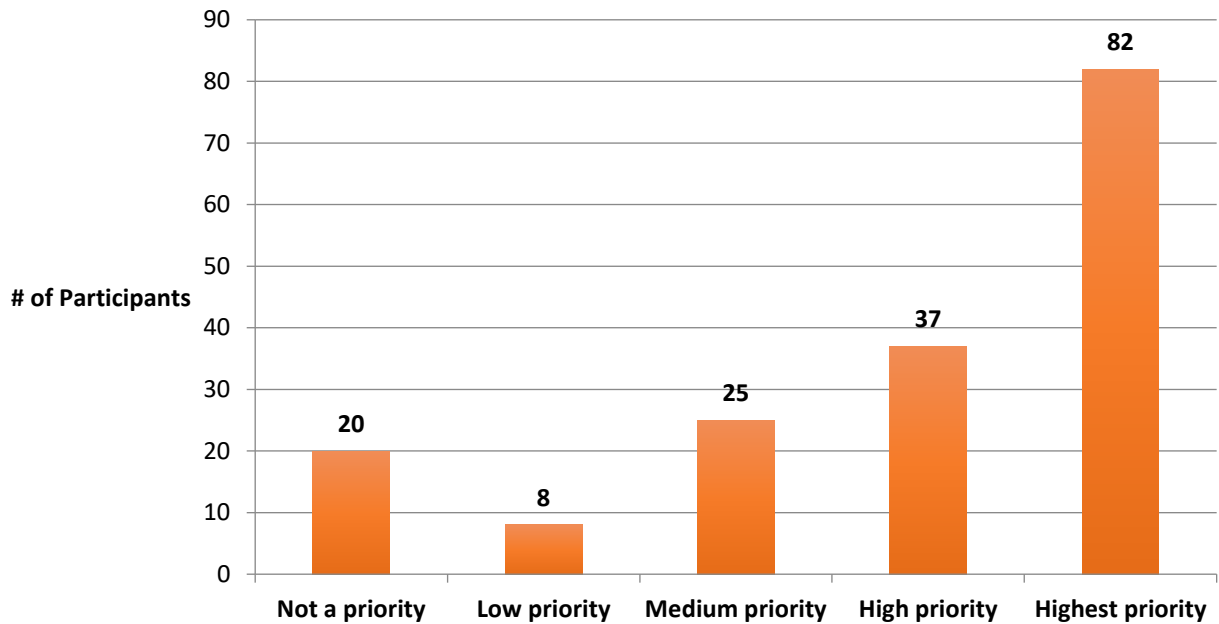




**Question 8 - Please rank the statements on a scale from 1-5 (1 = being not important; 5 = very important):**

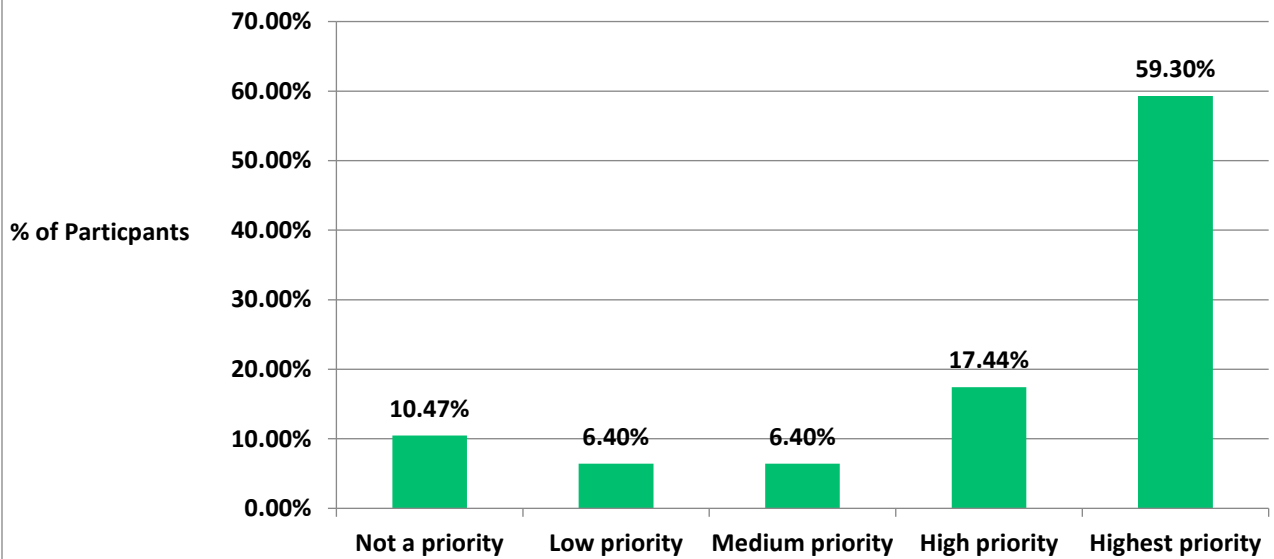


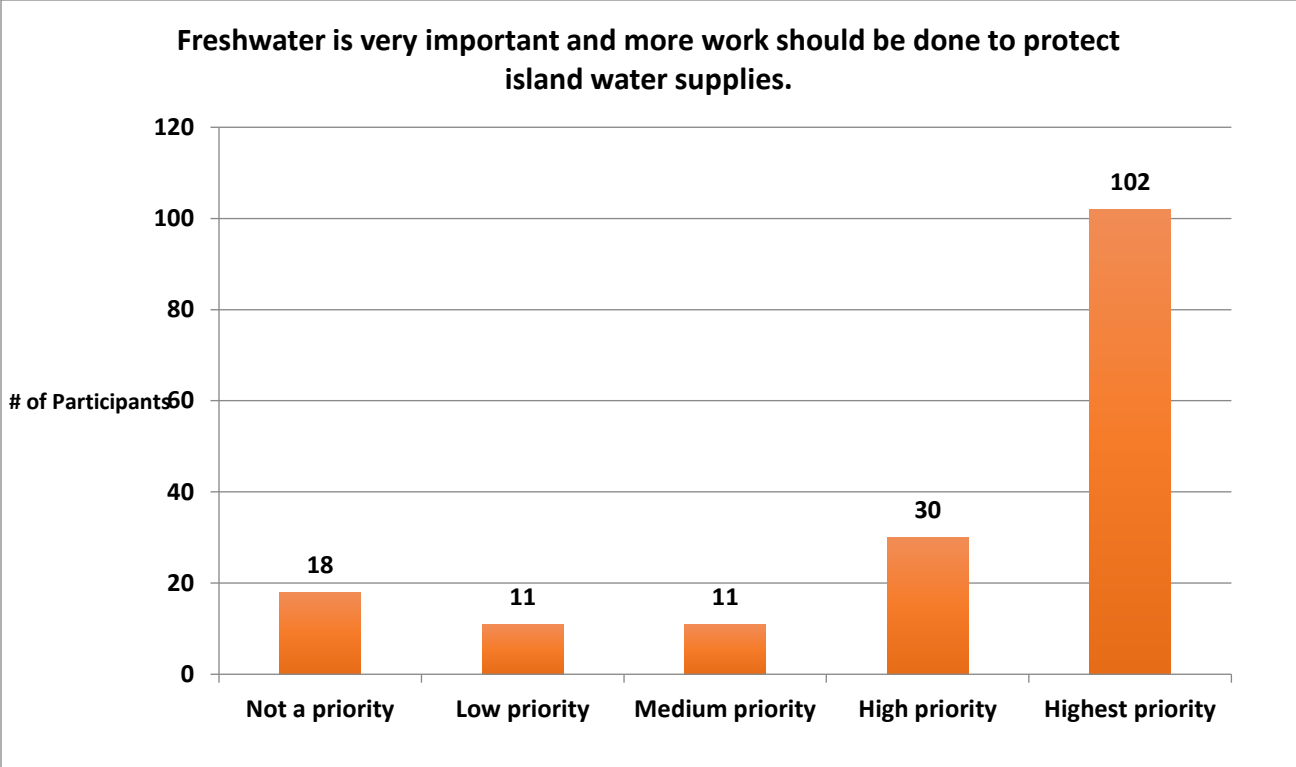
**Where appropriate, different local trust committees should work together on issues they have in common with each other.**



**Question 9 - Please rank the statements on a scale from 1-5 (1 = being not important; 5 = very important):**

**Freshwater is very important and more work should be done to protect island water supplies.**





**Question 10 - Do you have any thoughts you'd like to share on the priorities for Local Planning Services and how we should organize resources to better support them?**

Respondents	Raw Responses
1	Islanders and the general public should be made aware of the Trust's successes and ongoing efforts. "You don't know what you've got 'til its gone."
2	MORE ADHERENCE TO FULL COMMUNITY INPUT THAT REQUIRES INPUT FOR SAME!
3	no
4	Follow our OCP always. Take it seriously. This represents the community's long term vision and wishes.
5	Communities are often 'over-consulted' on planning issues. A backlash effect brings in trustees/councillors with a 'get it done' (do stuff) mandate. Planning cycles should be short, precise and leave a gap (8-10 years) for the plan to be worked into the system.

Bowen Island has not had a new OCP for a generation. There was a worthless update to the old Developers' Community Plan dating from before this island became a municipality. Many people now think that was a new plan. It was not! It was an update.

BTW, the experiment to make Bowen Island a municipality has failed. May we now have the opportunity to turf it out and go back to being governed by the Islands Trust?

6 The administration is just a huge and unnecessary expense with little value added.

7 Not really as I don't know enough about it to comment

Given the above description of changes planned for Planning Service ...Planners working on applications need to be working for the OCP, Trust POLICY, the LTC and the public interest, not just the interests of an applicant.

8 Maybe developers should hire their own independent planners and let trust planners work for LTCs and communities

9 no

10 The Island Trust must find a way to bring all active organizations (conservancy, concerned citizens and other pro-environment organizations etc.) to the table and keep the egg-breakers and nay-sayers away.

11 Keep informing all organizations conservancy, schools and concerned citizens. There are many wolves in sheep clothing whose desire for power and money threaten to corrupt and steal.

12 Increased by-law enforcement re STVR's, water harvesting and collection systems for all new buildings and the registering of private and commercial wells is essential to manage water supplies.

13 Just make your organisation more visible. Newcomers to Bowen Island don't even know what the IT is.

14 You have failed on bowen to preserve and protect our open fresh water source, grafton lake. A massive development on the lake with no studies done.

15 Water supply and conservation

16 Climate Change is the most important issue and we should be doing whatever we can, not just to mitigate the effects, but to slow the process of climate change while that is still possible

17 I think you do a good job

18 I would like to see a shift from traditional development patterns to Conservation Development, preserving at minimum 50% of new areas of building. I'd like to see a system of corridors linking more substantial preserves. On Bowen this could be done at the municipal level, but perhaps energize a Trust-wide look at conservation development as an overarching principal - unless someone thinks of something even better.

19 OCPs should have a 10 -12 year life. On Salt Spring, many good aspects of the last OCP have yet to be acted upon.

20 Yes - I believe costs (and climate change costs) can be saved by not having planners  
travel to all LTC meetings. Planning reports are generally thorough enough to stand on  
their own. Planners could be available by skype (or facsimile) for complex applications.  
Local planning services should spend less time on doing developers' work and putting  
21 more effort into climate change initiatives, emergency preparedness (road network  
plans), affordable housing and community initiatives, etc  
Galiano's priorities were identified In a community meeting and should be the focus of  
local planning: climate change, emergency road access, water protection, affordable  
22 housing.

All Trust decisions should take into account the climate emergency.  
A change in legislation may be necessary in order to enable local governments such as  
the Trust to give priority to applications which help achieve sustainability and fairness  
23 goals.

24 None

As a resident of Bowen Island, I would like to see the Islands Trust play a bigger role in  
the planning decisions made (specifically land-use issues and sub-division) to ensure  
25 that they are in keeping with Islands Trust objectives.

Trust is capable of making those decisions. Our votes for trustees transferred that  
26 decision making to those whose judgement we trust.

Work together to address the key issues mentioned above. Same priorities for all  
27 islands

Once again, the Island's Trust was formed to preserve and protect the beauty of the  
islands, NOT as another government level of property planning and development. The  
Community Plans, created by and for the residents can create, within government by-  
28 laws, how land can and should be used.

Local planning agencies on Bowen island have to take too much input from the islands  
trust Bowen should not be in the islands trust and application fees should not be  
29 charged to Bowen projects

All plans must shift to being adaptive - annual reviews in response to real threats and  
challenges. Lon-term planning - throw it out the door. We have absolutely NO IDEA  
30 what the long-term is any more so why guess/plan waste \$\$ on something when there  
is so much uncertainty there will even be a "long-term"?

I see over regulation of things like "fresh water" as an issue. Just look at the gulag style  
fencing around Maxwell Lake. Over zealous people can shut down access in other area  
too (Channel Ridge). From what I see, we don't need more rules and bureaucrats  
31 looking at these non issues.

32 no

Why are there no neighborhood playgrounds? Why is development so restricted with  
all the conserved land now safe? Affordable housing helps people on assistance... it  
does not draw the working families we need, families that deserve to be homeowners  
too.

There's no where below to comment about fees, so I'll do it here. Reduce the red  
tape! Make applications available online, reduce the paid middle man, streamline the  
33 process, allow for more accessible growth.

34 Stick with the original mandate, don't spend so much time /tax dollars on trying to  
fix/change what isn't broken. ie garbage

35 Local Planning Services should not go looking for a pet project but take all direction  
from the local community though their elected representatives

36 Be cautious of being over-inclusive and trying to be all things to all people. Socio-  
economic diversity is fine, but focus on those residents that believe in and agree to  
adhere to the Islands Trust values and objectives, and OCP's. By all means, review and  
revise them if needs be, but honour them, don't make trade-offs. At the same time, it  
would be appreciated if bureaucratic hoops could be simplified without becoming  
loopholes.

37 Open meetings where the public can attend. Time in the meeting or input from the  
public . Local planning must always keep in mind the environment . It is not just about  
jobs.

38 Prioritize the management of our plentiful water resource, scarcity is not realistic..  
There are many ways to conserve and store water, and to reduce wasteful  
infrastructure leaks

39 Try using the kiss principle - for example our new employment zones were supposed  
to be simple and there were immediate exemptions and one of's. Defeated the whole  
purpose. Same thing with community planning - if they are going to change it at will  
what is the point of all the hours of time put into them.

40 Planning tends to only increase spending, have the goal of cutting 5% Every yeay  
Use planning staff as a resource with each having specific expertise that may be  
moved around the different Islands as needed. No more full time Island Planners on  
the smaller Islands.

41 I would like to see climate change be the clear central evaluation principle for  
priorities and spending.

42 Climate change is increasing sea levels, encourage seawalls and other protections to  
stop erosion and loss of habitat

43

44 More on marine planning and protection.  
We live on islands yet know very little about our marine environment even though it is  
a big reason why we live here.

45 If land use applicants need hire consultants to complete an land use application then  
there is a disincentive to comply with the rules, especially in rural areas and where  
enforcement is compliant driven. Perhaps the Islands Trust would consider hiring  
RpBio or equivalent to assist land owners in complying with the law, providing a  
service to landowners while ensuring the rules are followed and a better outcome  
achieved. Remove disincentives to do the right thing and provide incentives to do the  
right thing.

46 Becoming more self sustaining will be a must in near future so anything that is  
positive in moving that way should be considered. Not over populating the islands is a  
necessity for the safety and well being of all.

We are in a time where massive change is required. This means most of the way we do things needs to change. This means welcoming innovation. One of the big areas of change needed will be in the thinking of the staff and politicians. Whole conceptual frameworks will need to change to meet what is coming our way. Staff & elected officials will need to have support, new information from around the world, and willingness to tackle existing methodologies in completely new ways. e.g.. environmental foot print v. density, people v. profit, where we can be under serviced in order to support essentials; affordable housing v. density. Zoning regulation philosophy needs to be brought into the 21st Century (global warming, massive migrations, food safety, etc.). Community needs to be educated on what being an

47 under-serviced rural area means.

Difficult question! These ideas may not be on the mark but here are thoughts. 1. Technology should strongly support the LPS team = easy-to-use maps/databases to enable members to see quickly the history, zoning details, covenants on every property on SSI. 2. Consensus among LPS members with approval by community as to what constitutes a healthy environment NOT 'healthy' development or economics. First priority is to set a benchmark for the island beyond which loss of environment is unacceptable. Human economics cannot take priority over a sustainable environment. 3. Expert advice available to LPS members on regionally important issues = climate change, biodiversity, agriculture, understanding housing developments that will negatively impact the environment. 4. Agree on what

48 constitutes a sustainable business - large agro-marijuana? Know the impacts on the ecosystem of different types of industry.

Why can't the islands trust be more like a consulting firm - have strong science based teams for different ecosystems - have specialized planners, etc. How about extending

49 consulting services to other BC coastal communities?

Water issues need to be resolved proactively, we have lots of supply but very old storage infrastructure. Increasing storage by raising some dam height and better control of drainages and adding rain collection incentives (2500 gal tanks are easy to fill from roofs). Victoria finally raised the dam height (not since 1948)....amazingly

50 simple solutions

51 increase staffing to support applications for affordable housing initiatives to succeed

52 No

Work on Salt Spring with other community groups who are studying environmental

53 issues

54 Spend less time and energy on minor zoning infractions, such as some variances. Support for the island efforts on planning and action for the Climate Crises that we are facing now and will only get worse. Me must support a Climate Crisis Action Committee on each island and coordinate these committee actions . Important areas of focus include transportation, agriculture and food production, energy production,

55 composting and waste reduction and habitat conservation.

56 Distance conferencing, reducing planning staff, nix the freshwater specialist

57 see above

58 More support for young people in maintaining a healthy economic community.

59 Perhaps the local trustees could have more authority to manage their islands without  
60 having to get permission from head office.  
61 Not now  
62 Reduce administrative and planning staff and focus resources on projects which  
63 prevent and mitigate climate change  
64 More bylaw enforcement needed. Support for Ganges boardwalk. Explore appetite for  
65 tree-cutting planning restrictions.  
66 Look for new ways to promote and enable affordable housing projects. Ensure that  
67 such projects are situated so that they don't lead to additional SOV trips.  
68 Since as you state, Bowen does it's own planning, our financial contribution should  
69 reflect that .  
70 More staff  
71 Officially declare/recognize that we are in a climate disruption emergency. All  
72 planning/actions of the local & regional trust need to be seen through the lens of that  
73 reality. As well all committees need to be oriented with that fact foremost in their  
74 minds.  
75 The resilience of our ecosystems needs to be the main priority, with tourism,  
76 development, etc second.  
77 I just want you to, immediately, put climate change very high on your list of  
importance for us all !!!!!  
First. Please recognize and prioritize that this is a Climate Crisis. Act accordingly by  
developing a strategy to help the Trust region communities to understand the crisis  
and to get behind the transition to the many changes we must implement! Resources  
will need to be redirected. Look at this as an exciting challenge that will help us to  
reduce climate impacts/disasters and improve adaptation. The future of our  
communities can benefit!  
Must deal with increased traffic, congestion and public safety because of it  
Climate change is here and every decision should be taken with this in mind.  
We now must take climate change into consideration in all activities and decisions and  
resources must be put to this work.  
Climate change cuts across all areas and should move to the top priority for all

Rainwater catchment, lifting the NSSWD moratorium as it pertains to affordable  
housing, prioritizing alternative transportation, climate action and Ganges Village  
planning need to be on the list. Also updating the LUB is more pressing than the OCP  
We should have a long term plan for mitigation of climate change effects, and  
reducing human impacts.

Best ways to "protect local water supplies" are, in order, (1) Develop a policy to  
reduce Climate Change impacts within Trust Area; (2) Strictly protect watersheds from  
deforestation which is rampant, on Salt Spring and likely elsewhere; (3) Enforce  
improved regulations against short-term rental-housing (AirBnB etc.).

Support local building/construction and community buildings such as pool/library/ fire  
hall utilization of green energy / redirect funding towards preservation of land/water

the Islands Trust should be looking thru the the lense of a climate emergency state .  
Often developers ask for variances to improve bottom line -if you you have any doubts  
around sewage and water please say no (Walkerhook area Grantville street is an  
example of giving in to the pressure for affordable housing and allowing more density  
78 in an area that is already maxed out  
work with other govt agencies to create a more streamlined governance reducing  
79 overlap and sharing resources  
80 Any action which lower emissions should be given the highest priority.  
Moving forward, all land use planning decisions and policies must be viewed through a  
consistent climate change lens. This is critical, and to do this Local Planning Services  
will need climate change directives/policy, and head office resources to assist as  
needed. A designated "climate change champion" or resource person would be one  
way to accomplish this and funding from higher levels of government may be available  
81 to help finance such a position.

Bowen Island has its own Local Planning Services. WHY are we paying so much for NO  
work done by IT? Decrease our levy in at least the costs for these services!  
82

Secondary suites should be allowed on properties that are smaller than 5 acres;  
occupancy should be determined by the number of people the water/ septic systems  
83 can cope with safely, in order to aid the housing affordability issue.  
84 Work closely with community volunteer groups  
Utilize existing regulations to support objectives. Don't create new bylaws terms of  
reference if the areas are already covered in other regs. No need to re-create the  
85 proverbial wheel.  
86 No point in making bylaws if they are not enforced.  
It's tough for me to comment. This island is a minnow in your concerns. I just wish I  
felt like when I reached out we got a better response. For months there was no one  
even overseeing our area vis a vis planning. So we always get shuffled to the back on  
87 the line.  
Increase development fees to better reflect costs in dealing with resultant long term  
effects. In future, only use interest generated by surplus funds to save latter for  
88 emergencies.  
Include protection in marine life like southern resistant orcas and ban on Hering  
89 fishing ... too many fishing boats  
Trust seems unable to deal with issues that really matter to most of the community in  
the short term....they are great for conservation but not so great at actually assisiting  
90 those that are trying to make a living on the islands  
Show what value the trust has to Bowen Islanders as planning is not a service provides  
91 and There is no visible presence of the islands trust on Bowen Island.  
Communication and Consultation with the residents of the Island, before going ahead  
92 and modifying anything.

93 Limiting priorities and really focusing on specific goals within each priority selected.  
94 Encourage INTELLIGENT use of water - composting toilets; rain catchment.

