



Trust Programs Committee Agenda

Date: Monday, August 20, 2012
Time: 10:45 am - 3:00 pm
Location: Ladysmith City Hall, 410 Esplanade (Hwy 1)

			Pages
1.	CALL TO ORDER AND APPROVAL OF AGENDA	10:45 AM - 10:50 AM	
2.	REGULAR COMMITTEE BUSINESS	10:50 AM - 11:10 AM	
2.1	Approve Regular Minutes of May 11, 2012		3 - 6
2.2	Followup Action List		7 - 8
2.3	Indicator Program - Briefing		9 - 22
3.	CLOSED SESSION	11:10 AM - 11:15 AM	
3.1	Approve In-Camera Minutes of May 11, 2012		
4.	TRUST COUNCIL BUSINESS		
4.1	Trust Council's Strategic Plan - review public input and prepare recommendations for Trust Council	11:15 AM - 12:30 PM	23 - 184
4.2	Request for Decision - Advocacy Policy	1:00 PM - 1:30 PM	185 - 197
4.3	Amending Trust Council Policies 1.2.i, 1.3.i, 1.3.ii	1:30 PM - 1:50 PM	198 - 212
4.4	Briefing - Amending Community Stewardship Awards Program Procedure	1:50 PM - 2:10 PM	213 - 224
4.5	Request for Decision re Derelict Vessels (to be distributed week of Aug 13)	2:10 PM - 2:30 PM	
4.6	Request for Decision re Advocacy on Pipelines (to be distributed week of Aug 13)	2:30 PM - 2:50 PM	
4.7	Trust Programs Committee Work Program Report	2:50 PM - 2:55 PM	225 - 225
5.	NEXT MEETING	2:55 PM - 3:00 PM	
6.	ADJOURNMENT		

*Approximate time is provided for the convenience of the public only and is subject to change without notice.

**ISLANDS TRUST COUNCIL
TRUST PROGRAMS COMMITTEE**

**MINUTES OF MAY 11, 2012
LADYSMITH B.C.**

Present: Committee Members

Alex Allen, Hornby
 Paul Brent, Saturna (Chair)
 Laura Busheikin, Denman (by phone)
 George Grams, Salt Spring (Vice Chair)
 Ken Hancock, North Pender (EC Rep) (by phone)
 Tony Law, Hornby
 Liz Montague, South Pender
 Sheila Malcolmson, Gabriola (ex officio) (by phone)
 Kate Louise-Stamford, Gambier
 Andrew Stone, Bowen

Staff

Linda Adams, CAO
 Lisa Gordon, TAS Director
 Clare Frater, Policy Analyst

Absent: None

There were no members of the public in attendance.

The meeting was called to order at 11:00 a.m.

1. REGULAR COMMITTEE BUSINESS**1.1. Approval of the Agenda**

It was Moved and Seconded that the agenda be adopted.

CARRIED**1.2 Approval of Regular Minutes of February 6, 2012**

It was Moved and Seconded that the Regular Minutes of February 6, 2012 be adopted as amended.

CARRIED**1.3 Follow up Action List**

Staff provided an overview of the work items on the list and explained that the format of the list is in transition while waiting for the implementation of new meeting management software (E-Scribe). In response to a request from Trustee Malcolmson, staff agreed to use the follow-up action list to track all Trust Program Committee.

1.4 Indicators Briefing

Staff provided an overview of the briefing, explaining limitations to some proposed indicators. Trust Program Committee members indicated that they see an emerging need for economic indicator information and suggested that there may be opportunities to collaborate with regional districts.

2. COUNCIL BUSINESS

2.1 2011-12 Annual Report – Trust Program Committee Section

Staff provided an overview of the Trust Program Committee section of the in the 2011-12 Annual Report.

It was Moved and Seconded that the Trust Programs Committee accept the Trust Program Committee report for inclusion in the 2011-12 Islands Trust annual report.

CARRIED

2.2 Legislative Monitoring

Staff provided an overview of the legislative monitoring chart and explained that recently announced changes for the Coastal Ferry Act will be added to the chart. Trust Program Committee members discussed that the Canada Shipping Act Regulations for the Prevention of Pollution from Vessels for Dangerous Chemicals came into force in May 2012 and that there may be a need for advocacy for tighter regulation in areas such as Active Pass.

It was Moved and Seconded that the Trust Programs Committee forward the legislative monitoring chart to Trust Council as amended.

CARRIED

2.3 Stewardship Awards – in-camera

At 11:45 a.m.:

It was Moved and Seconded that the meeting be closed to the public subject to Section 90(1)(b) of the Community Charter in order to consider matters related to personal information about an identifiable individual who is being considered for a municipal award or honour, and that the following individuals be invited to remain in the meeting: Linda Adams, Lisa Gordon and Clare Frater.

CARRIED

The meeting was re-opened to the public at 12:35 p.m.

2.4 Policy Statement Options

Staff provided an overview of the March 2012 Trust Council motion regarding the Policy Statement and the draft Request for Decision document regarding Policy Statement options.

Trust Program Committee members discussed the need to raise public awareness and understanding of the Policy Statement and its function prior to engaging islanders about potential amendments to the document. Committee members also discussed that they have already noticed that staff briefings and decision documents relating to the draft bylaws are better highlighting relevant Policy Statement information. They also discussed that each objective in the Strategic Plan could have an activity to consider Policy Statement amendments.

It was Moved and Seconded that the recommendations for the Request for Decision with respect to the Policy Statement be amended to read as follow:

- 1. That Trust Council agree to add under Objective 4.2 in the draft Strategic Plan the following activity “to address the utility and visibility of the Policy Statement to increase broad understanding of its function.”***
- 2. That Trust Council direct the Trust Programs Committee to review Trust Council policies 1.2.i, 1.3.i and 1.3.ii and recommend amendments to Trust Council (per***

recommendation #7 in the 2011 Policy Statement Assessment Task Force final report) and to consider addressing Council Policy 1.3.i as a priority.

CARRIED

Trustee Andrew Stone left the meeting at 2:30 p.m.

2.5 Trust Council's Strategic Plan

Staff provided an overview of the briefing and explained that the Executive Committee intends to seek public input on the draft strategic plan. Staff explained that the draft presented to the Trust Programs Committee was created by the Executive Committee using trustee comments during the roundtables at the December 2011 and March 2012 Trust Council meetings as well as the information in local trust committee, Trust Council and Trust Fund Board work programs and individual trustee input. Staff explained that the Executive Committee is seeking input from the Trust Programs Committee on which objectives should be priorities and explained that the Executive Committee would like to have seven to 12 objectives. She then explained that the adopted strategic plan will be used as the basis for developing the 2013 – 14 budget and will then be amended to reflect the adopted budget.

Staff reminded the committee that in March 2012 Trust Council requested that the Trust Programs Committee consider recommending inclusion of ferry advocacy in the strategic plan.

Andrew Stone returned to the meeting at 2:45 p.m.

Trust Programs Committee members discussed the merit of including new objectives/activities relating to encouraging 'green' infrastructure to improve environmental outcomes or alternatively whether encouraging this infrastructure could be a strategy or activity associated with an objective such as 'improve water quality' or 'mitigate climate change'. Committee members also expressed support for a focus on threats to coastal and marine ecosystems such as oil spills, derelict vessels and heavy industrialization.

Trustee Laura Busheikin left the meeting at 3:05 p.m.

Committee members also suggested specific activities for the potential strategies "quality review of local planning services" and "review budget setting methodology."

It was Moved and Seconded that the Trust Programs Committee recommend to Trust Council that the Strategic Plan include the strategy "advocate for sustainable, affordable and appropriate ferry service" and seeks direction from the Executive Committee regarding work required to advance this strategy.

CARRIED

2.6 Advocacy Policy – Briefing

Staff provided an overview of the draft Advocacy Policy and briefing and noted that the policy ties into the strategic plan and supports the "in cooperation with others" part of the Islands Trust Object.

Kate Louise Stamford and Andrew Stone left the meeting at 3:35 p.m.

A committee member asked whether the policy spoke to advocacy about projects outside or near the Islands Trust Area's borders that benefit from partnership based advocacy. Committee members discussed that some constituents are expecting much stronger leadership on advocacy from Islands Trust on behalf of all British Columbians.

Trustee Laura Busheikin returned to the meeting at 3:40 p.m.

Committee members discussed that local trust committees and individual trustees are free to request at any time that the Executive Committee take on an advocacy topic. A committee member also suggested that praising good decisions should be part of the advocacy program.

A Committee member noted that policies F7-17 in the draft Advocacy Policy need to be rewritten to sound like policies. Committee members discussed a suggestion that media training be provided to spokespeople. Staff suggested that the communications policy could be amended to recommend media training upon appointment of each new Trust Council Chair, as resources allow.

It was Moved and Seconded that the Trust Programs Committee forward the draft Advocacy Policy to Trust Council.

CARRIED

2.7 Trust Program Committee Work Program - Report

Staff presented the draft Trust Programs Committee work program report.

It was Moved and Seconded that the Trust Programs Committee amend its work program as follows: #1 Policy Statement, #2 Advocacy, #3 First Nations Relations with Climate Change, Indicator Program, Vacant Crown Land Profiles and Community Stewardship Awards as continuing items.

CARRIED

It was Moved and Seconded that the Trust Programs Committee forward its work program report to Trust Council.

CARRIED

5. NEXT MEETING

By consent, the committee agreed to the dates previously set: August 20, 2012; and November 5, 2012 from 11 a.m. to 3 p.m. at the Town Hall in Ladysmith.

The meeting was adjourned at 4:00 p.m.

Clare Frater
Recorder

Paul Brent
Chair



Trust Programs Committee Follow Up Action List

May 11, 2012 meeting

No.	Activity	Responsibility	Target Date	Status
1.2	Have the adopted minutes of February 6, 2012 signed and posted to website	CF	Jun-12	Done
2.1	Forward the TPC report for inclusion in the 2011-12 annual report	LG	May-12	Done
2.2	Forward the legislative monitoring chart to Trust Council as amended	CF	Jun-12	Done
2.4	Forward motion re amendments to the recommendations in the draft RFD with respect to the Policy Statement to Executive Committee	LG	May-12	Done
2.5	Forward to Trust Council the TPC motion re advocacy for sustainable, affordable and appropriate ferry service in the Strategic Plan and that TPC is willing to take direction from EC re related work	LG	May-12	Done
2.6	Forward the draft Advocacy Policy to Trust Council	CF	May-12	Done
2.7	Amend the TPC work program as follows: #1 Policy Statement, #2 Advocacy, #3 First Nations Relations with Climate Change, Indicator Program, Vacant Crown Land Profiles and Community Stewardship Awards as continuing items, and forward the work program to Trust Council.	CF	May-12	Done

Earlier meetings

Date.	Activity	Responsibility	Target Date	Status
May-11	TPC added ' Draft policy on purchasing carbon offsets' to the TPC work program	CF/CS	Sep-11	Defer to FPC?
May-10	TPC added 'Develop new advocacy policy' to the TPC work program	CF/LG	Aug-12	Draft to Sept Trust Council
Dec-00	Trust Council directed Management to update Crown land information profiles in text format for on-island review through Local Trust Committees and the Bowen Island Municipality by April, 2001.	LG		On-hold - Still incomplete: Bowen Island, Gambier Island LTA, Ballenas - Winchelsea

Regularly scheduled work

Date.	Activity	Responsibility	Target Date	Status
Annually	Administer and implement Islands Trust Community Stewardship Awards program per Administration of Community Stewardship Awards Program policy	CF	2013	On-going
June and Dec	Prepare legislative monitoring chart	CF	Nov-12	On-going
On-going	Develop the Islands Trust Indicator Program	CF		On-going

**ISLANDS TRUST
BRIEFING**

To: Trust Programs Committee

Date: August 8, 2012

SUBJECT: INDICATOR PROGRAM UPDATE

DESCRIPTION OF ISSUE:

As time permits, the Policy Analyst is developing indicator data. This briefing provides an update about work undertaken since Trust Program Committee's May 2012 meeting.

BACKGROUND:

Protected Areas

Staff have completed new charts for the Committee on the "percent of protected lands by local trust committee/island municipality." Producing these charts required five hours of the Policy Analyst's time and two hours of the Ecosystem Protection Specialist's time. The data exists in-house and is reliable.

Census

In March 2012 staff contracted Statistics Canada (\$3,517) to geo-code the geographic Census boundaries in the Islands Trust Area for the 1991-2006 Census reports and provide revised Census data. This work was undertaken as there were boundary changes to many of the local trust committee/Bowen Island Municipality areas between Census periods making comparisons over time problematic. The data is based on a 20% sample size which, given the small populations of some trust areas, has resulted in some odd results. Staff are having ongoing discussions with BC Stats staff to seek assistance and advice on options for improving data reporting.

Community Energy and Emissions reports

The BC Ministry of Environment produces Community Energy and Emissions Inventory report every two years. The Islands Trust expects to receive the latest reports created with 2010 data sometime in the fall of 2012.

In 2014, the Ministry of Environment intends to produce new supporting indicators for the 2012 reports. These reports will include new data for the five supporting indicators included in the 2007 and 2010 Reports:

- Housing Type: Private dwellings by structural type
- Commute to Work: Employed labour force - by mode of commute
- Commute Distance
- Residential Density
- Parks and Protected Greenspace

And in addition, for the 2012 reports they are working to be able to include:

- Proximity to Transit
- Building Energy Intensity

- Building Floor Space
- Waste Diversion

In the future, they hope to report on more supporting indicators including:

- Proximity to Services (e.g destinations such as grocery store, school, other retail etc.)
- Transit Ridership
- Water Use
- Impervious Surface Cover: % change in impervious surface cover
- Tree Canopy Cover: % change in tree canopy cover
- District Energy: # and energy output (e.g. buildings connected, energy consumed in GJ or kWh) of district energy systems by energy type e.g. renewable or non-renewable)
- On-Site Renewable Energy: # and energy output (in GJ or kWh) from households producing and/or consuming on-site renewable heat (e.g. biomass, solar thermal, geo-exchange) and/or electrical (e.g. solar photovoltaic, small wind, small scale hydro) energy
- Energy Recovery from waste energy (GJ or kWh) recovered from waste (e.g. from landfill gas, sewage treatment, industrial operations, farm)

Given that the province is already considering these indicators, Islands Trust staff will focus on other indicators such as housing.

ATTACHMENT(S): YES - Draft Protected Area indicator report with charts

AVAILABLE OPTIONS:

Protected Area Charts

- 1) Request changes to “% Protected Area” draft charts.
- 2) Direct staff to post the charts to the Indicator Program website.
- 3) Direct staff to develop a context report for the charts (could include information on protected area goals from Official Community Plans and the Trust Fund Board’s Regional Conservation Plan. Direct staff to either provide the draft report to TPC in November for approval or to simply complete the report and post to the website.

Indicator Program

- 1) Amend the TPC work program which currently has “Research further high priority indicators, such as housing” as a goal under ‘continuing items’.

FOLLOW-UP:

- 1) Staff will follow-up as directed.
- 2) During the fall, TAS and LPS staff will seek advice on managing / amending our past and current Census data and whether additional custom reports need to be ordered from Statistics Canada.

PREPARED BY: Clare Frater

SUBMITTED BY: Lisa Gordon

REVIEWED BY EXECUTIVE COMMITTEE:

Not applicable



Draft Protected Area Indicator Report August 2012

The Islands Trust Policy Statement states that:

It is Trust Council's policy to work towards the establishment of a network of protected areas that preserves representative ecosystems in their natural state and in sufficient size and distribution to sustain their ecological integrity. (3.1.2)

Trust Council encourages agents of the government of British Columbia or the government of Canada, Crown corporations, municipalities, regional districts, nongovernment organizations, property owners and occupiers to protect environmentally sensitive areas and significant natural sites, features and landforms through voluntary stewardship, acquisitions, conservation covenants and careful management. (3.1.11)

The ecosystems of the Islands Trust Area are home to 88 federally-listed and 355 provincially-listed endangered and threatened species. Losing even one species to extinction can throw a whole ecosystem off balance, negatively affecting other species including humans. At-risk species have a better chance of survival if their homes are protected. A plant or animal species becomes endangered when its home disappears. To protect species from becoming endangered, some of every type of ecosystem should be protected, despite its sensitivity or threat level.

Most protected areas in the Islands Trust Area are small. In 2010, 329 of the 480 protected properties were smaller than 5 hectares. Larger protected areas support more species and have lower extinction rates for species. We can improve the value of small protected properties in the islands by creating natural buffers around them and by creating natural corridors connecting them to other protected areas.

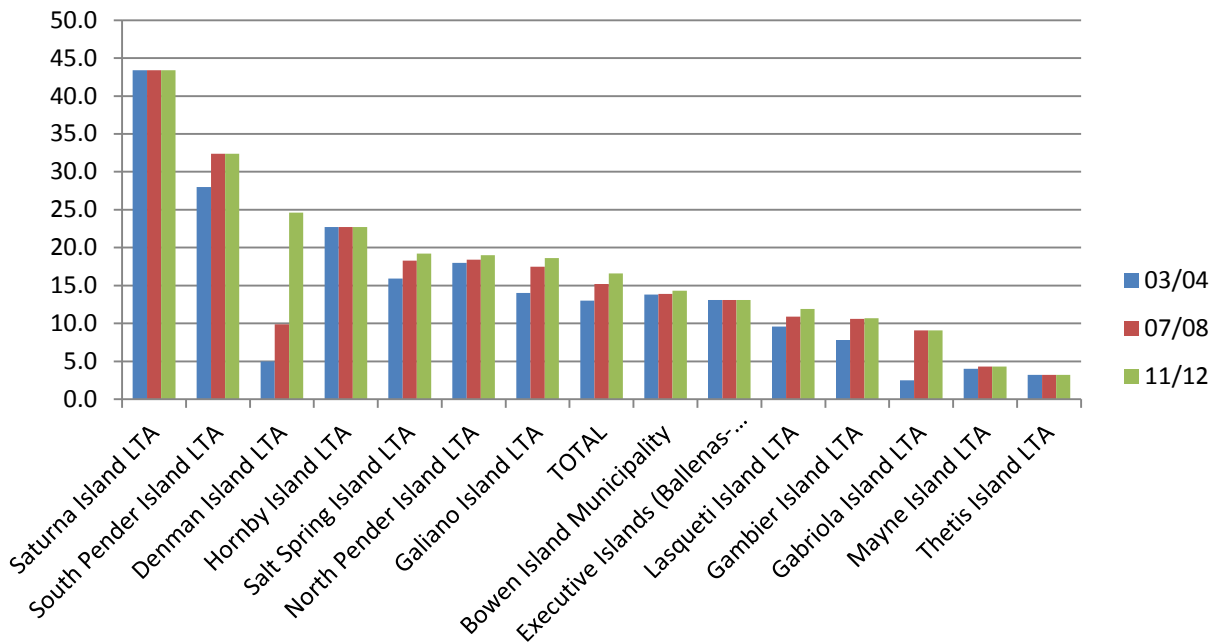
The source of the data in the charts below is the Islands Trust's geographic information system's parks and protected area and terrestrial ecosystem layers.

Protected areas in the Islands Trust Area consist of:

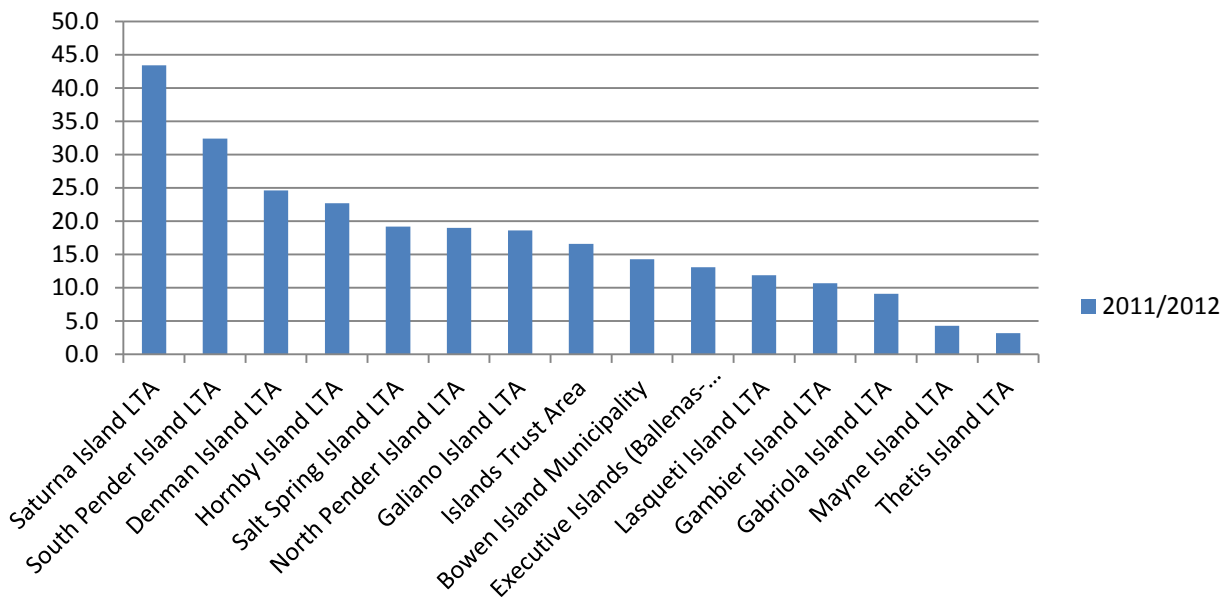
Parks	Ecological reserves
Nature reserves	Watershed lands (Salt Spring Island)
Nature sanctuaries	Heritage forest lands (Galiano Island)
Conservation covenants held by a variety of agencies*	

**Conservation covenants for the purposes of these charts are covenants as defined by section 219 of the Land Title Act and must be in a format similar to that described in West Coast Environmental Law's "Greening Your Title: A Guide to Best Practices for Conservation Covenants, 2nd edition" available at www.wcel.org.*

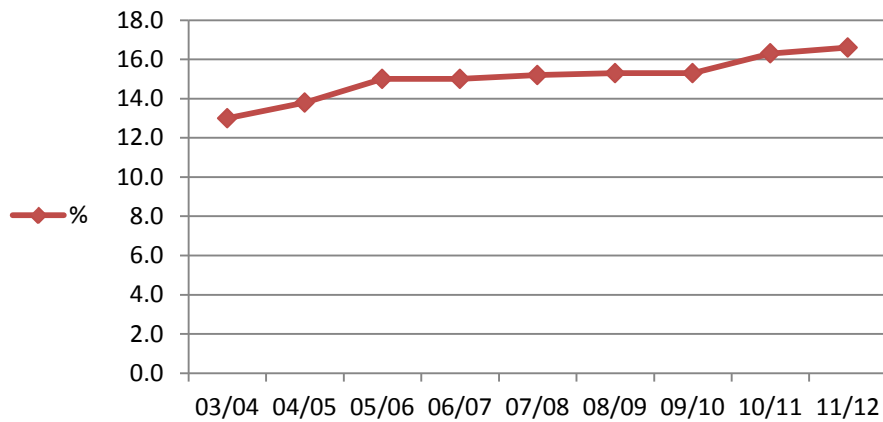
% Protected Area 2003/04 - 2011/12



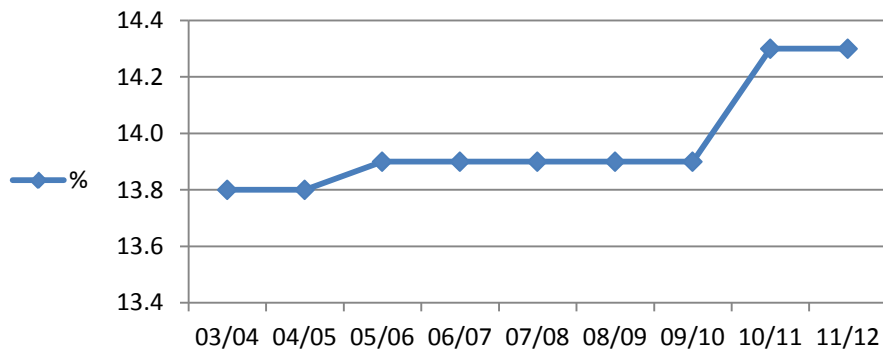
% Protected Area 2011/2012



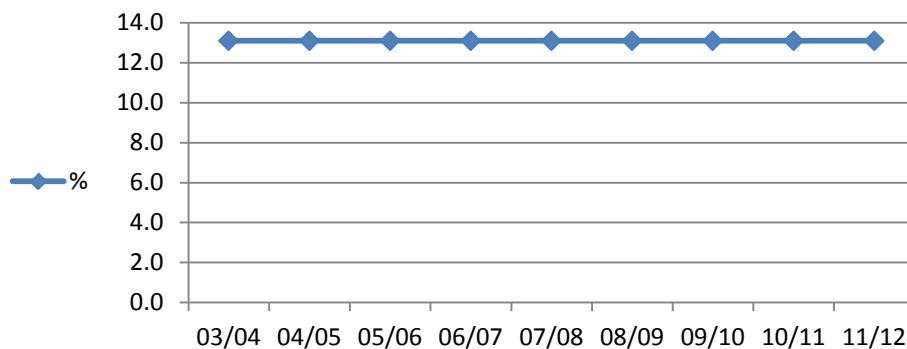
Islands Trust Area Protected Area %

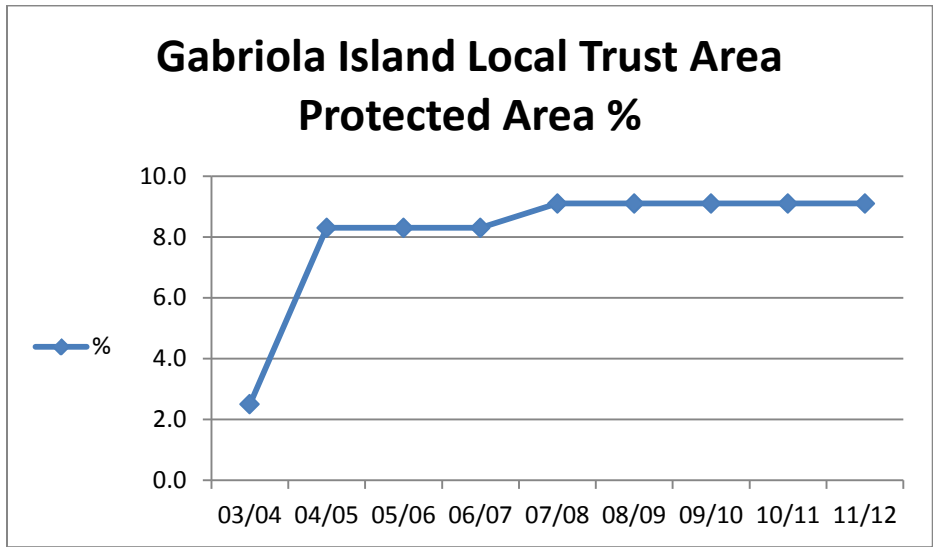
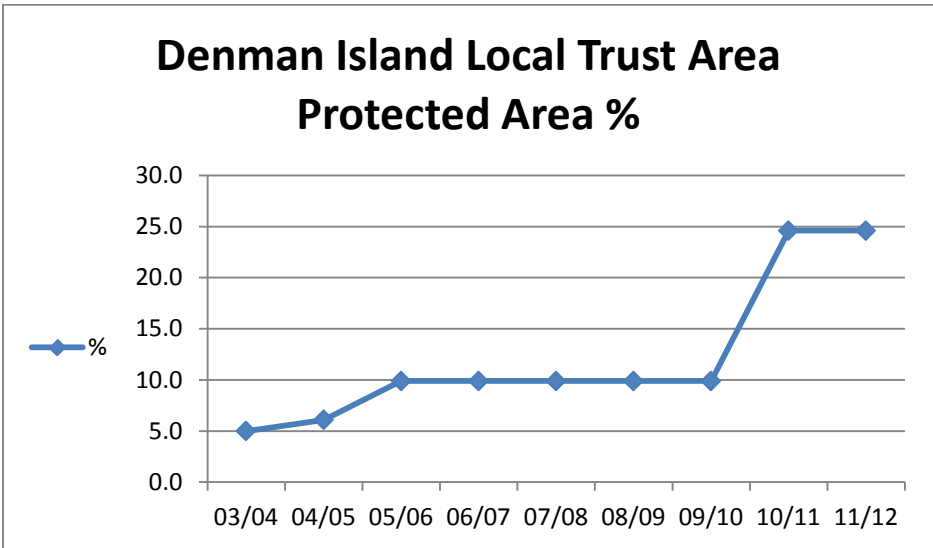