95	Growing human habitation is less important than preserving the mature forests from a global perspective. Deforestation is a global crisis. The Trust region should be a leader in avoiding this mistake.
96	No
97	Attractive as long term planning sounds, it should be part of the responsibilities already. Why have applications soaked up all the time available, maybe the Trust is trying to control too much ?
98	more regional cooperation, while somehow respecting local autonomy. OCP reviews ARE very important, but every five - 8 years is really ambitious! The Denman OCP has not had a full review for almost 20 years.
99	No
100	Take into consideration that the wealthy "Island part timers" who own second homes on the islands have, because of their wealth, more time to attend meetings and fill out surveys. Lack of input from the working class, full timers doesn't mean lack of interest.
101	None

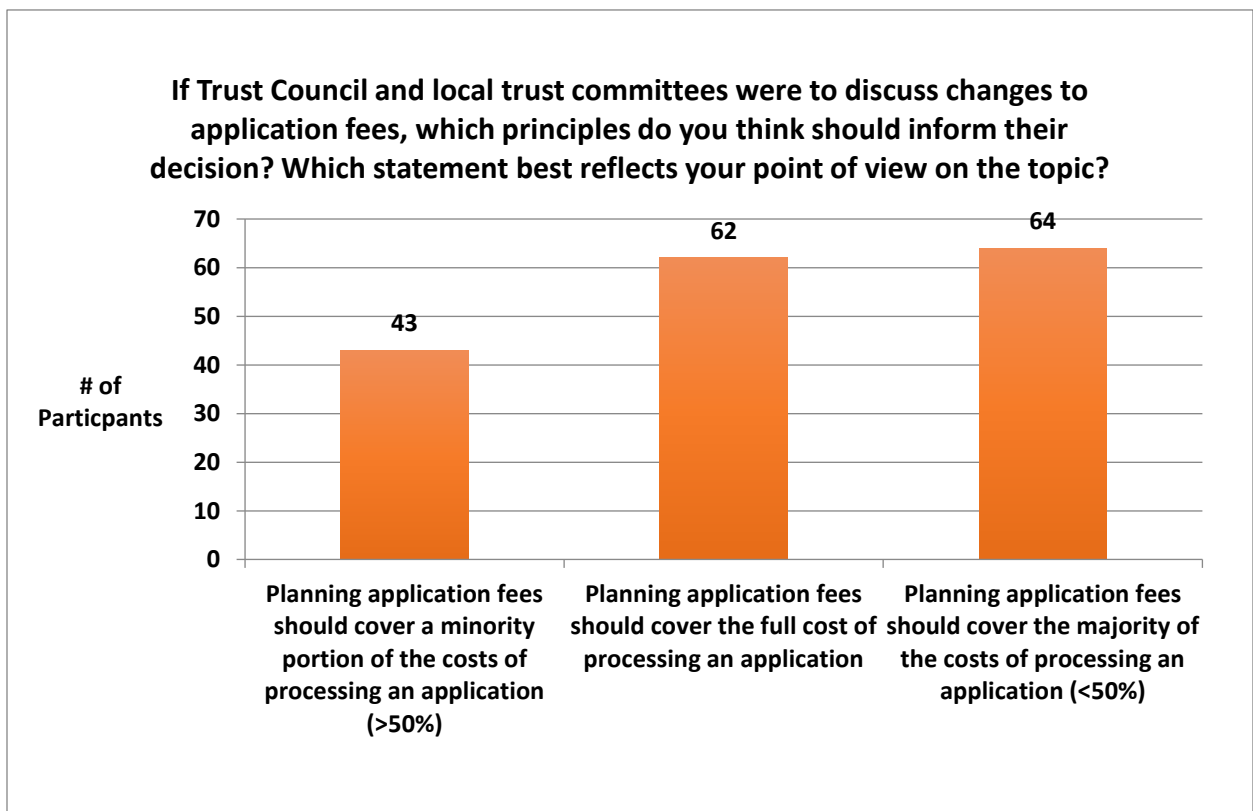
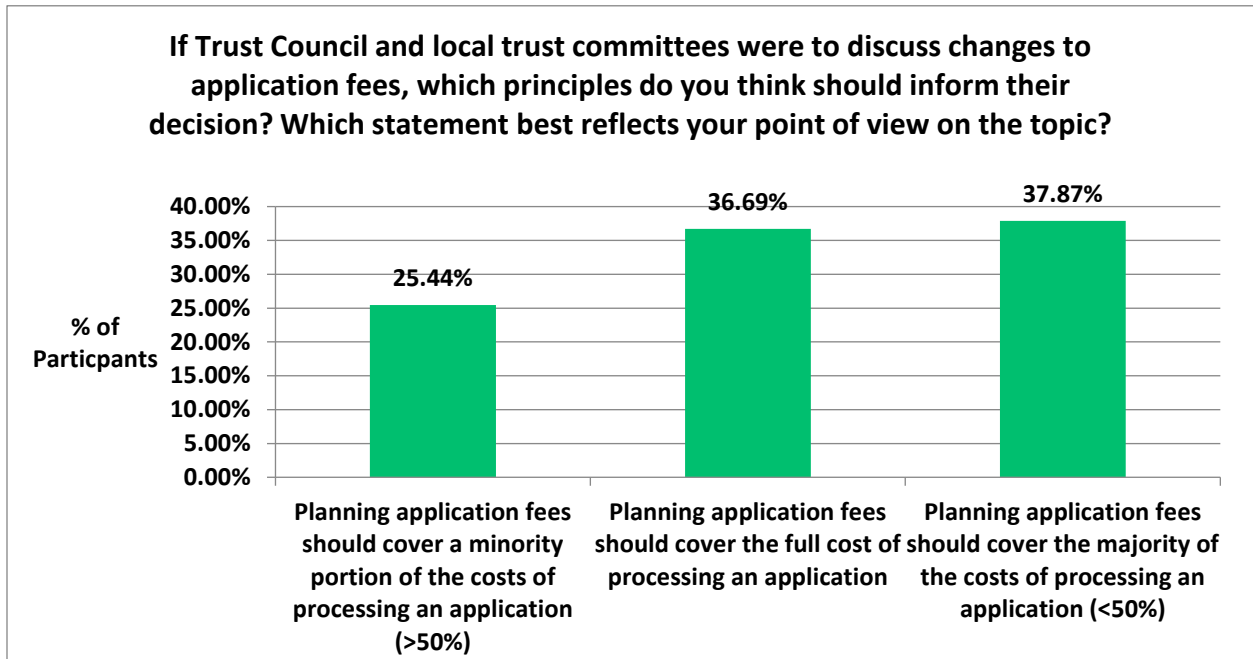
**Application fees**

Approximately 71% (\$5,635,852) of the overall draft budget is allocated to Local Planning Services, which includes the administration costs associated with the service area. Approximately 60% of this amount (\$3,254,341) covers core operating costs, such as, local trust committee meetings, dealing with enquirers and referrals, undertaking local trust committee project work, and supporting the regionally-based Local Planning Committee. The balance—approximately 40% (\$2,252,000)—covers the cost of processing applications, such as rezoning and development variance permits.

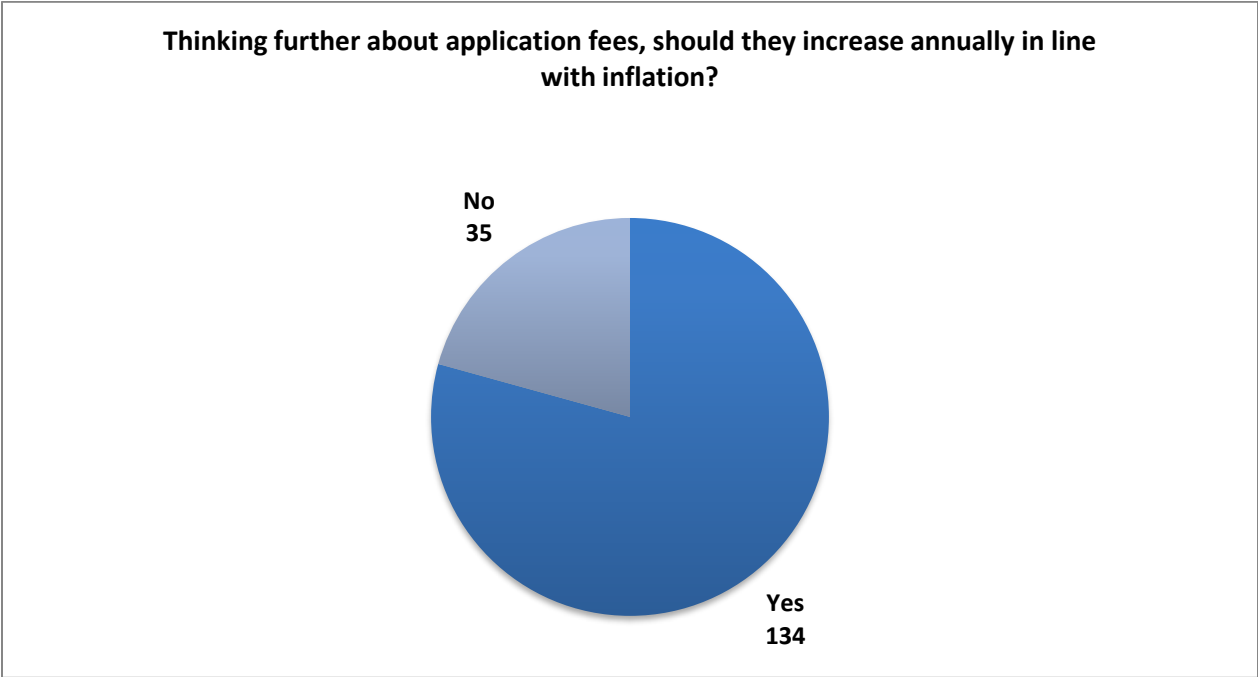
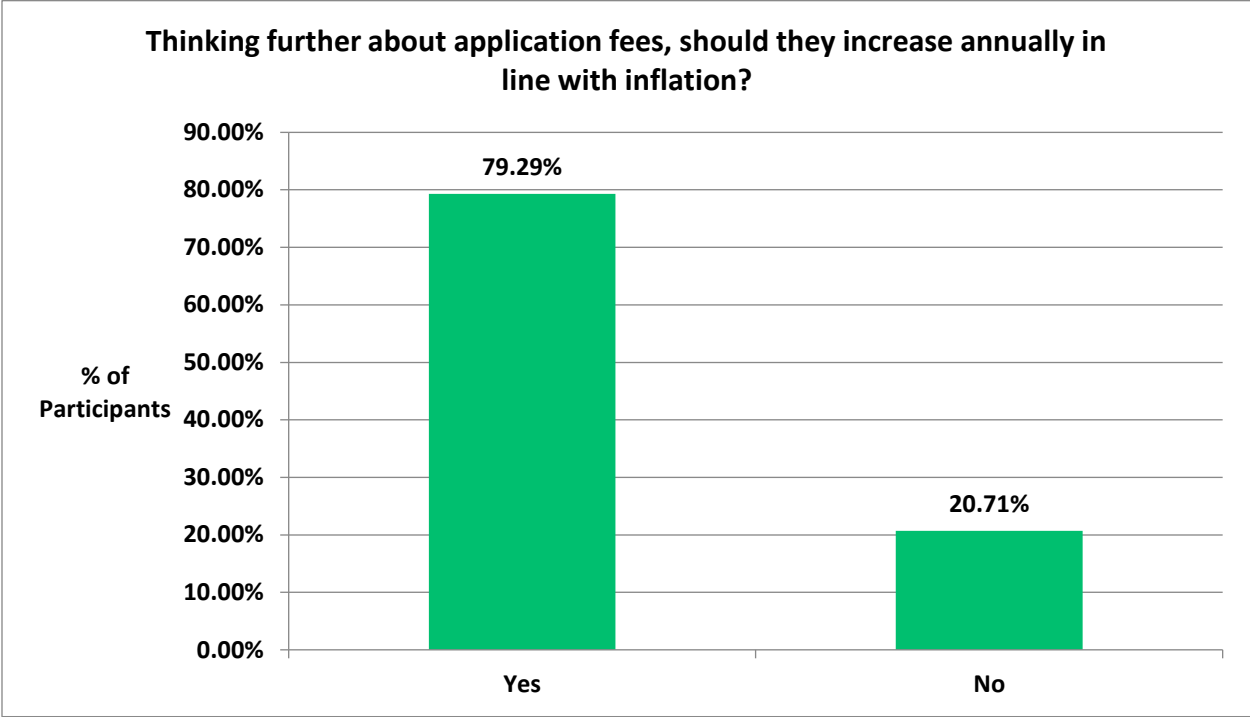
Despite the high cost of processing applications, fees collected from applicants make up only 2.1% of total planned revenue in the proposed 2019/20 budget. Put another way, approximately 7.1% of the cost to process applications comes from the actual fees paid by applicants themselves.

Another factor to consider is that application fees are not consistent across the entire Trust Area, as each local trust committee sets their own application fees independent of one another.

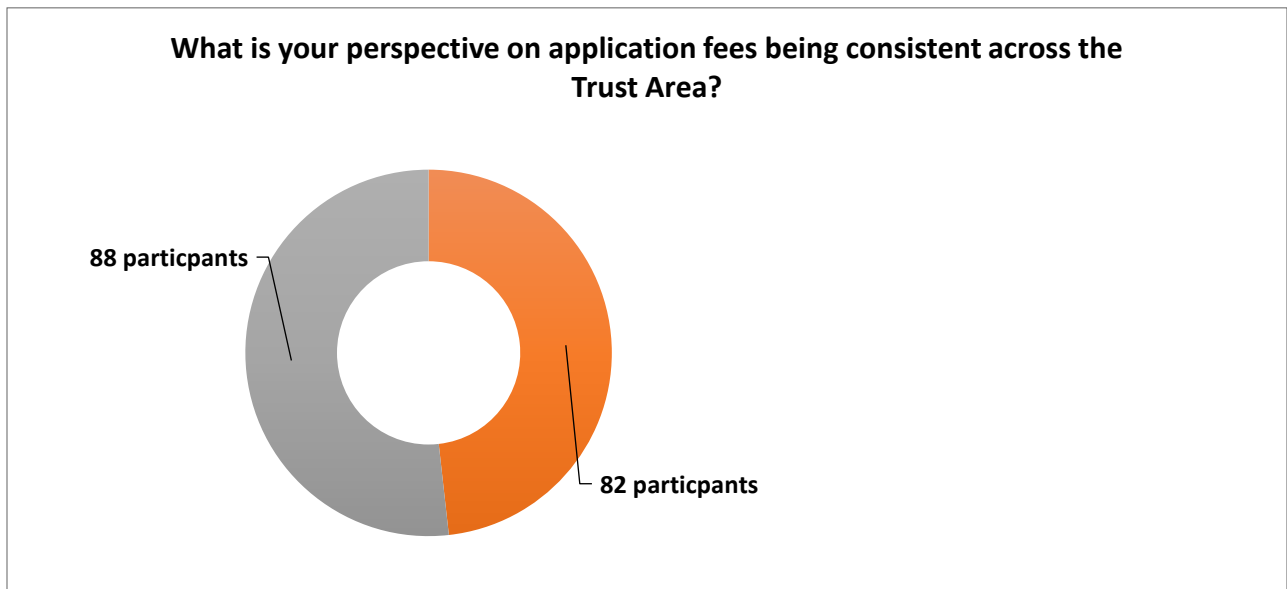
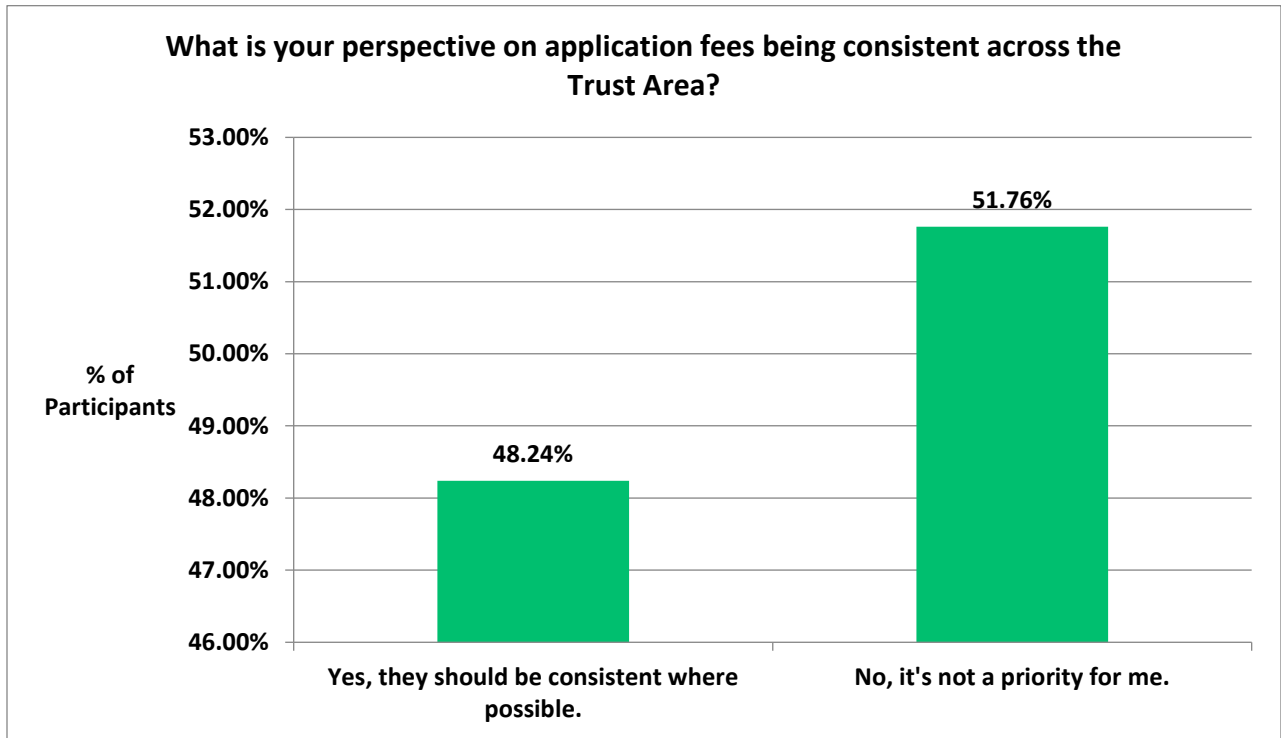
**Question 11 - If Trust Council and local trust committees were to discuss changes to application fees, which principles do you think should inform their decision? Which statement best reflects your point of view on the topic?**



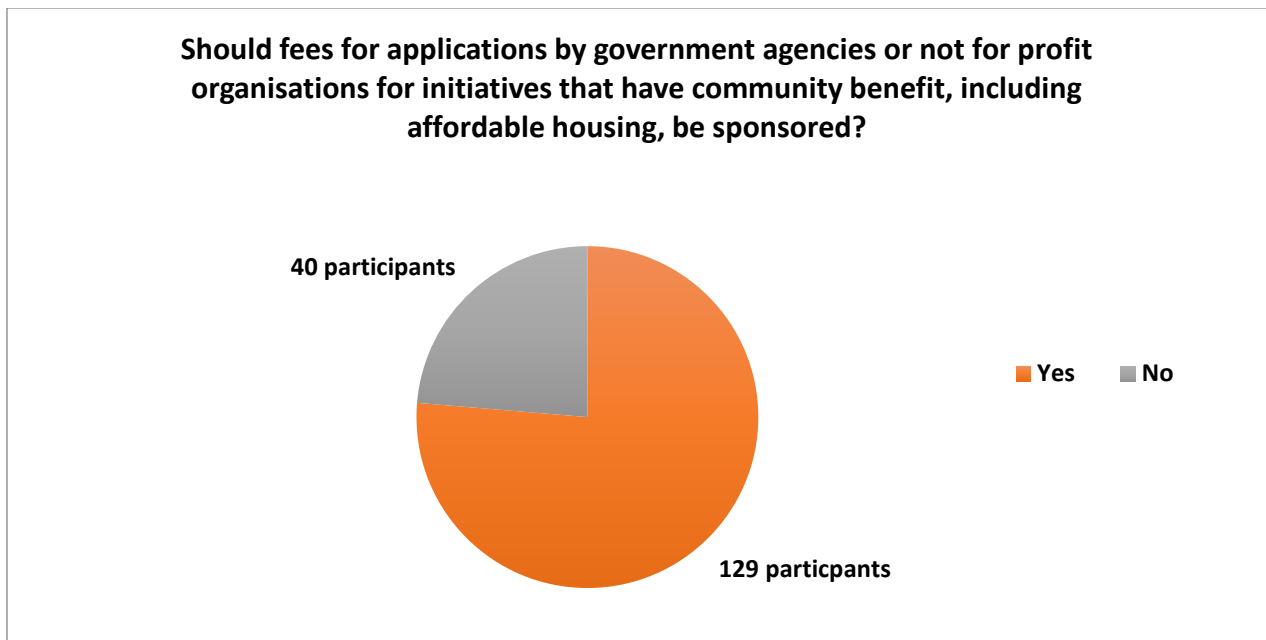
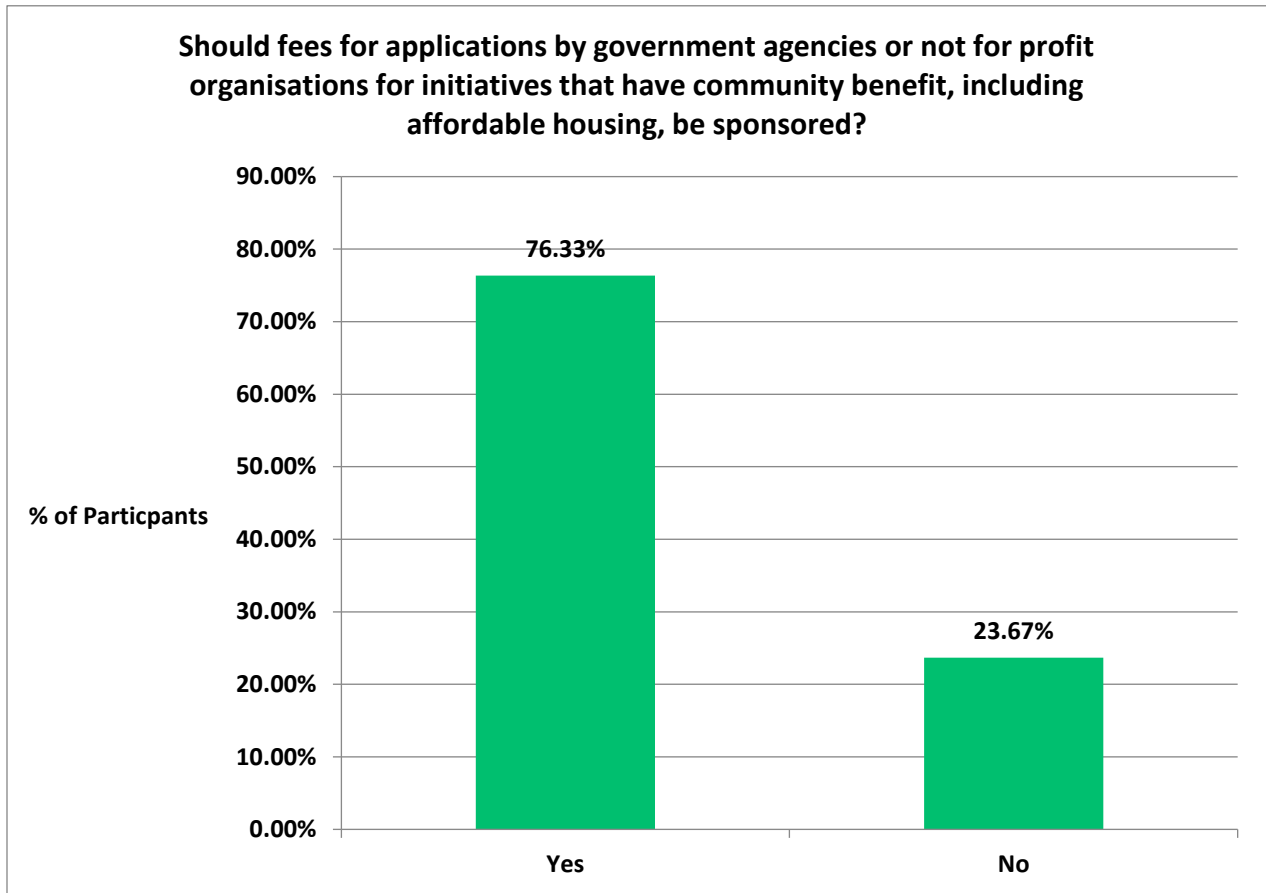
**Question 12 - Thinking further about application fees, should they increase annually in line with inflation?**



**Question 13 – What is your perspective on application fees being consistent across the Trust Area?**



**Question 14 – Should fees for applications by government agencies or not for profit organizations for initiatives that have community benefit, including affordable housing, be sponsored?**

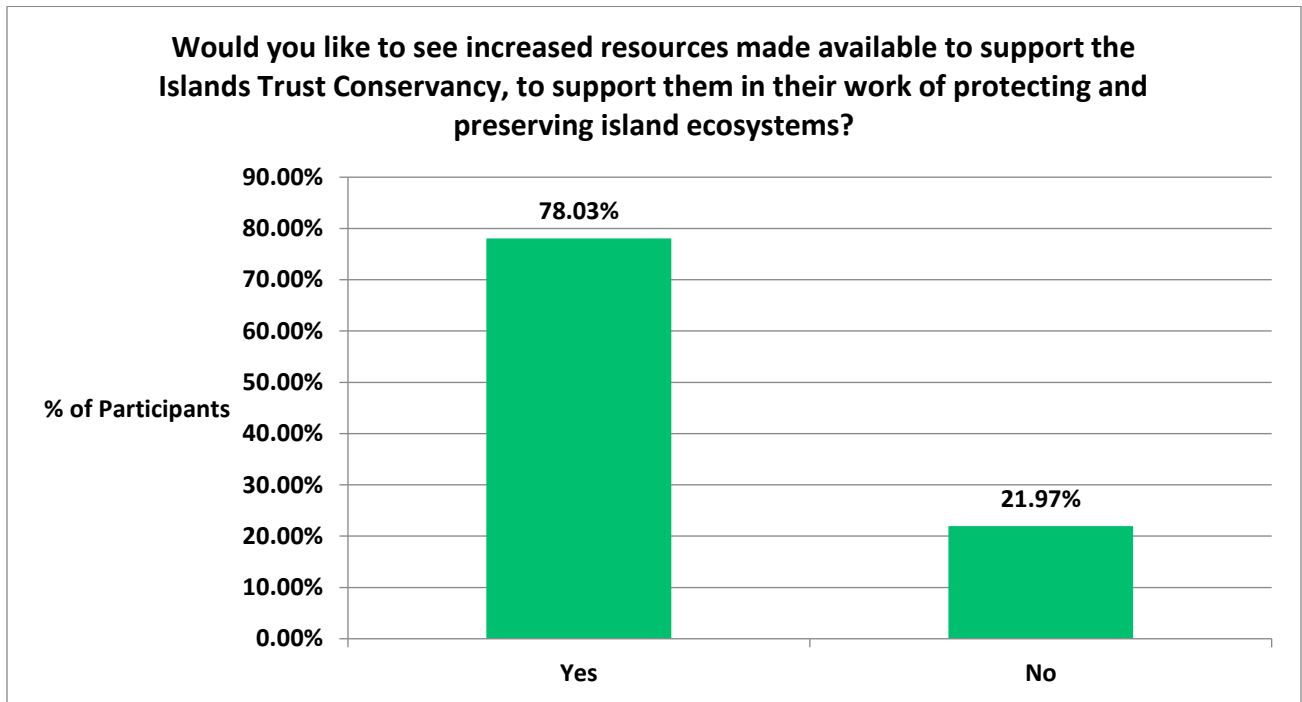


## Islands Trust Conservancy

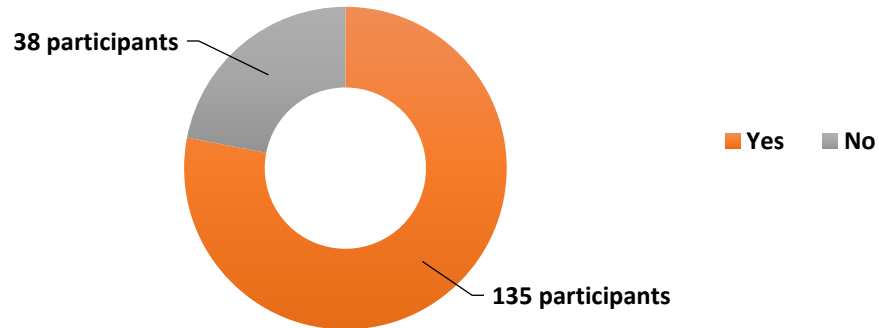
The mission of the Islands Trust Conservancy is to protect special places by encouraging, undertaking, and assisting in voluntary conservation initiatives within the Islands Trust Area. The Conservancy currently protects 1,292 hectares (3,191 acres) of ecologically significant land as nature reserves or conservation covenants, and promotes land stewardship through outreach and collaboration with others. Last year, the conservancy's name was changed from the Islands Trust Fund, in order to more clearly represent the work that it undertakes.

Over the last five years, the Conservancy budget has remained less than 10% of the Islands Trust budget. (Please note: Trust Council funding is not used for the purchase of land or covenants, which are acquired through donations and/or fundraising). The Islands Trust Conservancy Board recently adopted a Regional Conservation Plan to guide its work and this year, the Minister of Municipal Affairs and Housing signed a five year plan for the Conservancy.

**Question 15 – Would you like to see increased resources made available to support the Islands Trust Conservancy, to support them in their work for protecting and preserving island ecosystems?**



**Would you like to see increased resources made available to support the Islands Trust Conservancy, to support them in their work of protecting and preserving island ecosystems?**



**Question 16 - Share any thoughts about potentially increasing resources for the Islands Trust Conservancy you may have in the box below:**

Respondents	Raw Responses
1	Targeted senior's advertising re remembering the Conservancy in wills.
2	NEED more time to consider...
3	As a former member of the ITC when it was ITF, I saw firsthand the incredible work performed by the staff and what value the islands receive from this small group of hardworking people. I would support an increase for the ITC
4	This work is critical and for their budget they have a massive area to take care of and try to protect. More funds need to be allocated this fiscal, not as some far off possibility. The CDF Toolkit emphasizes the unique opportunity of our forests to help sequester carbon and mitigate climate change. bC needs to protect more land if nothing else changes.
5	Per the earlier questions about development fees (DCCs). These should be leveled at a rate that fully recovered the actual costs. They should reflect the cost at each island, not necessarily be equal across the Trust. Exemptions should be community benefit projects. Funds saved from subsidizing development should be dedicated to land conservation, parks, trails, and Conservancy work (I.e. public land protection work).
6	I don't know the possibilities to comment. However, it seems to me that this is more important that dealing with annoying applications and other make-work minutiae.
7	What about applying for grants or seeking donations for particular lands?
8	I would like to see the Trust Conservancy expand its authority to hold land for affordable housing purposes.
9	none
10	Adequate funds are necessary for the conservation plans to be realized.
12	You will just hire more people instead of buying land and preserving land you could solicit donations and bequests, or at least make it known that such donations are possible
13	

14 It may be more effective and in some cases necessary to purchase lands rather than simply  
"encouraging, undertaking and assisting" voluntary efforts.

I think more funding should come from the federal government to protect our forest. If  
forest lot owners want to log the trust should be given the choice to buy the land through a  
federal funded program. As was explained in the recently published coastal Douglas fir tool  
kit, the forest in the trust are critical for BC's climate mitigation strategy and their  
15 protection should be a provincial and national priority

16 Nothing new to report

I support the objectives but question whether the work would better be done by other  
17 organizations such as the SS Conservancy.

Increasing the contribution made by applicants (land developers) to the actual cost of  
processing their applications would make funds available for the critical work that the Trust  
should be doing for ALL the residents of the Trust area (and the people of BC generally) ...  
specifically: climate change adaptation and mitigation work, including better protection of  
aquifers, forest cover and sensitive ecosystems, as well as ensuring affordable housing  
options in all land development and protecting agricultural soils for community food  
18 security.

perhaps some existing funds should be dedicated to covenants. People are not aware of  
what the Conservancy does or how it works. A few flashy flyers available only at the Trust  
Office in Victoria do not help. Climate change - which endangers everything and everyone  
19 around the islands is hardly ever mentioned.

ITC should be purchasing special places throughout the Trust Area to protect in perpetuity.  
Resources should also be used to provide incentives for landowners to protect special places  
20 with high conservation value. Connectivity between conservation areas is very important.  
My understanding is that it is hard for islanders to meet the NAPTEP criteria on Bowen. Is  
21 there any flexibility on meeting all the criteria?

I think much more focus, and funds, should be allocated to the Islands Trust Conservancy.  
22 Protecting natural areas should be a main focus of the Islands Trust.

23 I think taxes are well spent in this area

Current level of resourcing is not high enough. I would favour keeping same proportion of  
24 the pot, but a larger pot to allow more to be done.

25 I'm not sure how the Conservancy funding levels are determined - % of budget ?

We do not need more planners, more permits, more bureaucratic red tape. The Gulf Islands  
are under a very real threat of being burned to the rock by wild fire, increasing ocean  
pollution, and the loss of young people who volunteer to fight the fires, protect the islands  
because they have nowhere to live due to restrictive housing by-laws (ie. no secondary  
26 suites in houses).

Are Conservancy Funds used to offset the loss of property tax revenues? I'm not sure I  
27 understand what the funding goes towards.

Get out of Bowen island issues. I do not know whether the other islands or the people of BC  
benefit at all from the islands trust. I suggest that the islands trust should have their budget  
and resources halved to see what is really important to the taxpayers that fund the  
28 organization

29 If preserving and protecting is your mandate, 50% of the IT budget should go to land conservation and acquisition. Despite "planning", the cumulative loss of ecosystems, habitat and their services is horrendous for a body purporting to have that mandate. and every ITC property should have a PAID manager - full-time.

30 I used to like visiting the Garry Oak forest near Duncan, but now it's closed to evil homo sapiens. So although I'm a habitat guy and love gods creatures, I view these groups as blocking access to my non destructive enjoyment of nature  
31 no thoughts

32 We have done a great job, a significant portion of salt Spring is preserved. We also need an economy here and growth. These lands have been purchased, it should not cost so much now to leave them in their natural state. Trails should be provided and encouraged to increase tourism and bring more working families here to settle and grow.

Ground/fresh water needs to be the first priority, as it is a known problem. Protecting/managing trees should be second priority, as this has been neglected lately and the hazard of dead trees for fires in the summer and falling in wind/snow in winter is a growing island "issue". Shores/coasts next highest priority, relating to pollution and staying natural. Subtleties of maintaining "ecosystems" for other goals are of lesser priority, as the first 3 should do a good bit to protecting plants and animals, etc. Too much attention on riparian ecosystems and not enough on trees. New builds are clearing lots at an alarming pace. In general, I think most island folks are pretty well-educated on basic preservation, and new-comers are informed when they apply for permits. Education isn't a high priority when so much else is being ignored.

33 I do not have any suggestions

34 They spend more time , energy and money trying to stop people from accessing nature, than actually conserving it.

35 Should 100% come form the Province.

36 Increase taxes.

37 Not so much about resources, but I would like to see the ITC prioritize key areas where protection is urgent and/or could be added to existing protected areas for greater impact -- and get the neighbourhoods involved.

38 Lack of coordination among various levels and branches of local, provincial and federal governments contributes to much inefficiency and effectiveness of Islands Trust expenditures.

39 Not needed

40 The Islands Trust Conservancy is an excellent program and should be expanded significantly. Since the mandate of the Islands Trust is to "preserve and protect" it would be logical to allocate far more than 10% of the entire Trust budget to this program. Conservation of remaining natural systems across the Trust area needs to be rapidly expanded in order to preserve as much biodiversity as possible in order to give us and all living systems time to adapt to a changing climate regime. In some thinking, we spend way too much effort facilitating actions that harm the environment than we spend preserving.

41 The Conservancy should seek funding beyond the Trust Council annual budget for its operations, e.g dedicated property tax

42 Land purchases should increase. Active support for home/property owners to beneficially bequeath property should be encouraged.

If countries can boast percentages as high as 20-40% protected land, SSI/BC should be able to proudly boast the same. There is enough industry in Victoria, Vancouver, Nanaimo to create income for humans. The goal of the Gulf Islands is to provide a buffer zone in the Salish Sea, an area of ecological integrity/protection against the pollution that all other areas are permitted to release.

45

46 The best way to preserve and protect land is to purchase it.

47 Look to universities to provide research internships for ecosystem work  
Not in favour of increasing taxes to support this. Whether it is local, provincial or federal

48 government sourced.

49 While 1300 ha sounds like a lot of land protected, it is really just a drop in the bucket. We need more land protected.

50 The amount paid for a property should be reflected in any taxes/costs that benefit the Conservancy

51 There are pros and cons for all such projects, so rather than yes or no, I say maybe increase funds

52 It's hard to prioritize where \$\$ should go as we face more and more climate related issues. It's important to preserve diverse ecosystems. And especially those related to water preservation, agriculture animal habitat.

53 perhaps a surcharge on applications

54 The islands are now recognized by Parks Canada so let them do the job. Most of the islands have a LOT of protected land already.

55 Start with hiring someone to police the whale watching boats so our orcas have a better chance of not becoming extinct

56 Federal assistance  
Fundraising and donations from property owners  
Use a portion of the funds freed up by increase in application fees

57 Reduce administrative and planning expenses and redirect them to this, which has more impact on climate change

58 Rather than increasing resources for the Conservancy, I would like to see an introduction of bylaws that limits what landowners can do on their property. So rather than protecting specific areas, I would like to see all land within the Islands Trust protected to a reasonable degree.

59 They should support locals groups not increase funding

60 It is more important than ever to protect natural areas to mitigate climate disruptions so more needs to be done. Increase the % of funds dedicated to that purpose and more actively promote NAPTEP by identifying properties that have that potential and directly communicating with those landowners to educate and inform on the vital need for preservation. May be form a committee of volunteers to do that.

61 Intense use in some nature reserves is having a negative effect on the ecosystem (eg Mt Erskine). More money needs to be invested in signage, trail maintenance, etc.

62 We must be 100% aware of ignoring climate change. We absolutely need to recognize that problem and make it one of our most important problems to solve

63 The provincial/federal governments should be lobbied to provide more funds for the ITC, since protection of land helps mitigate climate change. Perhaps a portion of application fees for developments could be specifically allocated for ITC.

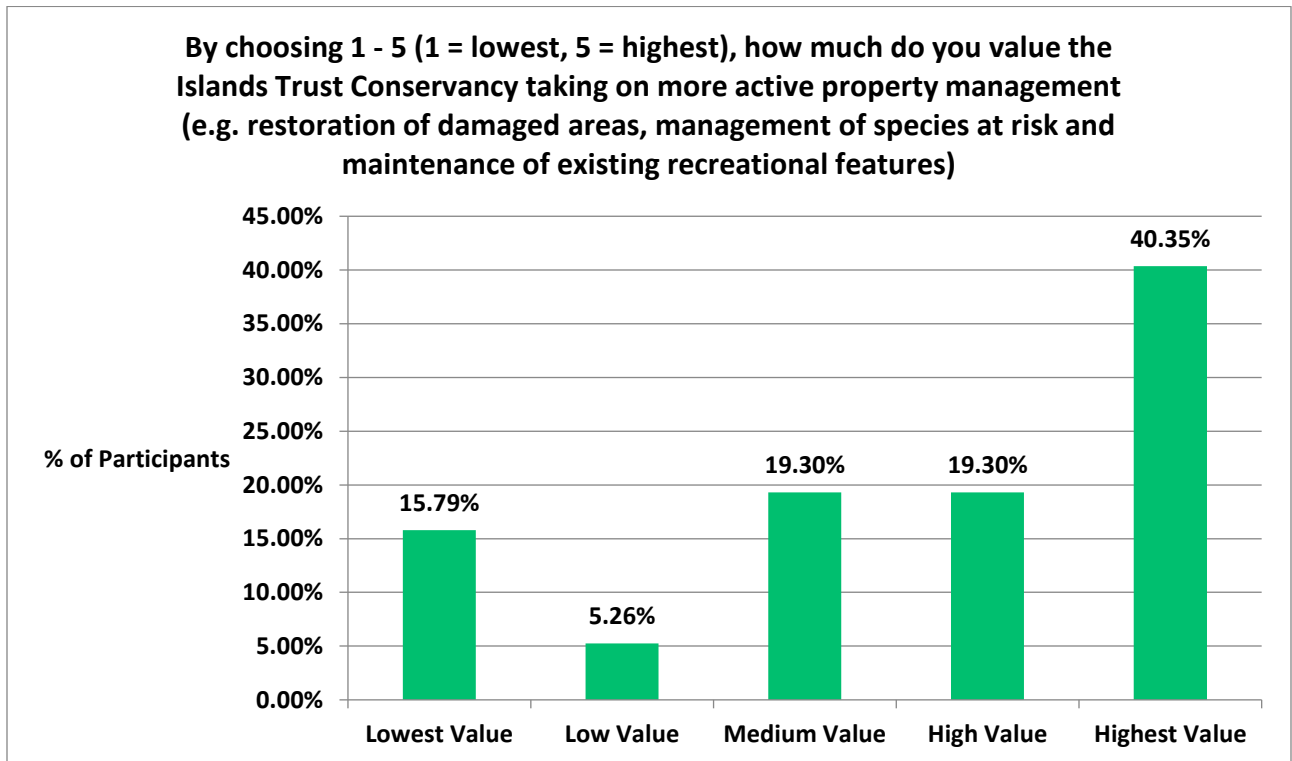
64 Land AND shorelines should be protected! But EVERYTHING we have already protected is at  
65 risk due to climate change - it's just a matter of time. Prioritize climate action now.  
66 Budget must first address housing and transportation problems  
67 Every covenant and protected area helps to maintain the rural character and aspects of the  
68 Islands which help to reduce climate change dangers.  
69 I salute the Conservancy for its work and would like to see it fully supported as it works to  
70 protect our critical ecosystems.  
71  
72 Conserve, as much as possible, heavily forested especially old-growth and second-growth  
73 areas, to protect watersheds and reduce risks of fire. Deforestation destroys watersheds and  
74 will turn the Gulf Islands area into a treeless area that will look like the most dry parts of  
75 California.  
76 Thank you for ongoing consideration for the trust conservancy. A priority to protect  
77 land/water indeed  
78 honestly its about the prospective shared amongst the Trust employees - work hard , be  
79 efficient , for every new rule slash three  
80 regarding application fees reflecting full cost to applicant, it's important unrealistic  
81 applications don't get moved forward  
82 Conservation is a core value in the Gulf Islands. It should be adequately supported.

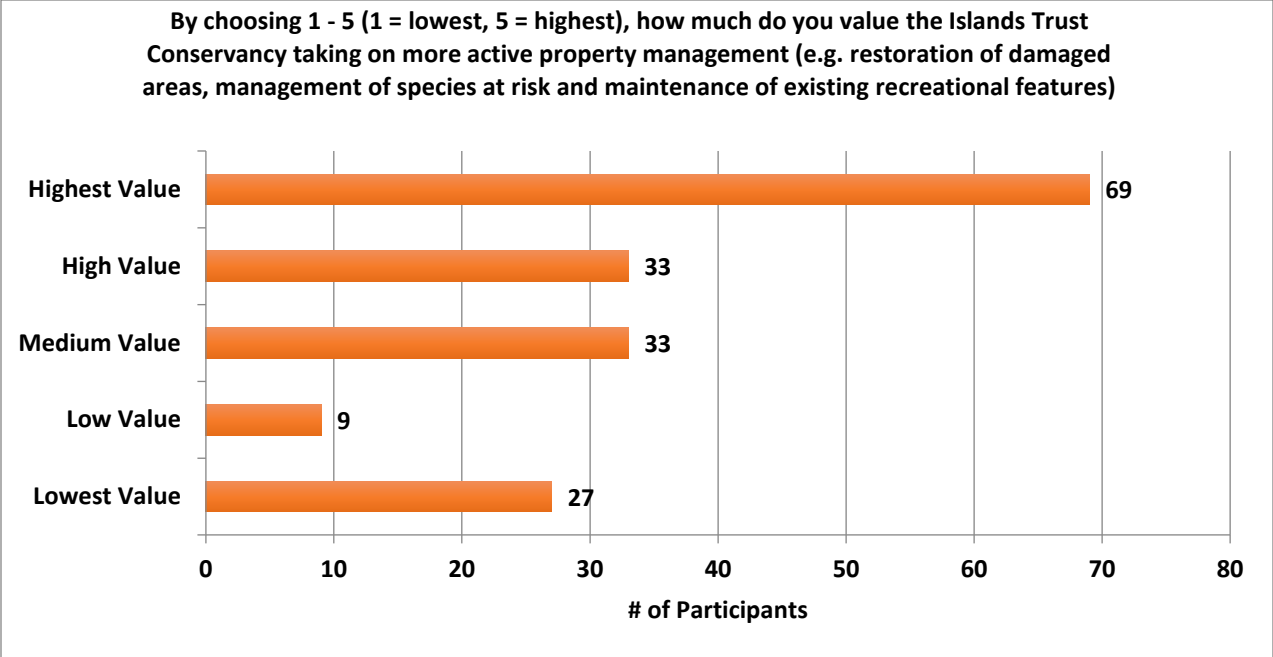
73 The "yes" is conditional depending on whether an increase in resources is likely to produce a  
74 tangible increase in land preservation. It appears that the limiting factor is financing of land  
75 acquisitions, which appears to be beyond the scope of the Conservancy.  
76 Bowen Island has its own Conservancy Committee of the Municipality. Please decrease our  
77 levy in the costs of administrating these services to Bowen.  
78 By only giving tax exemptions to owners of larger acreages, this can be seen to be a tax  
79 benefit for the wealthy; I would prefer to see more money going towards permanent  
80 parklands  
81 I think the Island Trust should balance their budget first before increasing conservancy  
82 spend. Like other Land Trusts who receive donated land, they mandate an endowment for  
83 ongoing maintenance so the Trust doesn't deplete its reserves.  
84 I cannot support other expenditures until our bylaws are enforced.