Bowen Island Municipality Protected Area %

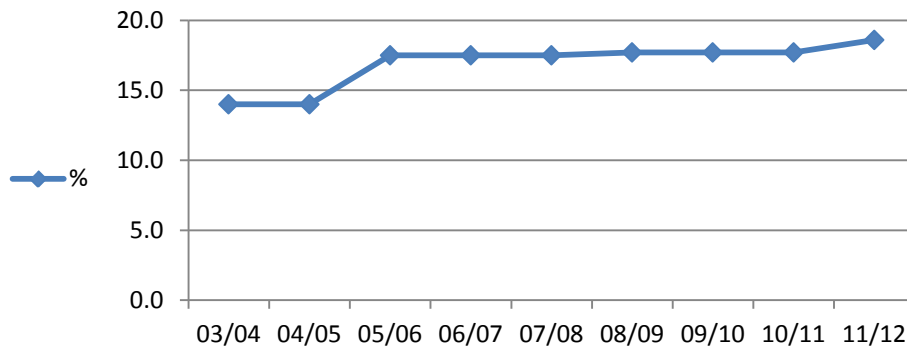


Executive Islands (Ballenas-Winchelsea) Local Trust Area Protected Area %

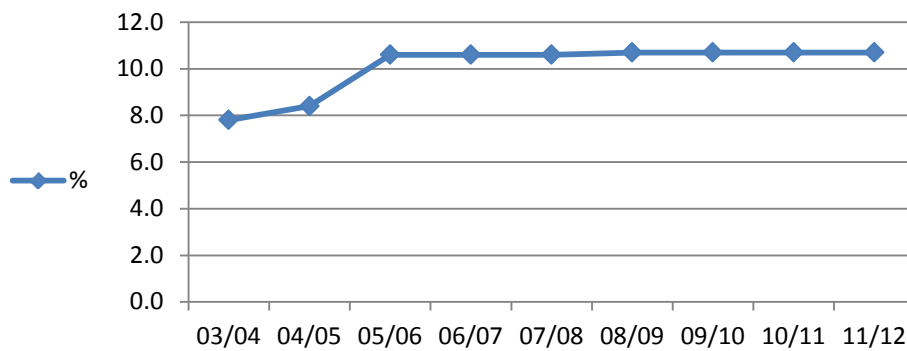




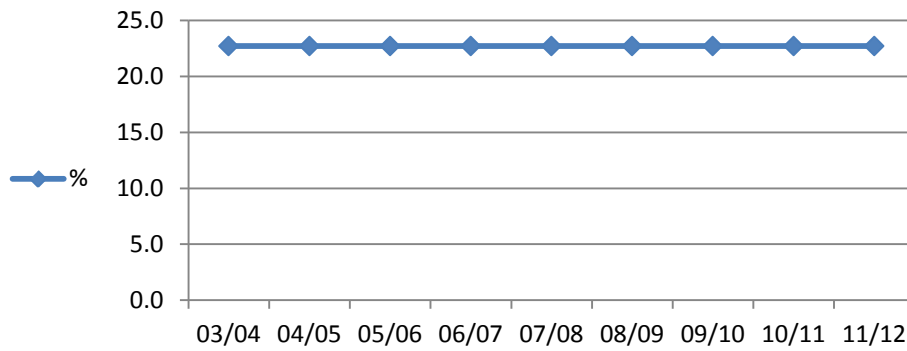
Galiano Island Local Trust Area Protected Area %



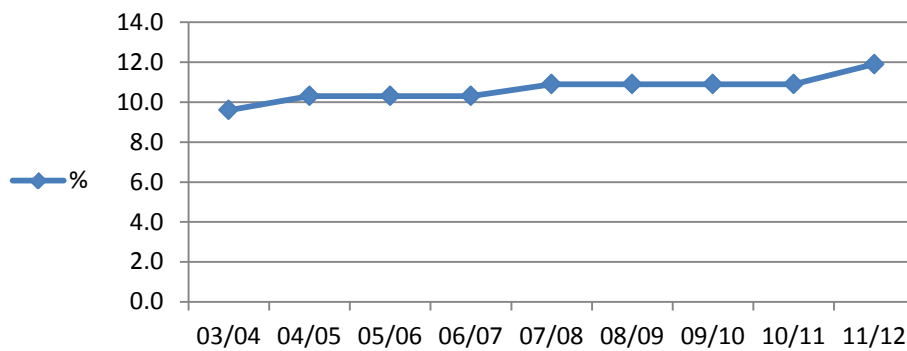
Gambier Island Local Trust Area Protected Area %



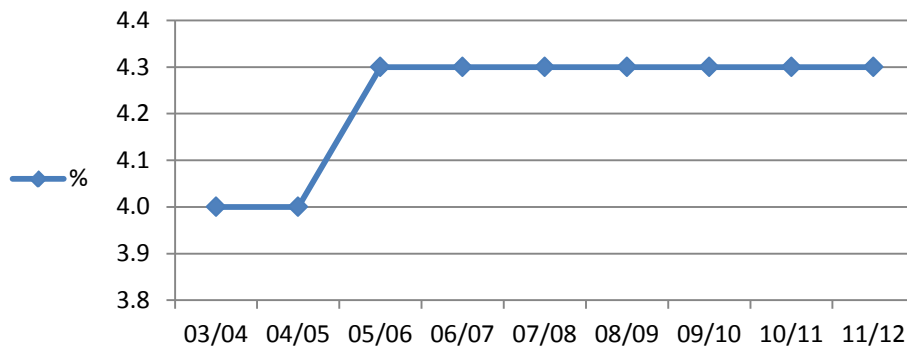
Hornby Island Local Trust Area Protected Area %



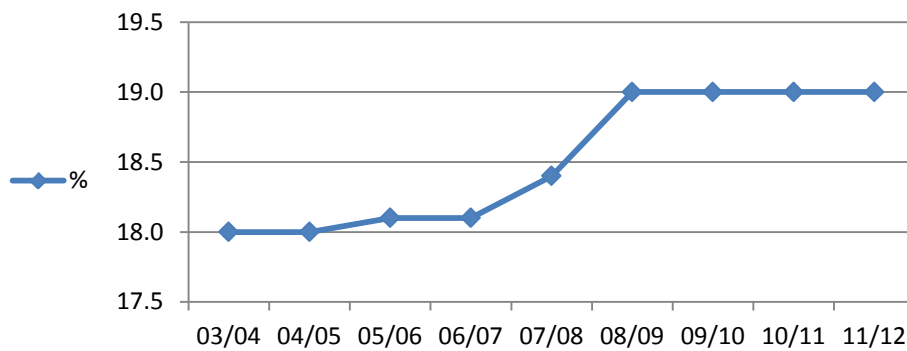
Lasqueti Island Local Trust Area Protected Area %



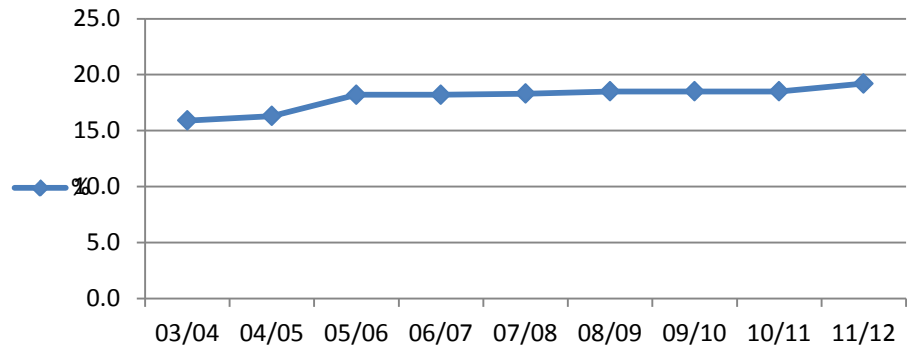
Mayne Island Local Trust Area Protected Area %



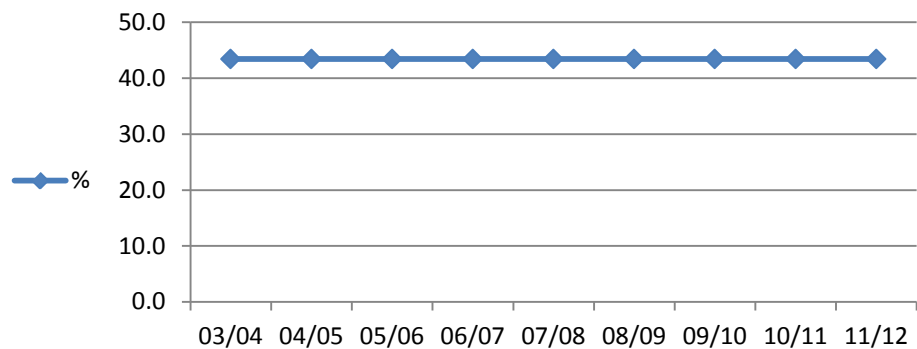
North Pender Island Local Trust Area Protected Area %



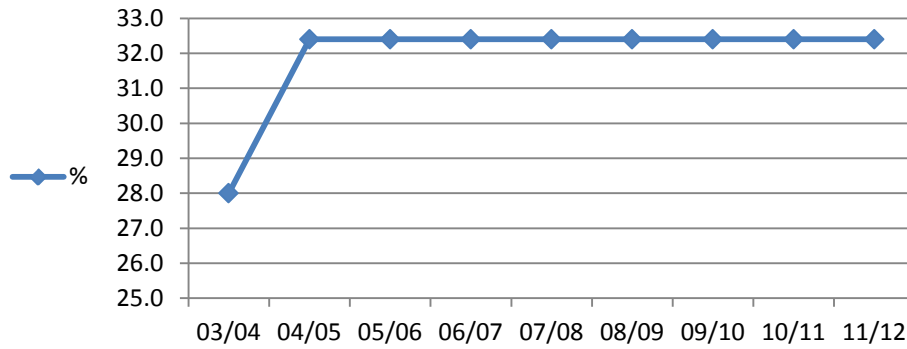
Salt Spring Island Local Trust Area Protected Area %



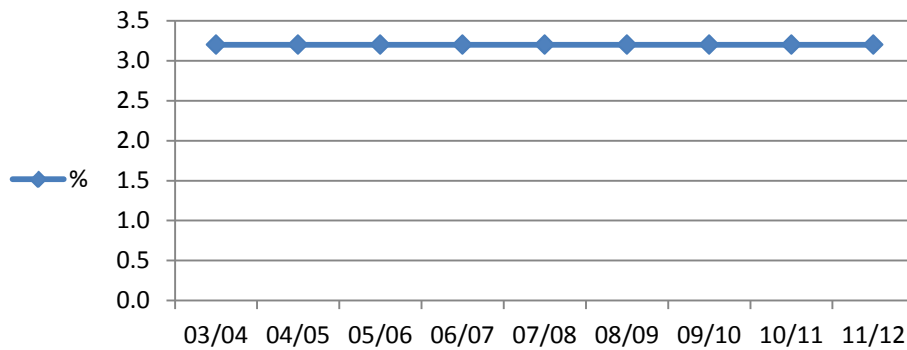
Saturna Island Local Trust Area Protected Area %



South Pender Island Local Trust Area Protected Area %



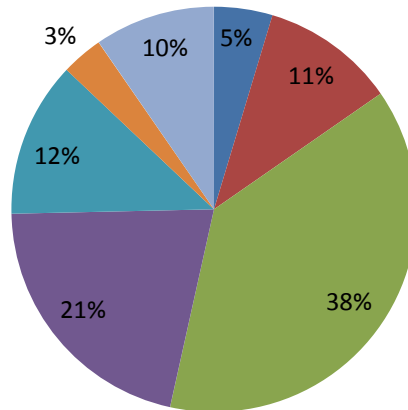
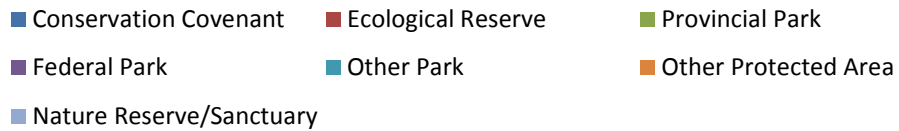
Thetis Island Local Trust Area Protected Area %



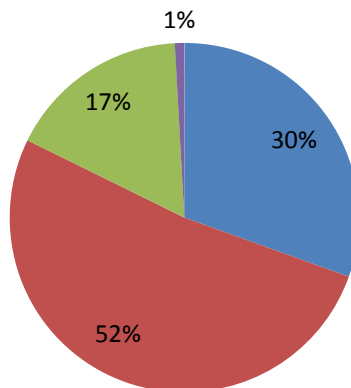
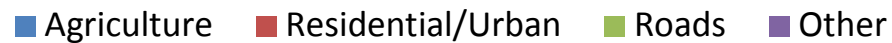
Proportion of Islands Trust Area land base types:

- protected (16.3%)
- converted (15.4%)
- unprotected, unconverted (68.3%)

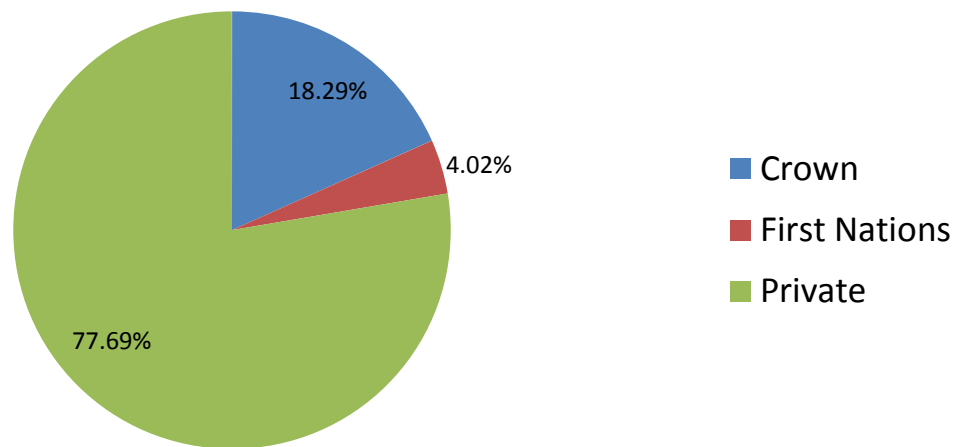
Protected Land– 16.3%



Converted Land – 15.4%



Unprotected unconverted land – 68.3%



The Islands Trust Fund's 2011-2015 Regional Conservation Plan includes the long term goal of securing core conservation areas that effectively conserve biodiversity priorities within the Islands Trust Area and within individual local trust areas or island municipalities. This goal is supported by the following 5-year objectives:*

1. Based on the biodiversity priorities (below), identify 3,000 hectares of priority lands for conservation within the Islands Trust Area.
2. Develop a strategic plan for the creation of core conservation areas that protect biodiversity priorities, including a proposed budget/financing plan.
3. Implement the recommendations of the core conservation area strategic plan, including acquiring sufficient funding, with the aim of securing, through acquisition, bequest, donation or conservation covenant, at least 500 hectares within the timeframe of the 2011-2015 Regional Conservation Plan.
4. Because Thetis Island has no publicly accessible natural spaces, work with partner organizations to acquire at least 20 hectares of publicly accessible natural park or nature reserve on Thetis Island.
5. Assist other organizations with efforts to protect lands in the Islands Trust Area that protect the biodiversity priorities identified in the 2011-2015 Regional Conservation Plan.

* Land is secured through direct purchase, land donation, bequests, conservation covenant (including through the Natural Area Protection Tax Exemption Program) or through the granting of a Life Estate. Land securement is intended to be a permanent protection of land. The Islands Trust Fund does not acquire land through expropriation.

Islands Trust Fund priorities for Biodiversity protection in the Islands Trust Area include:

- **Sensitive ecosystems**, including woodlands, mature and old forests, riparian areas, bodies of freshwater, wetlands, cliffs and herbaceous ecosystems
- **Representative ecosystems**, including healthy forests of various ages
- **“At risk” species and ecosystems** as listed by the B.C. Conservation Data Centre
- **Areas that provide connectivity and buffers** for biodiversity priorities and existing protected areas
- **Nearshore zone areas** considered important for the function and structure of the marine environment, including the marine riparian area
- **Islets and small islands** that act as refuges for species at risk assemblages and provide isolation from common threats to biodiversity



ISLANDS TRUST BRIEFING

FROM: Executive Committee

Date: August 8, 2012

SUBJECT: COUNCIL COMMITTEE INPUT TO STRATEGIC PLANNING PROCESS

DIRECTED TO: Local Planning Committee, Financial Planning Committee, Trust Programs Committee

DESCRIPTION OF ISSUE:

To provide the input from Council Committees to the Executive Committee regarding a strategic plan to be considered by Trust Council in September 2012.

BACKGROUND:

- The Islands Trust Council adopts a strategic plan each term. It has assigned the Executive Committee the responsibility for facilitating development of the strategic plan. The Executive Committee has adopted a schedule that would see Trust Council adopt a preliminary strategic plan for the remainder of the 2012/13 fiscal year in September 2012 and endorse a draft for 2013/14 for the purposes of budget development. Further background regarding the process of strategic plan development was presented to Trust Council in March and June of 2012 and is included in the attached documents.
- In June 2012, Trust Council approved a list of potential objectives and strategies for the purposes of public consultation. The list also included some examples of activities that could implement potential strategies and a preliminary identification of which part of the Islands Trust that would work on such activities. Trust Council also requested the Executive Committee to facilitate public consultation regarding the draft list of potential objectives and strategies and to forward all public input for the consideration of Council committees in August 2012 and Trust Council in September 2012.
- In early July 2012, the Executive Committee launched a campaign to invite public input into Trust Council's strategic planning process. The campaign included a news release, email notifications, and paid advertisements in online and traditional media. It also included online discussions and a survey through PlaceSpeak. Members of the public were asked to submit comments by July 31, if they wished to have their comments considered by Council committees.
- Bowen Island Municipality has also been invited to provide input into Trust Council's strategic planning process.
- All public input received to the end of August 7 is included in Attachment C. Additional public input that is received by August 22 will be included in Trust Council's agenda package. Late items received to September 7 will be provided in a 'late additions' package for circulation at the September Trust Council meeting.
- The Executive Committee has now prepared an August 8 discussion draft of a strategic plan for the 2011-2014 term (Attachment B-1), that recognizes public input to July 31 and trustee rankings indicated at Trust Council's June meeting. It is based on the list of

potential objectives and strategies that Trust Council endorsed in June, and also includes some items that have been carried forward from the 2008-2011 strategic plan.

- The August 8 discussion draft illustrates how a strategic plan could look. It focuses on six strategic objectives and identifies potential strategies, activities, time-frames and success measures as well as which part of the Islands Trust would work on the related activities. It also identifies whether activities would be funded through Trust Council's *base* budget, or whether specific funding would be required in Trust Council's *program* budget in order to proceed. In those cases where work is already underway, the status column has been updated.
- In order to create the August 8 discussion draft, the Executive Committee also considered a number of other potential strategies and actions. Those strategies and actions that the Executive Committee considered, but is not recommending for a strategic focus this term, are identified in Attachment B-2.
- It is important to recognize that, **of the potential actions that could be included in the strategic plan, only a few can be undertaken without the addition of significant new staff or other resources through budget allocation. For each committee of Council, staff estimate that a maximum of three of the potential activities identified in Attachment B-1 or B-2 could be undertaken each fiscal year, given the current level of staff resources and other commitments. If a committee undertakes a particularly time-consuming or complex activity, fewer of the potential activities could be accomplished.**
- **The Executive Committee is recommending a more limited number of objectives than in past terms, to ensure the strategic plan is achievable.**
- A glossary of strategic planning terms is provided on page 3 of this briefing.

ATTACHMENT(S): YES

1. Attachment A – Draft Request for Decision re Strategic Plan
2. Attachment B-1 – Strategic Plan Discussion Draft for Council Committees - Identification of Potential Objectives, Strategies, Actions, Resource Needs and Performance Measures – (August 8, 2012 version)
3. Attachment B-2 – Potential Objectives, Strategies and Actions NOT RECOMMENDED
4. Attachment C1 – Public Consultation – Summary of Input Received
5. Attachment C2 – Public Consultation – Letters Received
6. Attachment C3 – Public Consultation – PlaceSpeak Survey Results
7. Attachment C4 – Public Consultation – PlaceSpeak Discussion Forum Comments

AVAILABLE OPTIONS:

Each Council committee is asked to review public input received and to consider the attached draft list of strategic objectives and strategies, as well as the potential actions, resource needs and measures that have been identified.

The Executive Committee is seeking the following input from Council committees:

- What are the most important objectives for Trust Council to work on this term?
- What are the most important objectives for your committee to work on this term?
- Of the potential activities described for your committee, which 3 activities would be most important for your committee to complete in fiscal years 2013/14 and 2014/15?
- Are there other activities that should be added or substituted for the ones suggested?

- What, if any, objectives, strategies or activities does your committee recommend removing?
- Several of the potential activities would require additional resources, either to fund contractors with special knowledge, to augment existing staff resources, or to consult with the public. Would you recommend that the Islands Trust budget accommodate any of these activities through the addition of new resources? If so, which ones?
- Would you recommend that the Islands Trust budget be increased so that more than 3-5 of the potential activities identified for your committee could be accomplished?
- Would you recommend that the Islands Trust budget be increased so that any of the potential activities identified for your committee could be accomplished on a shorter timeline?
- Would you recommend that the Islands Trust budget be decreased and that fewer strategic items are proposed,
- Would you recommend that any existing programs be dropped so new ones can be considered without the need for new resources?

Time will be scheduled at each Council committee meeting to provide feedback to the Executive Committee regarding development of a strategic plan for Council's consideration.

FOLLOW-UP:

- After receiving input from Council committees and Bowen Island Municipality, the Executive Committee will prepare a further draft of the strategic plan for Trust Council's consideration in September.
- In September, Trust Council will be asked to endorse those objectives, strategies, activities and measures that are identified in the plan for Fiscal Year 2012/13 (the current fiscal year – shown in black text in the table in Attachment B-1).
- Trust Council will also be asked to endorse a draft list of objectives, strategies, activities and measures for Fiscal Year 2013/14 (the next fiscal year) for the purposes of budget development. This will give the Financial Planning Committee and staff a focus for further preparation of the 2013/14 budget.
- The Financial Planning Committee and staff will not devote time to the development of detailed costs for potential strategic activities that Trust Council does not support in September 2012.
- In December 2012, Trust Council will receive further information about the costs of carrying out proposed 2013/14 strategic activities, as part of its review of a draft budget.
- In March 2013, Trust Council will again consider the costs of carrying out strategic activities before it adopts its budget in for 2013/14. Where Trust Council does not fund strategic plan activities in the 2013/14 budget, it can either drop them from the plan or delay them for reconsideration in the 2014/15 budget cycle.

PREPARED BY: Linda Adams
Chief Administrative Officer

SUBMITTED BY: Executive Committee

REVIEWED BY: (Chief Administrative Officer)

REVIEWED BY EXECUTIVE COMMITTEE:

July 24, August 7 and 8, 2012

OTHER REVIEW:

C. Shelest, Director of Administrative Services
L. Gordon, Director of Trust Area Services
D. Marlor, Director of Local Planning Services

Strategic Planning -- Explanation of Terms

Strategic Plan

- A high level plan that outlines an organization's mission and key objectives for the medium to long term, and sets out strategies for achieving the goals and objectives.
- Typically, a strategic plan covers a three to ten-year timeframe. In the case of the Islands Trust, we have undertaken strategic planning exercises that correspond to a term of office (three years), with some on-going strategies and actions.

Mission (Object)

- A broad statement of what an organization does, why it does it and who it does it for. In the case of the Islands Trust, our 'mission' is our provincial object:
"To preserve and protect the Trust Area and its unique amenities and environment for the benefit of the residents of the Trust Area and of British Columbia generally, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the Government of British Columbia."

Goal

- A general statement of desired results to be achieved over an unspecified period of time.
- For the purposes of our current strategic planning exercise, we have taken the three goals from the Islands Trust Policy Statement and added a fourth that responds to the statement in the object about working in cooperation with others.

Objective

- A more precise statement of specific results to be achieved over a specified time.
- For the purposes of our current strategic planning exercise, we have identified some potential objectives that have been grouped according to four goals and are related to objectives identified in the Islands Trust Policy Statement
- Typically, a local government should have between **seven** and **twelve** objectives at any one time.
- While an organization's mission and goals may remain relatively constant, objectives may change more frequently as some objectives are achieved, new ones emerge and priorities change.
- For the purposes of our current strategic planning exercise, some potential objectives have been identified without particular time frames. As discussions continue, the number of objectives may be reduced and each objective should be made more specific both in terms of what is to be achieved and when.

Strategy

- The overall approach that describe how objectives are to be achieved. Strategies are made up of a set or group of more specific activities.

Activities

- The actions, steps, projects or initiatives undertaken by an organization to carry out a strategy.

Measurement

- A process of assessing progress in achieving objectives.

Attachment A to Council Committee Briefing
'DRAFT'
ISLANDS TRUST
REQUEST FOR DECISION

Date: August 8, 2012

To: Trust Council

Target Decision Date: September 12, 2012

SUBJECT: ISLANDS TRUST STRATEGIC PLAN 2011-2014

RECOMMENDATION: That the Islands Trust Council:

- Adopt the Goals, Objectives and Strategies identified in the document entitled "*Islands Trust Strategic Plan 2011-2014*";
- Endorse the activities, phases and success measures identified for the 2012/13 fiscal year in the document entitled "*Islands Trust Council Strategic Plan 2011-2014*"; and
- Request the Financial Planning Committee and staff to use the proposed activities for the 2013/14 fiscal year in the *Islands Trust Council Strategic Plan 2011-2014* as a basis for developing a proposed budget for the 2013/14 fiscal year.

CHIEF ADMINISTRATIVE OFFICER COMMENTS: Adoption of a strategic plan for the 2011-2014 term will assist the Islands Trust to focus its organizational resources on those strategic goals and objectives that Trust Council members have identified as top priorities for the term, along with those required by provincial legislation. The goals identified in the strategic plan are consistent with the Islands Trust object and Policy Statement. Staff anticipate that activities proposed for the 2012/13 fiscal year can be achieved with existing staff and resources, unless Council displaces them with new priorities. Some of the activities proposed for future years are dependent upon new resources and future budget decisions.