78 I don't mind the idea. But what ends up happening is people from the outside come and  
79 make decisions without having any local knowledge of how the ecosystems actually work or  
80 how whatever decisions are being made may affect the local community.  
81 Development fees, creative agreements re. subdivision applications, use cost recovery from  
82 carbon sequestration (in future but could begin planning for this).  
83 Set up a trust fund that is funded through a levy  
84 The trust should build a community investment co-op to support the acquisition of  
85 ecologically sensitive areas.  
86 I think the conservancy should focus on species at risk and habitat protection and focus less  
87 on land covenants and pursuing additional reserves  
88 How many parks can we tolerate? How much use do they get?

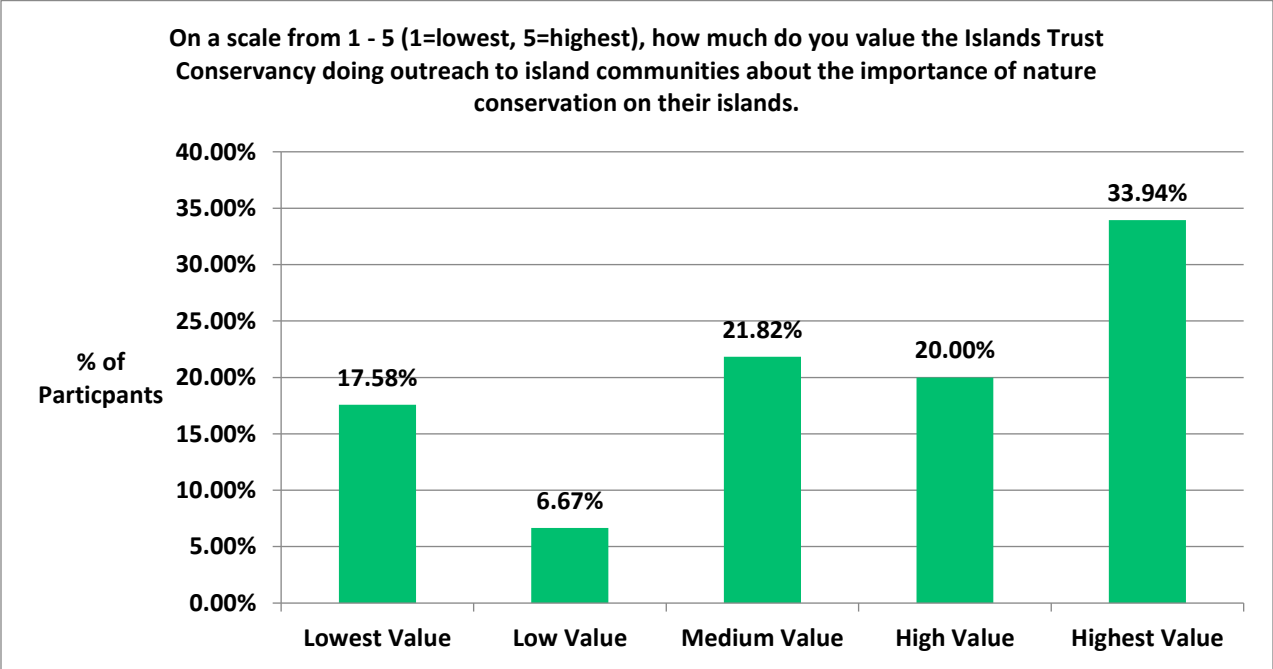
84 Retaining climactic watershed forests is vital for long term fresh water security. Knowledge  
of forest processes as factors in water security should be intrinsic to the Trust  
85 promotion,mandate and planning.  
86 Any increase should not be at expense of resourcing for local areas who also have mandate  
87 to protect the environment.  
88 existing support seems adequate  
Use funds you save by not spending on travel, accommodation, per diems, etc. towards  
these resources  
the increase in the current proposal is supportable. The ITC is central to the Trust's mandate,  
so funding it sufficiently should be a priority.

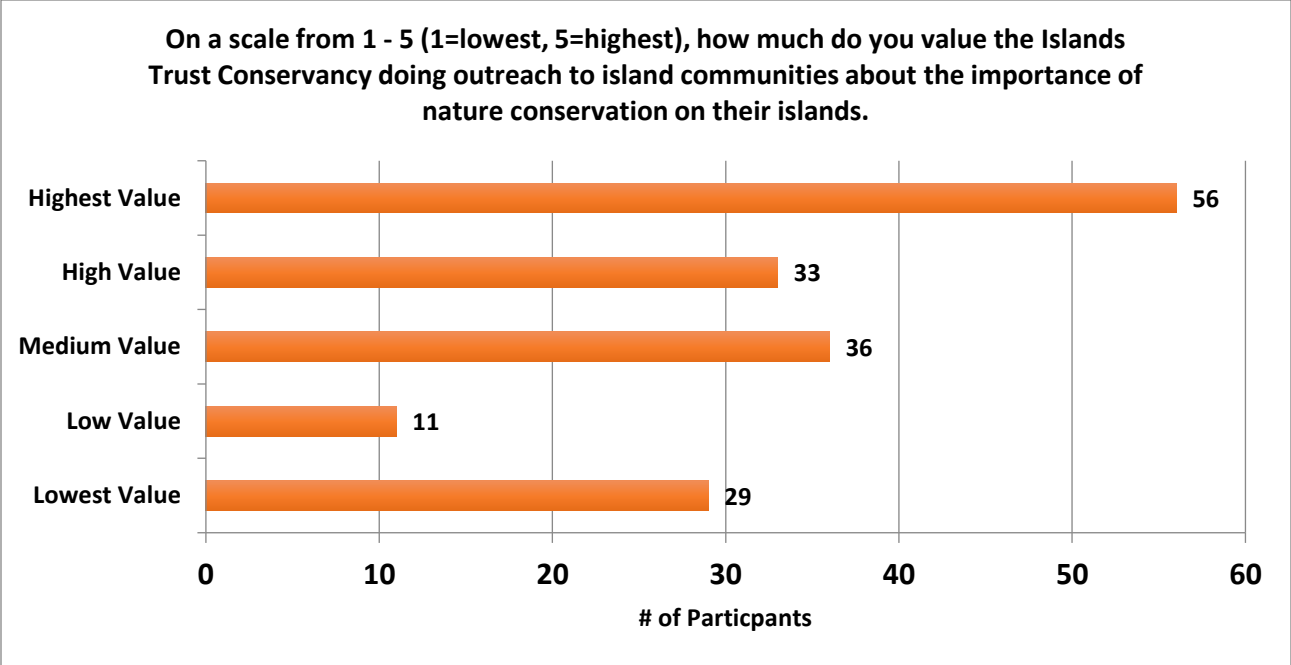
**Question 17 - By choosing 1 - 5 (1 = lowest, 5 = highest), how much do you value the Islands Trust Conservancy taking on more active property management (e.g. restoration of damaged areas, management of species at risk and maintenance of existing recreational features).**



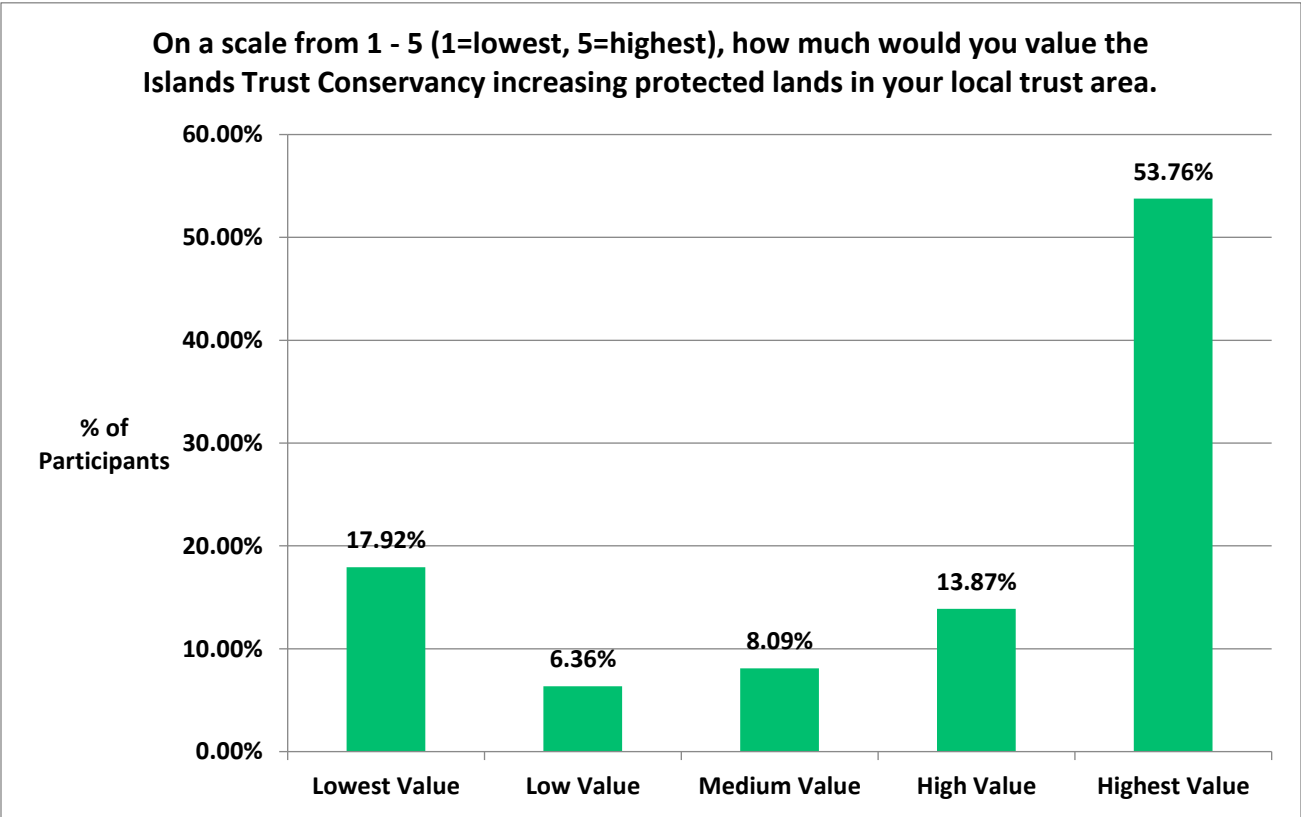


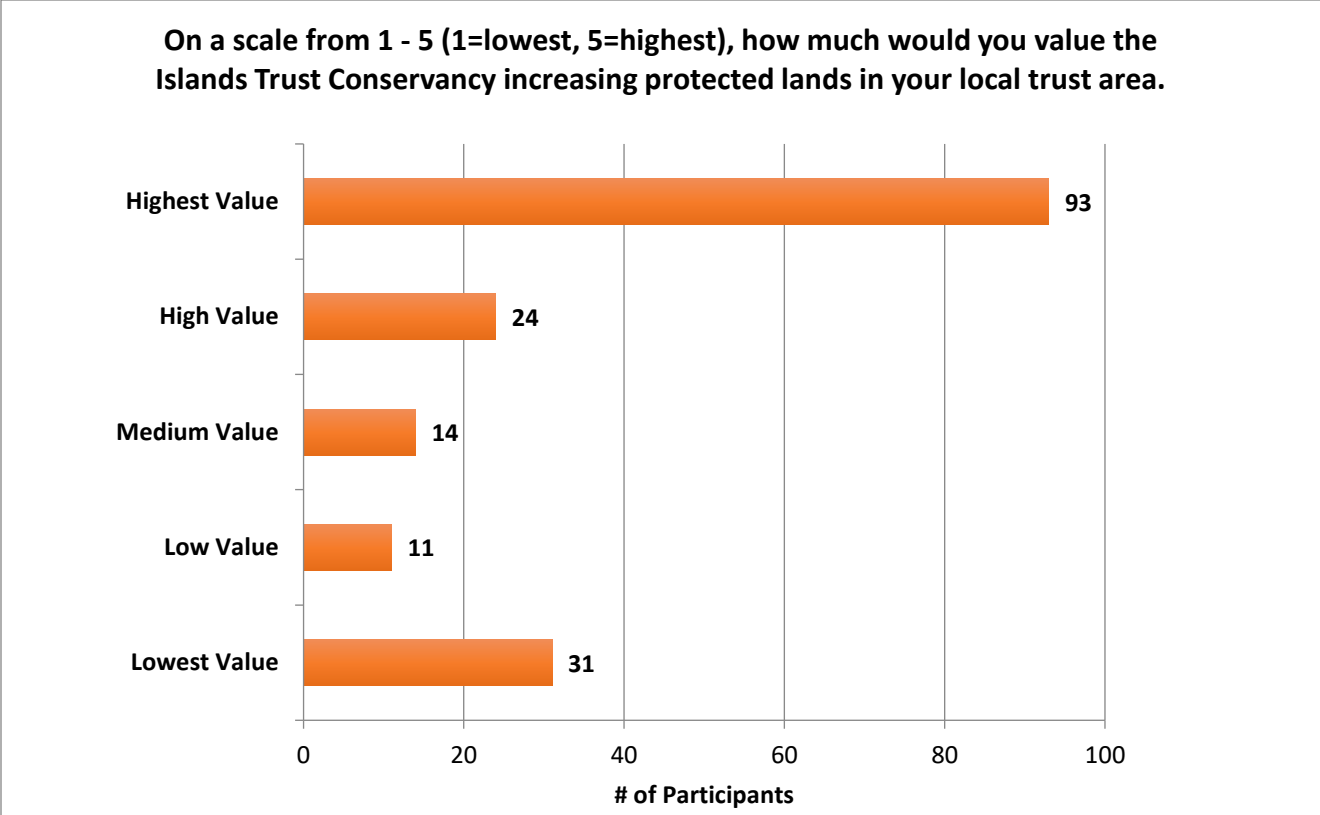
Question 18 – On a scale from 1 - 5 (1=lowest, 5=highest), how much do you value the Islands Trust Conservancy doing outreach to island communities about the importance of nature conservation on their islands.



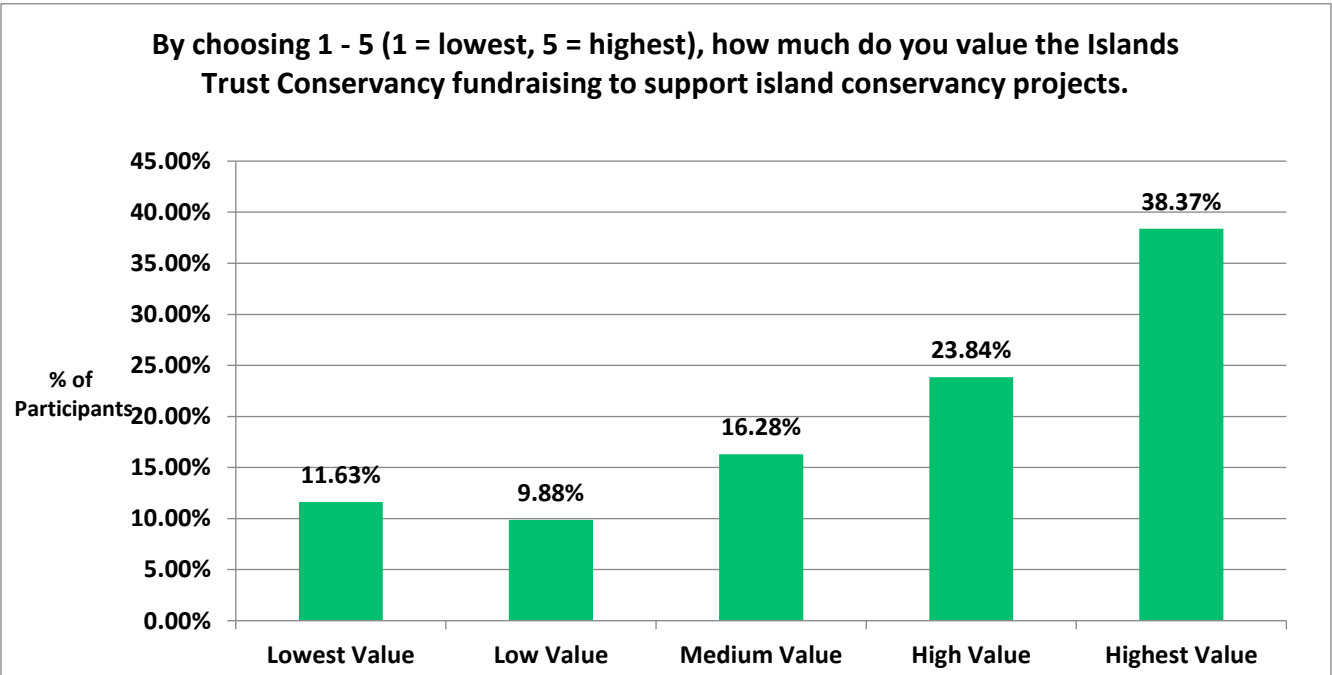


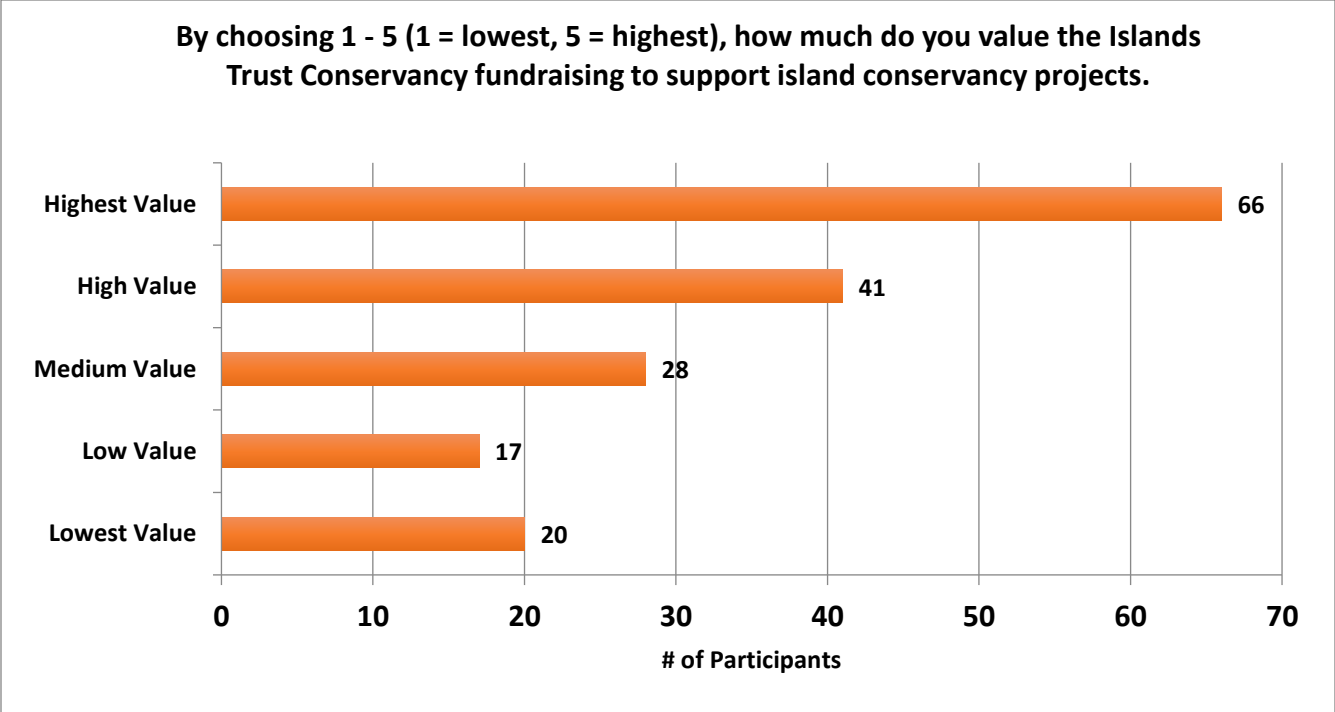
**Question 19 – On a scale from 1 - 5 (1=lowest, 5=highest), how much would you value the Islands Trust Conservancy increasing protected lands in your local trust area.**





**Question 20 – By choosing 1 - 5 (1 = lowest, 5 = highest), how much do you value the Islands Trust Conservancy fundraising to support island conservancy projects.**





**Bylaw Enforcement**

Enforcement actions are primarily triggered when the Islands Trust receives complaints from community members that individuals or corporations may not be complying with their community’s land use regulations. Efforts are then made to investigate complaints, inform violators and obtain voluntary compliance with a community’s bylaws. In most cases, violators have a variety of options, including ceasing or amending their operations, or applying for variances or required permits. Islands Trust staff estimate that more than 95% per cent of its bylaw investigation files are resolved before legal action is required.