IMPLICATIONS OF RECOMMENDATION

ORGANIZATIONAL: Adoption of a strategic plan will assist Trust Council and Islands Trust staff in focusing resources and efforts to achieve priority goals and objectives. Staff expect that the activities proposed for 2012/13 can be achieved with existing budgets and staff levels, provided Council does not identify higher priorities than those indicated in the strategic plan.

FINANCIAL: Adoption of this strategic plan will not require any changes to the Islands Trust budget or staffing levels for 2012/13. Some of the proposed activities identified for future fiscal years would require additional funds and this is indicated in the fifth column of the attached plan. As the Financial Planning Committee develops an initial draft of Trust Council's 2013/14 budget (for Trust Council review in December 2012), staff will provide estimates of the funds required to implement the proposed activities, with options in some cases. In November 2012, the Financial Planning Committee will develop a draft budget for Trust Council's consideration. In December 2012, Trust Council will give further direction regarding the draft budget and the strategic plan. In March 2012, Trust Council will adopt a budget for 2013/14. Council will also consider whether its 2013/14 budget necessitates any amendments to its strategic plan.

POLICY:

- ☐ Islands Trust Council's Policy 2.4.i indicates that the Executive Committee is to 'coordinate the development, preparation and implementation of an organizational strategic plan'.
- ☐ The first three goals indicated in the strategic plan are based on those identified in the Islands Trust Policy Statement. The fourth goal is based on the part of the Islands Trust object that indicates it is to be accomplished in cooperation with others.
- ☐ Some items in the proposed strategic plan imply that Council may consider amendments to existing administrative policies.

IMPLEMENTATION/COMMUNICATIONS:

- ☐ The adopted strategic plan will be placed on the Islands Trust website, with an updated cover page.
- ☐ Council Committees will be asked to ensure that their work programs are aligned with the strategic plan.
- ☐ Where applicable, staff work programs will be aligned with the strategic plan.
- ☐ The strategic plan will also form a basis for the annual budget process. Actual implementation of the plan in future fiscal years will be dependent upon Trust Council's budget decisions. Trust Council will adopt a revised plan each year, when it approves its annual budget.
- ☐ Trust Council will receive quarterly reports regarding progress related to the goals and objectives identified in the strategic plan.

OTHER: An adopted strategic plan can be used as a tool for communicating with the public and other levels of government regarding Trust Council's priorities during the current term. While local trust committees may decide to undertake work programs that are not aligned with the strategic plan, the plan reflects areas where several local trust committees have common objectives.

BACKGROUND

- Trust Council has given the Islands Trust Executive Committee responsibility for coordinating the development, preparation and implementation of an organizational strategic plan.
- At the inaugural meeting of the Islands Trust Council in December 2011, trustees received a number of items to consider as they began discussions about priorities for the coming term. Items provided included:
 - o A status report regarding the Islands Trust Council's strategic plan for the 2008-2011 term.
 - o A PowerPoint presentation that provided highlights about past Trust Council achievements, on-going work, emerging issues, and the next steps that would lead to adoption of a strategic plan in September 2011.
- Also in December 2011, trustees were asked to contribute to a 'round table' discussion in order to identify potential priorities for the coming term.
- From January through June 2012, the Executive Committee adopted a process for developing a strategic plan and consulted with Trust Council, Council Committees, the Trust Fund Board, Bowen Island Municipality and staff to identify potential strategic goals, objectives and strategies.
- At its quarterly meeting in June 2012, Trust Council provided further indication of its strategic priorities and endorsed a draft list of goals, objectives and strategies for the purpose of public consultation.
- The Executive Committee launched a public consultation program that ran throughout July 2012. It included a news release, advertisements in local media (traditional and on-line), bulletin board notices and an on-line discussion board and survey through PlaceSpeak. All public input received by the following dates has been (or will be) circulated as indicated:

Received before:	Circulated to:
August 7, 2012	Council Committees - August 2012 meetings
August 22, 2012	Trust Council - in September 2012 agenda package
September 6, 2012	Trust Council - in September 2012 late additions package

- The proposed strategic plan for 2011-2014 reflects input received from the public, Trust Council, Council Committees, the Trust Fund Board, Bowen Island Municipality and staff.
- Since the Trust Council meeting in June 2012, the primary amendments that the Executive Committee has proposed to the list of potential objectives and strategies include:
 - o Addition of ...(to be completed at Executive Committee meeting of August 28)
 - o Removal of ...(to be completed at Executive Committee meeting of August 28)
 - o More detailed identification of strategies and actions that would achieve each objective, along with phases, resource needs, responsibilities and status, where applicable.

REPORT/DOCUMENT:

*Islands Trust Strategic Plan 2011-2014(draft) – see Section ** - Strategic Planning Session*

Public Input into Islands Trust Strategic Plan 2011-2014

KEY ISSUE: Adoption of an organizational strategic plan for the 2011-2014 term.

RELEVANT POLICY: 2.4.i Executive Committee Terms of Reference
6.2.1 Priority Setting/Review Guidelines
Islands Trust Policy Statement -- Goals

DESIRED OUTCOME: Identification of Trust Council's priority objectives and an organizational focus of staff and resources to achieve those objectives.

RESPONSE OPTIONS

Recommended: As above.

Alternatives:

- To amend the goals, objectives and strategies in the strategic plan prior to adoption.
- To request Council Committees and staff to focus on different activities than those identified in the draft strategic plan for 2011-2014.
- To request the Financial Planning Committee to develop 2012/13 budget proposals related to additional or different activities than those identified in the draft strategic plan for 2011-2014.

PREPARED BY: Linda Adams
Chief Administrative Officer

SUBMITTED BY: Executive Committee

REVIEWED BY: _____
(Chief Administrative Officer)

REVIEWED BY EXECUTIVE COMMITTEE:
August 7, 14 and 28, 2012

OTHER REVIEW:
Local Planning Committee – Aug 15, 2012
Trust Programs Committee – Aug 20, 2012
Financial Planning Committee – Aug 22, 2012



Islands Trust

Preserving Island
communities, culture
and environment

Our Provincial Mandate

“to preserve and protect the trust area and its unique amenities and environment for the benefit of the residents of the trust area and of British Columbia generally, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the government of British Columbia”

– *Islands Trust Act*

Identification of Potential Objective, Strategies, Actions, Resource Needs and Performance Measures — *Discussion Draft for Council Committees – August 8 / 12*

Islands Trust — Strategic Plan for 2011-2014

The Trust Area

The Trust Area covers the islands and waters between the British Columbia mainland and southern Vancouver Island, including Howe Sound and as far north as Comox. This is a unique and special place composed of 13 major islands and more than 450 smaller islands covering approximately 5200 square kilometres. The beauty, tranquility, and sometimes fragile natural environment of the islands in the Strait of Georgia and Howe Sound, characterized by an exceptional variety of species, have given the area national recognition. The islands support strong communities characterized by a mix of lifestyles, livelihoods and individuals. Island residents bring unique skills, viewpoints and sense of place together to sustain a tradition of community involvement.

Our Council

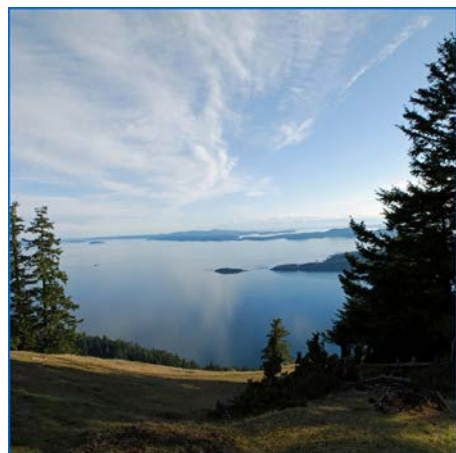
The Islands Trust Council has a unique mandate from the province to preserve and protect the amenities and environment of the Islands Trust Area, for the benefit of residents and all British Columbians. It meets quarterly to make decisions about the Islands Trust's overall policy, staff resources and budget. Trust Council is made up of the 26 locally-elected trustees who also sit on 13 local trust committees and one island municipality and who have separate responsibilities for land use planning and regulatory decisions within their local jurisdiction. Our current Council was elected for a 3-year term during BC Local General Elections in November 2011. Trustee terms will end in November 2014.

Strategic Plan Development

The Islands Trust Policy Statement is partially implemented through Council's strategic plan. The Islands Trust Council has given its Executive Committee responsibility for facilitating development of an organizational strategic plan for Council's consideration. To develop drafts of the plan, the Executive Committee adopted a process to identify between 7 and 12 priority **objectives**, along with related **strategies**, through consultation with each of Council's three standing committees, the Trust Fund Board, local trust committees and Bowen Island Municipality. In June 2012, Trust Council endorsed a draft list of objectives and strategies for the purposes of public consultation. Throughout July 2012, members of the public were invited to provide input regarding Trust Council's strategic priorities. Public input has been summarized and provided to Trust Council Committees to consider before making recommendations to Trust Council regarding a strategic plan.

The draft strategic plan on the following pages identifies 6 strategic *objectives*, reflecting the Executive Committee's recommendations about priorities, based on trustee and public input to date. It groups potential *objectives* and *strategies* according to broad goals found in the Islands Trust's Object and Policy Statement. It also indicates some potential *actions* that would help to implement some of the *strategies* and identifies which parts of the Islands Trust could take responsibility for the various *actions* identified. This draft also indicates whether new resources would be needed for individual actions, how success would be measured and current status. In some instances, actions are already underway or carried forward from the previous strategic plan.

Following further discussion at Council Committee meetings, the Executive Committee will develop a recommendation that Council adopt a strategic plan for the purposes of budget development. Council will have another opportunity in December 2012 to confirm its strategic plan after resource needs have been further evaluated. Final confirmation of activities for 2013/14 will take place upon adoption of the 2013/14 budget.





Islands Trust

Strategic Planning Process Diagram (2012-2013) (with more detail re budget process)



Italics: changes since last TC meeting; Shaded text: activities primarily proposed for future fiscal years and subject to future budget decisions

Policy Statement Goal 1: Ecosystem Preservation and Protection...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?		IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
1.1 PROTECT the natural environment of islands	1.1.1 Encourage voluntary stewardship of natural environment	<u>FY 2011/12- 2014/15</u> <i>Promote community participation in conservation through information sharing and education about private land stewardship options</i>	TFB		<i>Subject to funding in annual budgets or grant funding</i>	<i>By whether the Islands Trust Fund is actively promoting its conservation programs at community events, in publications and online</i>	<i>Ongoing</i>
		<u>FY 2012/13</u> <i>Share information about best practices for covenants and NAPTEP with all planning staff</i>	TFB		<i>Funded by base budget</i>	<i>By whether planners have been provided with covenant education opportunities and whether information is available through the Islands Trust Fund website</i>	<i>Website information in development, ITF staff planning to present information at an LPS Pro D day</i>
		<u>FY 2012/13 – 2014/15</u> <i>Improve and update mapping of natural and modified environments, including terrestrial ecosystem mapping, protected area networks, nearshore mapping and areas under sustainable forestry or sustainable agricultural use.</i>	TFB		<i>Subject to funding in annual budgets</i>	<i>By whether maps of natural and modified environments are available to LTC's and BIM, RDs, local conservancies and other partners</i>	<i>Draft Protected Area Network mapping available, eelgrass and forage fish habitat mapping underway and other mapping in development stages</i>
		<u>FY 2013/14</u> <i>Research and develop a pilot landowner contact program in collaboration with a local conservancy</i>	TFB		<i>Subject to funding in 2013/14 budget</i>	<i>By whether a landowner contact pilot program is implemented</i>	<i>Not started</i>
		<u>FY 2011/12 - 2014/15</u> <i>Support island-based land trusts with partnerships, funding and capacity building opportunities</i>	TFB		<i>Funded by base budget and donations</i>	<i>By whether the Opportunity Fund grows by at least 10% per year and by the amount of grants issued</i>	<i>In progress</i>
		<u>FY 2013/14</u> <i>Council workshop regarding invasive species</i>	TFB		<i>Funded by base budget</i>	<i>By whether a Trust Council workshop has been held</i>	<i>Not started</i>
		<u>FY 2013/14 – 2014/15</u> <i>Share information with the public about managing invasive species</i>	TFB		<i>Subject to funding in 2013/14 budget</i>	<i>By whether information has been shared with the public</i>	<i>Not started</i>
	1.1.2 Expand Natural Areas Protection Tax Exemption Program (NAPTEP) program to entire Islands Trust Area	<u>FY 2012/13</u> <i>Present NAPTEP program to BIM Council for consideration</i>	TFB	BIM***	<i>Funded by base budget</i>	<i>By whether or not BIM has considered participating in the NAPTEP program</i>	<i>Tax impact model complete. Further discussion planned in Sept/12</i>
		<u>FY 2013/14</u> <i>Seek support from Metro Vancouver RD, subject to BIM approval of program</i>	TFB	BIM***	<i>Funded by base budget</i>	<i>By whether support from Metro Vancouver RD has been sought</i>	<i>Gambier LTC approval received. Pending BIM approval of program.</i>

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
		Launch NAPTEP on the islands in Metro Vancouver RD (subject to BIM and MVRD approval)	TFB	<i>Subject to funding in 2013/14 program budget</i>	<i>By whether NAPTEP has been launched on the islands within the Metro Vancouver RD</i>	<i>Gambier LTC approval received. Pending BIM approval of program</i>
	1.1.3 Protect fish habitat by implementing <i>Riparian Areas Regulation</i>	<u>FY 2013/14</u> <i>Identify undesignated RAR watersheds</i>	LTCs**	<i>Subject to funding in 2013/14 program budget</i>	<i>By whether all RAR watersheds have been identified</i>	<i>Complete for 10 LTAs. Gambier and Lasqueti in progress</i>
		<u>FY 2012/13</u> Improve mapping of some riparian areas on SSI	LTCs**	<i>Funded by 2012/13 program budget.</i>	<i>By whether new mapping of priority riparian areas is complete</i>	<i>New mapping of streams on SSI underway.</i>
		<u>FY 2013/14 & 2014/15</u> <i>Improve mapping of additional riparian areas on SSI and some northern islands</i>	LTCs**	<i>Subject to funding in 2013/14 program budget</i>	<i>By whether new mapping of priority riparian areas is complete</i>	<i>Not started</i>
		<u>FY 2012/13</u> Adopt new bylaws to implement RAR on selected islands	LTCs**	<i>Funded by 2012/13 program budget.</i>	<i>By whether selected islands are RAR compliant through bylaw development</i>	<i>Work underway on SSI.</i>
		<u>FY 2013/14 – 2014/15</u> <i>Adopt new bylaws to implement RAR on all islands where still required</i>	LTCs**	<i>Subject to funding in future program budgets</i>	<i>By whether all LTAs are compliant with RAR through bylaw development</i>	<i>19 of 43 bylaws are compliant. 21 bylaw amendments in process.</i>
	1.1.4 Establish reliable, adequate and sustainable funding for the Islands Trust Fund	<u>FY 2012/13</u> Seek legislative change regarding TFB corporate structure and name	EC	<i>Funded by base budget</i>	<i>By whether legislative change has been requested</i>	<i>Verbal request has been made. Chair correspondence requesting change is in progress</i>
		<u>FY 2011/12 – 2014/15</u> Engage in outreach to expand donor base, develop legacy giving program and secure acquisition funds	TFB*	<i>Partially funded through 2012-2013 program budget.</i>	<i>By whether the TFB has implemented outreach regarding funding needs and legacy gifts</i>	<i>Not started</i>
		<u>FY 2014/15</u> <i>Develop and implement strategy re changes to corporate structure and name.</i>	TFB	<i>Subject to 2014/15 program budget</i>	<i>By whether TFB corporate status and name change has been implemented</i>	<i>Pending legislative change</i>
		<u>FY 2015/16</u> <i>Review and launch long-term funding strategy</i>	TFB	<i>Subject to 2015/16 program budget</i>	<i>By whether the long-term funding strategy has been reviewed and launched</i>	<i>Not started. Pending legislative change</i>
	1.1.5 Establish core conservation areas to protect biodiversity priorities	<u>FY 2011/12- 2012-13</u> Map and prioritize high biodiversity areas and develop a strategy for protection	TFB	<i>Funded by base budget</i>	<i>By whether the TFB has a prioritized high biodiversity areas, and developed a strategy (including a funding needs assessment)</i>	<i>Mapping of high priority areas underway</i>
		<u>FY 2011/12 – 2014/15</u> <i>Protect land with high biodiversity, through acquisition, donation, or conservation</i>	TFB*	<i>Partial funding through base budget; acquisitions</i>	<i>By whether the TFB has protected at least 500 hectares of high biodiversity land in the timeframe of the</i>	<i>78.97 hectares protected since 2011</i>

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?		IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
		<i>covenant</i>			<i>funded by donations and external grants</i>	<i>Regional Conservation Plan 2011-2015</i>	
	1.1.6 Use land use planning tools and decisions to increase protection of special areas	<u>FY 2012/13</u> <i>Explore model land use planning tools that protect species and ecosystems at risk</i>	LPC		Funded by base budget	By whether a staff report on model land use planning tools has been completed	Not started
		<u>FY 2013-14</u> <i>Trustee workshop about protection of special areas</i>	TFB	LPC	Funded by base budget	By whether a trustee workshop has been held	Planned for December 2012 Trust Council meeting
		<u>FY 2011/12 – 2014/15</u> <i>Develop policy, OCP and LUB amendments that include protective measures for biodiversity</i>	LTCs**/BIM***		Subject to annual program budgets	By whether OCPs and LUBs have been amended to address improved protection of biodiversity	Some reviews underway
1.2 PROTECT coastal and marine ecosystems	1.2.1 Encourage understanding of shoreline processes and voluntary stewardship of coastal and marine ecosystems	<u>FY 2012/13</u> <i>Develop integrated shoreline and watershed protection mapping for major islands</i>	LPC		Funded by external grants	By whether integrated shoreline and watershed protection mapping has been developed for major islands	Drafts complete. To be finalized and distributed by Mar/13
		<u>FY 2013/14</u> <i>Identify resources and post shoreline stewardship information to website</i>	TAS		Funded by base budget	By whether resources have been identified and information is posted	Not started
		<i>Pilot a Green Shores for Homes credit rating incentive system in one LTA</i>	LTCs**		Subject to funding in 2013/14 budget or successful grant application	By whether an LTC has piloted a Green Shores for Homes credit rating incentive system	Not started
		<i>Host a landowner workshop on one island</i>	LPC	TFB	Subject to funding in 2013/14 budget	By whether a workshop has been held	Not started
	1.2.2 Use land use planning tools and decisions to improve protection of coastal areas	<u>FY 2013/14 – 2014/15</u> <i>Adopt regulatory bylaws with respect to integrated shoreline and watershed protection mapping</i>	LTCs		Subject to funding in future program budgets	By whether LTCs have adopted regulatory bylaws	Reviewed by Thetis LTC
	1.2.3 Participate in planning for National Marine Conservation Area Reserve	<u>FY 2011/12 – 2014/15</u> <i>Advocate for implementation of the NMCA reserve</i>	EC		Funded by base budget	By whether the EC has actively advocated for implementation of the NMCA reserve	Successful resolution sponsored at UBCM 2011
		<i>Participate in NMCA workshops and consultation opportunities</i>	LTCs		TAS	May require additional funds	By level of participation in NMCA workshops and consultation opportunities

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
		<u><i>Future fiscal years (TBD)</i></u> <i>Respond to NMCA implementation steps with complementary activities, as required</i>	LTCs	May require additional funds	TBD	Not started
	1.2.4 Advocate for protection of the Salish Sea and Howe Sound from oil spills, derelict vessels and industrial activities on or near the shoreline	<u>FY 2011/12 – 2014/15</u> Chair correspondence regarding oil spill prevention and response	EC	Funded by base budget	By whether the Chair has sent correspondence to advocate for oil spill prevention and response	2011:7 letters sent 2012:1 letter sent
		Chair participation in hearings related to tanker traffic increases	EC	Funded by base budget	By whether the Chair has participated in hearings related to tanker traffic increase	Underway
		Host local government workshops to raise awareness of gaps in oil spill prevention and response capacity	EC	Funded by base budget	By whether workshops have been held	One held at AVICC One planned for UBCM
		Participate in mock oil spill exercises to understand gaps in oil spill response capacity	EC	Funded by base budget	By whether participation has taken place	Participation in two exercises in 2012
		<u>FY 2011/12 – 2014/15</u> Continue to advocate for senior government solutions to derelict vessels	EC	Funded by base budget	By whether the Islands Trust has continued to advocate for derelict vessel solutions	Islands Trust participation on derelict vessel working group is on-going
		<u>FY 2013/14</u> Clarify jurisdictional issues related to Islands Trust Area boundary	EC	Subject to 13/14 budget	By whether a formal report and request for provincial clarification has been completed	Not started
	1.2.5 Advocate for appropriate regulation of aquaculture	<u>FY 2013/14 – 2014/15</u> Collaborate with Department of Fisheries and Oceans regarding shellfish regulations through local government advisory committee as a pilot project for one LTC (Denman)	LTCs**	Subject to funding in 2013/14 budget	By whether the DILTC has collaborated with DFO on a pilot project	Not started
	1.2.6 Advocate for regulation of marine sewage	<u>FY 2011/12 – 2014/15</u> Chair correspondence regarding marine sewage regulation	EC	Funded by base budget	By whether the Chair has written to advocate for regulation of marine sewage	??
		Amend OCP policies to require sewage pump-outs as a condition of new/expanded marinas (i.e. during rezoning applications)	LTCs**/BIM***	Funded by base budget	By whether OCP policies require sewage pump-outs as a condition of marina development/expansion	Required or recommended in 8 OCPs

Policy Statement Goal 2: Stewardship of Island Resources...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
2.1 PROTECT quality and quantity of water resources	2.1.1 Encourage understanding and voluntary stewardship of water resources	<u>FY 2013/14</u> Develop new educational materials about water resource concerns	TPC	Subject to 2013/14 program budget	By whether educational materials had been developed	Not started
		<u>FY 2013/14</u> Hold community meetings to discuss local water resource concerns and encourage local stewardship actions	TPC	Subject to 2013/14 program budget	By whether community meetings have been held to encourage water stewardship	Not started
		<u>FY 2014/15</u> Develop an on-going water stewardship program	TPC	Subject to 2014/15 program budget	By whether an on-going water stewardship program has been funded and launched	Not started
	2.1.2 Advocate for provincial Water Act reform	<u>FY 2011/12 – 2014/15</u> Continue to participate in Water Act reform consultations	EC	Funded by base budget	By whether participation in Water Act reform has taken place	Pending renewal of provincial consultation
	2.1.3 Use land use planning tools and decisions to protect water quality and quantity	<u>FY 2013/14</u> Develop toolkit for use by LTCs/BIM that illustrates options for using planning tools to protect water quality and quantity	LPC	Subject to 2013/14 program budget	By whether a toolkit has been developed	Not started
		<u>FY 2013/14 – 2014/15</u> Amend OCPs to include new policies for water resource protection	LTCs**/BIM***	Subject to annual program budgets	By whether OCPs have been amended to include new policies about water resource protection	Some reviews underway
		Amend LUBs to include new regulations aimed at protection of water quality and quantity	LTCs**/BIM***	Subject to annual program budgets	By whether LUBs have been amended to include new regulations aimed at protection of water quality and quantity	Not started
		<u>FY 2013/14</u> Develop model Development Permit Areas that LTCs and BIM may consider in regards to water conservation	LPC	Subject to 2013/14 program budget	By whether model Development Permit Areas have been developed	Not started
		<u>FY 2014/15</u> Adopt new Development Permit Areas to enhance water conservation	LTCs**/BIM***	Subject to 2014/15 program budget	By whether LTCs/BIM have adopted new Development Permit Areas to enhance water conservation	Not started
	2.1.4 Explore alternative tools for improving watershed management	<u>FY 2012-13</u> Identify options within the Islands Trust Act for coordination of watershed protection	EC	Funded by base budget	By whether options had been identified	Underway

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
		<u>FY 2013-14</u> Consider pilot project for coordination of watershed protection within one LTA	LTCs**	Subject to funding by program budget or grants	By whether a pilot project has been considered	Not started

Policy Statement Goal 3: Sustain Island Character and Healthy Communities...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
3.1 ENHANCE community economic sustainability and security	3.1.1 Use land use planning tools and decisions to support economic opportunities compatible with conservation of resources and protection of community character	<u>FY 2013/14</u> Convene Trust Area workshop to identify ways that land use planning tools and decisions could further support economic sustainability and security	LPC	Subject to funding in 2013/14 program budget	By whether a workshop has been held	Not started
		<u>FY 2013/14</u> Develop toolkit for use by LTCs/BIM that illustrates options for using planning tools to further support economic sustainability and security	LPC	Subject to funding in 2013/14 program budget	By whether a toolkit has been developed	Not started
		<u>FY 2014/15</u> Amend OCPs and LUBs and development application processes to further support community economic sustainability and security	LPC/LTCs**/BIM***	Subject to funding in 2014/15 program budget	By whether OCPs and LUBs and application processes have been amended, if barriers to economic sustainability and security were identified	Not started
	3.1.2 Create linkages between islands and Regional Districts to share effective & appropriate economic development models	<u>FY 2013/14</u> Convene Trust Area opportunity to focus on effective and appropriate economic development models	TPC	Subject to funding in 2014/15 program budget	By whether an opportunity has been developed	Not started
	3.1.3 Advocate for sustainable, affordable and appropriate ferry service	<u>FY 2013/14</u> Commission economic impact study related to ferry fares and service	TPC	Subject to funding in 2013/14 budget	By whether a study is complete	Not started
		<u>FY 2011/12 – 2014/15</u> Continue advocacy program regarding ferry fares and service.	EC	Funded by base budget	By whether advocacy actions have been taken in regards to ferry fares and service	On-going
	3.1.4 Use land use planning tools and	<u>FY 2011/12 – 2014/15</u> Amend OCPs to include	LTCs**/BIM***	Subject to annual program	By whether OCPs have been amended to include new affordable	Some OCP reviews underway

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
	decisions to improve the availability of affordable/accessible/appropriate housing (as described in Trust Council's toolkit, <i>Affordable Housing Guide</i>)	affordable housing policies		<i>budgets</i>	<i>housing policies</i>	
		Amend LUBs to improve availability of affordable housing	LTCs**/BIM***	Subject to annual program budgets	By whether LUBs have been amended to improve availability of affordable housing	SSI LUB amendments re secondary suites to public hearing in fall/2012
	3.1.5 Use land use planning tools and decisions to increase local food security and farmland protection (as described in Trust Council's toolkit, <i>A Seat at the Table</i>)	<u>FY 2012/13 – 2014/15</u> Amend OCPs to include food security and farmland protection policies	LTCs**/BIM***	Subject to annual program budgets	By whether OCPs have been amended to address food security and farmland protection	Reviews underway
		Amend LUBs to improve food security	LTCs**/BIM***	Subject to annual program budgets	By whether LUBs have been amended to improve food security	Reviews underway

Goal 4: In cooperation with others...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
4.1 STRENGTHEN relations with First Nations	4.1.1 Improve consultation/engagement with First Nations during land use referrals	<u>FY 2012/13</u> Adopt First Nations Consultation Strategy	TAS	Funded by 2011/12 budget	By whether Trust Council has adopted a First Nations Consultation Strategy	First draft to TC Jun/12
		Trustee workshop on working with aboriginal peoples	EC	Funded by 2012/13 budget	By whether a trustee workshop has been held	Complete
		<u>FY 2012/13</u> Implement 'essential and quick start' improvements to land use referral system that do not require additional resources, as identified in FN Consultation Strategy	LPS	TAS	Funded by base budget	Underway
		<u>FY 2013/14 – 2014/15</u> Implement improvements identified in the FN Consultation Strategy as longer term or requiring additional resources	LPS	TAS	Subject to funding in future base budgets	Not started
	4.1.2 Improve consultation/engagement with First Nations during Trust Council decision-	<u>FY 2013/14</u> Identify FN interests in Trust Council decision topics	EC	Subject to 2013/14 budget	By whether First Nations have been contacted to identify interests in Trust Council decision topics	Not started

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
	<i>making processes</i>	<i>Identify resource needs for consultation and engagement</i>	EC	Subject to 2013/14 budget	<i>By whether the resource needs for improved consultation and engagement has been identified</i>	Not started
		<u>FY 2014/15</u> <i>Develop a Trust Council First Nations engagement and consultation policy</i>	EC	Subject to 2013/14 program budget	<i>By whether Trust Council has adopted a policy regarding consultation and engagement with First Nations</i>	Not started
		<i>Implement improved level of consultation and engagement during specific Trust Council decision-making processes</i>	EC	Subject to 2013/14 program budget	<i>By whether Trust Council's policy regarding First Nations consultation and engagement has been resourced and implemented</i>	Not started
4.2 IMPROVE organizational cost and operational effectiveness	4.2.1 Confirm a fair distribution of Islands Trust Services to Bowen Island Municipality	<u>FY 2012/13</u> <i>Review and amend Policy 7.2.vi (Municipal Requisition Cost Allocations)</i>	FPC	Funded by base budget	<i>By whether Policy 7.2.vi has been amended</i>	Draft in preparation
		<i>Identify Bowen Island Municipality needs for services provided by Trust Area Services unit</i>	TAS	Funded by base budget	<i>By whether BIM needs for TAS services have been identified</i>	Initial discussion planned Sep/12
		<i>Identify improved opportunities for BIM to access services provided through Trust Area Services unit and implications of reduced services to LTCs</i>	TAS	Funded by base budget	<i>By whether opportunities for BIM to access TAS services and implications of reduced services to LTCs have been identified</i>	Not started
		<u>FY 2013/14</u> <i>Provide additional TAS services to BIM</i>	TAS	Subject to 2013/14 budget	<i>By whether BIM is accessing additional TAS services as identified and implications have been addressed</i>	Not started
	4.2.2 Improve cost-recovery from development application fees	<u>FY 2012/13</u> <i>Develop model fees bylaw for consideration by LTCs</i>	LPC	Funded by base budget	<i>By whether a model bylaw has been developed</i>	Trust Council endorsed approach in Sept 2011. Approach to be reconsidered by TC before bylaw drafting begins.
		<u>FY 2013/14</u> <i>Consider adoption of amended fees bylaws.</i>	LPC/LTCs**	Subject to funding in 2013/14 program budget	<i>By whether LTCs have adopted an amended fees bylaw that improves cost recovery</i>	Not started
	4.2.3 Prepare Island Trust organization for potential incorporation of Salt Spring Island (if province	<u>FY 2012/13</u> <i>Review terms of reference for a transition strategy</i>	FPC	EC	Funded by external funds (?)	Pending provincial decision regarding SSI restructure study

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?		IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
	<i>advances a provincial restructure study for SSI)</i>	<u><i>FY 2013/14 to FY 2014/15</i></u> <i>Identify and evaluate options and adopt a transition strategy</i>	FPC	EC	<i>Funded by external funds (?)</i>	<i>By whether a transition strategy is complete</i>	<i>Not started. Pending provincial decision regarding SSI restructure study</i>
		<u><i>FY 2015/16 - ?</i></u> <i>Implement adopted transition strategy</i>	EC		<i>Subject to future budgets</i>	<i>By whether the transition strategy has been implemented</i>	<i>Pending provincial and SSI decisions</i>
		<u><i>FY 2012/13 to 2013/14</i></u> <i>Review existing IT-MCSCD protocol agreement regarding incorporation of municipalities in the Islands Trust Area</i>	EC		<i>Funded by base budget</i>	<i>By whether the protocol agreement with the ministry has been reviewed and amended</i>	<i>Pending provincial decision</i>

* subject to decisions of Trust Fund Board

**subject to decisions of local trust committees

***subject to decisions of Bowen Island Municipality

Abbreviations (to be finalized with later drafts):

BIM – Bowen Island Municipality
EC – Executive Committee
FN – First Nations
FPC – Financial Planning Committee
FY – Fiscal Year
IT – Islands Trust
ITPS – Islands Trust Policy Statement
LGA – *Local Government Act*
LPC – Local Planning Committee

LPS – Local Planning Services
LTA – Local Trust Area
LTC – Local Trust Committee
LUB – Land Use Bylaw
MCSCD – Ministry of Community, Sport and Cultural Development
NA – Not Applicable
NAPTEP – Natural Area Protection Tax Exemption Program
OCP – Official Community Plan
RAR – Riparian Area Regulations
RD – Regional District

RFD – Request for Decision document
SSI – Salt Spring Island
TAS – Trust Area Services
TBD – To Be Determined
TC – Trust Council
TFB – Trust Fund Board
TPC–Trust Programs Committee
UBCM – Union of BC Municipalities

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Colour Key for middle column:

Colour	Potential committee / unit / body taking lead for a potential strategy
	Local Planning (through Local Planning Committee, Local Planning Services staff, Local Trust Committees or Bowen Island Municipality)
	Trust Programs Committee or Trust Area Services staff
	Executive Committee
	Trust Fund Board or Islands Trust Fund staff
	Financial Planning Committee

ATTACHMENT B-2

Islands Trust — DRAFT Strategic Plan for 2011-2014 August 7, 2012 Potential Objectives Strategies and Activities NOT RECOMMENDED

The potential objectives, strategies and activities illustrated on the following tables were considered by the Executive Committee for inclusion in Trust Council's strategic plan for the 2011-2014 term.

While some of the objectives and strategies were retained in the Executive Committee's recommendations, none of the following activities were recommended by the Executive Committee at its meeting of August 7, 2012 as areas for Trust Council's strategic focus in the 2011-2014 term.

Trust Council committees could recommend to the Executive Committee that these or other objectives, strategies or activities be included in the draft strategic plan that is presented for Trust Council's consideration in September 2012.

Policy Statement Goal 1: Ecosystem Preservation and Protection...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
1.2 PROTECT coastal and marine ecosystems	1.2.3 Advocate for protection of the Salish Sea and Howe Sound from oil spills, derelict vessels and industrial activities on or near the shoreline	<u>FY 2013/14</u> <i>Community forum or workshops on oil spill risk / preparedness</i>	TPC	Subject to 13/14 budget	By whether community workshops or a forum have taken place	Not started
1.3 REDUCE the impacts of climate change	1.3.1 Use land use planning tools and decisions to help communities adapt to expected climate change impacts	<u>FY 2013/14</u> <i>Acquire and publicize science-based information regarding expected impacts of climate change on island communities</i>	LPC	Subject to funding in 2013/14 budget	By whether science-based information about expected climate change impacts has been acquired and publicized in island communities	Not started
		<i>Develop toolkit for use by LTCs/BIM that illustrates options for using planning tools to adapt to expected climate change</i>	LPC	Subject to funding in 2013/14 budget	By whether a toolkit has been developed	Not started
		<i>Workshop for trustees based on climate change adaptation toolkit</i>	LPC	Subject to funding in 2013/14 budget	By whether a workshop has been held	Not started
		<u>FY 2014/15</u> <i>Amend OCPs and LUBs and development application processes to help communities adapt to expected climate change impact</i>	LTCs**/BIM***	Subject to funding in 2014/15 budget	By whether OCPs, LUBs and development application processes have been amended	SSI OCP amended regarding rezoning applications
	1.3.2 Use land use planning tools and decisions to reduce GHG emissions and foster energy-efficient communities	<u>FY 2013/14</u> <i>Review and publicize 2010 community GHG emissions inventories (when received)</i>	LTCs	Subject to funding in 2013/14 budget	By whether all community inventories are complete	2007 inventories complete for most islands. 2010 inventories in preparation by province
		<u>FY 2012/13</u> <i>Include GHG emission reduction targets, policies and actions in all OCPs, as required by LGA</i>	LTCs	Funded by program budget	By whether all OCPs comply with LGA re GHG emissions	18 of 19 comply. Outstanding OCP (Piers Island) on work program for 2012
		<u>FY 2014/15</u> <i>Use new planning tools (Bill 27) to foster energy efficient community development (e.g. as illustrated in Trust Council toolkit Reducing Greenhouse Gases in the Islands Trust Area)</i>	LTCs**/BIM***	Subject to funding in 2014/15 budget	By whether LTCs/BIM have used new planning tools to foster energy-efficient community development	Not started
	1.3.3 Make Islands Trust organizational operations carbon	<u>FY 2012/13</u> <i>Develop policy regarding carbon-neutral operations and purchase</i>	FPC	Funded by base budget	By whether Trust Council has adopted a policy	Draft going to FPC in Nov/12

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
	<i>neutral</i>	<i>of carbon credits to balance GHG emissions that cannot be eliminated</i>				
		<i>Inventory organizational greenhouse gas emissions</i>	<i>FPC</i>	<i>Funded by base budget</i>	<i>By whether an inventory is complete</i>	<i>Software purchased. Inventory in progress</i>
		<i>Purchase carbon offsets</i>	<i>FPC</i>	<i>Funded by 2012/13 program budget</i>	<i>By whether carbon offsets have been purchased by the end of 2012.</i>	<i>Pending adoption of policy</i>

Policy Statement Goal 2: Stewardship of Island Resources...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
2.1 PROTECT quality and quantity of water resources	2.1.2 Advocate for provincial Water Act reform	<u><i>FY 2013/14</i></u> <i>Host local government workshops to raise awareness of gaps in water resource protection</i>	<i>EC</i>	<i>Subject to 2013/14 program budget</i>	<i>By whether workshops have been held</i>	<i>Not started</i>
		<i>Community forum or workshops on water resource protection to raise awareness of gaps in provincial water resource management</i>	<i>TAS</i>	<i>Subject to 13/14 program budget</i>	<i>By whether community workshops or a forum have taken place</i>	<i>Not started</i>

Policy Statement Goal 3: Sustain Island Character and Healthy Communities...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
3.1 PROTECT and RESTORE community socio-economic diversity	3.1.1 Use land use planning tools and decisions to improve the availability of affordable/accessible/appropriate housing (as described in Trust Council's toolkit, Affordable Housing Guide)	<u><i>FY 2013/14</i></u> <i>Review and make recommendations re application process for affordable housing projects</i>	<i>LPC</i>	<i>Subject to 2013/14 program budget</i>	<i>By whether LTCs have adopted policies or resolutions regarding the streamlining of affordable housing project applications</i>	<i>Not started</i>
		<u><i>FY 2013/14</i></u> <i>Measure and report on housing affordability</i>	<i>TAS</i>	<i>Subject to 2013/14 program budget</i>	<i>By whether Census data had been purchased and a report prepared on housing affordability</i>	<i>Not started</i>

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
3.2 INCREASE local food production	3.2.1 Use land use planning tools and decisions to increase local food security and farmland protection (as described in Trust Council's toolkit, <i>A Seat at the Table</i>)	<u>FY 2013/14</u> <i>Develop model bylaws that LTCs and BIM can consider regarding food security</i>	LPC	<i>Subject to 2013/14 program budget</i>	<i>By whether model bylaws have been developed</i>	<i>Not started</i>

Goal 4: In cooperation with others...

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
4.2 IMPROVE organizational cost and operational effectiveness	4.2.1 Confirm effective Local Planning Services (LPS) application processing service delivery	<u>FY 2013/14</u> <i>Assess need for a quality management system and report to Council</i>	LPC	<i>Subject to funding in 2013/14 budget</i>	<i>By whether a report has been completed</i>	<i>Not started</i>
		<u>FY 2014/15</u> <i>Identify and evaluating options for amending service delivery</i>	LPC	<i>Subject to funding in 2013/14 budget</i>	<i>By whether LPC has identified and evaluated options</i>	<i>Not started</i>
		<i>Recommend changes to service delivery</i>	LPC	<i>Subject to funding in 2013/14 budget</i>	<i>By whether LPC has made recommendations to Trust Council</i>	<i>Not started</i>
		<u>FY 2015/16</u> <i>Consider adoption of a new service delivery model for application processing</i>	LPC	<i>Subject to funding in 2013/14 budget</i>	<i>By whether Trust Council has reviewed and considered a new service delivery model</i>	<i>Not started</i>
		<i>Implement new service delivery model for application processing (possibly a pilot)</i>	LPC	<i>Subject to funding in 2014/15 budget</i>	<i>By whether Trust Council has implemented a service delivery model</i>	<i>Not started</i>
	4.2.3 Review Trust Council's budget setting methodology	<u>FY 2012/13</u> <i>Establish FPC subcommittee to develop terms of reference</i>	FPC	<i>Funded by base budget</i>	<i>By whether Trust Council has approved establishment of a subcommittee by Dec/12</i>	<i>Not started</i>
		<i>Identify terms of reference for reviewing Trust Council's budget setting methodology</i>	FPC	<i>Funded by base budget</i>	<i>By whether Trust Council has adopted FPC's recommended terms of reference by Mar/13</i>	<i>Not started</i>
		<u>FY 2013/14</u> <i>Identify and evaluate options for amending the budget setting method</i>	FPC	<i>Subject to funding in 2013/14 budget (approx. \$5000)</i>	<i>By whether FPC has identified and evaluated options by Jun/13</i>	<i>Not started</i>

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
		<i>Recommend changes to the budget-setting methodology</i>	<i>FPC</i>	<i>Subject to funding in 2013/14 budget</i>	<i>By whether FPC has made recommendations to Trust Council by Aug/13</i>	<i>Not started</i>
		<i>Consider adoption of a new budget-setting methodology</i>	<i>FPC</i>	<i>Subject to funding in 2013/14 budget</i>	<i>By whether Trust Council has reviewed and considered a new budget-setting methodology by Sept/13</i>	<i>Not started</i>
		<u>FY 2014/15</u> <i>Implement new budget-setting methodology, including new software and staff training</i>	<i>FPC</i>	<i>Subject to funding in 2014/15 budget</i>	<i>By whether Trust Council has implemented a new budget-setting methodology by **</i>	<i>Not started</i>
	4.2.6 Develop cost effective bylaw enforcement tools	<u>FY 2011/12 to 2013/14</u> <i>Adopt local bylaws to implement the Bylaw Dispute Adjudication System</i>	<i>LTCs**</i>	<i>Funded by base budget</i>	<i>By the number of islands where the Bylaw Dispute Adjudication System is in place</i>	<i>Public information pamphlet complete Four bylaws adopted, five in process</i>
	4.2.7 Ensure Trust Council policies are current and consistent	<u>FY 2012/13</u> <i>Develop a regular maintenance schedule for Islands Trust Policy Manual and Procedures Manual</i>	<i>EC</i>	<i>Subject to funding in future program budgets</i>	<i>By whether a regular maintenance schedule has been developed</i>	<i>Some work underway to identify priorities</i>
		<u>FY 2013/14-2014/15</u> <i>Review and update policies related to local planning services</i>	<i>LPC</i>	<i>Funded by base budget</i>	<i>By whether all policies have been reviewed within the previous 5 years</i>	<i>TBD</i>
		<u>FY 2013/14-2014/15</u> <i>Review and update policies related to financial services</i>	<i>FPC</i>	<i>Funded by base budget</i>	<i>By whether all policies have been reviewed within the previous 5 years</i>	<i>TBD</i>
		<u>FY 2013/14-2014/15</u> <i>Review and update policies related to Trust Area services</i>	<i>TPC</i>	<i>Funded by base budget</i>	<i>By whether all policies have been reviewed within the previous 5 years</i>	<i>TBD</i>
		<u>FY 2013/14-2014/15</u> <i>Review and update policies related to administrative services</i>	<i>EC</i>	<i>Funded by base budget</i>	<i>By whether all policies have been reviewed within the previous 5 years</i>	<i>TBD</i>
	4.2.8 Review and improve practices related to public accountability and transparency	<u>FY 2012/13</u> <i>Inventory and review current public accountability and transparency practices</i>	<i>FPC</i>	<i>Funded by base budget</i>	<i>By whether current practices have been inventoried and reviewed</i>	<i>Underway</i>
		<u>FY 2013/14</u> <i>Develop a strategy to improve public accountability and transparency practices</i>	<i>FPC</i>	<i>(possibly) subject to funding in 2013/14 budget</i>	<i>By whether a strategy has been developed</i>	<i>Not started</i>

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?			IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
		<i>Implement a strategy to improve public accountability and transparency</i>	<i>FPC</i>	<i>LPC/LTCs</i>	<i>EC</i>	<i>Subject to funding in 2013/14 budget</i>	<i>By whether a strategy had been fully implemented</i>	<i>Not started</i>
4.3 ENHANCE community engagement and participation	4.3.1 Develop new tools and strategies to communicate about Islands Trust activities and encourage community engagement	<u>FY 2012/13</u> <i>Launch improved website</i>	TAS			<i>Funded by program budget</i>	<i>By whether new website is launched</i>	<i>Delayed by other Trust Council public consultation priorities</i>
		<u>FY 2013/14</u> <i>Develop organizational capacity to enhance website relevance, usability and vibrancy through constant renewal</i>	TAS			<i>Subject to funding in 2013/14 program budget</i>	<i>By whether organizational capacity has been resourced</i>	<i>Not started</i>
	4.3.2 Improve opportunities for public consultation and engagement in local land use decisions	<u>FY 2012/13</u> <i>Use Escribe to improve availability and accessibility of LTC meeting agendas and minutes</i>	LPS			<i>Funded by program budget</i>	<i>By whether all LTC agendas and minutes are available in the Escribe format</i>	<i>Staff and minute-taker training underway</i>
		<u>FY 2012/13</u> <i>Trustee workshop on best practices in public engagement</i>	EC			<i>Funded by base budget</i>	<i>By whether a workshop has been held</i>	<i>Scheduled for Sept/12</i>
		<i>Training for planning staff regarding new public engagement strategies</i>	LPS			<i>Funded by base budget</i>	<i>By whether planning staff have received training in public engagement strategies</i>	<i>LPS staff training held Sept/11. Denman – farm blog created. Electronic audience response system introduced.</i>
		<u>FY 2013/14</u> <i>Review, identify options and recommend improvements to public consultation and engagement in local land use decisions</i>	LPC			<i>Subject to funding in 2013/14 program budget</i>	<i>By whether a review was complete and recommendations developed</i>	<i>Not started</i>
		<u>FY 2014/15</u> <i>Implement recommendations regarding improvements to public consultation and engagement in local land use decisions</i>	LPC			<i>Subject to funding in 2014/15 base budget</i>	<i>By whether recommendations have been implemented</i>	<i>Not started</i>
		<u>FY 2013/14</u> <i>Develop a tool kit or policy regarding public consultation by LTCs</i>	LPC			<i>Subject to funding in 2013/14 base budget</i>	<i>By whether a toolkit or policy regarding public consultation has been developed</i>	<i>Not started</i>

OBJECTIVE	STRATEGIES	POTENTIAL ACTIVITIES AND PHASES	WHO WOULD WORK ON IT?	IS FUNDING REQUIRED OR IN PLACE?	HOW WOULD WE MEASURE SUCCESS?	STATUS <i>Italics indicate status change since last TC meeting</i>
	4.3.3 Improve opportunities for public consultation and engagement before Trust Council decisions	<u>FY 2012/13</u> <i>Improve availability and accessibility of Trust Council meeting agendas and minutes</i>	EC	<i>Funded by program budget</i>	<i>By whether Trust Council meeting agendas and minutes are posted in Escribe format on website</i>	<i>Complete</i>
		<i>Post Council committee agendas to Islands Trust website</i>	EC	<i>Funded by program budget</i>	<i>By whether Council Committee agendas are posted to Islands Trust website</i>	<i>Pending new website and staff training</i>
		<u>FY 2012/13</u> <i>Develop a policy regarding improved public consultation practices in relation to Trust Council decisions</i>	EC	<i>Funded by base budget</i>	<i>By whether Trust Council has adopted a policy regarding public consultation and engagement in relation to its decisions</i>	<i>Not started</i>
		<u>FY 2013/14</u> <i>Advertise and solicit public input into significant Trust Council decisions in accordance with public consultation policy</i>	EC	<i>Subject to funding in 2013/14 program budget</i>	<i>By whether public consultation programs are launched in advance of Trust Council decisions in accordance with adopted policy</i>	<i>Not started</i>
	4.3.4 Increase transparency about how the Islands Trust Policy Statement is used	<u>FY 2012/13</u> <i>Review Trust Council policies regarding Policy Statement implementation and recommend amendments</i>	TPC	<i>Funded by base budget</i>	<i>By whether TPC has recommended amendments to ITPS implementation policies</i>	<i>Underway</i>
		<u>FY 2013/14</u> <i>Develop communications program regarding indicators and impact of ITPS on island communities</i>	EC	<i>Subject to funding in 2013/14 program budget</i>	<i>By whether a communications program has been developed and implemented</i>	<i>Agricultural and economic dependency indicators complete. Housing and 2011 Census analysis next. Communication program not started</i>

* subject to decisions of Trust Fund Board

**subject to decisions of local trust committees

***subject to decisions of Bowen Island Municipality

Trust Council's Strategic Plan 2011-2014

Public Input (received by August 3, 2012)

Please note: The number counts should be considered ball-park figures, as some individuals may have participated on PlaceSpeak by completing a survey and/or providing comments; the same individual may also have submitted their input by e-mail or letter.

Participation in PlaceSpeak

11 participants from 8 islands commented (not including 4 trustees or 2 staff who joined the discussion).

- See attached document: **PlaceSpeak Discussion Forum**

51 participants completed the survey.

- See attached document: **PlaceSpeak Survey Results Summary**

Mail and e-mail

86 submissions received

- Submissions by Organizations: 12
- Submissions by Individuals: 74

- | | |
|---------------------------|--------------------|
| • Bowen 3 | • Mayne 4 |
| • Denman 5 | • North Pender 1 |
| • Gabriola 4 | • Pender Islands 2 |
| • Galiano 7 | • Salt Spring 17 |
| • Gambier, Trail, Keats 2 | • Saturna 29 |
| • Hornby 1 | • Thetis 2 |
| • Lasqueti | • West Vancouver 1 |
| | • Not known 8 |

Petition: A petition with 58 signatures was received requesting Trust Council make affordable housing a priority (attached).

Summary of submissions received by mail and e-mail

Priorities:

The numbers in brackets indicate clearly expressed preferences, as summarized in the table below in column “Priorities 1-10”, with at most 3 priorities per submission counted. Please read the submissions for additional suggestions and comments.

1. Protect the natural environment of islands (11)
2. Protect coastal and marine ecosystems (12)
3. Reduce the impacts of climate change (7)
4. Protect the quality and quantity of water resources (10)
5. Protect and restore community and socio-economic diversity (23)
6. Increase local food production (7)
7. Enhance community economic sustainability and security (41)
8. Strengthen relations with First Nations (1)
9. Improve organizational cost and operational effectiveness (29)
10. Enhance community engagement and participation (23)

Name	Location	Medium	Date	Submission	Priorities 1-10
Edna Thompson	Bowen	Letter, e-mail	2707/12	Dear Sheila, Please find attached my letter to the Islands Trust. Thank you for the opportunity of giving input and thus allowing those voices for preservation of the natural environment on the islands to have a forum for expression. <i>Letter of July 25, 2012 is attached to this summary. Confirmation of receipt was sent to Edna Thompson.</i>	#5. - Affordable Housing, #10. - Community Participation
RB Russel, for Friends of Mannion Bay	Bowen	Letter	19/05/12	<i>A complete letter is attached. Key points are as follows:</i> Continue Advocacy re: derelict vessels, live-aboards etc. Boat-related issues touch on 4 strategic priorities.	#2 - Coastal * Marine with emphasis on derelict vessels and related issues.
Eric Sherlock for the Bowen Island Eco Alliance	Bowen	Letter	24/07/12	<i>Letter attached.</i> Request that Trust Council work with BIM to adopt the NAPTEC program on Bowen.	#1. – Protect Natural Environment
Shelley McKeachie for Denman Island Marine Stewardship Committee, 200-400 members	Denman	Letter	24/07/12	<i>Letters attached to this document.</i> Dear Chair Malcolmson, Please find attached a letter from the Denman Island Marine Stewardship Committee with our input re: the Trust Council Strategic Plan priorities for the 2012-14 term. Also, attached is a letter written by Dr. L. Bendell to our local Trustees in support of action to protect the marine environment. Thank you for your consideration in this matter. <i>Shelley McKeachie</i> On behalf of the Denman Island Marine Stewardship Committee	#3. Protect coastal and marine ecosystems

Edina Johnston, Denman Isl. Forage Fish Group	Denman	E-mail	25/07	Dear Trust Council: The Denman Island Forage Fish Group is a group of volunteers that have been trained by a marine biologist to sample the local beaches in hopes of finding evidence of forage fish eggs. This information is then documented and included in a data base for use by other agencies such as Fisheries and Oceans Canada. Forage fish such as Pacific Sand Lance and Surf Smelt are the cornerstones of the food chain which benefits larger species such as salmon, killer whales not to mention eagles, herons etc. Here in Baynes Sound the aquaculture industry has industrialized our west shore to such an extent that in many areas, the only species seen is the one being commercially cultivated. Even though we are a Trust island, serious damage to the ecosystem is being done. 4 tons of industry generated garbage (mostly reuseable plastic baskets) are collected annually from our beaches alone. Our beaches are being used as roads by tenure operators wishing to access their work site by land instead of by water. Fish habitat is being destroyed on a large scale when rocks are scraped off to form berms. This allows nets to be used to prohibit the diving ducks from accessing the clam beds but the nets also catch and drown otters and eagles. No other gulf island faces these problems yet nothing is being done. Both the federal and provincial governments are promoting and funding (through tax payers \$\$\$) the aquaculture industry and Bill C-38 has taken away most of the habitat protection provisions. Denman Island is also threatened by a proposed coal mine behind Buckley Bay on Vancouver Isl. as well as a proposed cable ferry which will negatively impact Baynes Sound as well. The future of our community looks grim and our only hope lies with the Islands Trust, please consider protection of the marine environment as your top priority. We are in crisis! Thank you for your time and consideration, Edina Johnston, Denman Isl. Forage Fish Group c/o 5271 Chrisman Rd., Denman Island, BC 250 335-2689	#3. Protect coastal and marine ecosystems Esp. concerned with impact of aquaculture industry
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Wendy Boothroyd	Denman	E-mail	14/07/2012	Hello, I recently moved to Denman Island. The IT policy statement and 10 objectives are a joy to read. They are so sensible and forward thinking, in stark contrast to the apparent goals of the big governments that surround us. I think there is one flaw in the objectives. #3 fails to reflect the importance of trying to reduce our islands' contribution to greenhouse gases. These are not large in the global scale, but I think it is important for individuals to acknowledge their own use of fossil fuels and to act to reduce that. (Even if this only means driving less.) I would change #3 to read: Reduce islanders' contribution to greenhouse gases, and adapt to the impacts of climate change. Thank you Wendy Boothroyd	Supports all 10. Change #3 to read: Reduce islanders' contribution to greenhouse gases, and adapt to the impacts of climate change.
Liz Johnston	Denman	E-mail	31/07/12	Island Trust, Thank you for providing residents the opportunity re; Priorities for IT this term. <i>The most important priority is to “protect coastal and marine ecosystems”</i> <i>Currently there is a crisis in Baynes Sound caused by the increased industrialization by the aquaculture industry. With only 10% of our shoreline not tenured, the removal of habitat protection from the Fisheries Act and the relentless pressure and support from both the feds and provincial governments to expand the aquaculture industry, we need help! The Trust Council can help and perhaps even address the issues of the proposed coal mine and cable ferry which will also negatively impact the ecosystems of Baynes along with the serious issues we are dealing with, which include</i> • increased driving on intertidal areas with vehicles • increased industrialization and desired expansion of aquaculture industry • loss of habitat for marine animal, fish and birds due to increased pressure on the marine eco system Many thanks, Liz Johnston 2621 Northwest Rd. , Denman Island BC. VOR 1T0	#2. – Protect Coastal and Marine Ecosystems