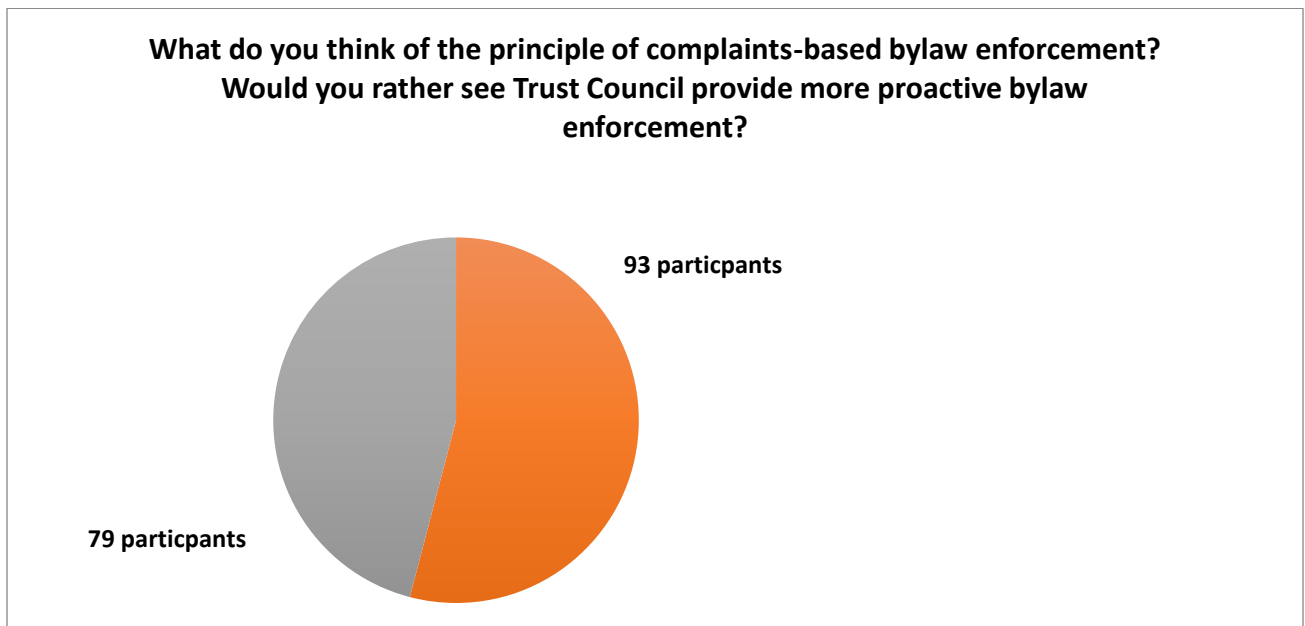
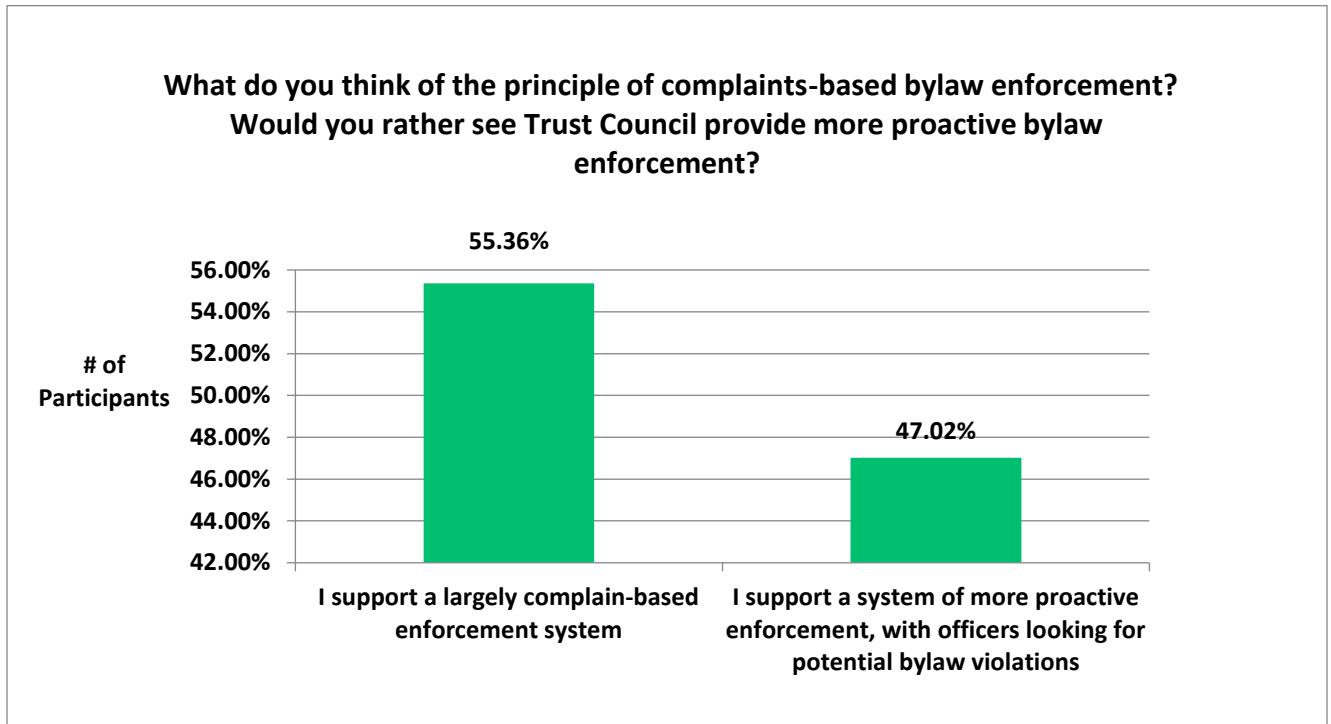
On Bowen Island, the municipality is responsible for enforcement of bylaws.

Although bylaw enforcement is mostly complaint driven some proactive enforcement is undertaken on specific issues at the direction of local trust committees (most notably recently on some islands with short-term vacation rentals).

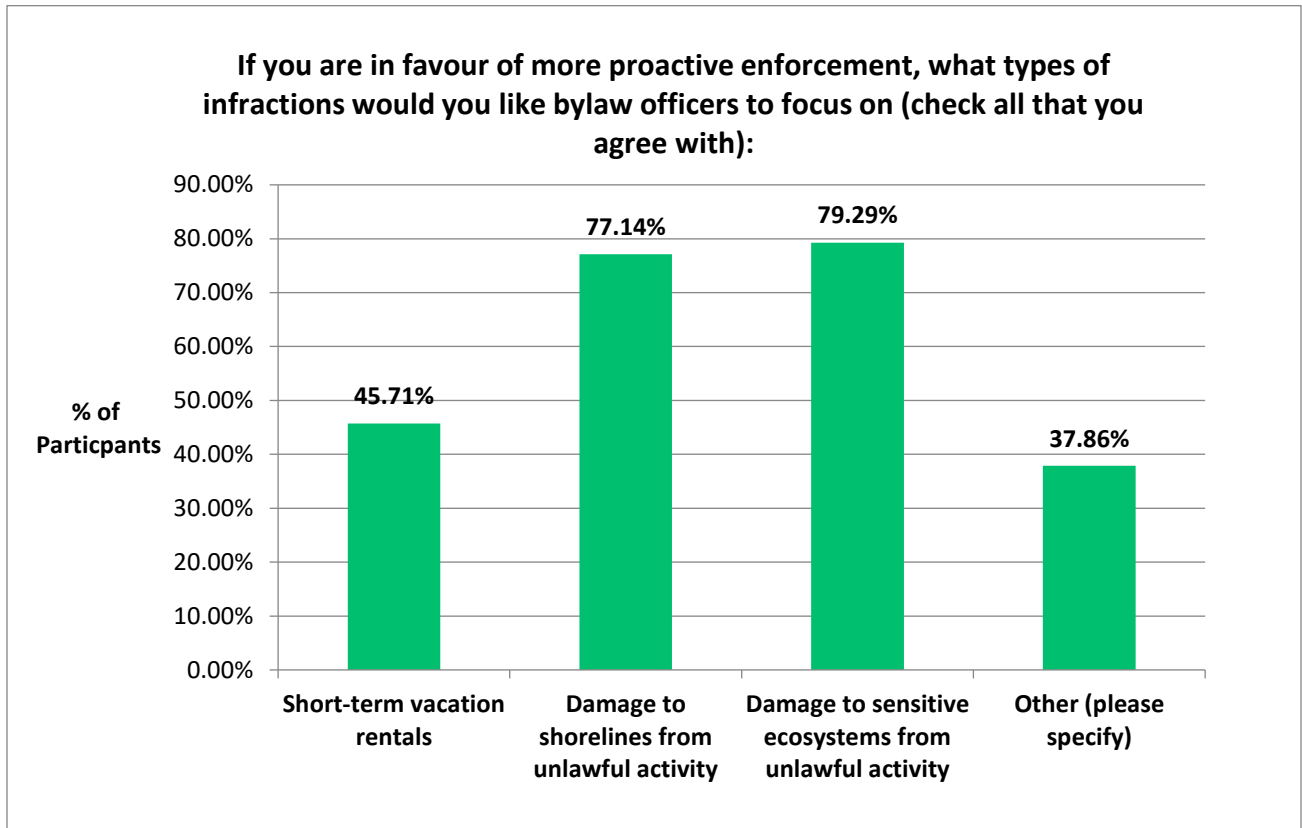
Despite an increase in the number of enforcement files, the bylaw enforcement budget has only increased 6% since 2014/15 and is proposed to remain the same for this year.

*Please note: the steady increase of bylaw enforcement over the years is due to more proactive investigations rather than an increased number of complaints.*

**Question 21 - What do you think of the principle of complaints-based bylaw enforcement?  
Would you rather see Trust Council provide more proactive bylaw enforcement?**



**Question 22 – If you are in favour of more proactive enforcement, what types of infractions would you like bylaw officers to focus on (check all that you agree with):**



**Respondents**

**Raw Other (please specify) Data**

- 1 Illegal land use in zoning that does not permit said activities. Example forest lots with industrial or garbage dump uses. Zoning being ignored and never effectively enforced creates neighbourhood divides and erodes the rural character of our islands. It's not the Wild West....
- 2 Not supportive of open ended enforcement - local government has a poor track record of controlling budget escalation every year.
- 3 construction of walls in coastal areas
- 4 illegal dwellings or illegal use of outbuildings as dwellings
- 5 infra structure development of corporation carefully scrutinized by all islanders not the few municipal councillors and municipal staff arbitrarily controlling the decision and outcome.
- 6 Tree cutting, clearance, burning, infrastructure development, scrap pile-ups
- 7 Dog control, our beaches have dog fights in the summer that owners think are cute
- 8 These 3 and other infractions as the need arises should be more proactively enforced while others remain complaint-driven
- 9 Forest Lot owners using their land for commercial & industrial purposes.
- 10 Also Forest lot owners not complying with our OCP&LUB
- 10 Fire restrictions

11 illegal buildings and industrial activities, that need to be stopped  
immediately

12 Complaints driven enforcement is arbitrary and doesn't work but the  
choices given are not the ones that I would focus on.

13 Soil removal and excessive water extraction.

14 Derelict vessels

15 unlawful use of natural resources

16 I do not support the Island's Trust hiring bylaw officers at all.

17 None

18 This does not apply to Bowen

19 Obvious fire hazards on properties (derelict buildings, piles of dried debris,  
over-crowding, etc)

20 additional suites and dwellings on properties without the zoning

21 Damage caused by stupid rules

22 Dogs in children's parks, littering, bylaws that protect the people

23 More education. Also better communication between trustees and bylaw  
officers: I know of several cases where citizens express a complaint with a  
trustee but the bylaw officer never hears about this.

24 less aggressive bylaw officers - they have a bad reputation

25 I don't like the way this is structure, one or the other. I think a blend of the  
two.

26 Could have camera surveillance in some areas. Signs stating that fines  
for unlawful activities in some areas

27 Enforcement should be directed at protecting the environment at all cost.  
Otherwise, issues such as noise, building, dog, all human to human centred  
activities can remain complaint driven

28 damage or pollution within watersheds

29 Increase roll in aquaculture applications

30 It is important for complaint infractions to be followed up on, such as STVR  
use that is bothersome to neighbours.

31 Renovictions - usually to convert to short term rentals of any kind

32 We are not in favour of proactive enforcement.

33 Smoking and drinking in public

34 Burning of rubbish/burning in general

35 illegal or unsustainable tree removal on private property

36 John Quesnel =moving downtown was wrong move

37 Noise control

38 Permits should be obtained for large scale logging with prior investigation  
of area

39 FORGET about "illegal" tinyhomes and "un-permitted" room-additions and  
focus on Climate-Change related activities.

40 Tree cutting and burning

41 people burning garbage - if we smell it we should have the enforcement  
actually do something about it

42 especially complaint driven land use bylaw infractions!

43 development permit area infractions  
 Complaints from the other islands and decreasing by 13% the costs of  
 bylaw enforcement on the other islands. As stated, Bowen has our own  
 enforcement. WHY are we charged 11% more for enforcement we do not  
 44 utilize?  
 Fine and removal of abandoned vehicles and boats on the islands and  
 45 moorages.  
 46 DPA violations and need follow up that agreements are kept  
 47 Excessive development near freshwater sources and in watersheds  
 48 Residential land uses  
 49 AirBnb  
 STVRs only if LTCs deem it appropriate; ecosystem protection should  
 50 happen without direction  
 51 parking, abandoned vehicles  
 52 a system for informing new owners and residents of applicable bylaws  
 I don't support either, as complaint driven gives too much power to one  
 53 person, and actively seeking out violations is difficult.

### Funding for Strategic Projects

At the beginning of each term, the Islands Trust Council develops a strategic plan that defines the work of Islands Trust for the following four years. As trustees were only recently elected, they have not yet had an opportunity to decide on the priorities that will form the basis of 2018-2022 Strategic Plan. You can read the strategic plan objectives and strategies for 2014-2018 [here](#).

Trustees are always interested in hearing from the public about the priorities they feel should form part of the strategic plan.

For 2019/20 the draft budget includes funding for strategic projects related to land use planning, advocacy, education, governance changes, corporate improvements, etc.

### Question 23 – What would be your top priority for strategic projects/focus on a regional level?

Respondents	Raw Responses
1	"United we stand". Awareness of the power & value of one Islander voice speaking to provincial & federal governments.
2	Up-to-date recognition of planning to offset climate change impacts!
3	ensuring the "preserve and protect" mandate is followed by all including Bowen Island
4	Land protection
5	See answers to challenges earlier.

Since the trustees are newly elected, the members should take the time to study and learn about the values and places for which they are responsible. They should discover the specific areas of concern and the issues associated. Before they wade in on specific projects, they should create a framework of policies to inform themselves (and those who are watching the Trustees) what is the expected degree of care that will be applied. From this it should be easy to identify and prioritize their strategic projects/focus. The approach should be for the Trustees to decide what are their priorities, and ignore the squeaky wheels who want their attention. Here I am addressing their process and suggesting they ignore the results of this

6 survey question.

7 proactive bylaw enforcement

Advocacy around tanker traffic, pipelines and preventing logging on Bowen. Bowen pays a lot and yet we do much of your work ourselves so when we ask for help on certain things it

8 would be nice to get it.

Public education program more face to face than just website about the Trust and its

9 important role

bowen leaving the trust...not worth the cost, the muni does most of what the trust does in

10 terms of bylaw enforcement, shoreline protection, etc.

Education of the municipal staff and Mayor and Councillors on Bowen Island to make them

11 understand the significance of the federation beyond their limited time scales and help them to refrain from arbitrary decision making.

LNG WOODFIBRE

training/educating municipal staff.

protecting the marine eco system

achieve transparency of marine shipping operations e.g. the decision by the courts to allow the damages caused by Marathassa an oil spill to be dismissed. Make the polluter pay. Strict

12 interpretation of rules and regulations in canadian waters be reinforced.

13 climate change mitigation and adaptation.

14 Education

15 Less talk more action. Where are you on bowen?

16 Conservation

17 Land use planning

18 Advocacy.

19 advocacy and education re climate change

Improved protection of natural areas and ecosystems, with particular emphasis on forests and water resources. This is important in itself and also to reduce the negative impacts of

20 climate change.

A strategic forest Protection plan.

Lobbying BC Ferries for a local card so we can get home in the summer time.

For basic security because it is our highway to get home.

get rid of STVR so people have a place to live

21 NO more TUPs

22 Move to take islands out of Timber Harvest Land Base; increase areas of protection

23 Water supply management, including maximizing forest cover.

24 Marine ecosystem health

25 Corporate cost reductions

CLIMATE CHANGE! The most important Trust work in the next 3 terms (12 years) at which point Earth will either achieved 1.5C or not is climate change adaptation and mitigation. I've outlined 3 areas above that need urgent addressing.

Addressing climate change issues: water shortages, implementing tax incentives for implementing home energy efficiency, encouraging local food sustainability, tax breaks for island farmers

Environmental concerns- trees, land, water, ocean

Education and action on climate change; affordable housing

Climate change plan and implementation (having a plan is not useful without targets, monitoring and serious implementation)

Affordable housing

Our top priority ought to be to find ways to contribute to the monumental effort required to cut ghg emissions and to prepare for inevitable disruptive changes already "in the pipeline".

Advocacy

Climate change mitigation

Preparing for the effects of global warming- specifically shoreline erosion and forest fires.

Inter island transportaion

excessive tourism and airb&b

Roads and traffic issues

Adaptation to and mitigation of climate change.

Protection of shorelines and of water resources

climate change

Climate change. Orcas. Housing,

Climate Change, protection from wildfire, monitoring of the pollution of the Salish Sea. Without any of these, the Gulf Islands will be destroyed, never mind if someone's deck is 18 inches too wide.

Reduce expenditures and bureaucracy caused by the islands trust. Reduce tax payer costs

Climate adaptation

Making Howe Sound a National or International Natural Heritage Zone

Ocean management. Do we need to curtail the herring catch? Why are there no salmon?

Illegal harvesting of shellfish and such

assisted living facility for seniors

Securing water supplies and making them more cost effective. Possibly also sewage extending outside Ganges.

Promoting conditions to allow young families to live on the islands

Fresh water/rain catchment/reuse of grey water.

maintainence of the status quo

Water - "4 PROTECT quality and quantity of water resources". But the items listed in the plan are way too wimpy. Needs to start with applications for re-zoning to accommodate increased density and commercial/industrial activities. Requests that will increase water consumption beyond the OCP should be approved. Covenants/language that is easily bypassed is not sufficient. Collect data from residents who "run dry". Things are changing and there is only anecdotal evidence.

Environment and first nations

55 Review OCP and revise to reflect current demographic trends, respecting economic resilience  
 to factually based data on societal and economic conditions and trends.  
 56 Waste management planning for all islands at the same time. Why go the same process 13  
 different times.  
 57 Water protection  
 58 Industrial growth  
 59 Marine protection in partnership with stakeholders.  
 60 Strengthen relations with First Nations  
 Education and advocacy -- which needs to be done by skilled people given the contentious  
 61 nature of some issues that should not be soft-pedalled.  
 Creating a visions for 2050 (or another future date) outlining target goals for the state of  
 communities, livelihoods and environmental issues. Strategies would be the actions needed  
 to achieve such a vision. A clear vision statement that includes process for harmonizing with  
 62 other levels and branches of government are needed.  
 63 Finding areas of synergy.  
 64 Affordable housing, and how the Trust can help various groups accomplish this  
 65 Move office out of oak bay, make staff more accessible  
 66 Marine Planning  
 More funding for land conservation programs including acquisitions of sensitive habitats,  
 67 grants to local conservancies, scientific surveys.  
 bylaw against logging extreme and damaging riparian areas. We need all trees standing at  
 this point. Only exemptions should be for clearing small area for a house. And of course  
 maintaining forest for forest fire safety should be allowed and to  
 Take a tree here and there for some firewood.  
 68  
 An objective of reducing GHG emissions in the Trust area with a goal of carbon neutrality by  
 69 2030  
 70 Climate Change  
 71 More activities focused on the aging population  
 72 Environmental protection  
 73 Impacts of climate change on ecosystems including marine and shoreline  
 74 Fresh water management improvement and proactive forest management for fire prevention  
 75 How to free Bowen Island from being part of the Islands Trust.  
 76 Protect marine and shoreline areas  
 77 support electric vehicle adoption and infrastructure  
 Resisting sensitive area mapping, including steep slopes and riparian areas, to prevent  
 78 development (including logging) in these areas.  
 79 The reality of climate change should be prioritized more specifically.  
 80 Again, climate crisis related planning of any and all kinds.  
 Mitigation planning for climate change. Why does the Trust need advocacy and educational  
 81 activities?  
 82 advocacy  
 83 Focus on healthy communities and the Local Community Plans.  
 84 Climate change  
 85 affordable housing, orca protection, initiatives for rain water catchment

86 Planning for the long term effects of predicted climate change and methods to decrease  
87 these impacts  
88 Prevention and mitigation of climate change. Protecting the environment.  
89 Mitigation of climate change.  
90 Education for youth and adults about preserving and protecting local flora and fauna  
91 Reduce carbon fuel consumption on and inter island.  
92 Affordable housing  
93 Protect water  
94 water resources  
95 community engagement  
96 More effective governance with less red tape and fewer restrictions  
97 View all projects through the lens of climate disruption and mitigation. Protect the natural  
98 environment( forests, water bodies, ecosystems)  
99 increasing Gulf Island resilience to prepare for climate devastation - proactive wildfire risk  
reduction, better protection for waterways, increased protected areas (land and marine)  
coping with climate change  
Reduce ecological footprint  
Climate change will bring new problems and decisions for the Trust. This should be  
considered in all facets of the Trust planning.  
Climate change action strategies are paramount now. We've experienced the effects of  
change and the resulting damages are horrifying. We need to do our part to be models of  
climate action. We, on Salt Spring, have had a plan and working group for some time but now  
funds are needed. And, wherever possible, the Islands Trust needs to be enabling local  
organizations (for instance area farm plans, water services, etc) to be incorporating climate  
action strategies, and to do this through dollars and expertise. We need action now, not just  
talk.  
Climate change initiatives  
Climate mitigation and adaptation  
Affordable housing, water, climate change  
Projects that help us prepare for the effects of climate change. Projects that reduce our  
contribution to climate change.  
Stopping development of the most sensitive forest lands, and begin restoring Indigenous  
stewardship (i.e., land-management) of one or two pilot areas to start with, such as Burgoyne  
Bay.  
Climate change mitigation  
change Trust bylaw with respect to incentivizing energy retrofits and water conservation  
initiatives  
protecting forests and water resources  
Increased EV Charging support (cars and bikes) across the region. Public charging  
Infrastructure encourages individuals to trade up to electric vehicles, reducing their emissions.  
Encourages local businesses to do the same. Also encourages eco-tourism and our branding  
as an eco-aware community.  
Climate change initiatives.  
Review all strategic projects through the lens of climate change and emphasize that approach  
by declaring a Climate Emergency in the Islands Trust Area.

112 Climate Change adaptation  
 In very broad terms, resilience in preparation for climate change. While that involves many players, the Trust's role could be to pull together information from a variety of sources and

113 coordinate application of planning and program development for all the islands.

114 Learning to operate without Bowen's outrageous levy!  
 Creating a walkable affordable central village area for Gabriola, ie. Having all commercial (retail) development include rental housing such as second floor apartments. Encourage

115 ways to reduce the use of personal fossil fuel burning vehicles.

116 Housing

117 Community character and economic sustainability

118 Affordable housing  
 we don't need monster homes on islands ... it's supposed to be a rural setting; don't over

119 develop because the water table only supports so many not everyone

120 better bylaw enforcement  
 ACCESS

121

122 Protecting the natural environment: encourage community stewardship.  
 I would like to see a more quantitative assessment of the Trust area in terms of

123 environmental, economic and social changes that is regularly updated

124 surrounding waters and applying for crown land to ensure the shoreline is protected

125 Off grid energy , electro mobility faster internet

126 Freshwater protection

127 Reconciliation a co-governance with First Nations

128 Affordable, diverse communities  
 Local composting, treated wastewater re-use, encouraging water storage in new

129 developments

130 Making it known that we live in a Trust area.

131 Affordable Housing made easier through the adaptation of regulations  
 Review Trust Act objectives and determine whether the Trust's policies reflects objectives

132 and whether local areas have achieved them.

133 Integrated green transportation options (trails, bike routes)  
 Sustainability. More Renewable Energy sources. Promotion of Farming. Support for local

134 farmers. We need to eat more local food!