Robert J. Harvey and Mary Elizabeth Harvey		Email	01/08/2012	The Islands Trust Council, which is a federation of local government bodies (slightly different from our local Islands Trust Committee) has asked for our priorities as to what causes the TC should champion this term. We see this as the perfect opportunity to speak to the crisis in Baynes Sound caused by the increased industrialization by the aquaculture industry. With only 10% of our shoreline not tenured, the removal of habitat protection from the Fisheries Act and the relentless pressure and support from both the feds and provincial governments to expand the aquaculture industry, we need help. We, Robert J. Harvey and Mary Elizabeth Harvey of 8607 Komas Road, Denman Island ask the Trust Council to help by addressing the issues of the proposed coal mine, which will, and cable ferry which may, negatively impact the ecosystems of Baynes Sound.	#2.- Coastal and marine ecosystems, specifically development in Baynes Sound
Louise Amuir	Gabriola	E-mail	28/07/12	Hi Marion, I think we need sustainable community on Gulf Islands. I am on Gabriola, but I think the problem is the same on most. There are a lot of very well off people and the rest of us clip their lawns and clean their houses, repair their roofs and build their fences. And it is getting difficult for regular, year round residents to afford rent. Young families cannot afford to buy their own homes and the rental market is also pretty expensive. Artists and craftspeople don't generally make a lot of money, either, unless they have big stock portfolios from their previous lives. Food is good, too. As is environmental protection. just my two cents worth. Louise Amuir	#5. - Protect and restore community and socio-economic diversity #6. – Local food production #1. – environment
Renee de Jong	Gabriola	E-mail	30/07/12	Dear Gisela and Sheila: Thank you for all you do! I know it's sometimes hard work and perhaps you don't feel as appreciated as you should be. Please know that you are appreciated! I would ask that inspection of currently covenanted land and enforcement is a priority that IT	#1. - Protect the natural environment of islands

				should consider. For example, from the discussions related to the Gabriola Radio Society's application for a radio tower on Mr. Lorette's property at the top of Chernoff Drive, it appears there may be serious degradation of McGuffies Swamp. Could some inspection be done to ensure the covenants protecting the ecosystem of the swamp are being complied with? This is just one example, but I wonder what kind of inspection and enforcement activity IT is doing on Gabriola. Many thanks. Renée	
Teresa Beers	Gabriola			<i>Please see attached letter re: Communication Tower</i>	Gabriola Communications Tower/Industry Canada
Judith Graham	Gabriola	E-mail	31/07/12	<i>Please see attached letter re: Communication Tower</i>	Gabriola Communications Tower/Industry Canada
Galiano Community Development Office, Michael Hoebel Justin Stephenson	Galiano	E-mail/Letter	24/07/12	<i>Summary of attached letter:</i> We would like to comment about Potential Objective 3.3: Enhance community economic sustainability and security...; We strongly agree that land use policies should help enable community economic development and we at the GCDO urge the Trust to adopt this strategy. The second Potential Strategy ("Create linkages between islands and Regional Districts to share effective and appropriate economic development models") is essential. The third Potential Strategy ("Advocate for sustainable, affordable and appropriate ferry service") is fine, as far as it goes. However ... The GCDO believes we need to revive the connections between and among the various island communities, and to this end, would advocate for establishment of a scheduled, dependable inter-islands passenger and bicycle	#7 – economic development

				service.	
Brian F Russell MD	Galiano	E-mail	15/07/12	<i>A letter from Dr. Russell is attached and includes a proposal for a care facility or Galiano. This excerpt pertains to the Strategic Plan:</i> Healthy communities consist of a multi generational population. There is a comfort level that Island Trust representatives have in their own living space. Your strategic plan lists a social and economic health as a priority. I feel we can amend bylaws and also have issues such as affordable housing so that professionals, tradespeople, workers can locate on Galiano. This does not need to impact adversely on the Islands Trust mandate. Our(Galiano's) recent population census shows a decline with the average age of 59. Yes the baby boom, has happened and birth rate is not what it used to be. School populations on the Islands are reducing which has some threat to the educators job security. Young families often leave because there is not affordable housing. Galiano Island could do with approximately 50 more families.	#5 - Socio-economic diversity; #7 - Economic stability
Paul LeBlond for Positively Galiano	Galiano	Letter	17/07/12	<i>A complete letter is attached. Key points are as follows:</i> "Establishing strategic priorities is an essential management tool for any organization and the Island Trust has led the way in establishing and communicating its vision.... I would recommend that the strategic ordering of objectives, and hence the general atmosphere guiding land-use decisions made by Local Trust Committees be governed by an effort to maintain a balance between the three bottom lines. Much of the festering resentment with some Trust decisions that surfaces at election time seems to be based on a perceived lack of such a balance. To quote again: "A community's health depends on the interconnection of economic, social, cultural and environmental factors. "***	Balance all 10 goals for the purpose of decision making..

Michael Sharp	Galiano	E-mail	31/07/12	Dear Trust Council, I am writing in response to your request for community input into Islands Trust priorities for the next few years. While you are considering the ten objectives you propose, please considered the following data about Galiano I have gathered from various sources including the 2011 Canadian Census. On the land side, since the early 1990s Galiano has: • eliminated about 100 densities/potential houses (about a 7.5% reduction) • increased either park or conserved lands from about 600 acres to over 2400 acres (about a 400% increase) • significantly improved environmental protection incl.many DPAs • Galiano also has 362 acres of crown land On the community side of Galiano: • our population dropped 10% since 2006 • our average age is 59 years old • 52% of our houses are occupied part time • our full time households average 1.9 people • our school has shrunk from a 1990s high of about 120 to around 30 (elementary students) • many businesses on the northern end of Galiano have been closed and/or rezoned residential • most remaining Galiano businesses struggle to make a go of it • the average age of our south end volunteer fire fighters is 50 • we can't seem to get a full time doctor or enough ambulance attendants to cover all shifts We've done a great job of looking after the land but now our community could use some help. Yours sincerely, Michael Sharp	#5. -- socio-economic diversity #7 – economic sustainability
Catherine Stephenson,	Galiano	E-mail	31/07/12	Dear Ms Malcolmson and Trust Council, We are writing in response to your request for community input into the priorities on which we	#10 -- community engagement and participation

Judy Stephenson		would like to see our representatives concentrate their endeavors during the next few years. The ten objectives you propose for consideration are all excellent goals. However we feel that for many years the emphasis of the Islands Trust work has been on preserving the physical environment and that little attention has been paid to the communities which inhabit it. We would like to see the zeal which has gone into protecting our beautiful islands be equally directed into creating an environment where human beings can flourish. There are global economic forces affecting our lives over which we have little control and we recognize that the mandate of the Trust is limited. However we would like to see the Trust, through judicious use of land-use Bylaws, create an environment which encourages sustainable economic development and planned population growth. On Galiano many of our businesses are barely surviving, our population is shrinking, and we have lost our family doctor. In these challenging times we need to focus our energies and talents productively, not be distracted by debilitating internecine disputes. The forest lot issue actually directly affects a relatively small number of individuals (we are not forest-lot owners ourselves), but the repercussions continue to polarize the community to its detriment. By achieving a resolution of this longstanding cause of division, the Trust has the potential to dramatically influence life on our Island to the good. And this will inevitably result in the 10th item on your list, enhanced community engagement and participation. Yours sincerely, Catherine Stephenson, MB BS, FRCP Professor Emeritus, Faculty of Medicine, University of British Columbia Justin Stephenson, MBA, CMC 219 Sticks Allison Road East Galiano Island, B.C. V0N 1P0 Tel. 250 539-2455	
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Annette Shaw	Galiano	E-mail	30/07/12	Dear Ms. Malcolmson, Having read the Islands Trust list of 10 objectives for discussion, I see that each one of them is very important to our life on the islands. What I have a concern about is ranking them so that only say 2 or 3 out of the 10 are kept and the rest are dismissed. For example, the top objective : "Protect the natural environment of islands" is of course vital to the islands, and is the reason for establishing the Trust in the first place. But then, down in 7th place, is: "Enhance community economic sustainability and security", which I feel is of equal importance, because: 1. <i>Without jobs and housing</i>, we are losing young families, and without young families, our school suffers and languishes; our aging population doesn't have the physical help that energetic young people provide; our community becomes predominantly made up of retired people and it loses its diversity and vitality. 2. <i>Without enough people living here</i>, our local businesses are suffering and some are forced to close; our volunteers that keep everything running are suffering from burnout--fewer and fewer people are doing more and more work; our many important island projects, (our museum-to-be is one example), are struggling to raise funds just to get off the ground because of donor burnout. Fewer people are carrying an increasingly heavy financial load. This also ties in with number 5 on the list: "Protect and restore community and socio-economic diversity." So I am saying, we need environmental AND economic protection and stability to keep our communities healthy and sustainable for the future. I have always supported the Islands Trust. We need to take care of the extraordinary natural wild beauty that we have here. And at the same time, we must support people and their livelihoods. I ask that the Trust encourage sensible economic and gentle sustainable population growth by enacting <i>reasonable</i> rules for us to live by. If the rules are too heavy-handed and restrictive, people naturally rebel and resort to sometimes illegal means. Yours sincerely, Annette Shaw S42, C7, RR#2, Galiano Island, BC V0N 1P0	#5. - community and socio-economic diversity #7 – economic sustainability #1. – Protect Natural Environment
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Kevin Ramsay	Galliano	Email	01/08/2012	Linda, I couldn't find a portal to provide community comment on the draft plan so I am sending to you, hopefully to pass on to the trustees. I have reviewed the draft plan and am profoundly disturbed by the lack of attention to creating a viable future of the islands. I have worked for over 30 years in local government and this is the very first time I have seen a strategic plan that does not include some element of sustainability, in the true sense of the word. Sustainability is all about balancing interests to sustain communities over time. It is not 90% about protecting the environment; this is simply one leg of the stool. If economic and social interests are not balanced with environmental interests, the stool falls over. The Islands plan is grossly imbalanced and will inevitably create a wonderful park where squatters live on welfare. It will not create an economically viable, socially balanced, and environmentally sensitive group of communities where people truly want to live, work, and play. If the current strategies for Islands Trust go ahead, you will not attract any employment, investment, or tourism dollars. In fact, you will not really attract anything. I do not want to live on an island where there are no stores, no services, imbalanced taxation, and unhappy residents. I strongly suggest that the Trustees look carefully at other local government strategic plans to see how they are all balanced when it comes to sustainability. Sincerely, Kevin Ramsay 905 Sticks Allison City Manager City of Port Moody 604 469-4519	#5 - Protect and restore community and socio-economic diversity #7- Enhance community economic sustainability and security #9- Improve organizational cost and operational effectiveness
Dan Bruiger	Hornby	e-mail	16/07/12	<i>A complete letter is attached. Strategic priorities are identifies as follows:</i> It seems that the Islands Trust area is currently under threat by a number of industrial proposals that would affect the BC coastal environment. Effectively, this means it is under	#3 - Coastal & Marine ecosystems,

				threat by the current attitude of the Provincial and Federal governments. I believe it should be the top priority of Islands Trust to oppose and mitigate these threats.. Next in priority, I believe, should be encouraging local food production. The islands were once a major foodraising area and could be again. Islands lend themselves geographically to a concept of self-sufficiency, and so can serve as a model for general food security. Our environmental riches permit an overflow of agricultural products as well. Related issues are a general need for housing of a labor force, farm workers in particular, and socio-economic diversity. In the background, also, would be the need for a more cost-effective shipping system than provided by BC Ferries. As I understand it, this once existed and could again.	specifically tanker traffic advocacy. #6 - local food production. #7 - socio-economic diversity, esp. housing as part of this objective. Also: BC Ferries Advocacy
George W. Slade	Keats	E-mail	24/07/12	Jan, That place speak thing is too clumsy, so I will just email you. My main concern as a taxpayer is costs. It troubles me that operational cost and efficiencies are listed 9th of the 10 priorities. Particularly since many of the stated priorities are not really islands trusts mandate. The basic mandate of islands trust is to protect the unique island environment through planning. It seems quite ridicules that item 3 on the list is reducing the impact of climate change, a world wide issue, not one that can really be impacted much through planning. Sure we are all concerned with climate change, but it is not an issue for islands trust other than maybe not zoning to allow for a thermal plant on an island. Or maybe specific to Keats, how about reducing the need for internal combustion vehicles on the island. But seriously, climate change number three when operational cost and efficiencies is number nine. Running a cost effective, focused and efficient organization should be priority number one, everything else should flow from that. I guess based on the list of priorities, the islands trust is unfocused, and confused on what it should do. Maybe that is why it's budget has been so out of control. Personally I think islands trust needs to get back to basics, focus on its narrow mandate, do it well and butt out of everything else. Reduce costs back to pre 1995 levels. That would be a real goal to strive for,	#9.- Improve organizational cost #10.- Enhance community engagement

				not these silly priorities which islands trust has no mandate, authority or ability to have any meaningful impact. It is just a colossal waste of my tax dollars. Just my \$0.04 worth, it should be \$0.02 but because islands trust is so inefficient the cost has increased. Lol. Sent from mobile device please excuse any brevity. Thanks George W Slade	
Andrew Smith	Mayne	E-mail	24/07/12	Ideally, the Islands Trust would see its role as actively fostering economic development (consistent with the other goals) - my impression is that the Trust sees itself in the role of permitting development after all other factors have been addressed. It's really a question of mindset or emphasis. - Let's actively foster economic development, let's seek ways that it can work for the residents Andrew Smith Mayne Island	7. – Economic Dev't, consistent with the other goals
Mary Cooper, for Mayne Island Integrated Water Systems	Mayne	E-mail	30/07/12	<i>Letter attached.</i> Enclosed please find the submission from Mayne Island Integrated Water Systems regarding protection of the Islands' potable water resources. Regards, Mary Cooper, President	#4. – Water resources
Rowan Keegan-Henry	Mayne Island	E-mail	27/07	Hello Trust, My priorities would be: • Protect the natural environment of islands • Protect coastal and marine ecosystems • Increase local food production • Enhance community engagement and participation Thank you Rowan Keegan-Henry	#1.- Natural environment #2.- Coastal and marine ecosystems #6.- local food production #10. – Community Engagement & Participation

				Mayne Island	
Andrew Smith	Mayne Island	E-mail	24/07	Ideally, the Islands Trust would see its role as actively fostering economic development (consistent with the other goals) - my impression is that the Trust sees itself in the role of permitting development after all other factors have been addressed. It's really a question of mindset or emphasis. - Let's actively foster economic development, let's seek ways that it can work for the residents Andrew Smith, Mayne Island	#7. – Economic development
Sara J. Steil	North Pender	E-mail	16/07/12	<i>A complete letter is attached. Strategic priorities are identifies as follows:</i> The most urgent: - #1 Protect coastal & marine ecosystems; Due to the increase in the more affluent arriving on our shores with thoughts of only 'large dwellings', it is critical to also place near the top of the list: - #2 Protect the natural environment of the islands (from community to ecology); And with these larger dwellings & land use (which often uses chemicals on gardens) we will seriously continue with the challenges of water supplies while keeping in mind the Policy Statement 4.4.1 It is Trust Council's policy that islands in the Trust Area should be self-sufficient in regards to their supply of freshwater. Which brings us to - #3 Protect the quality and quantity of water resources.	#1 Protect coastal & marine ecosystems #2 Protect the natural environment #3 Protect the quality and quantity of water resources
Hersh Chernovsky	Not given	E-mail	Friday, 13th	hi was just about to prepare a petition when i saw your blurb in the Hornby-Denman Island grapevine. are you interested in the following: resolved that the Gulf Islands be declared a Conservative Party Hate Mail Free Zone, and that all hate mail sent out via their party through parliament with references to hate for immigrants, prisoners, etc. (fill in the blanks, because i throw them out without reading them) and any matter that involves kindness and social integrity be banned from being mailed to the Islands. granted that this will pretty well result in no mail from the Conservative Party. but we have to find ways to re-occupy our lives up until such time as the dictatorship is thrown from office. yours truly	unrelated.

				hersh chernovsky	
Ramona C. de Graaf, for Coastal Conservation Institute of BC	Not know	E-mail	25/07	Hello, a priority for me and at least 7 of the islands my group works with is protecting forage fish spawning beaches. Please help us stop the lobby by the BC Shellfish Owners to continue and expand their practice of driving on beaches. In Puget Sound, Washington Department of Fish and Wildlife protects forage fish spawning beaches as critical habitats not only for these fish but for wild salmon! WDFW does not allow driving on beaches for any reason! Shellfish operators use barges to work their foreshore tenures and have been doing so for decades. it works and it protects critical fish habitats! Thank you! Ramona C. de Graaf, BSc., MSc. Marine Biologist and Forage Fish Specialist Executive Director: Coastal Conservation Institute of BC Coordinator: BC Shore Spawners Alliance	#2. – Coastal and Marine, esp. shellfish habitat
Kurt Fidler	Not	E-mail	27/07/12	I support and agree with the ten priorities outlined on your web site. I would put at the top of the list environmental issues followed closely by food sustainability and local economic diversity.	#1. - Environment #6. - Food #7.- Sustainability & Economic Div.
Thomas Mouat	Not known	E-mail	27/07/12	Hello, I think that you have identified some important issues, but you have taken too narrow a perspective. You REALLY need to have a strategy for putting in place your agenda without increasing your budgetary needs. In fact, you need to insist on figuring out how to reduce expenditures while fulfilling your mandate. Why is this so? The entire Western world has vastly overspent and overcommitted funds. We are HUGELY in debt. Our debt levels, in addition to our addiction to greed and selfishness, and our associated belief that we are entitled to increase our level of resource consumption through spending, are	Good priorities, and: #9.: Cost Avoid budget increases, try to reduce spending in light of world wide debt problems. Consider cost of

				going to crash the Global Economy. Sadly, our stewards at all levels of government seem oblivious to the need to curtail spending by making frugality a top priority. You seem to be focused too locally. Western debt is probably in excess of \$60 Trillion and that is unsupportable. Within 10 to 15 years, at the outside, we are going to experience a crunch that will make the Great Depression look like a flat spot. Please, do not continue to increase spending. When I look at what you want to do, I do not see revenue neutral or, better yet, parsimonious strategic thinking. I see stewards who seem not to factor into their strategic plan the costs associated with increased governance and its concomitant increased spending on bureaucracy. I hope that you are able to hear me, Sincerely, Thomas Mouat	governance as part Strategic Plan.
Warren Allen, CRA	Not known	E-mail	27/07	Please continue to dialogue with provincial and federal colleagues to establish a derelict vessels removal act similar to that of the state of Washington. It's an increasing problem that affects our waters and environment . If Washington can create regulations why can't we? They have removed almost 400 vessels since its inception over 10 years ago. Warren Allan	#2. – Coastal & Marine, specifically Derelict Vessels
Deborah and Bill Gibson	Not known	E-mail	25/07	Hi Thanks for inviting our input. We think the most important issues are: 1. Improve organizational cost and operational effectiveness of the Trust 2. Support community economic sustainability and security 3. Protect coastal and marine ecosystems Deborah and Bill Gibson	#9. - Improve organizational cost ... #7. economic sustainability and security #2. Protect coastal and marine ecosystems
Martin P. Wright	Not known	E-mail	05/07/12	I believe that ten priorities are far too many. I suggest that number be reduced to the top three – five priorities from which an action plan and regular report on results will stem. My suggestion for the priorities are: 1. Economic development (many islands are suffering and it's getting very hard to attract	#7.- Economic development #1.- Environmental

				and retain working people and families with children); 2. Environmental stewardship; and • 3. Protect the quality and quantity of water resources. Other priorities may fit into one of these e.g. protect coastal and marine eco-systems in environmental stewardship. Thank you.	stewardship; and #4.- Protect the quality and quantity of water resources.
Margie Gang	Not known	E-mail	06/07	The too-vigorous pursuit of trivial ecological objectives, combined with the limited enforcement capabilities of the Trust, has led to economic strangling of island communities. Simultaneously, major environmental insults, like mining and clear-cut logging have continued. For your next five year plan, I suggest prioritizing development of clear, sustainable strategies for economic health and growth on the islands, especially with respect to enhanced visitor services. The Trust mandate includes the concept of "for all British Columbians." This is inconsistent with the gated community mentality current restrictive bylaws are promoting. Further, environmental objectives should concern major threats. Consider addressing clear-cutting of unstable cliff faces, inappropriate or over-use of potable water sources, mining in the Trust area, shellfish harvesting trucks driving on productive foreshores, and fire hazards resulting from overzealous broom pullers leaving piles of dry dead brush in the forest. Too much energy is currently directed towards individual butterflies and single pick-up loads of one or two of our many invasive species. And since the existence of appliances in the Trust area isn't a significant environmental threat, consider re-writing bylaws to directly address population density rather than cooking facilities.	#7. – economic sustainability, esp. tourism; #1. - protect environment, but set priorities.
Bob and Fran Rose	Pender	E-mail	05/07/12	The objectives on your website http://www.islandstrust.bc.ca/strategicplan.cfm are all worthy ones. We would hope that <i>Protecting and restoring community and socio-economic diversity</i> and <i>Enhancing community sustainability and security</i> would include lobbying the provincial government and BC Ferries to turn back the unsustainable increases in fares for vehicle traffic to the islands in the Trust area. Bob and Fran Rose	#5. – diversity #7. – economic sustainability Lobby BC Ferries to that end.

				4329 Clam Bay Road Pender Island	
Barry Morisson for the Pender Islands Protection Society	Pender Islands	Letter	22/07/12	Letter attached. Expresses concern about Northern Gateway Pipeline and Kinder Morgan pipeline.	#2. – Protect Coastal and Marine Ecosystems
Andrea Snowden	Salt Spring	E-mail	27/07/12	- Water on St Mary's lake: 1. Why is the manure pile at Blennerhasset Equestrian Centre not on a concrete foundation and not covered? Agriculture Canada requires this to be done to protect the ground water. 2. Is there a current inspection of all septic fields around St Mary's Lake? Concerned about BC Ferries operations encroaching into the Vesuvius Village. I want the Island's Trust to be more pro-active rather than re-active as in Fulford Harbour when it comes to the BC Ferries. Garbage and Recycle containers in our downtown core. Why are we willing to sit back and watch a struggling man try to maintain our downtown by placing diaper pails on our street corners? Look at Calgary for inspiration here. Are we a "Green " Island or not? We need to step it up a lot more to encourage tourism. Look at Orcas Island especially the town of East Sound for inspiration. What a beautiful example in the preservation of historic buildings, encouragement of small businesses, making lovely green areas by planting beautiful perennials all along the streets of their downtown area. Lets utilize all our wonderfully talented gardeners and landscape designers to come up with a beautification plan for Ganges. In fact are not all commercial properties in Ganges required to provide landscaping? Develop our Harbour to encourage jobs tourism recreation look at Roche Harbour for inspiration. Yes Roche Harbour is privately owned but lets at least have some planning for the future development of our Island to inspire. When I talk to my friends we are all quite discouraged about Ganges village. I am quite concerned about the lack of funding for our Cemeteries on the Island.	#4 - Water Resources #7 - Economic Sustainability (Tourism)

				Thank you for your time Andrea Sowden	
Wayne Hewitt	Salt Spring	E-mail	30/07/12	Potential Objective 2.1 PROTECT quality and quantity of water resources should receive a higher priority and move to #1 spot. Policy Statement Goal 1: Stewardship of Island Resources... should be also be moved to #1 You only have to look at the level of Microcystin Toxins from cyanobacterial blooms in St Mary Lake for the last 22 months to see the urgency in protecting water. When I mentioned to staff at OnSite Systems of Duncan BC about the idea of installation of a central sewage disposal system for 300 homes around St Mary Lake their first comment was "what is the riparian zone like around the entire lake?" This surprised me as their company designs and install small central sewage disposal systems for 300 homes or less. I would like to see the RAR bylaw passed on SSI ASAP with plans in place for enforcement. I encourage the Islands Trust Council and all the trustees to lobby the BC Government to make violations in Development Permit Areas a ticketable offence. Policy Statement Goal 2 should be bylaw enforcement. Bylaw enforcement is currently extremely poor due to lack of funds set aside to provide the staff and resources necessary to do this work. The Islands Trust should reconsider passing new bylaws if their is no respective budget for enforcement. New bylaws require a great amount of Islands Trust Planning Staff time and resources. The strategic plan should include yearly monitoring of all the Island Trust Covenants they hold on land . The rest of the strategic plan looks fine to me so no comments necessary. Cheers Wayne	#4. – Water Resources Also: Pass RAR & More Bylaw Enforcement
Allen Cunningham	Salt Spring	E-mail	31/07/12	Suggestion for inclusion. It appears to me that the southern Islands are in danger of losing important services. Ferry rates to Victoria are high and climbing. On the other side, Salt Spring has been struggling with an economy that is not large enough to support the stores it has without an active tourist industry. This industry is in a cyclic downturn.	Ferry connection between islands as economic and political driver.

Thirdly, we are supposed to be a federation. Yet few of us can visit easily other Islands. Such intermingling would help the economy and the common perception of the Trust. Now the southern Islands appear distant so that probably more people visit Mexico or Hawaii than they do the southern Islands. The Federation is the big loser in this.

Fourthly, I know of no federation anywhere that does not have a major town or center or capital that is accessible.

It seems all these problems could be eased. Health and hospital access could be made more accessible. Hospitals require increasing populations to support such institutions because their increasing cost of equipment and trained personnel to support. Adding more services through improved transportation to the southern Islands would help to support Lady Minto and closer services.

It seems that all the above problems could be solved by formally recognizing that the Islands need a center core. This should be Ganges on the largest Island. Such recognition should help to bring increased ferry service integration which will mean more Salt Springer's can visit helping even out to an all year tourist season on the southern Islands.

The final thrust should be to supporting more integration of ferry services. Cost? We pay the same taxes as any city property. Yet we obtain few services EXCEPT the ferry subsidy, Right now we are probably underwriting the entire ferry subsidy for the Province with our taxes. The Provincially collected money certainly is not returned to us in services. So we have a right to demand improvements in ferry services through our taxes.