135 Conservation  
 Shoreline and marine environment protection; cannabis regulations review; looking at

136 impacts of tourism and options for regulation

137 Tankers parked in Plumper sound, fire safety

138 Encourage more local business (rezoning) and discourage vacation only homes.  
 Changing applicable federal, provincial, and local policies and laws regarding commercial

139 marine traffic and moorage in the trust area.

140 elimination of ships anchoring near populated islands  
 Stopping reliance on cars as a way to get around, work on cycling infrastructure. Sustainable

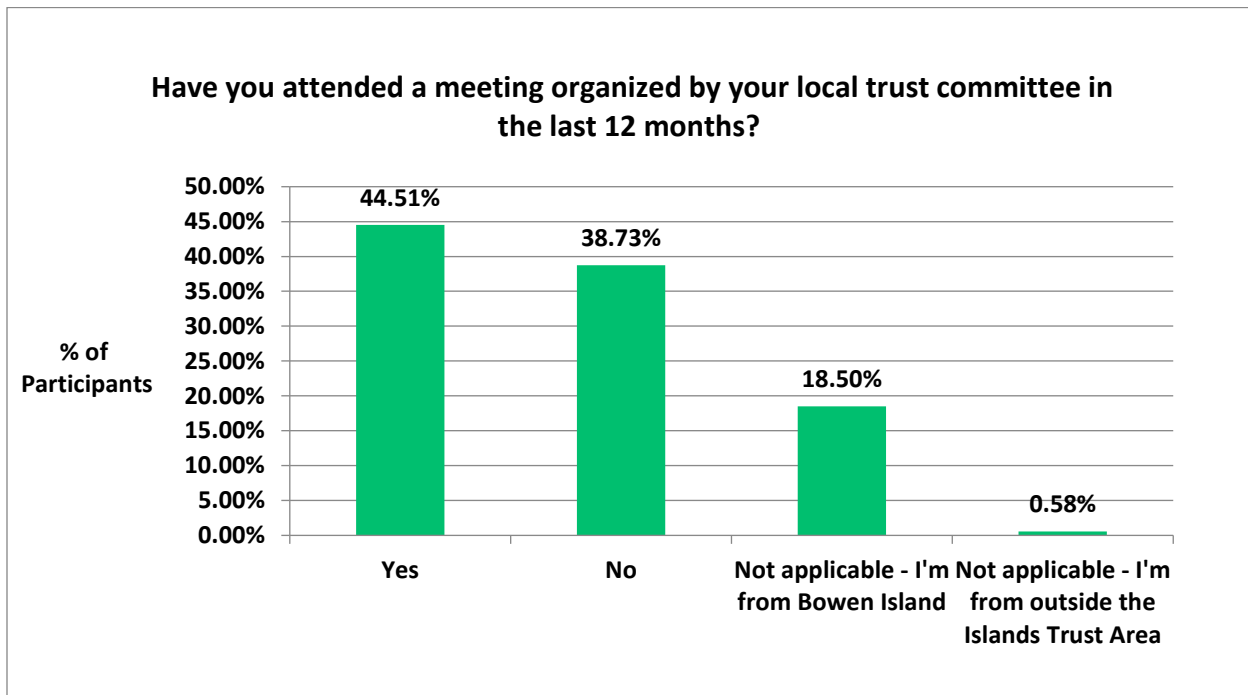
141 water catchment systems as a must for all new developments should be a priority.

## How the Trust Engages with You

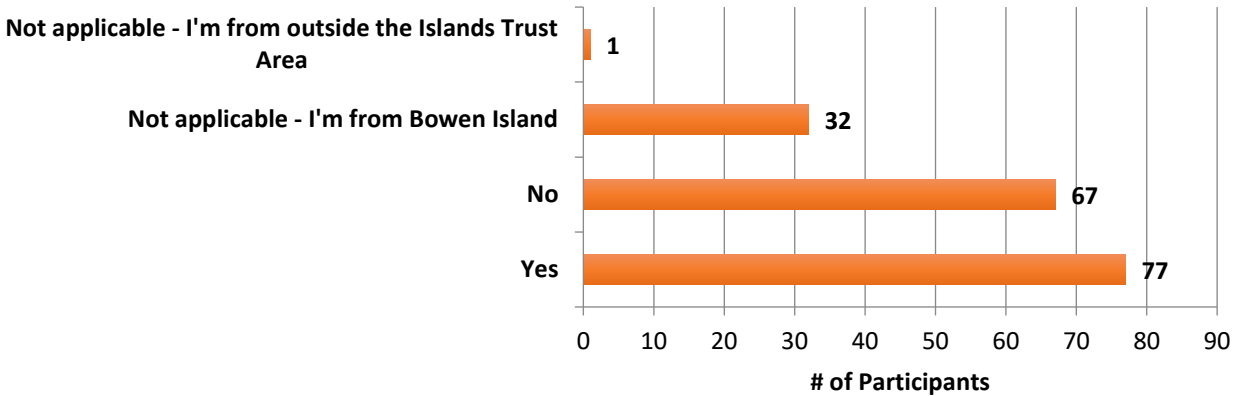
The Islands Trust Policy Statement—which defines the policies and goals of the Islands Trust—states that: individuals should have the opportunity to participate in local planning and to work with other members of the community and the trustees to develop official community plans and bylaws that address local needs and support the object of the Islands Trust. To meet this goal, the Islands Trust works to be as transparent and consultative as possible, both in person and online.

To give a sense of the scope of the local work of Islands Trust, below is the total number of meetings for all local trust committee areas for the previous five fiscal years; these numbers include regular business meetings, special meetings, community information meetings, and public hearings. The numbers do not include meetings of the Islands Trust Council or its three committees or the Islands Trust Conservancy Board. Bowen Island Municipality’s meetings are funded by the municipality.

**Question 24 - Have you attended a meeting organized by your local trust committee in the last 12 months?**



**Have you attended a meeting organized by your local trust committee in the last 12 months?**



**Question 25 - If you haven't but would like to, what have been the barriers to you attending?**

Respondents	Raw Responses
1	NA
2	Time & energy
3	I work full time. I have to essentially take a day off to attend what is typically not a fun meeting. I do this occasionally because I value being informed and involved but this isn't easy. Who's schedule is being prioritized with the meeting times, and can we not have staff come at another time to allow more public involvement?
4	Distance, time, cost.
5	No awareness.
6	Not held on Bowen
7	Lack of knowledge about these meetings.
8	Lack of information on when where the meetings are being held
9	n/a
10	Travel
11	Yet another meeting with no results
12	Ignorant know it all chairs from other islands. They talk too much at meeting and their personal opinion does not count.
13	Respect has to work both ways! The issues that arise which especially concern me generally draw a crowd sufficient to fill the hall!
14	Frankly - the LTC meetings are 95% focused on land development applications - important but the larger issues facing communities (climate change, water, forest cover, sensitive ecosystems, affordable housing, too much tourism, food security, etc) are hardly ever addressed. There's no time; there's no money! However these issues are at the core of the Trust's mandate. Priorities have to be re-balanced ... and soon!

15 Being informed of meetings.

16 Time of day, during work hours.

17 N/a

18 Busy

19 N/A

20 other business

21 no

22 Mostly, if I'm working in Town.  
If the islands trust had meetings on Bowen island the thinking majority would realize what a waste of money being a part of the islands trust is and we would be able to get out of it

23 give me a break - when you hold LTC meetings during the day you have no regard for working

24 people.

25 Part timer  
Conflicting schedule.  
I attended 2 meetings more than 12 months ago, but would like and intend to attend more often.

26

27 Time and money. Struggling to pay the new hiked water tax.

28 I don't know when they take place

29 Stop trying to get more people out, people who are interested will go. Live feed is good.

30 daytime meetings

31 Always held within private sector working hours

32 Meeting times for some. No good solution.

33 Work full time - meetings are long and during the work day

34 I work. I am not available weekdays

35 Childcare, and times of meetings

36 The format tends to be formalistic and somewhat intimidating.

37 I'm often too busy with other obligations.

38 Personal scheduling conflicts.

39 none

40 Not knowing when and where the meetings are taking place.

41 Knowing when/where, for how long, topics of importance to me, setting my time priorities.

42 Time of day

43 Winter travel but I will be attending meeting in the summer season

44 I haven't made it a priority

45 I've been away. Email notification would also help.  
I like the current Town Hall approach where meetings are open to the public and agendas published ahead of time.

46

47 No barriers, really. Just a time and health issue limitation.

48 na

49 Meeting held during the week stop working people from attending.

50 Travel time and cost

51 Not aware of them

52 I don't like aggressive and confrontational situations.

53 Length of meetings and time of day

54 during working hours

- 55 timing, personal work load
- 56 I am too old.
- 57 timing and transportation
- 58 I have.  
Not knowing exactly what is on the agenda in advance. More time for public comments and
- 59 discussions
- 60 LTC meetings occur during work hours and are not very accessible to working age people  
It's the combination of unpredictable agendas (an hours-long meeting and you can't tell when the "public-interest" item will be addressed), the daytime timing of most meetings, the Trust announces its Agendas (at least on Salt Spring) at the very last minute. I think the public
- 61 announcement process is not very user-friendly.
- 62 Notifications on social media
- 63 meetings need to be outside of working hours  
Why increase the costs of putting on the meeting by someone from an island that does not
- 64 receive any benefit. It costs our municipality enough to have 2 representatives to attend.
- 65 meetings are too long
- 66 They have been generally scheduled on my scheduled work days.
- 67 conflict of meeting times
- 68 Not sure I want to become on of those complainers.
- 69 None
- 70 They happen when I work
- 71 Awareness, feel like it would be not be engaging/frustrating.
- 72 NA
- 73 Not very convenient hours, variety would be good.  
The location and the time. I am usually working during the day. If the meeting happened on
- 74 Saturdays Id be more likely to attend. And the location at the Community hall would be more
- 75 accessible for me.
- 76 Day & time
- 77 Times
- 78 Work.  
primary residence is off-island, trips to the island are expensive, when on-island, always have
- 79 many maintenance projects.
- 79 timing of schedules

**Question 26 - What could we change to make meetings more accessible for you?**

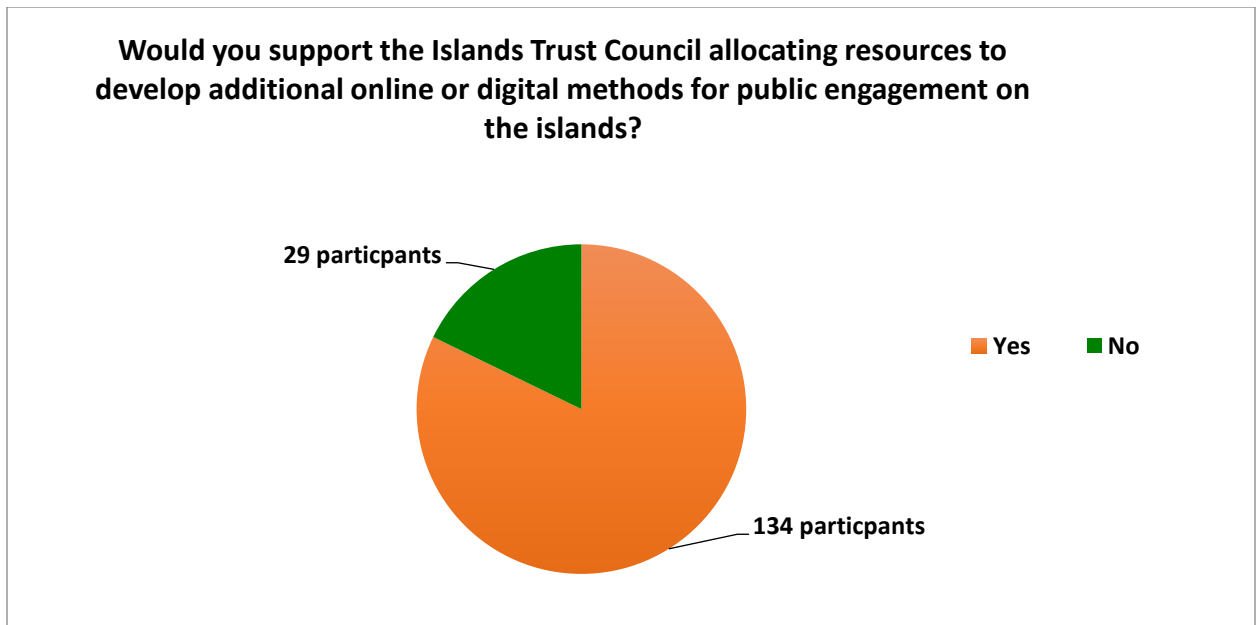
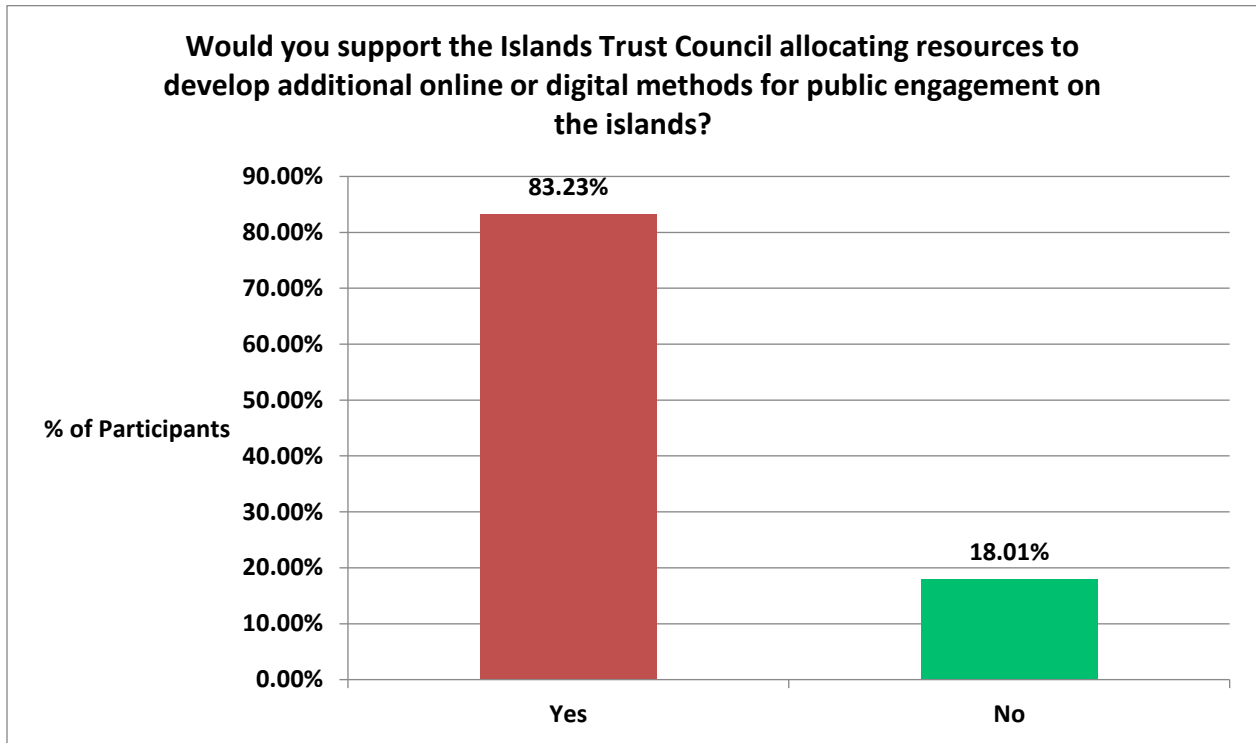
Respondents	Raw Responses
	I often watch an important Bowen Council meeting online while it is happening or afterwards.
1	Islands Trust meetings could provide the same opportunity?
2	Not sure.
3	Described earlier.
4	Virtual attendance (Skype with video).
5	Hold them online with Zoom.us (or something similar)
6	Hold one on Bowen about preventing logging and tanker traffic
7	video streaming, or organized bus tours.

8 on line video  
9 n/a  
10 ?  
11 Really you are proud of that many meetings? Inefficient. Start working on the ground  
12 they are very accessible  
While the times are suitable for me, working people are generally not able to attend day-time  
13 meetings, so some meetings should be held in the evenings.  
14 Not in the middle of the day because most people work. Weekends would be good.  
15 Bigger venue?  
Live-streaming has been used during the recent election cycle. It's easy, accessible, cost-  
16 effective.  
Clearly and regularly informing islanders of timing and subject of meetings. Providing  
17 opportunities for participation by referendums  
Not all meeting should be in the middle of the weekday, when 9-5 working people cannot  
18 attend. Some meeting should be in the evening or on the weekend  
Having meetings at different times, and especially weekends, would be helpful for those of us,  
19 like myself, who are working.  
20 N/a  
21 Not much  
22 Nothing - works well  
23 online access  
24 nothing  
25 Online, interactive meetings. We all have internet, let's use it.  
26 Nil  
27 weekends. child care.  
28 Very brief online summary  
29 different day of the week  
30 Support views from both sides.  
31 Email notification  
32 Keep having the meetings as usual and live feed, with having them easily accessible online.  
33 Evening meetings and better notice to public  
34 Works fine.  
35 Happy with current meetings but them I am retired  
36 Evening meetings  
37 Shorter, better facilitated, not during work day  
38 Have them on Weekends  
39 Weekend meetings in the summer?  
40 See above, but I'm not sure exactly how -- would take more thought, expertise.  
The islands have many organizations, societies, service clubs, etc. Most are trying to address  
needs of the island communities they serve. Some strategy to better engage these groups  
41 might be one option.  
Vary times and locations of meetings to try and accommodate the needs of various people in  
42 our community so each of us can get to a meeting or two at some point.  
43 nothing

1. There is a complete disconnect between what trustees communicate to individual members of the public and the actions they take. Greater accountability of, better informed, and more transparent Trustees.
2. Develop much more useful processes for community input. The Town Hall lacks modern understanding of inclusion, transparency, communication. Please get some help here. There are very good formats and facilitators available.
- 44
- 45 Increase exposure through local press and social media plus the creation of an active email list  
Not sure. As expected the issues are diverse, I can't sit through all the meetings so on my end I need to do more to sort through the agenda and book my time to attend in an efficient manner. Magically, what if I could 'follow' an issue (a la Instagram style) and be able to have alerts related only to that issue? The IT web site is very well organized but it's just so vast that sifting through it all takes dedicated diligence - almost a full time job to be an informed and
- 46 active citizen!
- 47 Time of day and recorded video segmented and matched to the agenda
- 48 N/A
- 49 A sense of being able to make a difference
- 50 make them in the evenings
- 51 Email notification
- 52 Don't know.
- 53 meet by skype or something similar  
Move Islands Trust offices into the gulf islands. Spend the money in the islands where full
- 54 time jobs are needed badly and the money is earned.
- 55 make online / dial in access available
- 56 On line
- 57 Ask for and insist on respectful behaviour.
- 58 Shorten meetings
- 59 hold at least 1/3 of meetings in the evenings.
- 60 Evening meetings
- 61 Have adequate recording and livestream  
Accessibility is not always the problem - I feel that often decisions have already been made or the Trustees are quick to say that there are jurisdictional problems. Good excuse for not doing
- 62 anything??  
Nothing - I think it's important that they move around the islands so that everyone has a chance to see the Trust in action and have their say.
- 63
- 64 See above
- 65 Meeting times are fine for me
- 66 More frequent LTC meetings and evening meeting times.  
Evening (or late-afternoon) meetings, and more flexibility in the process of scheduling Agenda
- 67 items... but precision in announcing the timing of each Item.  
Utilize social media to announce meetings with subsequent ability for community to discuss
- 68 on social media
- 69 work hours
- 70 n/a
- 71 Shorten the duration which means shorten the speeches like at toast masters
- 72 Vary the times and days of the week that they are scheduled

73 They are always on the same day at the same time which makes it challenging for those of us  
74 who work during the day.  
75 as in 25  
76 They are accessible to me.  
77 Probably nothing.  
78 Some (eventually nearly all) meetings to be held where participation is online.  
79 I think you do your best  
80 adjust times, put them online  
81 More local meetings  
82 More publicity about the meetings, reviewing the meeting process and how to engage with  
83 people who attend.  
84 Meetings outside working hours  
85 The chair of the meeting( [REDACTED] ) dominated/s the meeting not allowing relaxed and  
86 new suggestions in an amiable manner. She runs it like a dictator. This is unhealthy and  
87 restrictive. The chair is not there to judge and determine who or what is important. Everyone  
88 and every suggestion is important and should be discussed in an open relaxed way. Dictatorial  
89 edicts from a chair does not accomplish this. It is repugnant.  
90 Evening or Weekend meetings  
91 Mix up the timing.  
92 Having the meetings on the weekend and at the community hall.  
93 Evening meetings  
94 Decently-heated halls!  
95 Evening meetings  
96 Open up email lists for public input/ ongoing discussion. Use social media not old school  
97 meetings.  
98 ?  
99 online webcasts  
100 Make them after work hours so everyone can have a chance to go.

**Question 27 – Would you support the Islands Trust Council allocating resources to develop additional online or digital methods for public engagement on the islands?**



**Question 28 – If yes, do you have any thoughts on which sorts of online or digital tools you find effective and the Islands Trust should consider?**

Respondents	Raw Responses
1	Check with Bowen Mayor & Council
2	Not sure
3	no
4	Having audio available Use proven, off the shelf tools. Do NOT waste money trying to invent a better one.
5	better one.
6	I answered this above: Zoom.us
7	Post videos online I think sharing Public Hearing submissions on line (which suddenly stopped for the last two PHs here without explanation) should be done again. No one has a chance to read the public hearing binder at the hearing, really. I said yes but other than videoing LTC meetings and making it available on line, I am cautious about how effective it will be. I prefer earlier CIMs as per Trust Policy with thorough and accurate data and information available. Perhaps video or power point with data and information about a proposed change could be made available for those who cannot attend meetings.
8	change could be made available for those who cannot attend meetings.
9	live streams and archive the meetings
10	Live streams and archived videos of meetings.
11	meetings could be filmed so that working people have access to proceedings
12	-
13	Great, higher budget for more staff! I am not fluent in any type of digital conversation, but can see it would be useful for those who are and have difficulty getting to meetings.
14	While encouraging more public input through offering on-line alternatives is a worthy goal, I'm quite concerned that such efforts may not be cost-effective. I'm also concerned that thoughtful responses to many questions require more information and consideration of various perspectives than is typically presented in on-line tools. Therefore I'd support an approach using the Trust web-site (as with this survey) and NOT Facebook or Twitter.
15	The mapping tools are very good. It would be interesting to see attention to impacts on soil and watersheds from logging, if that can be quantified. I'd like to see also how quickly and fully replanted forests fill out. In recent Google Earth Engine study of Vancouver Island, visually it seems that cutblocks are still clearly visible over two decades after cutting. Just a thought.
16	thought.
17	Seems to me that online surveys such as this are adequate. Don't need to spend much money developing tools. They exist. Just use them.
18	them.
19	referendums and online surveys

20 Webinar formats .. posted presentations that can inform participants prior  
to meetings or events.

21 Live-feed of meetings or recording and making available as pod-casts or  
22 videos on the Trust website

23 Video tape meetings and online surveys.  
I would not advocate spending much more on digital methods, but this  
survey, which includes information and invites responses, including with  
24 fairly open-ended questions, is useful.