I suggest:

Forcing Govt. through freedom of information to determine how much it is collecting from Gulf Islands and how much each year over last five that it has spent on services. The balance left over should motivate a lobby to demand that remaining money be used on an integrated ferry service for the Islands not used elsewhere by BC Ferries. By integration, I mean more interisland

				service providing on time, decent schedules, modest costs and frequent trips between southern Islands and Salt Spring. This would require recognition of Ganges as a center for our federation. A schedule that would motivate Salt Spring Islanders to visit southern Islands during the winter months would be a great asset. Many more would be attracted to seeing all the Islands if we had an integrated service. This is an important economic incentive to sustain all of our Islands over the long run. Trust budgets cannot flourish without the relationship of a vibrant economy over which the Trust serves. Such integration and recognition would help to ensure this solid sustainable base. Previous to an election is a good time to gain promises from elected officials!	
John L. (Jack) Frazer	Salt Spring	E-mail	Friday, 13 th	A proposal to reduce/eliminate one of the road Problems on Salt Spring Island. A constant problem affecting motorists, cyclist and pedestrians on Salt Spring is the narrow roadways which provide little or no place for cyclists or pedestrians to travel clear of motor traffic. <i>Complete letter is attached.</i>	- Bicycling.
Ben Goodman	Salt Spring	e-mail	16/07/12	Thanks for the opportunity to address this most important subject. Quality of Life - define it, prioritize it, set strategies to maintain it. This must be paramount in everything the trust addresses. It is a long overdue issue to consider. The Gulf Islands are at risk of losing the most precious resource that caused most people to locate to the islands in the first place - There must be a cap on population and development. Overpopulation not only impacts quality of life, it threatens a precious resource - water. We are also finding it increasingly difficult to deal with the waste generated by increasing population, our islands are becoming increasingly "paved over", dealing with increasing traffic, medical services, fire protection services and other factors - all are becoming strained. No doubt there will be thunderous cries of "freedom denied" from developers and the	Various priorities, but should be guided by a "Quality of Life Statement"

				construction trades, realtors etc. However these cries are drowned out by the silent thunder of residents who increasingly are challenged to find "quiet enjoyment" from living in the islands. There are creative solutions to meet this need - it just takes a will to see it through. I expect the Islands Trust could expect massive support for initiatives to meet this need before it is too late. Without such an umbrella mandate - a Quality of Life statement, any other activity undertaken by the Islands Trust becomes directionless and without any merit. Ben Goodman, Saltspring Island	
Salt Spring Island Water Council Peter Lamb	Salt Spring	E-mail/letter	27/07/12	<i>Letter attached:</i> To Trust Council, The Salt Spring Island Water Council hereby provides the attached submission on the Discussion Draft for the 2011-2014 Strategic Plan. Peter Lamb, Coordinator	#4. – Water protection
Nancy James	Salt Spring	E-mail	28/07/12	Of your ten proposed topics for focus, I believe that water clearly stands out as the most important issue, particularly given the fact that the two major sources of water on Salt Spring have had serious problems of late. Thank you for making this opportunity to be heard. Nancy James	#4. – Water protection
Jan Slakov	Salt Spring	E-mail	31/07/12	<i>Letter attached. In summary:</i> I think the Draft Strategic Plan document can be useful, most likely to trustees and staff, as a kind of "to do" list. But inviting the public to spend time evaluating it is not a very useful way to engage the public. I support working towards achieving all the stated objectives. Ideally, the Trust will work with citizens to do so in ways that are seen to be fair and effective.	#10. – Community Engagement
Myna Lee Johnstone	Salt Spring	E-mail	31/07/12	This year is crucial for the Islands Trust to move into a plan for the well being of island residents and the overall health of our island ecosystems In my view we have based bylaws building	Lower Carbon Footprint: reduce

			codes and even the OCP on decades old thinking which does not take into account the general state of the planet and how we occupy it/live on it The old model of small parcels/plots and private residences must move into an enlightened approach as a response to living lightly on this island and in relation to the world's current problems. We will have to change our rules for land use. We need to invite other communities to share with us their solutions. To lower our carbon footprint as a populace should be the most important goal : innovative strategies and models exist in various places. Architects admit that building cluster housing is a better alternative to protect environments. Alternative energy systems are being developed and many municipalities are greening up their entire infrastructures. We must develop better ways of building and using land while having a view of what we will look like 10 to 20 years hence, especially so if we carry on in our regular ways. We have had many meetings and workshops that focus on sustainable islands and participatory idealizations of what Ganges could become as well as the other major centres, Vesuvius and Fulford. The underlying and yet most central issue and key to all this on SSIsland has to do with transportation. How we move ourselves and goods and services about. Our built environments have catered to the use of the automobile for far too long. I have advocated for years now that there is too much traffic and that there are times when the road thru Ganges is jammed both ways and I wonder how an ambulance or fire truck would get thru. There are solutions to help alleviate traffic such as : establishing park and ride places Use the bus and smaller van shuttles about town lower the speed limit This requires Islands Trust, and the MOT to work together Island Pathways is addressing some of the problems faced by pedestrians and cyclists by making paths Decreasing the required no. of parking spaces for businesses would help us move to more innovative modes of transportation and greatly improve aesthetics Currently, Ganges is a mass of parked vehicles or vehicles driven about to find the closest parking spot to their destination. Having a major through way in the centre of town is not a pleasing experience. Increasing noise and toxic fumes are directly responsible for health problems, this is scientifically documented.	traffic
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				When new homes are built roads are also built into the property, some of them extensive and ofcourse, expensive. These roads affect water runoff and disrupt fragile ecosystems. As residents of this island, we must meet together to study where we are at and what is our future. This will require scientific studies and infographics. I hope that by meeting and educating ourselves we may move from individual free will to a community mindfulness about how we inhabit and interact on this island. Sincerely, Myna Lee Johnstone 275 Lower Ganges rd SSI/BC v8k1t4 537 5230	
Janice McLean	Salt Spring	E-mail	31/07/12	Dear Trust Council, Recently you have requested input from Islanders as to what we would like your priorities to be. As a Salt Spring resident for almost 20 years, here are my concerns. Protect the environment - including wildlife and the marine environment. Protect water quality and quantity. Encourage only sustainable economic activities, avoiding any that require growth. Enforce bylaws, otherwise some people will continue to do anything they want without regard for the consequences to both the environment and the quality of life of residents. Thank you for consulting residents, Janice McLean	#1.- Protect environment #4. – Water resources #7.-Economic sustainability Enforce Bylaws
Salt Spring Islands Parks and Recreation Commission	Salt Spring	E-	30/08/12	<i>Please see letter attached.</i> Request Council to allow ALR application for non-agricultural status for playing field on Salt Spring.	
Elizabeth White for Salt Spring Island	Salt	E-	30/07/12	<i>Letter attached. Excerpt:</i> The Salt Spring Island Climate Action Council was established by the former Salt Spring Island	#3. - Reduce the impacts of climate

Climate Action Council				Trustees and the CRD Director in large part in response to the Islands Trust's targets for reduction of greenhouse gas emissions on Salt Spring Island and to the Trust Council Strategic Plan 2008—2011, which contained a level of detail on strategies and activities for Salt Spring Island Climate Action Council Society reduction of GHG emissions not yet included in the current draft . We look forward to a similar level of detail on both GHG reduction and climate change adaptation in a future draft and will be pleased to provide more detailed commentary at that time.	change #6. – Increase local food production
<i>Brenda Guiled</i>	Salt Spring	Letter/mail	02/08/2012	Dear Island Trust - Great that you're undertaking this strategic plan. I've CC'd Donald McLennan, Chair of Salt Spring Island's Transportation Commission, since this is of particular interest to this relatively new and very successful CRD commission, which works with the Trust on some key transportation issues. In the list of 10 proposed priorities, you've missed a big one: Publics roads are MoT's responsibility, but Islands Trust has a special agreement with the Ministry of Transportation & Infrastructure to ensure that they're maintained and upgraded in ways that keep the rural character of the islands - i.e. in MoT-speak, they allow variances that suit ambient standards. http://www.islandstrust.bc.ca/tc/pdf/orgagrdec081992pro.pdf This agreement also emphasizes the need to address cyclists' needs at every opportunity. At the very least, Islands Trust needs to mention this document and the tools it provides for keeping our islands' green character and, through increased cycling, reduced carbon footprints. Further, Trust should get serious about how roads and traffic impact and affect our lives here. A start to this would be, via the strategic plan, to promise to fulfill the agreement signed, to meet regularly with MoT to press things like appropriate road widths, pedestrian and cycling accommodations, and having posted speeds match design speeds. (Eg. of this latter: the Fulford-Ganges road design speed is 60 km/h, but it's default speed is 80, which is both unsafe and fuel inefficient, with so many 40 and 60 curves. Eg. of MoT squeezing out pedestrians and cyclists is its current insistence that there be NO lane for them, not even 1 m., on Fulford hill, while giving the 40 or so big rigs that turn up on island each year two 3.65 m driving lanes.) Trust could be a lot more help re: such issues if it got serious about honouring its 1992 Letter of	#5 - Protect and restore community and socio-economic diversity #7- Enhance community economic sustainability and security #9- Improve organizational cost and operational effectiveness

				Agreement with Highways. The foot-dragging and refusals to date are inexcusable Here's your opportunity to give it light of day and use it as intended to get the islands' fairer share of MoT attentions and \$\$\$. We've been lagging behind in upgrade money for decades, and our crumbling road infrastructure proves it. Roads have huge impacts on many of the points listed above for consideration in the strategic plan. Let's get pro-active on this front! Sincerely, Brenda Guiled Salt Spring Island, BC 250-653-4722	
Dorothy Cutting and the board of West Coast Climate Equity	Salt Spring	Email	02/08/2012	<i>(This letter was submitted twice.)</i> Dear Trustees and staff, West Coast Climate Equity is a small locally-based climate action group with links to people across the country and even internationally. Initially, members of this group set up a table at the Saturday market in Ganges to provide educational materials and the opportunity for people to join a letter-writing campaign on the urgency of preventing runaway climate change. Founder Dorothy Cutting learned how to maintain a website and the www.westcoastclimateequity.org site earned much praise for its reliable and up-to-date information. One member, Michelle Mech, researched and wrote two excellent briefing papers for political leaders: the first was 'Briefing Paper on the Ecological and Economic Urgencies of Global Warming at www.westcoastclimateequity.org, the second was: A Comprehensive Guide to the Alberta Oil Sands: Understanding the Environmental and Human Impacts, Export Implications, and Political, Economic, and Industry Influences available at: www.greenparty.ca/media-release/2011-06-08/new-report-shows-total-oil-sands-emissions-close-double-widely-used-figures. As UN Secretary General Ban Ki-Moon and other leaders have noted, climate change the greatest challenge humanity has ever faced. Although we here in the Gulf Islands have been fortunate so far in not having to suffer the extreme weather conditions that are afflicting the Northern Hemisphere, the rapidly increasing level of atmospheric carbon dioxide is causing other problems that will affect everyone, no matter where they live. In the Pacific Northwest, ocean ecosystems and our fishery industry are under grave threat; the rate of ocean acidification is higher than it's been in 300 million years:	#3- Reduce the impacts of climate change

Study Finds Ocean Acidification Rate is Highest in 300 Million Years, CO2 is Culprit

<http://www.whitehouse.gov/blog/2012/03/13/study-finds-ocean-acidification-rate-highest-300-million-years-co2-culprit>

Moreover, our ozone layer is under a new threat. Please take note of the study just published by Harvard University atmospheric chemist James Anderson:

Increased Risk of Ozone Loss above United States

<http://harvardmagazine.com/2012/07/ozone-destruction>

and, **Summer Thunderstorms Could Be Punching New Holes in Ozone Layer**

<http://yaleglobal.yale.edu/content/summer-thunderstorms-could-be-punching-new-holes-ozone-layer>

We all must now know climate change threatens the survival of many of the earth's life forms, including our own species and certainly our civilizations. Although the window of opportunity to prevent runaway climate change is closing fast, it is a moral imperative for people alive now to come together to do our best to protect the only home we have, the earth. Not to do so is truly a crime against future generations. As NASA climate scientist James Hansen has explained, "What the Earth's history tells us is that there's a limit on how much we can put in the air without guaranteeing disastrous consequences for future generations. We cannot pretend that we did not know."

Every community, from the local to the global, must do its part to cut greenhouse gas emissions and make the transition to a low carbon economy in a way that is fair. In other words, it is important that we work to make sure we meet people's basic needs as we cut our emissions drastically. This means that those who are the largest emitters will need to make the biggest cuts. It also means that although our future is daunting, the climate crisis provides us with an opportunity to improve our quality of life in many ways. We need to work together as never before to face this crisis and when people support each other towards a positive goal, this has great value in itself.

All the suggested objectives in the Draft Strategic Plan are worth pursuing. We urge you to do so in a way that reinforces local efforts to address the climate issue effectively. In particular, we urge you to work with the Climate Action Council Society and other NGOs to reduce our greenhouse gas emissions and to prepare for the new realities climate change is bringing to our region.

				Sincerely, Dorothy Cutting, others on the board of West Coast Climate Equity	
Curt Firestone	Salt Spring - Not confirmed	E-mail	27/07	My suggestion: Do everything you can to get the Salt Spring Roasting Company back on Salt Spring. I continue to be embarrassed to tell visitors that the Islands Trust drove that wonderful business and the jobs to the mainland. A very sad Island Trust decision. Time to reverse it. Curt	#7. – Economic Div.
Lindy Thompson	Salt Spring (not confirmed)	E-mail	27/07/12	I would like to see a reference to coordinated local governance in the plan. This is clearly a direction the voters of Salt Spring asked for in their election of trustees and CRD director. I would like to see a plan to reduce the administration costs of the Islands Trust by providing one coordinated service between the CRD and IT where it makes sense. I would like to see a joint property taxation budget with spending priorities agreed between the major local government service providers through a public process. Water source and distribution has to be one of the highest priorities. There is some reference to this in the plan, but it does not go far enough to address the real problems. Voluntary systems currently in place are not working. Funding sources need to be identified, independent of property or water provider taxation. There is a reference to RAR in the plan but no discussion of the state of our lakes which appears to be no-one's responsibility. The deterioration of our lakes has been happening over the last 25 years. Bylaws on RAR are not going to significantly alter lake water quality. While drinking water is provided through filtration and disinfection strategies, the lake water itself deteriorates.	#9 - organizational cost and effectiveness And coordinated local governance #4. – Water protection
Johann Stefan Stoss	Salt Spring (not confirmed)	E-mail	30/07/12	all the ten objectives are more easily achieved in higher state of consciousness , more stressfree brain functioning learn transcendental meditation (TM) and encourage > 1% of the population to learn TM and practice it regularly 20 minutes 2x daily tm.org ~ 700 studies have been done with TM (340 peer reviewed and published) showing	#9. – operational effectiveness

				benefits in all areas of life : mind brain body behaviour and environment some studies are ongoing and some in peer review for publication {{{ note: TM is proven unique and uniquely effective }}}} free introductory lecture , link from tm.org testimonial http://www.tm.org/blog/meditation/dr-oz-tm-improves-health/ a chief with a native band in Saanich is a TM meditator and official in the canadian TM organization ; several teachers and students at the native school have learned TM locally the owner of the salt spring spa was a TM teacher and Don Arney up on Belcher mountain practices TM and donates to maharishi vedic pandits in India one group of Canadians supporting TM http://stressfreeschools.ca/members.php the active TM teacher here is Ruth-Ann Taves , her personal website is vastu.ca -- http://www.fastmail.fm - mmm... Fastmail...	
Mairead	Saturna	e-mail	25/07/12	There are 3 imperative objectives - if these are achieved everything else will follow. In order of importance they are: 7 9 10 A strong and economically viable community will be able to take care of its environment as Saturna residents have to date. In other words 'don't sweat the small stuff' - take care of the people and the people will take care of Saturna. Mairead	#7. – Economic Sustainability #9. – Org. cost #10. – Community Engagement
Keith & Theresa Howard	Saturna	E-mail	25/07/12	After looking at the Strategic Plan, we believe the following should be the primary priorities: Improve organizational cost and operational effectiveness Enhance community economic sustainability and security Enhance community engagement and participation Keith & Theresa Howard Saturna Is.	#9. - Improve organizational cost #7. - economic sustainability #10. - community engagement

Kate Vigneault	Saturna	E-mail	31/0/127	Hi Paul and Pam: My priorities are #7,6,5,10 in that order. Always a woman of few words, Kate.	#7. – economic sustainability #6. – local food production #5. – socio-economic diversity #10. - community engagement
Susie Washington Smyth For SIPOA	Saturna	E-mail	31/07/12	The Islands Trust has done an excellent job preserving and protecting the environment on the Southern Gulf Islands, as has Parks Canada. However, on Saturna we now have 50% of our land protected. We now need to have more focus on how people can earn a living here on Saturna and find creative ways to enrich our community so younger working families can afford to live here. Thus, I believe it is imperative that the IT's emphasis shift to protecting and preserving our communities and the faltering economy here. To that end, the imperative objectives of the IT's strategic plan should have the following priorities:: 1 -- Protect and restore community and socio-economic diversity 2 -- Enhance community stability and security 3 -- Improve organizational cost and operational effectiveness 4 -- Enhance community engagement and participation Without a strong economy the people who live on Saturna will become a diminishing resource as they age. Take care of the people of Saturna and be assured that we the people will take care of the environment on Saturna. Susie Washington Smyth	#5. -- socio-economic diversity #7 – economic sustainability #9 - organizational cost and effectiveness #10 -- community engagement and participation
Bernie Ziegler	Saturna	E-mail	31/07/12	The Islands Trust has done an excellent job preserving and protecting the environment on the Southern Gulf Islands. However, they have done so to the exclusion of the people and communities who make their home here. It is imperative that the IT's emphasis shift to protecting and preserving our communities and the faltering economy here.	#5. -- socio-economic diversity #7 – economic sustainability

				To that end, the imperative objectives of the IT's strategic plan should have the following priorities:: 1 -- Protect and restore community and socio-economic diversity 2 -- Enhance community stability and security 3 -- Improve organizational cost and operational effectiveness 4 -- Enhance community engagement and participation Without a strong economy the people who live on Saturna will become quaint museum exhibits for the tourists to gawk at as they get off and on the ferries on the way to the National Park. Take care of the people of Saturna and the people will take care of the environment on Saturna. Bernie Ziegler	#9 - organizational cost and effectiveness #10 -- community engagement and participation
Al Razutis	Saturna	E-mail	31/07/12	Thank you Paul for the nag which got me to respond (from LA). Since I took up residence on Saturna (1995) I have watched the island wither in terms of population diversity (the young have left), commerce, and opportunities for working people. It is nice to have an island of 'volunteers', but without commerce (the exchange of goods and money) there is little prospect for working individuals and their families. The issues of island development and commerce (and the lack of) have been discussed on the SIPOA bulletin board and presumably in islander responses to the Trust. I thank John Money and his initial e-mail to all concerning the 'decline' (and decay) of the island's social and economic life during the past decades. In the previous years we heard a lot from those who were demanding that the island and Trust maintain 'heritage', 'legacy', 'natural', 'ecological' and 'rural' focus and restrictions on any kind of social and economic development (including the idea that the population should remain about the same, and aging). Those points of view and their loud interventions in planning and community meetings have dominated the past, and the result is 'today' (as John Money described it). With regards to your list of hot-button topics, I will respond in chronological order with a short	#5. -- socio-economic diversity #7 – economic sustainability

comment.

1. That's the role of the Federal Govt. since they have the resources and half the island is their exclusive Park Reserve. It should not be a present focus for the Trust and a waste of Trust time.
2. That's the role of the Federal Govt. since they have the resources and half the island is their exclusive Park Reserve. It should not be a present focus for the Trust and a waste of Trust time.
3. That's a ridiculous waste of Trust time and how it got on the main issue list is curious to me.
4. That's an issue affecting certain parts of the island and should be in the category of 'ongoing business', not an overriding priority.
5. Diversity comes with economic, cultural and educational opportunities. It comes with a larger and more age-diversified population. It is obvious we need more people as full-time residents. My suggestion is to think of a population of double our present size as preferable to the status quo. My suggestion is to amend the zoning restrictions to increase Saturna's capacity to have more residents, and to eliminate many of the odious by-law and regulatory restrictions that are stifling our growth and only adding to *bureaucracy* and over-regulation.
6. Increase local food production as a priority? You gotta be kidding that this would be a priority here on the Gulf Islands. Back to farming? Ooops, I forgot that this is '2012' and for some people the 'year the world ends'.
7. Economic sustainability comes from diversity and opportunity, and real commerce, not just institutions manned by retirees and volunteers. The retired professionals on Saturna Island, post-April workshop - have put out a call for professionals and new entrepreneurs to get together and get our economies restarted. That's a priority, and an urgent one. Each one of our organizations should have at least 'one paying job', and that is for starters. And as for 'affordable housing', I think the Trustees have heard that there is 'none' for most new people coming to the island to live.
8. First Nations as a priority? You're kidding. Besides, the National Park and the feds have covered a lot of hiking trails with signs and historical anecdotes that are probably more interesting to our Euro visitors than our local islanders (the current population).
9. Cost effectiveness is a management issue, like keeping one's own 'house in order'.
10. Community engagement and participation has risen again. And should be encouraged. And maybe this is happening because we realized that there are new communications technologies (the web?), that the islanders have become older and more retirement oriented, that to get someone to 'fix your appliance' now costs the service fee plus ferry day fee, that we need to have a diverse and living, not singular, insular and dying, community, that we have to change what is happening around us and what we offer for the newcomers.

				Thank you Paul and Pam for the hard and energetic, engaging work you have done so far! And good luck with the rest. Al Razutis	
John Simpson	Saturna	E-mail	31/07/12	<i>Full text in attachment.</i> <i>Summary:</i> I strongly suggest that we incorporate as part of the strategic plan, a long term strategy to move the administrative offices of the Islands Trust to the Islands that the administrative staff are charged with protecting. I further believe that the Islands Trust should lobby Parks Canada and the CRD to move some of their administrative positions to the Islands that they are mandated to serve. In addition, the Islands Trust should have a strategy as part of its strategic plan to attract business to the islands.	#7 – economic development, sustainability
Sue and Rob Kendall	Saturna	E-,mail	31/07/12	7, 10, 9 Thanks, Sue and Rob Kendall	#7 – economic sustainability #10 -- community engagement #9 - organizational cost and effectiveness
Larry Peck	Saturna	E-mail	27/07/12	Hello Paul & Pam, In my view, these are the four most important items from your list. The rest will follow on their own, are not relevant or should be the responsibility of other agencies. Islands Trust executive must remember that Island residents are quite capable of handling many of their own affairs and common concerns. • Enhance community economic sustainability and security • Protect and restore community and socio-economic diversity • Enhance community engagement and participation • Improve organizational cost and operational effectiveness	#7 – economic sustainability #5. -- socio-economic diversity #10 -- community engagement and participation #9 - organizational cost and effectiveness

				Larry Peck	
Murray Rankin	Saturna	E-mail	27/07/12	I agree entirely with Mr. Peck.	#7 – economic sustainability #5. -- socio-economic diversity #10 -- community engagement and participation #9 - organizational cost and effectiveness
Ron Hall	Saturna	E-mail	31/07/12	- Dear Trustees, As response to a request for input on strategic directions for the Islands Trust, I wish to submit the following as priorities: - Enhance community economic sustainability and security work within the Islands Trust mandate of land use planning - Improve organizational cost and operational effectiveness - constrain the Islands Trust purview to land use planning - recognize that the Islands Trust should be a fixed-size (if not diminishing) entity, not a growing bureaucracy - view the taxpayer-base as an finite resource, as opposed to an infinite resource to be tapped at will - Enhance community engagement and participation - Work to gather opinions that are more representative of the public, rather than pandering to activist individuals and groups - Fix the survey (IPSOS-Reid 2011) to remove the leading and misleading questions and bias. E.g., as one of the many in the current survey: <i>"The BC Government should take action to make sure the Gulf Islands are preserved and protected for all British Columbians"</i>. The implication of such a proposition is that the BC Government has taken no action to date, and flies in the face of the existence of the Islands Trust Act. Thank you. Ron Hall Saturna Island	#7 – economic sustainability #9 - organizational cost and effectiveness #10 -- community engagement and participation

John Savage	Saturna	E-maiol	31/07/12	Dear Trustees, Frankly, I normally keep my community participation at a minimum, other than the occasional community project (e.g. ESBs). However, over the last few years I have become increasingly disgruntled with the Trust's performance, or lack thereof. In my view, the Trust has become very bureaucratic and developed a standard, top down, approach. It seems that only when the community electorate rises up in collective indignation does it attract the Trust's attention and action. Simply put, I believe the Trust should be an 'enabler' not a 'constrainer' – that is to say, it should adopt methods and processes that assist community initiatives, not forestall them. The Trust should be driven from the 'ground up' and simply recognize that the community (of a particular island) has the right to make the decisions that affect it, and that may lead to different rules and norms between different islands. In accordance with my earlier comments, I believe the 2 most important areas for the Trust to assist/enable the islands are: - Protect and restore community and socio-economic diversity; and - Enhance community economic sustainability and security At the same time, there needs to be a dramatic change to "improve organizational cost and operational effectiveness" – we are just at the beginning of an awakening to this fact, in regard to all levels of government. Over the next decade there will be dramatic change, pushed by the electorate. The Trust has an opportunity to take a pro-active approach, giving it some steerage of the matter; those governments that wait will not have that opportunity, it will be forced upon them. I realize that some of these statements may seem 'far fetched' to some – but the world is in increasingly difficult times. We would be very naive to think that we will not be affected in meaningful ways (e.g. Ferry service/cost; future cost/service of medicare; funds available for parks; other infrastructure costs/services.....). These macro issues, and others like them, will 'boil down' to real micro issues at the level of each island in the Trust – that is why I believe the Trust should focus on the two economic areas described above – if there is no viable	#5. - community and socio-economic diversity #7 – economic sustainability #9 - organizational cost and effectiveness #10 -- community engagement and participation
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				community, there is no need for anything else. None of us can envisage what the future brings, but we can prepare ourselves by creating a resource (the Trust) that will assist/enable us to overcome the obstacles and succeed in the new realities of the day. Thank you for your consideration – if you have any questions or comments, please don't hesitate to contact me. Regards, JOHN SAVAGE	
David Cunningham / Melanie Watson	Saturna	E-mail	01/08/12	Hi Paul "trust" this is not too late: 4,8,9. In relation to all, it would benefit the trust to reconnect with the islands and constituency it allegedly services. Perhaps the best way to ensure this would be to require that the bloated ranks employed by the trust reside on the islands. This would provide much needed economic stimulus as well as perhaps thinning those ranks. David Cunningham / Melanie Watson #102 Church Bay Road Saturna Island	#4. – Water resources #8. – First Nations #9 - organizational cost and effectiveness
Ted & Sue Syverson	Saturna	E-mail	28/07/12	Hi Paul, Ted and I support the following: Protect & restore community & socio economic diversity Enhance community economic sustainability & security Improve organization cost & operational effectiveness Thank you. Ted & Sue Syverson 433 East Point Road 250-539-3736	#5. - community and socio-economic diversity #7 – economic sustainability #9 - organizational cost and effectiveness
Glenn Welton	Satu	E-	29/07/12	The question (as I understand it) was to pick out from the ten suggested topics for the Islands trust to prioritise.	#9 - organizational cost and effectiveness

				In discussions with folks,(who should be in the know) on Saturna, I am told that there are some FIFTY (50) paid employees in the Islands trust -- If this is true, then there is ONLY ONE topic that must be addressed FIRST AND FOREMOST and that is to reduce that number to -- " improve organizational cost and operational effectiveness ". It appears that in the Islands Trust, there is an effort over time, to generate more and more reports, to justify their existence and, more and more paid staff, instead of looking for economies and effectiveness and the well being of the residence of the Islands. In the current economic climate every corporation in the world has had to reduce expenses and improve productivity -- and the Islands Trust has yet again increased It's expenses and given the residence yet again another tax increase -- this spend, and tax, mentality is unacceptable and unsustainable . There can be no more critical topic for the Islands Trust to deal with immediately. Glenn Welton Resident of Saturna Island	
Leigh Field	Saturna	E-mail	30/07/12	Hi Pam and Paul Protecting the natural environment, particularly at this point from the threat of future increased oil tanker traffic, is extremely important. So, Paul, I was disappointed that you apparently voted against the recent IT resolution against oil tanker expansion. That vote did not represent the opinion of MANY islanders I have spoken with. If there is ever a spill in the southern Vancouver Island/Gulf Islands area, our economic viability which is dependent on eco-tourism will be severely affected, not to mention our own enjoyment of living here. Here is my short top 3 list: • Protect coastal and marine ecosystems • Enhance community economic sustainability • Increase local food production Thanks Leigh Leigh Field, 157 Old Point Rd, Saturna	#2. - Protect coastal and marine ecosystems #7. - Enhance community economic sustainability #6. - Increase local food production
John Money	Saturna	E-mail	31/07/12	Hi Pam & Paul, The Islands Trust mandate is to preserve and protect the unique amenities of the islands and their communities. The most unique amenity on each and every island is its community. The	#7. - Enhance community economic

				community of Saturna Island is in trouble with its lack of economic base which keeps young people here, and our population is shrinking. The working tools of the Islands Trust and its only authority is land use planning. The rest of the items on the list are fluff which the Islands Trust has no authority or jurisdiction over. In my estimation, much of the bulging beurocracy of the Islands Trust that we pay for is dealing with this fluff that they have no jurisdiction over. The Islands Trust needs to cut back to the basis of land use planning and move into the communities that it serves rather than Victoria. You need to look at ways to revitalize the Saturna Island community through land use planning. Regards, John Money	sustainability #9. – Organizational cost and effectiveness
Carol Money	Saturna	E-mail	31/07/12	Hi Paul & Pam, Thank you for once again soliciting the opinions of the community that you represent. It is very much appreciated. I am very concerned with our community's sustainability. I have been part of the Saturna community since 1970 -71 and have seen many ups and downs in our community's economic base. But the changes I see now defy the biggest downs that we have experienced in those years. Due to approximately half of our property and its associated property developments being removed by its purchase by Parks Canada, Saturna Island has little development possibilities left to it. The Islands Trust has hampered and hamstrung the natural free spirited entrepreneurial ship of the ordinary people of Saturna who might want to take a chance on opening a store, restaurant or other business opportunity but due to fees and the process that they have to go through, many people are daunted. Fees and a too rigorous process also are hampering land developments that would provide employment opportunities for the people who live and work here. We pay for the Islands Trust in our taxes and then again in their fees.	# 7 economic sustainability and security # 9 organizational cost and operational effectiveness # 10 community engagement and participation

				The high prices of travelling on BC Ferries have drastically reduced the number of tourists that come to Saturna Island and spend freely at the stores, cafe, bistro, pub and at accommodations on the island. These tourists are the people who end up purchasing property and ultimately end up investing in a real way in our community. I believe strongly that the economic development and sustainability on Saturna Island is the number one situation that the Islands Trust should be looking at. I also believe that the people of the community of Saturna Island love the beauty of the island and will take care of it, and these people do the real preserving and protecting; but the actual community of Saturna Island is in jeopardy. Our community is losing people and replacing them with seasonal people who don't have the same stake in the island that a full time resident would have. Having said that, I have to quickly add that over the years I have met many seasonal people who did put back into the community. I believe that the Islands Trust should have their Planner living on Saturna so that our tax dollars can be partially spent in our community and so that the Planner begins to understand what a rural community we are and doesn't keep coming up with ideas that only fit the more urbanized islands. I believe that the Islands Trust wastes the tax payer's money by infringing on areas that it has no business being in. It is a land use government body. Period. Do its job and down size the staff and cut out the waste. I also support enhancing community engagement and participation, so in closing I will say that I support # 7 first of all, and then # 9 & last # 10. Thanks for listening, Carol	
Carl Beishuizen	Saturna	E-mail	31/07/12	In my view, the priorities are: 1. Protect and restore community and socio- economic diversity and equally important: 2.Reduce organizational cost and improve operational effectiveness. 3. Enhance community engagement and participation.	# 7 economic sustainability and security # 9 organizational cost and operational

				To be effective, I would expect a "work plan" to be presented to us before major manpower and expenses are incurred. Thank you.	effectiveness # 10 community engagement and participation
Joe Harris & Siglinde Ewing	Saturna	E-mail	31/07/12	5, 7, 10 Regards, Joe Harris & Siglinde Ewing, Innkeepers Saturna Lodge, 130 Payne Road, Sturna Island BC V0N2Y0 250-539-2254	#5. – Socioeconomic diversity # 7 economic sustainability and security # 10 community engagement
Dave Paton.	Saturna	E-mail	31/07/12	I totally agree with the choices and order. These topics have been neglected in the past and deserve to catch up by getting the IT's undivided attention. Dave Paton.	#7 = economic sustainability □□□□ organizational cost and effectiveness #10 - community engagement and participation
John Willis	Saturna	E-mail	31/07/12	Hi Paul, Thanks for the consultation. I agree that issues 7, 9, 10 are the most important (with 7 being top). Regards, Jon.	#7 = economic sustainability □□□□□ organizational cost and effectiveness #10 - community engagement and participation
Andrée Fredette	Saturna	E-mail	31/07/12	From: Andrée Fredette <andree.fredette@gmail.com> Date: 31 July, 2012 13:55:14 PDT To: Paul Brent Subject: Last Call for Help! Hello Pam and Paul, You asked us to reflect on the proposed priorities that should be considered by the Islands Trust Council. Given the fact that Islands Trust is our local government insofar as <u>land use</u>	□□□□□ organizational cost and effectiveness #5 = socio-economic diversity #10 - community engagement and participation

planning, here is my short list based on the ten possible objectives suggested by the Trust.

1. Improve organizational cost and operational effectiveness

At present, Islands Trust is a \$7 million a year land use planning body, governing approximately 25,000 people who work, live or own property in the Gulf Islands. That is a luxury-level planning body. Islands Trust Council needs to examine its activities, and refocus on its mandate, rather than reaching for new fields which are already controlled by other government levels. Perfect examples of the ever-reaching of this land use planning body (let us remember its function, please) for new/trendy fields of endeavour are included in the "proposed priorities" to be examined by Trust Council: *Reduce the impact of climate change, Increase local food production, Strengthen relations with First Nations*.

Another citizen of Saturna pointed out that ordinary people and other government authorities already deal with the above three "possible priorities", through choices and priorities of their own. As a land use planning body, Islands Trust should stick to land use regulation and let food producers get on with food production. Simply examining existing bylaws to see if they actually **hinder** food production would be a good start! Not as sexy as writing [94-page report](#) for Saltspring, or commissioning [a 43-page report for Denman](#), but probably much more useful in the long run.

Someone suggested that Islands Trust develop a five year plan to **move all Islands Trust positions to new or existing IT offices on the Gulf Islands**. What a great idea! It might improve organizational costs and operational effectiveness, especially when staff members actually reside in the communities served by the Islands Trust. Not to mention the economic benefits of new jobs on the islands...

These thoughts bring me to the other BIG priority:

2. Protect and restore community and socio-economic diversity / Enhance community economic sustainability and security (these two are really the same thing, aren't they?)

At present, Islands Trust runs an administrative machine which, since 1977, has built series of bylaws on each island it governs. A recent reading of the bylaws for Saturna – triggered by the hurried attempt to introduce a bylaw enforcement bylaw with automatic fines – revealed that a good number of the bylaws already in force actually **obstruct** initiatives to improve socio-economic diversity, or economic sustainability.

Something should be done about that. The Islands Trust machinery seems to march forward with an inexorable series of regulations and red tape that reveal a bureaucratic need to govern rather than responding logically to a need. This is a very costly machine to the local economy, to the Islands Trust itself (it is funded practically in total by taxpayers in the Gulf Islands) and to socio-economic diversity.

Which brings me to the final OBVIOUS priority:

3. Enhance community engagement and participation

Simple things that would help:

- a) Improve your website. Simplify. Offer information in a logical manner, with useful data and documents that are easy to find. Create it with users in mind. At present, the Islands Trust website is one of the most complicated, labyrinthine sites online. It feels like a victory when one actually finds a needed document.
- b) When a bylaw is proposed, post it on the Local Trust Committee front page. Do not hide it in an 170-page agenda package, an approach that generates suspicion.
- c) Engagement with communities is “enhanced” whenever bylaws are brought in to standardize Islands Trust administration, rather than to alleviate a local need. The anger can be palpable when new commandments are brought down from the mountain, without any prior consultation with the locals or locally-defined need. Then, citizens become “engaged”. They “participate” in the discussions that follow.

It should not be that way. If a need to modify/augment the existing regulations is defined, locally, it should be made public first. Posted on the Local Trust Committee page (on flyers also, if you really must). The opportunity to read the actual proposed regulation, any factual background (not public relations material, please) would be ideal, prior to any local meeting. As a rule, informed citizens are better able to engage and participate in a positive manner.

So, there you are, Pam and Paul. Thank you for reminding us to participate and offer I hope that other Islanders also add their opinion, and speak their mind on this topic.

Andrée Fredette

Saturna

Priscilla Z Haggar	Saturna	E-mail	31/07/12	Dear Islands Trustee's, The "object of the Trust is to preserve and protect the Trust Area and its unique amenities and environment <u>for the benefit of the residents of the Trust Area and of British Columbia generally</u>, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the government of British Columbia." I don't think that anyone can disagree with the list below as they represent general ideas and values that are almost impossible to disagree with and they mostly tie together. But without a viable, sustainable population base, these objectives are for naught. Really, who doesn't want to protect the beautiful place we live in? Isn't that why we are here? The Trust should do it's work as a Land Use regulatory agency, and not try to be all things to all people. I have not yet seen the Trust take the hard steps to endorse and promote real sustainability and viability with land use regulations. The fear generated policy of "no change" has proven to be a death sentence for real sustainability. Real sustainability requires change and a paradigm shift that implements positive incentives and policies that make sustainability economically viable. The Trust needs to go past signing declarations seeking to ban tankers in the Gulf Islands (nobody wants oil tankers in their back yard), as this only addresses a symptom, and doesn't address the real issue of meeting our requirements for power, heat, transportation etc. At this point, since we are not sustainable, the fossil fuel needs to come from somewhere and where ever it comes from is in peril from some type of accident. The Trust needs to promote, encourage, endorse and incentivize real sustainable practices such as the use of alternative energy sources in the Gulf Islands. This will go a long way to stop the tankers. It seems like the Trust is "navel gazing" (a term my mother used), when they should be looking ahead and focused on the tough issues that face the Gulf Islands such as protecting its constituents, economic viability, and accommodating sustainable growth. Thank you. Priscilla Z Haggar	- promote, encourage, endorse and incentivize real sustainable practices such as the use of alternative energy sources in the Gulf Islands - protecting its constituents, - economic viability, - accommodating sustainable growth
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Eva Hage	Saturna	E-mail	31/07/12	Re: Islands Trust Strategic Plan A strategic plan must follow from the organization’s mandate and vision. The Islands Trust’s mandate is: <i>“To preserve and protect the trust area and its unique amenities and environment for the benefit of the residents of the trust area and of the province generally, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the Government of British Columbia.”</i> Further, it states: <i>“This mandate underlies the work of the Islands Trust, including the development of official community plans, zoning and other land use bylaws in each of the local trust areas or island municipalities.”</i> So, the Islands Trust is a local land use planning body that in carrying out its mandate has to work with other organisations, government agencies and residents. It doesn’t mean that the Islands Trust should displace or duplicate other government agencies, or act as a guardian – or a one-stop-shop - to island residents. Looking at the priorities listed below, I conclude that each and every one is worthy, BUT most of them should not be the Islands Trust’s priorities as it will only lead to overlap of responsibilities, more red tape and discord on the islands. I will comment on each of the priorities below, but the top three, in my view, that fall within the IT mandate are: · Improve organizational cost and operational effectiveness · Enhance community engagement and participation · Enhance community economic sustainability and security and Protect and restore community and socio-economic diversity (same thing?) “Protect the natural environment of islands” and “Protect coastal and marine ecosystems” I am not sure why “natural” has to be included. Isn’t the full environment worth protecting? Including communities as stated in the IT mandate? There are already a whole slew of government agencies involved in protecting the “natural” environment and the ocean - Parks Canada, BC Ministry of Environment and Department of Fisheries and Oceans. The strategic goal for IT should be to ensure that land use plans as they affect the environment are aligned with the regulations and legislations of other government agencies. Reduce the impacts of climate change	#9. - organizational cost and operational effectiveness #10. - engagement and participation #7. – Enhance economic sustainability #5. - Protect and restore community and socio-economic diversity (same thing?)
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				Majority of GHG emissions comes from transportation or industry – two areas the Islands Trust has no jurisdiction over. Protect the quality and quantity of water resources Through land use policies the Islands Trust can have a valuable role to play here. This is an important issue for most islanders and IT can help educate and ensure land use plans are not jeopardizing the water supply. Protect and restore community and socio-economic diversity This is a worthy priority, but the only way I can think of IT actually protecting and restoring the community is to ensure IT policies and by-laws are transparent and based on solid research and strive to reduce the amount of regulations. Increase local food production Why is this an Island Trust priority? Since when did IT become an agricultural organization? Gulf Island residents and the Agricultural Land Reserve can handle this one. Enhance community economic sustainability and security See “Protect and restore community and socio-economic diversity” Strengthen relations with First Nations Why is this a priority for the Islands Trust? Members of the First Nations are our neighbours and I would assume that it goes without saying that we act as good neighbours to them and everyone else who share our islands. Treaty discussions and land disputes are areas dealt with higher level of governments. Improve organizational cost and operational effectiveness This is, in my view, one of the most important goals for the IT, but I am troubled by seeing it as a strategic priority. Shouldn't it be a daily priority for management? I think management should be measured on its ability to reduce the ballooning budget and get it under control. Enhance community engagement and participation Also a worthy priority, since many people living on the islands cannot attend trust meetings and need other ways of participation. Contrary to popular belief, it is not only the people that show up at meetings that are interested in IT stuff – they are just the only ones not working. Thank you for considering my input. Regards, Eva Hage	
Hugh Grasswick and Barbra Grasswick	Saturna	E-mail	31/07/12	Hi Paul and Pam, my brief thoughts on what the priorities should be. Some of the other topics are way beyond what we would expect to even be considered by the trust as they are outside the IT "land use" prerogative . Good luck. Hugh Grasswick and Barbra Grasswick	#7 – economic sustainability #9 – Organizational effectiveness

				• Protect the natural environment of islands • Protect coastal and marine ecosystems • Reduce the impacts of climate change xx• Protect the quality and quantity of water resources #4 xx• Protect and restore community and socio-economic diversity #3 • Increase local food production xx• Enhance community economic sustainability and security #1 • Strengthen relations with First Nations xx• Improve organizational cost and operational effectiveness #2 • Enhance community engagement and participation	#5 – Socio-economic diversity #4 – Water
Carlou and Scott Stubbs	Saturna	E-mail	31/07/12	" Re: [sipoa] Help! Paul, we agree with Mairead, 7,9 and 10 Carlou and Scott"	#7. – Economic Sustainability #9. – Org. cost #10. – Community Engagement
Tom and Sandy Koochin	Saturna	Email	01/08/2012	We agree with Larry Peck's choices.	#7 – economic sustainability #5. -- socio-economic diversity #10 -- community engagement #9 - organizational cost and effectiveness
James White	Saturna (not confirmed)	E-mail	31/07/12	In response to your request for opinions- 1) The Island Trust should restrict its activities to its mandate which includes protecting the communities that live here- that is more than a big enough task. 2) Less Trustee and Staff time and energy should be diverted to "Advocacy" and more to looking at how land use affects the ability of the communities to survive economically. 3) More effort should be made to have the workings of the Trust more accessible through use of the internet and require community input before individual Trustees are asked to vote on issues with no real mandate from those who put them into that position. 4) The form of the Trust Council Meetings needs to be reformed to allow proper discussion of	#9. – Organizational cost and effectiveness

				the issues to be voted on. The agendas are imbalanced. 5) The election of the Executive and its Chair needs to be reformed to allow proper consideration by the incoming Trustees of who is most suited, which cannot be done at the first terms inaugural meeting. Perhaps an interim Executive is a solution. 6) The Trust is straining our Budget by trying to expand too much. regards James White Saturna	
Pearl Vavra	South Trail Island	E-mail	21/07/12	I am interested in two subjects up for debate. ECONOMIC SUSTAINABILITY - If anything, islanders are resourceful and creative on how we can financially sustain ourselves. There seems to be very ridged regulations on the type of businesses we can operate and it is my opinion that there are no concessions and little consideration to future business or room for economic growth in the LUB/OCP for IT. It appears with the new governance with GIT, they are working with our community to open discussion and assist us in the easiest transition possible in making an economically sustainable future for ourselves which will enable us to remain at our island homes year round. I would like to see a progressive, not aggressive, approach to an economically sustainable future for ourselves. ENVIRONMENTAL CONCERNS AND COASTAL WATERS FOR THE ISLANDS - I believe most people who live on the islands are <u>very</u> interested in environmental preservation of our waters. I find it frustrating however, that this mandate has made it very difficult for us to operate business, build, etc, yet the hypocrisy of both the Provincial and Federal government with fish farms and oil freighters in our waters or proposed for our waters, that pose a substantially higher risk to both sea life in Coast waters and on our shores. I would be very hard pressed to find an islander that doesn't cherish were we live and we don't wish to be in the lower mainland for a reason, we embrace our natural surroundings and are passionate about the sustainability of our water. Government should look within at the footprint they are creating before targeting the least invasive group, the residents, who actually work toward it's preservation. Pearl Vavra, South Trail Island Tel - (604) 880-7827	#7 - Economic Sustainability #2 - Coastal & Marine, esp. advocacy re fish farms and tankers.

Joe Squire	Thetis	E-mail	27/07	Hello, I am a part time Thetis resident and property owner. I would like commercial property and rental housing to be on the agenda, specifically on Thetis Island. We need to create a community with jobs and housing, not a gated community for rich old people. The community is dying, the ferry is choking off access, owners don't want to rent their million dollar shacks, no one can come to the island. We just wait for more and more people to die off and be replaced by rich people from the city who come out for 3 weeks a year, sometimes less. Local Trustees and the islands trust must act to encourage jobs, housing, and commercial activity on Thetis. We must create new commercial zoning to allow businesses to grow. Thank-you, Joe	#5. and #7. Commercial Property & Rental Housing
Veronica Shelford	Thetis	E-mail	01/08/12	I would like to see golf carts and other, similar low-speed vehicles allowed on the side of the roads, at least on the smaller islands where there isn't the population to support taxi or bus service, and where the traffic is minimal. They are infinitely safer and more stable than mobility scooters on island roads, and a viable alternative for seniors who can no longer drive, to at least get around their neighbourhoods, or get to the ferry so they can walk on. - Veronica Shelford Thetis Island	Transportation infrastructure, create room for alternatives
Richard C. Beard	West Vancouver	E-mail	22/07/12 2	A letter is attached. The key points are as follows: - comprehensive invasive species strategy for the Islands Trust Area. - Forest restoration (in addition to invasive species removal) - culling of deer - There are already provincial regulations to protect riparian areas. These are usually not well enforced on a local level so perhaps the strategic plan could include better enforcement of existing regulations. In conclusion, there needs to be a recognition that the islands are special and should not become as degraded as populated parts of the mainland. Islanders should be susceptible to this message because many of them came here because of that difference. Maybe we need a kind of message, even a brand: "Islanders are special, and so are their islands. Let's keep them that way."	#1 - Protect the natural environment of islands

Sheila Malcolmson
Chair
Islands Trust Council

July 25, 2012

Strategic-plan@islandstrust.bc.ca

Re: #5 Affordable Housing, and also, #10 Community Participation

Dear Sheila,

Thank you for the invitation for all islanders to give feedback to be considered for prioritizing strategies for the 2011 to 2014 Islands Trust term of office.

I am writing to the Trust Council from Bowen Island and refer to our local paper, the Undercurrent that carried the article entitled, "Islands Trust is Looking for Input." Ten objectives have been listed as being based on the Islands Trust's three primary goals that focus on ecosystem preservation and protection, stewardship of island resources, and, sustaining island character and healthy communities.

The vital component that directs and influences each island's character (or identity) has everything to do with the political make up of an island. 'Power and Politics' at the local level is an intriguing and complicated entity although rarely referred to when priorities in land use planning and/or environmental protection considerations don't jibe.

Your number 10 of the listed priorities, is the one that I would like to make mention of before discussing #5.

That is because "encouraging community engagement and participation," at least for individuals, is also rare. Essentially, on Bowen, it is the formation and appointments of special delegations and/or committees whereby enough 'weight' of opinion is created to promote the special interests of those involved. Often such involvement is impossible for many individual community members, who, as a result, unfortunately only hear about what is, "going forward" when it is a done deal!

An example of that on Bowen is a grass field expansion for soccer happening now, and using community land, lot 2, to expand into when there has been absolutely no opportunity or venue for public discussion as to that being a priority for the wider community of Bowen.

That described, is an example of how differing community perspectives over considered land use, versus environment preservation and protection do occur and, regrettably, leave many disenfranchised. Strong support and encouragement in defining ecological values within island communities may need to be an important rallying cry for the Trust.

This brings this discourse to the Islands Trust News Release of July 9, 2012 regarding, quote, “Proposed Bylaw would support Affordable Housing While Protecting Water Sources” – SSI Bylaw 461.

The subject of affordable housing (that is embedded, I believe, in your number 5 on the priority list), is really FIRST on my preference list of what should be first because, for at least the past 7 or 8 years it has been a dominant subject on the islands; and certainly it has been so here on Bowen. And, use of community owned land is often debated in the efforts to address more diversification in housing options.

However, legalizing secondary suites did happen here in 2006 but, for some indefinable reason, ceased to be promoted once established!

I wrote to you on September 17, 2010 on, “The issue of affordable/community housing within the Trust’s jurisdiction.” My purpose was to bring to the Trust’s attention those relevant strategies suggested in the Trusts’ “Tool Kit” on this subject, that to my mind were not being energetically or strongly pursued or advocated to solve perceived housing needs. However, unfortunately I could not reference Bowen as being successful in addressing housing needs through the legalization of secondary suites, because, as mentioned, for some reason promotion of the suites, once legalized, died!

Those “suggestions” in the Tool Kit had to do with reassessing existing housing stock on the islands, doing needs assessments, developing OCP/LUB summary documents (pages 38 through to 44 and 48), and, as well, educating the public on CMHC’s RRAP renovation funding programs offering incentives to upgrade and expand upon existing stock. (i.e. incentives for home owners to create or upgrade suites).

Happily, your recent News Release states that, “piloting a Secondary Suites Bylaw on Salt Spring Island is the first phase of a longer term plan to legalize secondary suites elsewhere on SSI.” I applaud the initiative, and look forward to keeping informed on the success of this endeavor!

Other housing solution suggestions I wrote to the Trust about, on September 7, 2010, had to do with other island friendly ways of providing low cost rental housing – i.e. in addition to legal suites, consideration needs to be given to mobiles (temporarily, or permanently secured), accessory and/or ‘lane’ buildings, coach houses, and perhaps small scale cohousing arrangements, or even, simply shared home purchases, or shared rentals.

My focus is on looking at ways to discuss housing needs without destroying island ambiance by building to density in concentrated areas and thereby perhaps making very visible any social/economic disparities.

The argument often proclaimed here is that diversification of housing is necessary otherwise the island suffers as an enclave of the rich. Yet the argument doesn't seem to bring recognition of just how well the rich will be served through the 'social engineering' of selective planning that includes density transfers into those areas that may be being designated for density, thus cramming the less well off into such non rural locations.

I believe by retaining rural island atmosphere throughout the entirety of each island, at least as much as is possible, that will go a long way towards protecting water sources, the marine life, and the natural environment that provides a green infrastructure so important to the health of land, water, flora, and fauna of the islands; not to mention the people!

Therefore, by referring above to just numbers 5 ("The protection and restoration of community and socio-economic diversity") and 10 ("Encouraging community engagement and participation"), and admitting my bias, I'm suggesting that there is every possibility that 1,2, 3, 4, 6, 7,8, and 9 will quite naturally be much easier to prioritize, and the overall guiding mandate of the Trust will also be protected, and ensured.

With respect,
Sincerely,
Edna
604 947 0738

ps.
Confirmation of receipt of this correspondence would be appreciated with thanks.

R.B. RUSSELL

July 19, 2012

Islands Trust Council
200 – 1627 Fort Street
Victoria, B.C.
V8R 1H8

strategicplan@islandstrust.bc.ca

Dear Sirs, et al:

Re: Ten objectives for this term

On behalf of the ad hoc, but passionate, Friends of Mannion Bay I, as one of the spokespersons, urge the Islands Trust Council to include the resolution of “the boat issue” to your list of the 10 most important priorities for this Council’s term. The “boat issue” is a multi faceted, longstanding concern/problem which many communities, who are blessed (cursed?) with waterfront, must unfortunately experience. By way of background, the Friends of Mannion Bay are a group of Bowen Island property owners who have joined together in order to make their collective voices heard as all of us are frustrated with the deteriorating condition of Mannion Bay and nearby beaches.

By the very nature of your name, *Islands Trust*, all of your member communities have one undeniable thing/feature in common, waterfronts (bays & beaches). Your enclosed request, “*we speak, you listen*”, hit the bull’s eye as to “*protecting the natural environment **on land and on sea***”! To that end, we recognize and applaud the Island Trusts efforts to date, perhaps in concert with the UBCM, to encourage the federal government to take a much more proactive, leadership role in dealing with “the boat issue” in numerous protected bays along the west coast, *including the islands in “the Trust area”*.

By “boat issues”, I/we mean:

1. Renegade **live-a-boards** who just drop anchor in a bay (Mannion Bay, aka Deep Bay, Bowen Island in our case) and misuse, abuse and disrespect the rights/expectations of the rest of the public. Generally these boats are unsightly and grossly deficient as to sewage handling systems. Pump outs are not available on Bowen and in most cases these boats could not make the trip to the nearest pump out station!
2. **Long stay anchorages** (some refer to these as abandoned boats/vessels) which generally are not aesthetically pleasing boats/vessels which once anchored *are not used or attended to*. Neglect and the forces of nature often “do their thing” (lifting or

breaking anchor lines) which then upgrades the status of these boats/vessels to **derelicts** which generally wash up on nearby beaches (Sandy & Pebbly beach in the case of Bowen Island). While some are removed by their owners, many are not. They are abandoned. See #3 below.