25 Online meetings, possibly allowing online participation - comments and/or  
26 questions.

27 Live webcast of meetings

28 Mapping of terrestrial and marine ares

29 Live stream meetings

30 Surveys like this one

31 I won't do facebook  
32 surveys like this.  
Check with an IT person who specializes in this area. They will have the  
33 latest and most effective tech suggestions.  
even if you just did live-stream it would be helpful. or decent interactive  
34 web platform  
allocating new resources cost \$. Bowen is already paying too much and  
35 bearing too much of the financial burden.

36 No

37 any digital methods

38 Any. Zoom, Google groups... online would save costs.

39 Email sign up sheet

40 Do not allow people to engage online, but allow viewings of the meetings.  
Social media and newspaper notices  
Updates from the trustees on progress or obstacles to progress on the  
strategic plan. Surveys/feedback counts that allow one to add their "vote"  
41 to strengthen the comments/suggestions/views proposed.  
I said yes as I know others would like this. I prefer to get info from the  
42 meeting/minutes.

43 Look at creatively developed and existing "best models" for guidance.

44 None

45 Online seems sufficient- why more funds?

46 The usual streaming technologies etc. should be fine  
Your yes/no format in many of the questions does not allow for nuance or  
uncertainty. I think you probably have to move to more online and digital  
tools to engage younger people. That's important. But it might not work for  
everyone. I think you'd have to dig into this more deeply, "do a study" --  
seriously!

Of course, there are many. One constraint is access to quality scholarly information. When I search the web on subjects such as marine biology, forest management, etc., I try to use Google scholar but get blocked because of the high cost of downloading quality scientific articles. We need mechanisms to make relevant information more accessible. One consequence is many residents simply rely on pseudo science disseminated on Facebook. Perhaps the Islands Trust could work with UVIC to get wider

47 access to quality science-based peer reviewed information.

48 Online surveys such as this one.

49 Keep it simple

Live streaming is helpful for many with that stream archived so it can be

50 viewed later.

51 Not needed, keep it basic

52 Salt Spring exchange could be utilized for notifications

1. Information regarding upcoming significant decisions while there is still time to respond to them circulated on social media and the Exchange

2. Contextualized, summarized information essential to understanding all

53 angles on an issue in basic English, no bureaucrat- or legal-eez.

Thorough investigation of "off the shelf" products. These products have

54 been around for decades. The Trust does not need to reinvent the wheel. As per above, some easy method to follow an issue - just that issue. Much like the Community Alliance subgroups, citizens can easily keep up with a thread - environment, housing, economics - rather than sifting through the entire mountain of topics as if each of us were elected officials. No, wait, even those elected are streamed to certain areas and do not know all about

55 every issue.

Information is spread over several organizations and websites. A "dashboard" website that allows users to learn more about where they live or more importantly, where they are thinking about living. Kinda like the

56 Regional district of Nanaimo's watershed info.

57 Video access to public meetings

58 Trail maps

59 No

I say perhaps to 27. I prefer to attend in person locally. I find online resources hard to access, and such as this survey consume a lot of time. I

60 have spent much more than 20 minutes on this survey!

More surveys on specific issues and solutions. Perhaps using the more active local neighborhood committees that are springing up in relation to emergency services e.g POD to discussion relevant neighborhood Trust

61 issues.

62 Video conferencing such as Zoom

63 inexpensive ones

64 Going digital takes the power out of the individual community. Individual beliefs build on hearing what others say. Keep rural flavour of town hall meetings.

65 The tools are already available on the internet. There is no need for a great deal of planning to implement this, but only if it means that the Trust can stay in their office and not have the expense of a day's pay.

66 Not my area of expertise but there must be many as it is used a great deal for on line classes etc

67 open forums at specific times- register and log in to participate

68 Surveys like this surveys such as this one. Live streaming of meetings with opportunities to comment or ask questions online.

69 More meetings of trusts online to save travel time and \$\$ such as using Zoom Rooms.

70 Don't invest too much as technology changes rapidly, but work on conference calling

71 I'm too old to be interested in fighting with on-line information services of which I know little. If you get my survey without my erasing it, it will be a miracle!

72 Go To Meeting

73 Live video feed of meetings

74 Use the exchange, Facebook groups

75 First, test a few digital tools from a few different government agencies, and see which ones the users like the best.

76 Official Social media page for each island trust

77 This survey is excellent and uses commercial software (Survey Monkey). I am not in favour of using resources to develop new platforms.

78 I am retired, including being retired from most advocacy work. I do like to be informed, though. I think this survey is a pretty good effort. Other than that I value genuine communications via email on the part of elected officials. streaming real-time if possible. If not, after the event. But the picture needs to be able to show who is speaking and allow the user to be able to

79 clearly hear what's being said.

80 Live feeds of all meetings

81 Surveys are good

82 Webinars

83 I have an older model PC ... I view other webinars just fine on it

84 I cannot answer yes or no, because it depends on the activity.

85 Don't go digital.

86 Videoconferencing. Failing that, a webinar type format.

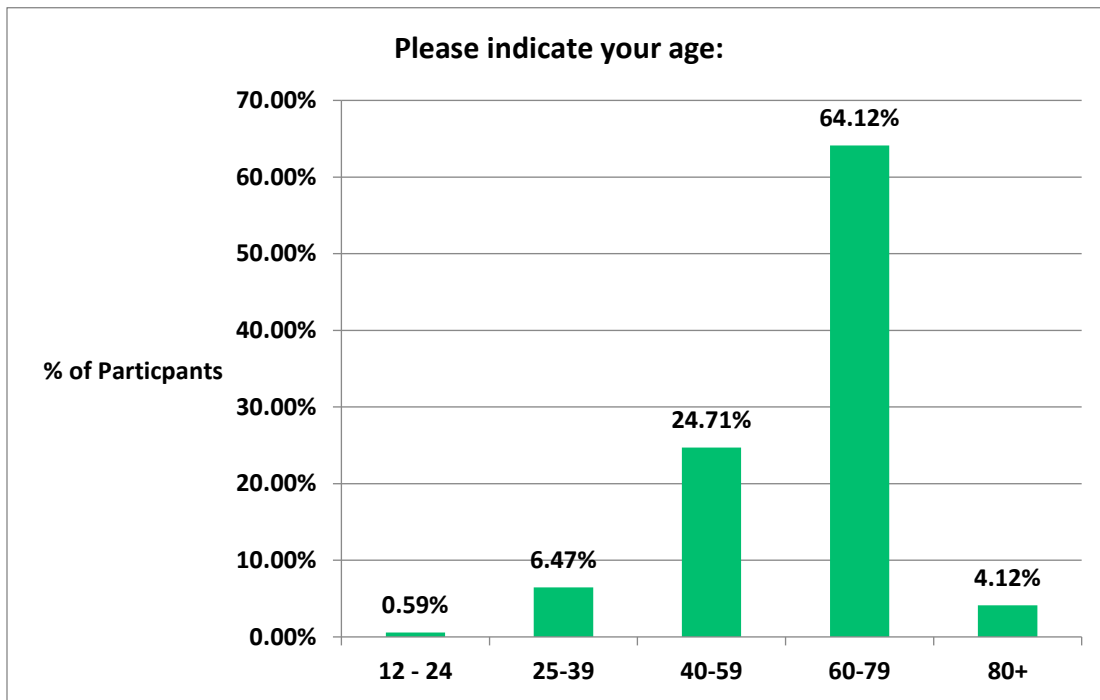
87 Do not use them much myself so cannot say

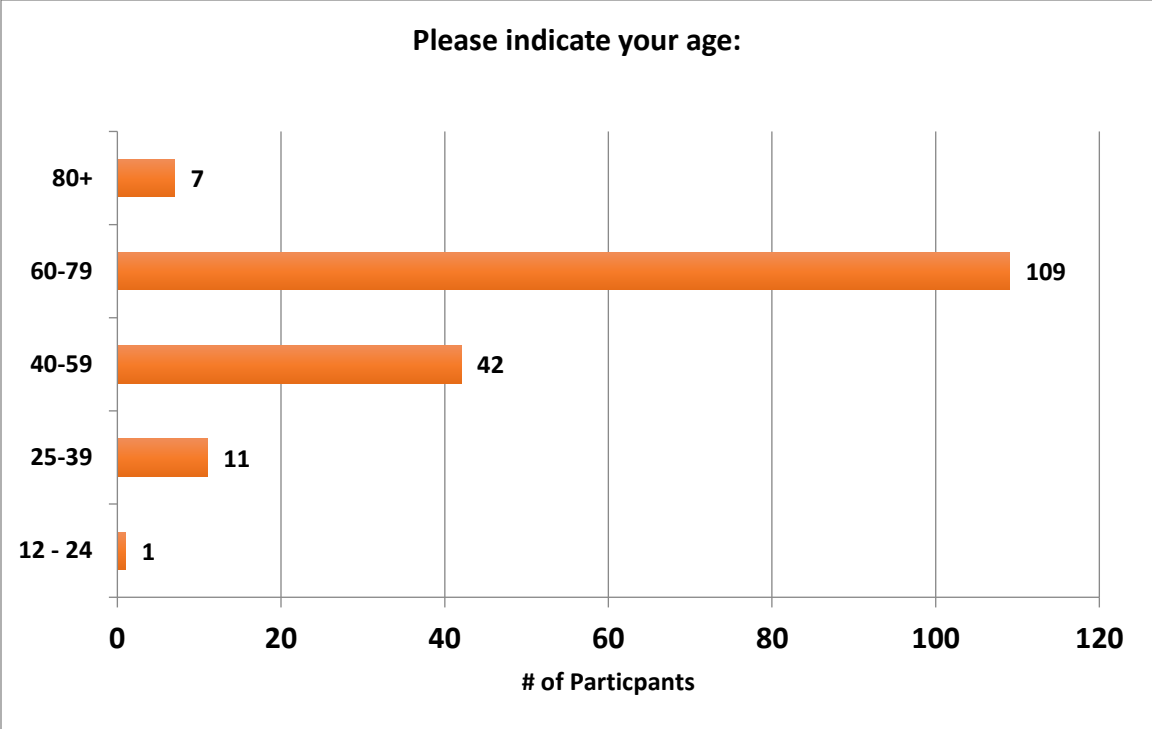
88 an interactive website that is not just managed by staff

89 Online boards

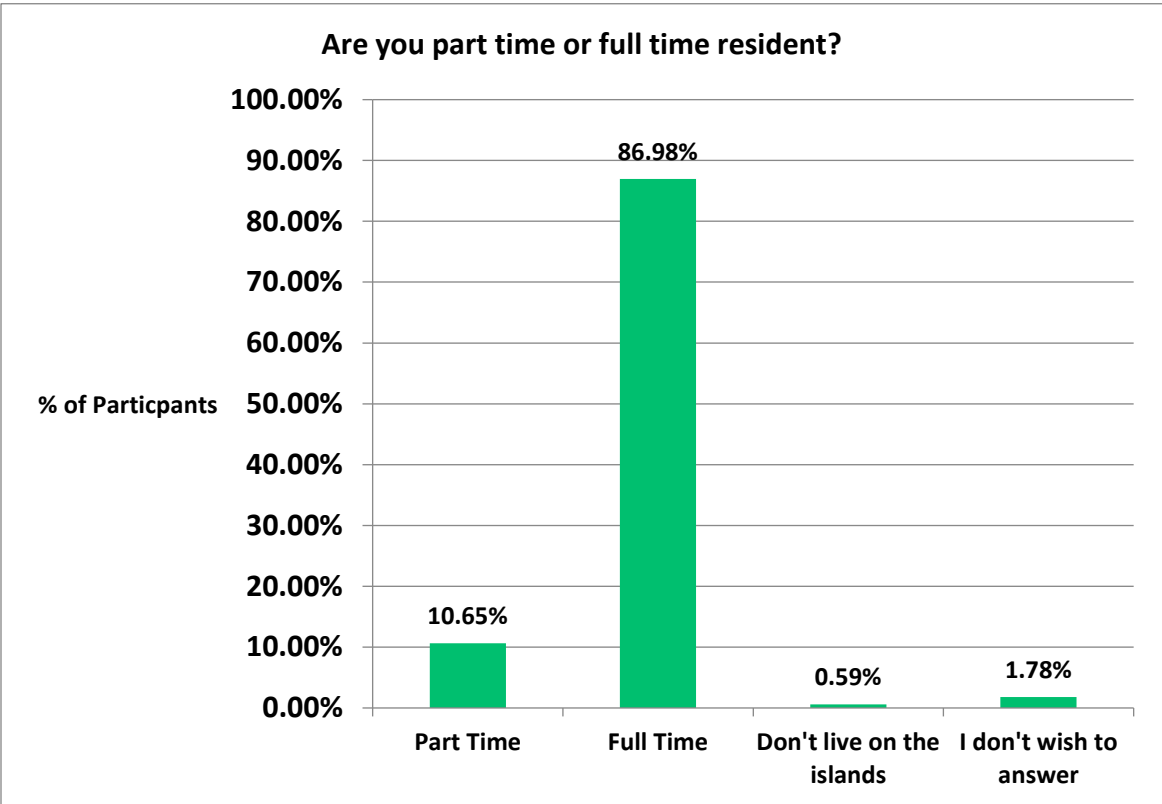
90 It's not expensive to live stream! I would suggest setting up an Island's Trust  
 youtube account (if you have not done so already) and simply live streaming  
 91 meetings on that platform. You really don't need anything too fancy to start.  
 92 "Attendance" at meetings using Skype, FaceTime, etc.  
 93 Video tape meetings for posting  
 94 Watch the forums.  
 95 We streaming into our homes-universities across Canada have been  
 96 webstreaming convocation ceremonies for many years  
 97 Online tools for regional issues; keep local communication IRL, or at least  
 98 mostly so.  
 99 Meetings recorded and available online  
 Email lists  
 Notices of agendas for upcoming meetings, followed by solicitations of  
 input, where appropriate. Minutes of meetings (as currently posted).  
 webcasts

**Question 29 – Please indicate your age:**

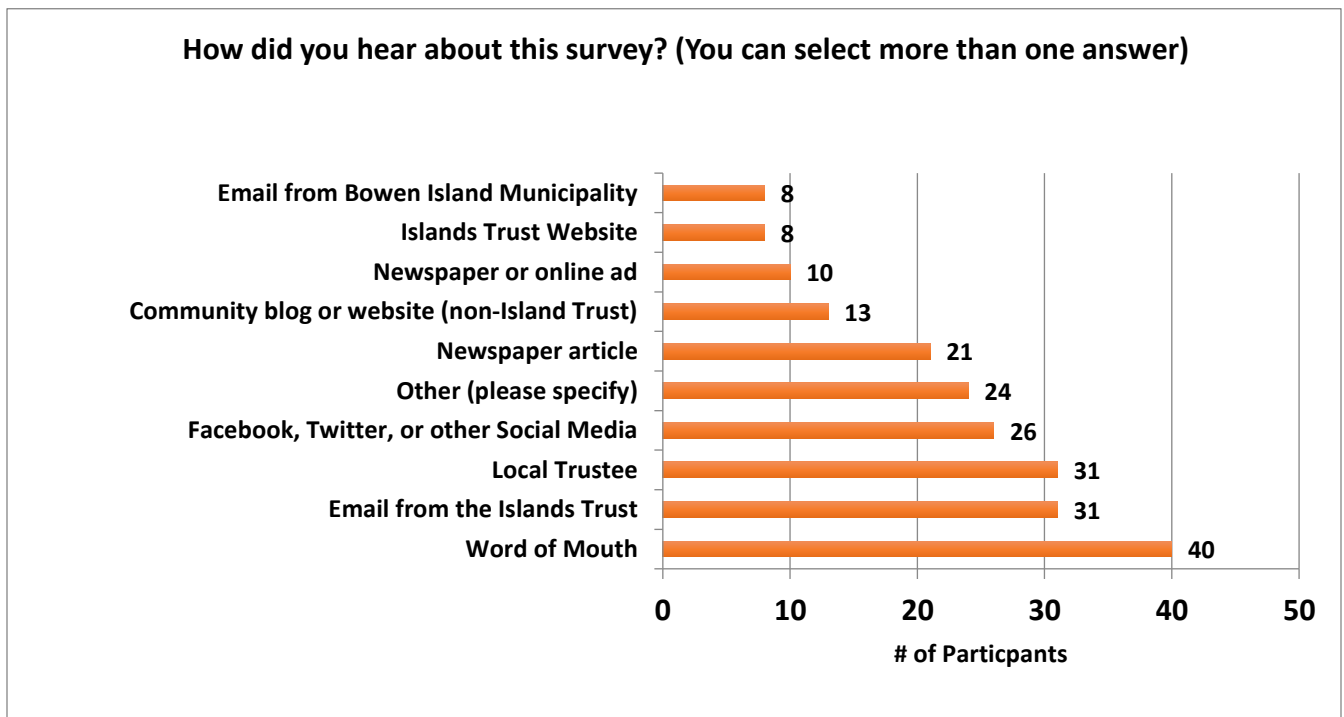
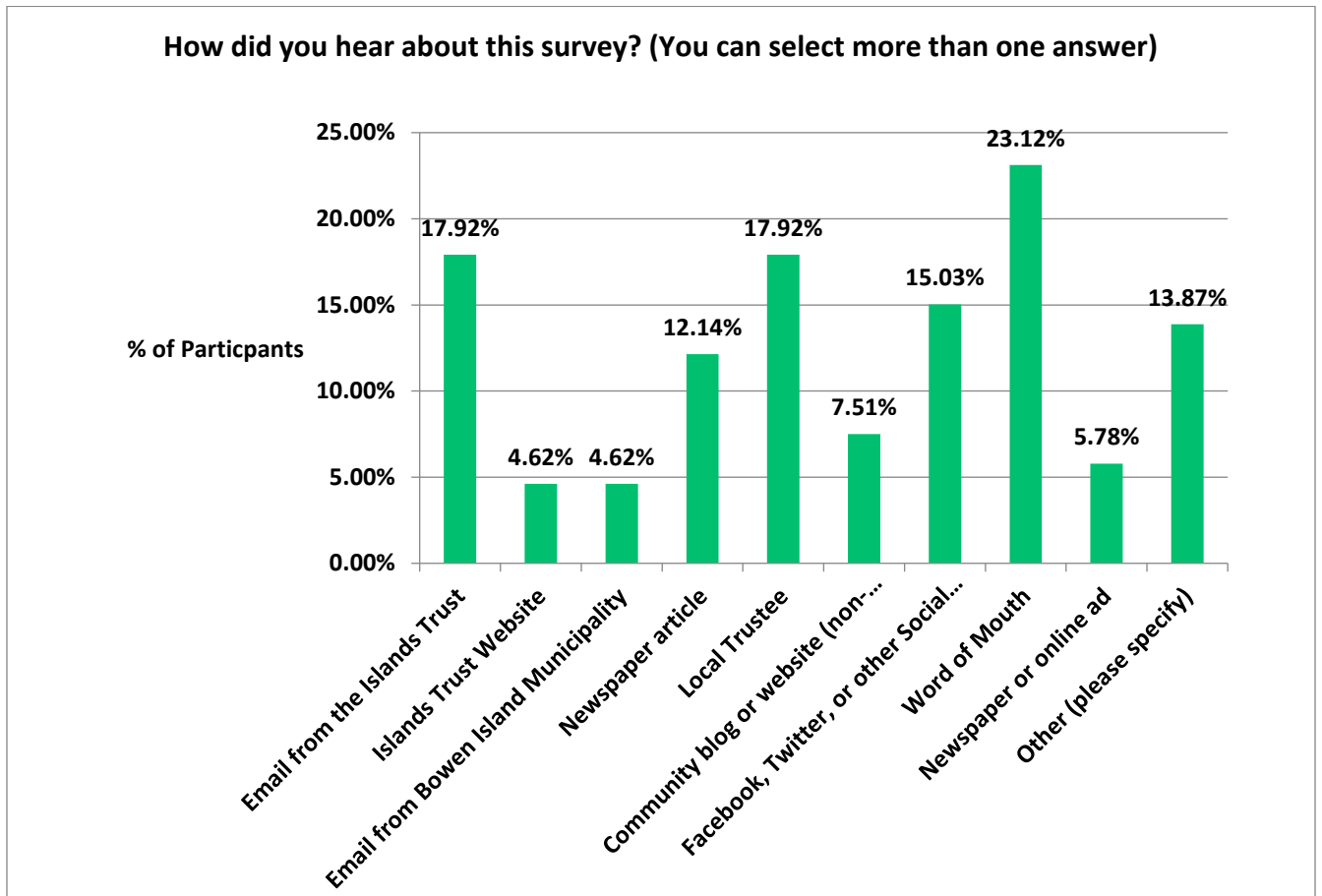


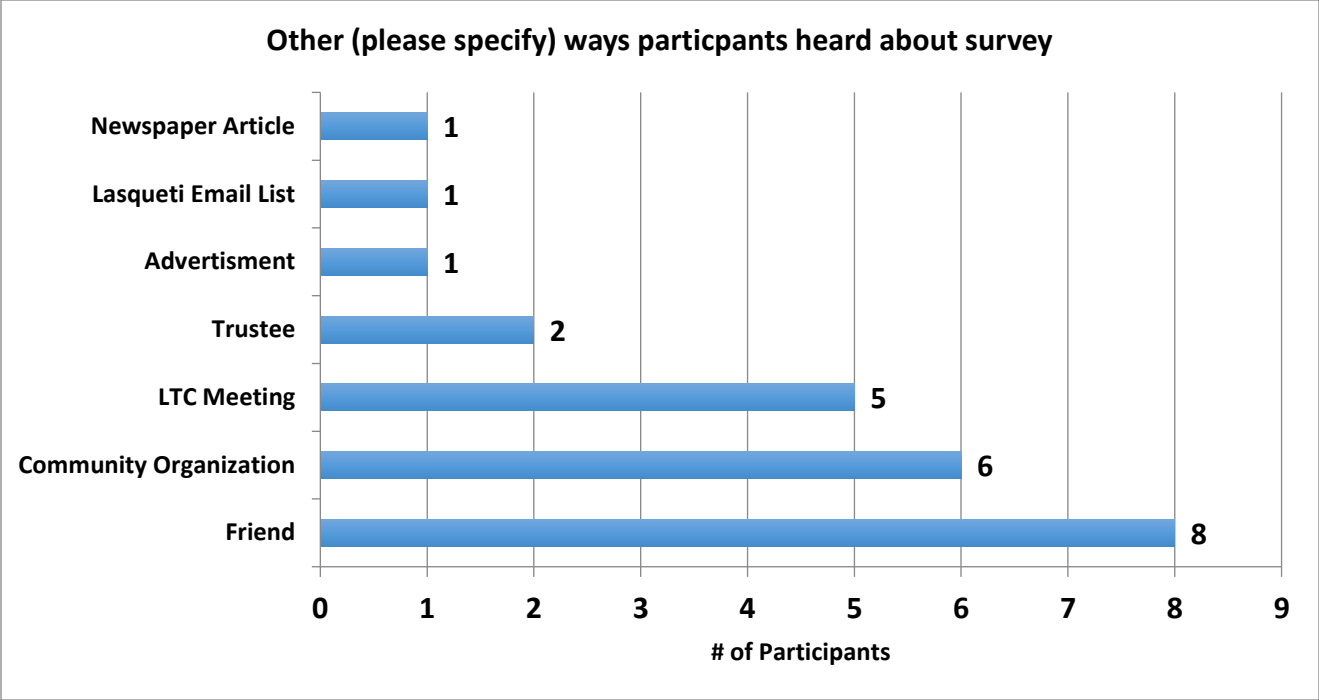


**Question 30 – Are you part time or full time resident?**

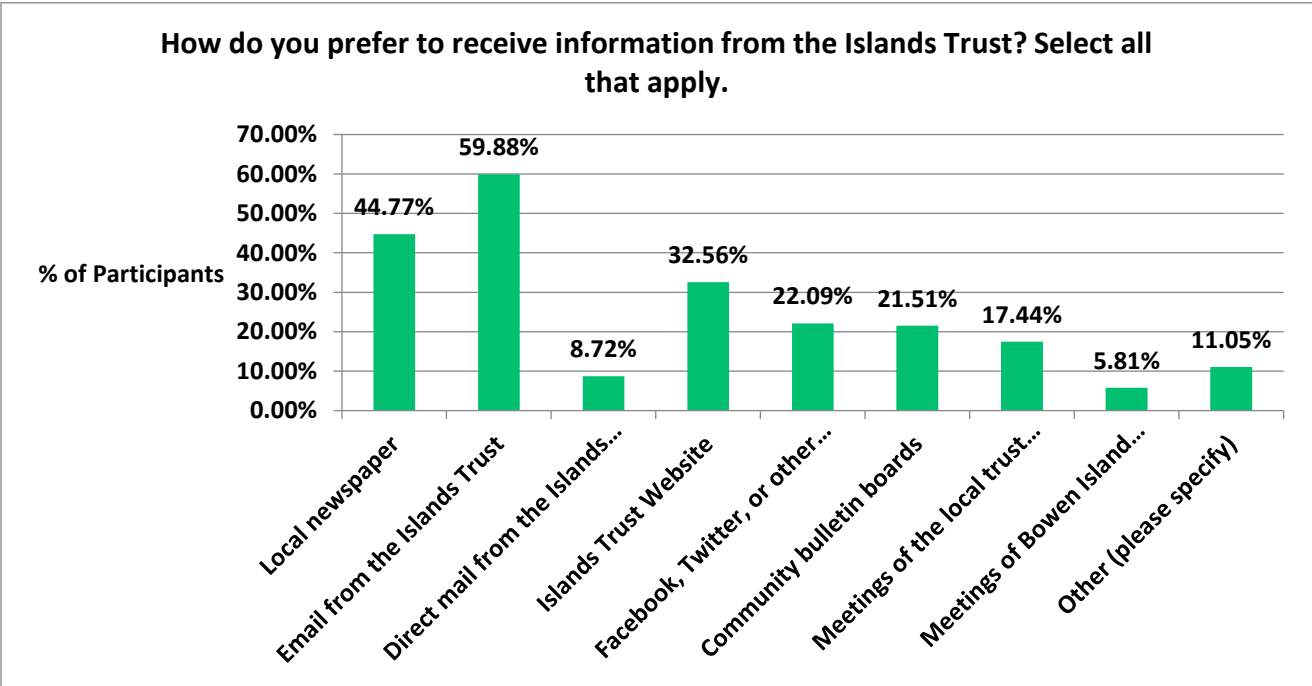


**Question 31 – How did you hear about this survey? (You can select more than one answer)**

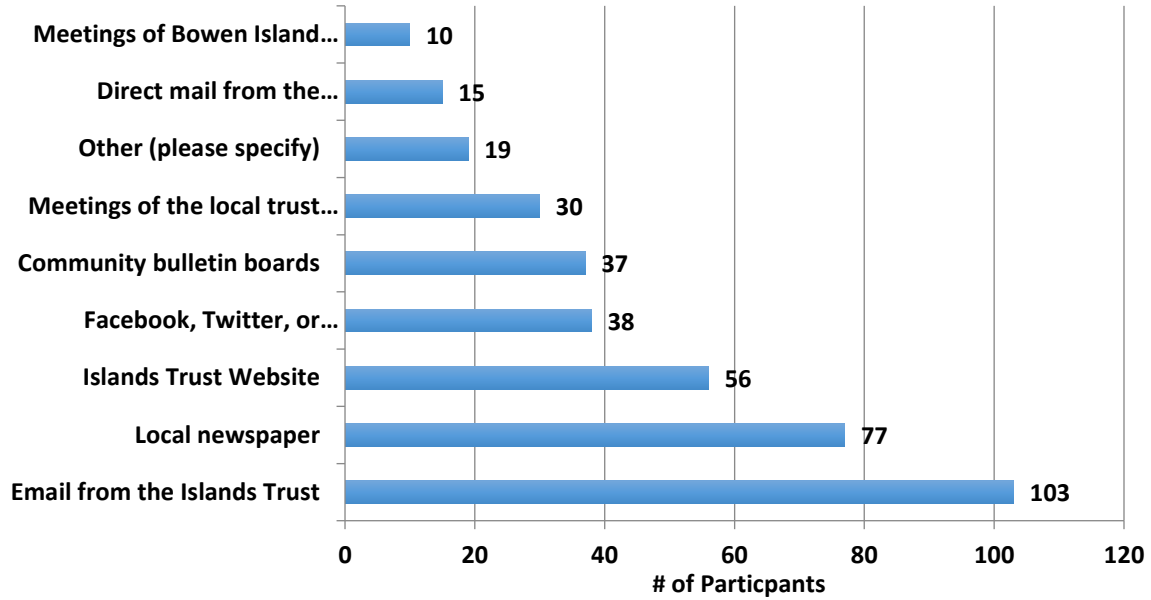




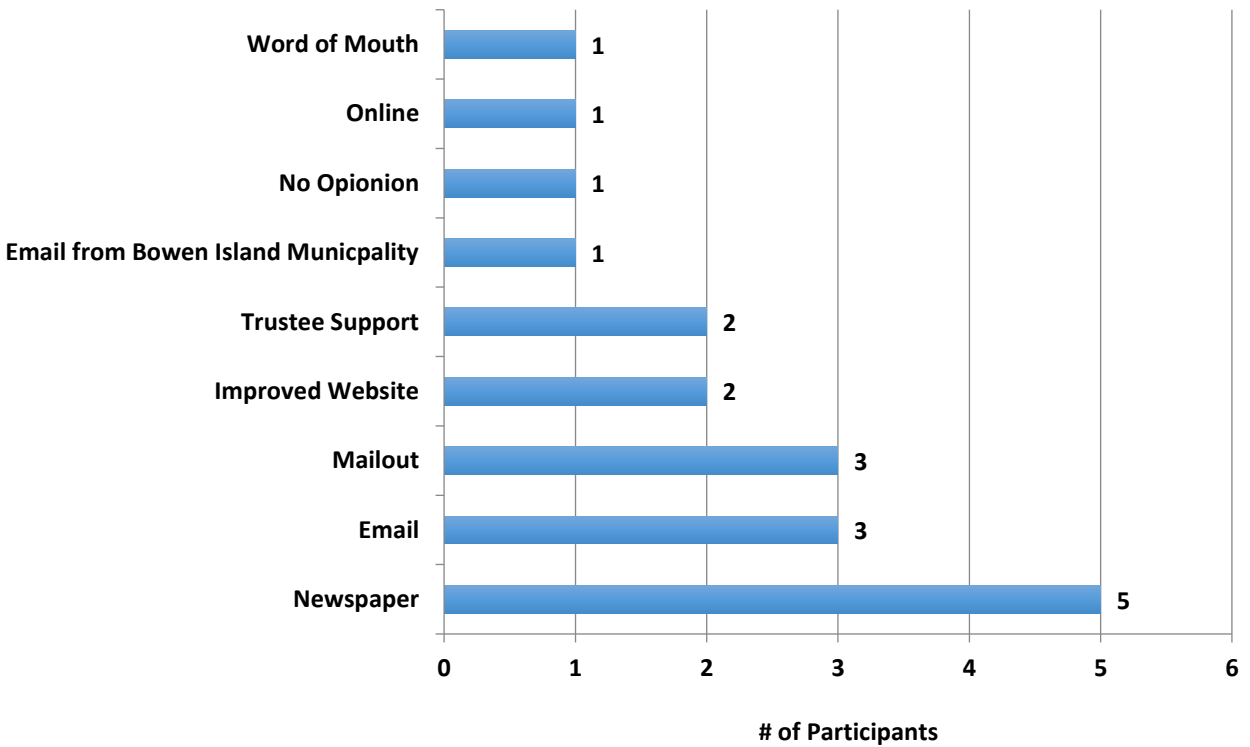
**Question 32 – How do you prefer to receive information from the Islands Trust? Select all that apply.**



**How do you prefer to receive information from the Islands Trust? Select all that apply.**



**Other ways participants would like to receive information**



**Question 33 - Thank you for taking the time to complete this survey! If you have any final thoughts or feedback on the draft budget, let us know below.**

Respondents	Raw Responses
1	Thank you for all the work you do, much of it behind the scene. It is appreciated, but not enough!
2	Okay.
3	Having a clear follow up to the public about how this feedback was integrated into the budget and plans would be helpful and show how the Trust is listening to constituents and making real adjustments to reflect priorities. Please do so.
4	Serious thought needs to be given to protecting th northern gulf islands. A larger Islands Turst or parallel organization (with better First Nationa role) could serve those island needs well.
	Yes. I have a personal policy about taking surveys. I must have a record of my responses, or I will not take the survey.
	I made an exception for this one because I think the I. Trust is important to the quality of my life living on Bowen Island.
	So, YOU have a record of me and my thoughts. I don't.
	Sometimes I make screen shots of all of my responses. This dopy format, with the blue backdrop with white lettering, and the obnoxious 'OK' buttons made that awkward, so I was not taking screenshots.
5	Also, I don't really want my response to be anonymous. I'd be happy to tell you who I am. Probably, by my comments, ██████████ can guess who I am. I greatly value the Islands Trust and would like Bowen Islanders to better understand the important role of the trust in our community. I would like to
6	see the Trust have more authority over our local issues.
7	You are going to get a bunch of letters from grumpy old men objecting to Bowen being part of the Islands Trust. Please know that many of us support the trust and think it is essential that we remain a part of it. We need your help to preserve and protect more than ever!
8	More education and outreach in community ...so many newcomers and even long time residents have a very poor understanding of what the LTC and the Trust is and does.
9	please publish the result of the survey
	Keep up the good work!
10	Publish the result of the survey in the local papers and online.
	Question 11 seemed to have the < and> signs backward; I would say majority.. 50%. Also I didn't understand question 14, since I don't know what sponsored means.
11	Thanks for doing a survey.
	Applications should be consistent with the local OCP. There needs to be a way for the Local Trust Committee's to voice their opinions as to whether or not the applications are compliant. These decisions should not be made solely by the planners. Applications that are inconsistent with local OCP's should be referred to local OCP review committee's.
12	

On the budget no. But a general comment:  
One condition of Bowen Island becoming a municipality was that we would stay in the IT. Don't let a few self serving individuals deter you from that commitment.

13  
14 This budget is shocking!!!  
15 thanks for asking  
Thanks for being there for us when BC Timber Sales threatened logging. We'll need your help again, I'm sure.

16  
17 Thank You Islands Trust for the good work that you do.  
There are approximately 25,000 people in the Trust area. Please ensure that the very small numbers of people in this demographic who are land developers don't take the lion's share of Trust resources (including planner and legal services) without paying for that privilege. Equally, please re-focus resources to community needs in this time of challenging climate change.

18 Thank you  
For the future health of these islands we need to spend more time addressing the long term essentials: less consumption of carbon, local food sustainability, water protection and increasing energy efficiency

19 I find that 'preserve and protect' is not taken seriously enough by a number of trustees or seems lip-service only. Climate change must rise to the top consideration in everything that the Trust does. Paving the way and working on behalf of developers should fade into the background, and not be done on the public purse.

20 I think there needs to be a serious re-thinking of how Planning occurs. Over the years it seems apparent that trust planners are working for the developers rather than focussing on ensuring adherence to community plans. A different system, whereby developers hire their own planners and the trust planners review those plans to ensure adherence to community plans would free up planners time to work for the whole community rather than developers and would eliminate the obvious conflict of interest

21 I would appreciate an explanation of why the tax rate for islanders from Bowen has increased so much more than that of other islands. I don't necessarily object, but I would like to know the rationale.

22  
23 Go Islands Trust!  
Useful forum - felt I was able to articulate my views within its framework.

24 Excited by the new trustees and the better relationship with the RDN  
The Island's Trust was created by the government and should be funded by the government. If they want more planners and inspectors, the government should pay for it. I do support funding for local Island's Trust representatives, who have the inside knowledge of their island's needs and concerns of their citizens. Again, move the Island's Trust to one of the islands (not Vancouver Island!). It is important to be a part of the communities you are representing.

25

The Islands Trust Council should keep in mind that the Islands Trust is the planning and development authority for the area. It should not be involved in issues that are outside their jurisdiction of planning and control of development. Matters such as Climate Change or other important topics are outside the objects set out in the Islands Trust Act and should not take up Trust revenues.

26 Trust revenues.

27 If you don't act on CC adaptation, your budget is useless

This survey was not only long but also difficult to understand. Therefore, I

28 couldn't respond to everything.

There is a growing backlash on Bowen against the IT. There is a growing conversation about the benefits we receive vs. our \$330K tax levy. \$330 could go toward a health centre or our proposed community centre. I STRONGLY SUPPORT the 'preserve and protect' mission of IT. However, I see little evidence of its positive affect on BI. Last summer BI was placed into the BCTS sales inventory. Industrial logging on BI would be catastrophic on a number of levels. The IT's assistance was a letter...and I believe that is all. One letter is certainly not worth \$330K. Let me reiterate: I STRONGLY SUPPORT IT's 'preserve and respect' mandate. I want to see more evidence

29 of it. If not I need to question the value BI receives for its tax levy.

I was motivated to do the survey when I read the climate change activists clamouring for "action". But what does one do on a small island? Hopefully not more regulations. As a practical person, I see that biking is dangerous and adds emmissions as cars decelerate and accelerate to accommodate cyclists. What about getting federal funding for a rudimentary bike path system? A path from Vesuvius to Ganges that doesn't follow the road? Wider shoulders on key pinch points. This should be planned and built out over many years. Currently biking is too dangerous and unpleasant to be a viable

30 alternative.

31 thank you

Thank you for giving me the opportunity to express my not-so-popular opinion so privately. I have been a homeowner for nine years, I'm now \$31,000 in debt, and am now applying for jobs in Victoria and thinking of selling to cover my debts. I wish Salt Spring was more sustainable.

32 selling to cover my debts. I wish Salt Spring was more sustainable.

33 Stop raising taxes.

I really appreciate the views and perspectives of the new trustees. I hope their effectiveness is not hindered by having to address issues that are no

34 longer the priority.

35 Reduce funding, reduce staff.

36 I would be in favour of Bowen Island withdrawing from the Islands Trust Really needs to shift to a more innovative land use planning service delivery model to allow professional resources to shift to dormant and important

37 priorities like marine protection.

I hope that getting the survey -- although very long and frustrating in some places because of the limited yes/no forced choice format -- has been an effective tool of engagement. That's so important and not happening as well

38 as it could now.

39 Please make operations more economical, more accessible office location,  
don't let the geeks talk you into expensive website updates.

40 Thank-you for your work.

Rainy day fund set aside for emergent climate disruption issues that arise as  
time goes on as there msy be several things that are coming up the pipe that  
we don't necessarily foresee. Sort of like an emergency fund. The budget

41 should allow for this.

The climate crisis is real and it is impacting the Trust area already, most  
recently from the December 20, 2018 windstorm. Business as usual must not  
be accepted. We need strong, positive actions by all levels of government to  
avoid catastrophic devastation of the environment and habitation in the  
Islands and, indeed, of the planet. The Islands Trust can be a leader if it  
chooses.

PS. Q 11 is confusing in that a majority answer is shown as <50% (i.e. less  
42 than 50%)

I think all our governance institutions need to introduce an over-riding  
statement more or less as follows:

1. We are experiencing a global emergency
2. This requires that all governments and governance agencies review their

43 OCPs, decisions, and regulations to bring them in line with this emergency.

Lawn bowling. This is an activity which encourages the tempo and life style  
44 the Trust has been designated to support. The Islands need lawn bowling.

There is TOOO LITTLE funding allotted to the MOST pressing issue which is the  
environment and climate change adaptation. Who cares about developing  
more houses, creating more wealth when we are overheating, super  
freezing, breathing smoke, lousy or even lacking freshwater and our  
foreshore is collapsing??!!! Get going NOW. NO SUBDIVISIONS, NO TREE  
LOSS, GET OFF OIL, BUILD CISTERNS. Drive with the high beams focussed on  
45 the future before we crash! (Thank you for a well constructed survey).

46 Thank you

There is absolutely nothing in this survey that makes me reconsider the  
strong desire for Bowen Island to leave the Islands Trust. Not only do we pay  
the Islands Trust over \$300 k, we still pay for our own Planning, Bylaw, etc.  
Exactly what does Bowen get for \$300 kept year from the Islands Trust?  
Bowen could certainly use that expenditure to fund the Capital and operating  
and not have to increase taxes quite so much. Or better yet; apply it towards  
an on-island composting initiative to help reduce our fees for green/organics  
47 waste.

Consider having more than 2 Island Trustees to speed up the processing of  
48 requests.

It would be more helpful if the proposed budget expenses were compared  
with and calculated from the previous year's actual expenditures rather than  
49 that year's proposed budget expenses.

50 i would like to see more information about expenditures so that there is a  
basis for informed comment. better reporting required. also the budget  
should not be relying on infusions from retained surplus - it should be taxing  
and applying fees to meet costs

51 Islands Trust should spend the money in the communities where they earn it  
not Victoria.

52 Not sure why climate change was not a bigger issue  
I think the Trust should not be spend more time 'doing', and less time talking  
and consulting and making large reports that say the same thing over and  
over. Maybe put that time and energy into things that will benefit the  
island's and keep them from becoming ghost islands as the population ages.

53 Change your accounting system to actually reflect what you are spending  
year to year. Compare actual expenditures, not 'proposed expenditures' to  
the next year's proposed budget. Limit increases to average general  
increases by other governments.

54

55 An annual Town Hall meeting on the Trust budget is very much desired.  
I hope some part if the budget can go towards (a study on the feasibility of)  
the IT having a say again on the amount of trees people can chop down on  
their property. I can't grasp why there seem to be no rules concerning this, I  
find it shocking.

56

57 thanks!

58 Thank you for this opportunity to participate.

59 Increase focus on preparing for climate devastation - proactive wildfire risk  
reduction, TREE PLANTING PROGRAM!!!, increased bicycle infrastructure,  
limits on tree removal, less focus on development for profit/second home  
Please recognize the absolute need for us to be totally involved with coping  
to our climate change and its ramifications.

60

61 Please use all of the budget to make decisions which will help reduce the  
effects of climate change - the number 1 problem in the world.

62 Thank you for asking for my input. Good luck!

63 thank you for all your hard work taking care of our islands

64 Thank you for offering this survey. ATTEND TO THE CLIMATE CHANGE  
CRISIS!!

65 I feel discouraged that there is such a minute allocation of funding towards  
climate change mitigation and that the incredible amount of work done with  
the OCP feels as though fell on deaf ears

66 you have to not think that you are in a business as usual situation we need to  
act - preserve and protect for real

67 Climate Change is the #1 priority. Please take effective and immediate  
action.

The climate emergency demands recognition and leadership from Islands Trust Council, and the allocation of resources. If funds are not allocated in the budget, work cannot be undertaken. To plan and implement land use changes takes years, which is why it is critical that all land use decisions and policies are viewed through a consistent climate-change lens, starting now. The good work undertaken by the Islands Trust and the Islands Trust Conservancy on freshwater resources, land stewardship, advocacy, and other areas is important but NOT SUFFICIENT.

68 As you have stated over and over in the survey.... Bowen Island receives less services from The Trust yet our levy has gone up 11% more than every other member community. This is totally unacceptable and deems a total re-jigging of the formula. Because we live beside one of the world's most expensive cities, our property values have increased.... has NOTHING to do with The Trust and is totally unfair to our island taxpayers. Without some adjustment, be prepared for a major initiative to remove Bowen Island totally from The Trust. Pay double for services can no longer be tolerated by

69 taxpayers.

70 I only wish the Islands Trust had more power to protect us from the threats of increased shipping in the Salish Sea, oil spills and the like.

71 I really like the way this questionnaire is presented with pertinent information summarized to better inform answers and links e.g. strategic plan, where necessary.

72 The problem with all budget evaluation is that it is full of intention and not easy to gauge value for money on the basis of past results. For instance, how successful are the plans, how well do staff perform against objectives, what are the problems and issues with strategies? I find myself left to my own experience or knowledge which is limited. I would say the only [art of the proposals in the budget where I could judge the value (apart from obvious ones such as protection of the environment) was the graph of complaints. The gave me some idea of the scale of the problem and the effectiveness of the current policy.

73 A budget for examining a new foundational mission for the 21st century would be good.

74 I am happy that this survey was shared on social media (Facebook)!

75 The Trust HAS done a good job in the past but it seems to be getting increasingly out of touch with TODAY's problems.

76 The amount of tax dollars devoted to the Planning Department indicates an imbalance of priorities. Growth of human population and smaller lot sizes ought not be the goal of the Trust nor can this strategy support the mandate if extrapolated.

77 Budget increases really need a better reason than growing the bureacracy. Despite the proposed increases, you still intend to burn some of the surplus ... this isn't sustainable.

78 There was no actual questions in regards to the budget and what money has been allocated to. We just needing to hit ok and the budget is supposed to be "accepted". no questions asked. WE HAVE NO WAY TO GIVE FEEDBACK ABOUT THE BUDGET!

79

Just wanting to note that I am a local trustee, in case that means you weight my response differently. I figure I am also a resident and voter, and also i wanted to do the survey so i can talk to residents about it.

80

As pressures increase from outside the trust area, monitoring, advocacy, and activism by the trust and our trustees are becoming an increasingly necessary part of the mandate. Funding for such work must be included.