3. **Derelicts** ~ Much has been said about these visual and environmental eyesores that **are no** end of problem to area residents and costly to the taxpayer to remove.

The ineffectiveness of all levels of government to date, primarily the federal government, in dealing with the boat problem is most disconcerting. The problems caused by these boats touches on 4 of your 10 discussion bubbles (*community, ecology, water* (salt) and to a lesser extent, oil spills).

The visual problems are horrific while the garbage from these boats on the beaches and waste in the ocean is disgusting. The impact on tourism is a concern. The safety and enjoyment of the public, both as to swimming and using the beaches, is a major concern. The anticipated cost of getting and maintaining control of the situation is substantial but should not be put off any longer. How much longer can the vast majority of society allow a small number of disrespectful individuals to disregard our bays and public beaches? Enough is enough! Please make the boat issue one of your top ten priorities. In anticipation of your ongoing support, on behalf of the Friends of Mannion Bay and the Bowen community-at-large, I thank you for your efforts to date and ongoing efforts.

Yours truly,

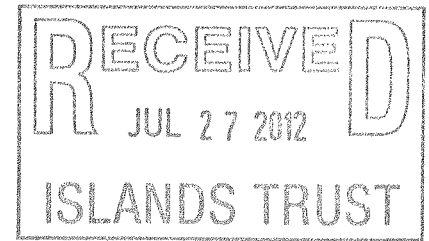


R.B. (Bruce) Russell

RBR:ac

c.c. BIM Council
K. Lalonde
John Weston, MP
Joan McIntyre, MLA
Friends of Mannion Bay
Duart Snow

July 24, 2012



Dear Islands Trust Council

I am writing to express my desire that the Trust Council work with the Bowen Island Municipality to adopt the NAPTEP program on Bowen Island.

Please see enclosed, a copy of the recent Bowenian publication, published by the Bowen Island Eco-Alliance, the oldest environmental organization on Bowen Island. We advocate that the NAPTEP be established on Bowen, and we need your help.

I hope that the NAPTEP program for Bowen will be one of the 10 objectives that Trust Council will adopt for this three year term, and that it will also form an important part of the agenda for your meeting on Bowen Island in September.

Sincerely,

Eric Sherlock

457 Aerie Tree Lane, Bowen Island

Tel: 604-947-0705

DENMAN ISLAND MARINE STEWARDSHIP COMMITTEE
7161 KOMAS ROAD, DENMAN ISLAND, B.C., V0R 1T0
e-mail: patmclaughn@gmail.com

July 24, 2012

Sheila Malcolmson, Chair
Islands Trust Council
200-1627 Fort Street
Victoria, B.C., V8R 1H8

RE - DI Marine Stewardship Committee's Submission to Trust Council re Strategic Plan Priorities

Dear Ms. Malcolmson:

This letter is in response to the recent article by you, Trust Council Chair, appearing in the Denman/Hornby Island Grapevine, July 12/2012, requesting public input to help set strategic priorities for the 2011-2014 term of office. I, Pat McLaughlin, DIMSC Chair, made a submission to Trust Council, June 13, 2012 on Pender Island on behalf of the DI Marine Stewardship Committee outlining our primary concerns and the recent request we made to our LTC to take action to stop 3 harmful activities on our Denman Island beaches:

- 1) the use of predator netting - this covers 62% of the critical bird habitat in Baynes Sound;
- 2) driving on the beach – this creates permanent compaction and destroys the upper inter-tidal zone where forage fish spawn; and
- 3) beach modification which destroys beach habitat, such as stream channeling, and the removal and moving of beach rocks to create berms.

We hope that many of the Trustees have had the opportunity to look at the Power Point presentation that was given to each of them showing the visual reality of what we are facing here on the shores of Denman Island.

The Denman Island Marine Stewardship Committee represents between 200 - 400 members depending on the timing in our membership drive. We have worked for the past fourteen years to protect our marine environment. These efforts have been successful in raising awareness about what creates a healthy marine environment; the issues relating to the shellfish industry intensity and practices on our Denman Island shores and waters; fostering a sense of community stewardship for our marine environment; and slowing the expansion of the shellfish industry, which already occupies over 90% of our western coastline with shellfish tenures – an intensity which is inappropriate for a Trust Island. We are proud of our work and accomplishments and the residents who have repeatedly supported our efforts and voiced the high value they place on our beaches and off-shore waters, their eco-systems, and the natural beauty and social richness they contribute to our community.

Sadly, fourteen years of advocacy has failed to inspire meaningful change 'on the beaches and off-shore waters' and in addition to the present and on-going threats to the health of our marine environment is the Raven Coal Mine proposal, shoreline development, potential oil spills and a raft of other stressors that are ever increasing.

What can be done? DIMSC has no legal power or authority. The Islands Trust **does** have this authority. Moreover, the Islands Trust is charged with the duty to “preserve and protect the Trust area and its unique amenities and environment for the benefit of residents and British Columbians.” In fact, these islands, with their unique amenities and fragile ecosystems, are what inspired the creation of the Islands Trust in the first place. **We would not be Trust Islands without our marine environment!**

At the May 1st, 2012 LTC meeting we asked, “What would your reaction be if someone drove up a fish-bearing stream, on the spawning gravel, to cut cedar shakes? And what if the trees were home to a nesting site for migratory birds?”

Now, imagine that, instead of a fish-bearing stream, someone is driving on the spawning-gravel of a beach used by forage fish; and that netting is placed over the critical food source of migratory birds. What is your reaction now?”

For some reason, we have downplayed the importance of our beaches and have passively watched while they have become industrialized - some to the point where the only life they support is that imposed on them for commercial harvest - i.e. Metcalf Bay, Denman Island. This is not acceptable!

Our LTC and other Trust islands have recently entered into the Riparian Areas Regulation (RAR) implementation project to protect riparian areas. The definition of Riparian areas, prescribed by the Provincial Government for the purpose of this project, are “the areas bordering on streams, lakes and wetlands that link water to land.” The foreshore, by common law, is a riparian area. It links saltwater to land, and freshwater to the foreshore at the stream estuaries. The ocean foreshore riparian area is equally deserving, and in need of protection yet, is once again, being overlooked.

The Denman Island Marine Stewardship Committee reached out to our community once again and asked residents to show their support to our local Trustees, to exercise their authority to develop effective tools that will protect our marine environment. In a very short time frame of 2 weeks, many residents of DI signed a tear-off which stated:

“Dear Trustee Busheikin and Trustee Graham,

Our island’s beaches and waters are worthy and in need of protection. We support and urge you to take whatever measures are necessary to preserve and protect a healthy, diverse, and vibrant marine ecosystem for now and the future. ***You are the voice that must be heard by those who do not wish to listen***”.

While the natural resources in our country and our province continue to be exploited, our Trust Islands are special and could remain a sanctuary for the environment and a testament to what good governance can do. The Islands Trust is the local government and as such has the power and the mandate to minimize our footprint by promoting a vibrant, healthy and balanced ecosystem.

Therefore we are urging the Trust Council to keep “**protection of coastal and marine ecosystems**” in

the top three objectives of the Trust Council Strategic Plan for 2012-2014 for the benefit of all Trust islands.

Thank you for your consideration in this matter.

Sincerely,

Pat McLaughlin, Chair
Denman Island Marine Stewardship Committee

** Please find attached a letter written by Dr. L. Bendell, to our local Trustees in support of action to protect the marine environment.

cc. Laura Busheikin
David Graham

E-mail from Teresa Beer, Gabriola

RE: Communications Tower

As I am not able to access the webpage and the deadline for comment on your first draft is today, please accept this email as my input for consideration when setting goals for the Trust Council Strategic Plan.

I would like to see a priority set which would acknowledge and apply the Island Trust's power as land-use authorities in relation to Industry Canada's process for the siting of communication towers and antennae. We are currently involved in a public consultation process on Gabriola Island for a proposed FM radio tower which has been (and still is) a difficult process for all concerned. There is widespread community opposition to this tower; yet there is limited power the community or our LTC has at this time given the current IT protocols and processes. It has become very clear to me that if we had a process in place which demanded that any proposed communications tower/antennae by any person/corporation/landowner would have to undergo public consultation and approval BEFORE any application was sent to Industry Canada (or BEFORE any agreement was signed between a landowner and a proponent that Industry Canada didn't require an application for), the wellbeing of the community and of the environment could be safeguarded. If the process took the form of a bylaw that was made known to all concerned, much of the frustration, disruption in the community and work for the LTC and Planners would be a non-issue.

Industry Canada clearly states in its written protocols (and in recent email communications regarding our situation on Gabriola) that if the land-use authorities have processes in place, those processes will be respected. The following is a quote from an IC representative: "As I have mentioned to you before, the Islands Trust represents the residents of Gabriola Island. You should make your views known to them.

If they approve of the proposed antenna structure, then the application to establish this radio station will proceed. If they do not approve, then the matter will be considered by Industry Canada, who has the final say over these matters. Generally, we do not go against the will of the Islands Trust."

Please give serious thought and consideration to my request. Given the technological times we live in, there is every likelihood that the issue we are dealing with on Gabriola will be one which other Islands will have to face.

Sincerely,
Teresa Beers
Gabriola

E-mail from Judith Graham, Gabriola

RE: Communications Tower

Hello Everyone,

Thank you for the opportunity to provide input to the updated Strategic Plan for the Islands Trust.

One major very recent concern is with respect to the siting and placement of transmission and communication towers. I would like to propose the following points for your consideration:

- While it is very clear that the Spectrum and allocation of frequencies is unquestionably Federal jurisdiction, the infrastructure and zoning are in the hands of The Islands Trust.
- Industry Canada has very little interest or concern about tower structures per se. Their interest is in Antenna Structures, which are the things mounted on the towers
- Industry Canada responds to willing applicants who wish to provide space on their property for tower infrastructure, once they provide such infrastructure
- Is it possible for Islands Trust to say no to tower infrastructure?
- It is not up to local authorities to enable spectrum allocation and proliferation by allowing the physical placement of structures which support Antenna Structures
- Is it possible to review the (1996) letter of understanding and protocol agreement between Industry Canada and Islands Trust to reflect these concerns and develop more specific definitions - i.e., separating the Spectrum (which is federally regulated) and the physical on the ground building of the tower infrastructure and associated support buildings

I support the following comments provided by another resident, and suggest that with respect to the Application to the Islands Trust the application should require much more detailed information from the proponent and clearly inform the proponent the land use and zoning issues they would be required to adhere to from a Local Land Use Policy perspective, before they would consider moving forward with Spectrum and CRTC applications.

"We are currently involved in a public consultation process on Gabriola Island for a proposed FM radio tower which has been (and still is) a difficult process for all concerned. There is widespread community opposition to this tower; yet there is limited power the community or our LTC has at this time given the current IT protocols and processes. It has become very clear to me that if we had a process in place which demanded that any proposed communications tower/antennae by any person/corporation/landowner would have to undergo public consultation and approval BEFORE any application was sent to Industry Canada (or BEFORE any agreement was signed between a landowner and a proponent that Industry Canada didn't require an application for), the wellbeing of the community and of the environment could be safeguarded. If the process took the form of a bylaw that was made known to all concerned, much of the frustration, disruption in the community and work for the LTC and Planners would be a non-issue.

Generally, *Industry Canada does not go against the will of the Islands Trust.*"

Please keep me updated on this issue,



Galiano Community Development Office

#6 - 33 Manzanita Road, Galiano Island, BC V0N 1P0
tel 250 539-9910 email galiano.cdo@gmail.com

July 31, 2012

To: Islands Trust Council

Re: Islands Trust Council Strategic Priorities

The Galiano Community Development Office (GCDO) has reviewed the *"Islands Trust – Strategic Plan/Potential Objectives and Strategies for 2011-2014"* document dated June 27, 2012.

We would like to comment about Potential Objective 3.3: Enhance community economic sustainability and security, which is listed under Policy Statement Goal 3: Sustain Island Character and Healthy Communities. This is a very significant objective and the Trust is to be commended for recognizing that economic sustainability is essential if we want to sustain island character as well as socially and physically healthy communities, and to protect the environment.

Listed under this Objective are three Potential Strategies, each of which is an important action statement. The first Potential Strategy ("Use land use planning tools and decisions to support economic opportunities...") refers to the primary responsibility of the Trust for developing and implementing land use policies consistent with its mandate. The specific reference to supporting economic opportunities gives direction about one way these land use policies should be applied by Local Trust Committees in order to benefit the community. We strongly agree that land use policies should help enable community economic development and we at the GCDO urge the Trust to adopt this strategy.

The second Potential Strategy ("Create linkages between islands and Regional Districts to share effective and appropriate economic development models") is essential. Most Trust communities are not incorporated municipalities and it is Regional Districts that have direct responsibility for economic development policies and programs. In turn these depend upon the Trust's land use policies and planning tools. For example, the Capital Regional District has recently established a Southern Gulf Islands Economic Development Commission with representation from Galiano, Mayne, Saturna, and Pender Islands. The Trust has an opportunity to establish a close working relationship with the new Commission, and the GCDO recommends that the Trust make this a priority.

The third Potential Strategy (“Advocate for sustainable, affordable and appropriate ferry service”) is fine, as far as it goes. However we need to recognize that depending on BC Ferries for all inter-island public water transportation has led to the current situation in which there is actually less sense of a “Gulf Islands community” than 100 years ago, when people regularly rowed or sailed between the islands for commerce and social events. The GCDO believes we need to revive the connections between and among the various island communities, and to this end, would advocate for establishment of a scheduled, dependable inter-islands passenger and bicycle service using vessels such as the large water taxis used for transporting students between the southern islands and Salt Spring Island.

Thank you for this opportunity to comment on the Trust’s strategic priorities.

Michael Hoebel

Justin Stephenson

Marion Grau

From: H/B Russell <russell1370@shaw.ca>
Sent: July-15-12 10:33 PM
To: Strategic Plan
Subject: Topic: Islands Trust Strategic Plan

Attention Lisa Gordon: My first visit and, unfortunately, I found your web site difficult to navigate and therefore am sending an email as I was unable to locate/do the survey. I had one issue to discuss and it pertains to Galiano Island and delivery of health care. It is likely applicable to other Islands as well. The Galiano physician vacancy poses its own problem but I feel there are several avenues to both enhance the MD role and provide expanded health care for Galiano.

One has a comfort level in one's home/neighbours/community. As we age and are dependent on outside services many are grateful for the community support (if it is there). VIHA has a difficult situation in trying to establish the same level of care in outlying areas and we are all sensitive to that issue. VIHA meets often but communication with the Island's resident is poor - little use of local papers -communication with health unit board only -agendas/minutes not transparent and no time lines or action/contact information personnel responsible mentioned for the Islander to enter into dialogue. VIHA is the arbitrator on Assisted Living Care (ALC). I can recall four individuals in their nineties that recently now live off Galiano (and cut off from close social contact) at considerable expense to the individual and kin who visit. The easy out is to locate all resources and the client (ALC) in a larger centre.

Healthy communities consist of a multi generational population. There is a comfort level that Island Trust representatives have in their own living space. Your strategic plan lists a social and economic health as a priority. I feel we can amend bylaws and also have issues such as affordable housing so that professionals, tradespeople, workers can locate on Galiano. This does not need to impact adversely on the Islands Trust mandate. Our(Galiano's) recent population census shows a decline with the average age of 59. Yes the baby boom, has happened and birth rate is not what it used to be. School populations on the Islands are reducing which has some threat to the educators job security. Young families often leave because there is not affordable housing. Galiano Island could do with approximately 50 more families.

PROPOSAL - A small care home 6 - 10 patients with perhaps 2 funded ALC beds would require services of an RN, Health aides, Chef/cook, sous chef. The latter would also be able to take on the Meals on Wheels role that has currently foundered. Kudos to VIHA for supporting the Woodstone Eating Disorders Residence. Professional staff could in theory move between the two. A further proposal would be to have a day hospital (Bathing, self care supervision, nutrition/medication supervision etc.) and likely would need 2-3 shared staff. A physician would assist in this and intervene earlier if problems were brought to his/her attention. Nurse Practitioners have a role as well. I speak from experience of training as a physician and feel strongly that NP cannot replace the MD in rural settings. Their knowledge base and procedures experience is not done to as great a depth as an MD/FP. 24/365 call is another issue.

I have gone onto VIHA's web site to see what is involved in creating a personal care home and it is daunting. A proactive approach from VIHA to sound out communities on an issue like this and help develop a business model would be appreciated. Galiano having to access Health Care VIHA resources through Salt Spring is also awkward and there should be a more direct connection for our nursing staff to VIHA.

I thank you for listening and am happy to enter into further dialogue.

Brian F Russell MD BSc(Pharm) FRCP(C) Paediatrics retired
1370 Galiano Way
Galiano Island.

17 July 2012

Ms Sheila Malcolmson,
Chair, Islands Trust Council

Dear Ms Malcolmson,

I am writing to you in response to the general request for advice on Strategic Priorities for the Islands Trust, recently published in *The Island Tides*.

Establishing strategic priorities is an essential management tool for any organization and the Island Trust has led the way in establishing and communicating its vision. I would think everyone in the Gulf Islands would have an interest in the Trust's strategic priorities.

Setting and acting on priorities implies making choices. The ten objectives proposed for discussion are all certainly worthy of support. The problem however is that they are not independent of each other: favouring one might also enhance or hinder another. As an example of a positive linkage, "Protecting and restoring community and socio-economic diversity" also contributes positively to "Enhancing community economic sustainability and security." To quote from a recent study of rural communities: *"In small towns, community development is economic development."**

On the other hand, in communities such as Galiano Island, where eco-tourism is an important component of economic activity, the linkage between "Protection of the natural environment" and "Economic sustainability" is more subtle. The pristine environment is what attracts tourists, but that attraction is strongly conditioned by the facilities available to them (e.g. lodging, food, activities...). The development of attractive facilities has of course an impact on the environment. Giving absolute priority to protection of the environment can easily lead to a decision-making template where almost any business or community development initiative faces nearly daunting obstacles.

Sustainable development is often characterized as satisfying a triple bottom line: environmental protection, social harmony and economic well-being. These three are of course in agreement with the Trust's primary goals. However, giving absolute priority to any one of them may be seen as a variant of the one-dimensional thinking that too-often prevails in big business, where money is the only valued metric.

→

I would recommend that the strategic ordering of objectives, and hence the general atmosphere guiding land-use decisions made by Local Trust Committees be governed by an effort to maintain a balance between the three bottom lines. Much of the festering resentment with some Trust decisions that surfaces at election time seems to be based on a perceived lack of such a balance. To quote again: “A community’s health depends on the interconnection of economic, social, cultural and environmental factors. “**

A useful guide to Rural Community Economic Development has been put out by the Centre for Innovative and Entrepreneurial Leadership (CIEL) for the Rural BC Secretariat. The CIEL report touches on many aspects of rural life that our Island Trustees would undoubtedly find of interest. (www.ruralbc.gov.bc.ca)

Yours truly,



Paul LeBlond

Chair, Policy Committee,

“Positively Galiano”

S42, C7 RR2, Galiano BC V0N1P0

PHL1230@rogers.com

* *From Small Towns, Big Ideas*, Univ. of North Carolina School of Government, as quoted in CIEL.

**CIEL: Centre for Innovative and Entrepreneurial Leadership
Rural Community Economic Development and Assessment Guide, Jan 2011
Rural BC Secretariat, Min. Regional Economic and Skills Development
www.ruralbc.gov.bc.ca

cc.

Marion Grau

From: Dan Bruiger <dbruiger@telus.net>
Sent: July-16-12 8:51 AM
To: Strategic Plan
Cc: Tony Law
Subject: priorities

Dear Islands Trustees,

In response to your solicitation of public input, to set priorities for the coming term, I offer these thoughts.

It seems that the Islands Trust area is currently under threat by a number of industrial proposals that would affect the BC coastal environment. Effectively, this means it is under threat by the current attitude of the Provincial and Federal governments. I believe it should be the top priority of Islands Trust to oppose and mitigate these threats.

I am appalled, for example, by the LNG plants proposed in BC for the exportation of this natural resource. Close to home, on one side of Hornby we are threatened with an LNG transfer station; on the other, with a coal mine. Canada should not be exporting natural resources at all, but conserving them for the domestic demand of coming generations, some of which could be used for domestic manufacturing. The electric power requirements of the Kitimat LNG and the Douglas Channel LNG plants would go a long way toward the power requirements to expand domestic industry. There is no justification for any assumed “boost to the economy” from these developments, since the same investment in manufacturing and high-tech secondary industries would have far greater and long-lasting effect on our economy.

If the rationale is that we need to supply Asia with cheap fuel, so that they can continue to supply our manufacturing needs, we must consider that Asia will slowly edge toward parity of wage scale with us, so that imports will increase in cost, while our dependency on them will remain the same or increase. Further, as the cost of fuel production rises, so will the cost of imports.

Government at any level should not endorse or in any way subsidize the export of fossil fuels, which makes a mockery of the Clean Energy Act and other commitments to “conservation”. Keep it here, for future generations. Keep our electricity surplus and coal reserves available to encourage manufacturing and high-tech industry in BC, particularly industry furthering sound environmental practices.

Next in priority, I believe, should be encouraging local food production. The islands were once a major food-raising area and could be again. Islands lend themselves geographically to a concept of self-sufficiency, and so can serve as a model for general food security. Our environmental riches permit an overflow of agricultural products as well. Related issues are a general need for housing of a labor force, farm workers in particular, and socio-economic diversity. In the background, also, would be the need for a more cost-effective shipping system than provided by BC Ferries. As I understand it, this once existed and could again.

A major obstacle to farming is probably the high market value and taxation of land in the islands. Land trusts have been conceived, and supported by IT, for conservancy purposes and more recently for social housing purposes. Islands Trust could also encourage and support land trusts dedicated to market farming. These could overlap with social housing concerns, by supporting mini-communities dedicated to agriculture.

Thanks for your attention. Best wishes and good luck in achieving these goals!

Dan Bruiger
Hornby Island, BC
dbruiger@telus.net
250 335-0005

MAYNE ISLAND INTEGRATED WATER SYSTEMS SOCIETY
website: miiwss.com **E-mail: watersociety.com**

Submission re potable water protection within the Trust mandate.

We are writing the Trust to once again plead the case for placing water resources on the top of the Islands Trust agenda, both at this meeting and for the overall Trust mandate, while we still have sufficient time and water to make action relevant.

To the Trust statement that “we will use the land use planning tools to address the sustainability & quality of fresh water resources”, I would like to add the following:

Without water, we cannot live.

Without water, our land has little value.

Without water, there will be little in the way of flora and fauna

Without water, the Gulf Islands will become a sad commentary on what could have been had we cared enough to protect our finite resources.

Water must be #1 on the Trust's overall long term agenda over any other issue. With compromised water resources, all other discussion are irrelevant!

Proof of adequate quality water must no longer be limited to the property applying for development, as any development may affect several community aquifers. Approvals for rezoning or variances must never be awarded for properties with marginal wells that lack quality or/and quantity.

This letter is intentionally strident. Many of our islands are somewhat over populated in relation to the sustainability of resources. All of our islands are tourist oriented, and to put it in gentle terms, tourists are not conducive to good conservation practices in general. The Southern Gulf Islands are approximately 70% off island owned. A lopsided residential ratio causes extra aquifer stresses at times when our water resources are severely limited.

Land issues and ecosystem protection are irrelevant if there is no water. The Trust needs increased effective power from the provincial government in the area of potable water supplies, enabling you to create the sustainable resource centered long term planning for our islands. This latter was indicated as a 'go' in the new Water Modernization Act. We were by ministry staff that the Trust area could be designated as a 'special area', along with the Okanogan.

The Provincial water related ministries became irrelevant in the field of water resource protection and long term planning with their inaction. The current 'dragged out' discussion on the Water Modernization Act, promised to be ready for legislation in the spring two years ago is a perfect example, and with facing another election and new government, the Act likely will not be legislated without going back to yet more discussions.

If one needs to look at a specific situation for proof of poor management of water resources, here is a scenario.

A hill is the watershed for a valley that protects and supplies water to an aquifer for 3 water systems. This privately owned hill meets all requirements for development & density. Permits are granted and the hill is close to being a clear cut, roads graded and left in a mud condition for 2 or 3 years creating erosion, and septs and wells installed on every lot.

On the other side of this valley, a second watershed hillside development is also legally developed, with individual

wells and septic.

Below in the valley, a century old farm with a marsh and stream feeding in to area of the 3 water systems, is sold. The marsh is filled in and the stream reduced in size, and cattle are the product of choice. Nothing can be done to stop the new owner destroying marshland as this is sacred untouchable ALR land.

What the island ends up with is 2 watersheds with sheeting and mud runoff , no rainwater retention, and watersheds covered with septic fields uphill from the valley.

All of this may be legal, but it is an abominal situation and death in the long term for aquifers supplying a larger community.

Mayne Island Integrated Water Systems Society is attempting in every way possible to provide the Trust with an educated population who will support movement towards improved water and watershed protection. Residents understand the importance to their lifestyle and property values when discussing potable and adequate water resources, along with septic systems, also affecting our aquifers through interfacing.

In the end, it falls to the solely to the Islands Trust to stand up and protect our Gulf Islands' finite resources.

Please accept this submission as an effort to improve on an extremely vital island issue and we thank you for considering the our concerns. If at any time there is something MIIWSS can do, or take a direction that is beneficial in reaching the goals addressed here, please do not hesitate to contact us.

Respectfully,
Mary E. Cooper, President, MIIWSS.com
For the MIIWSS Board of Directors

Marion Grau

From: Sara & Dick Steil <steils@shaw.ca>
Sent: July-16-12 1:38 PM
To: Strategic Plan
Subject: Goals for the 2011-2014 Strategic Plan

Dear Trust Council Members

Trust Council's Marine Advocacy has shown leadership for the need of preservation and protection of our marine waters even though senior levels of government continue to take steps to ignore the wishes of coastal committees. You brought to the forefront how senior levels of government regulations & policies fell far short, with little concern given to these island waterways that hosts the Islands Trust Area. For the islands are the most affected jurisdiction on the coast of British Columbia when it comes to the commercial or industrial use of the marine waters.

Serious concern continues to rest in several areas of marine waters where you have taken steps to bring the use & abuse into the limelight, such as the problems of Plumper Sound re safe & secure anchoring of vessels; gypsum unloading & environmental damage; plus the overall coastal concerns re oil spills & response time where at the June 2010 Trust Council Session on Saturna you brought many government agencies & members of the shipping community together & brought to the forefront the serious lack of concern for the negative impacts of oil spills on the coast of British Columbia in particular with the inland waters of the Islands Trust Area .

Unfortunately **this work through the Marine Advocacy, though arduous, has just begun** and we strongly request that over the next three years Trust Council continue to be diligent in maintaining their watch on our marine environment – shipping traffic is going to increase greatly, the oil pipelines (central & southern coast) will host strong lobbies to proceed. Fish farms are steadily on the increase, liquid gas transport seems to be looming on the near horizon, oil tankers from Burnaby, out of English Bay, increasing in numbers. And who is protecting the ecology of these waters, when it comes down to it, it appears that the Islands Trust is the only government body willing to step up to the plate, to speak for the marine wildlife who ply these waters as their critical habitat, for they cannot stand on the shore to get away from the pollution nor find forage except in these waters, they are forced to live within the garbage & toxins and oil products.

So on the list of preferences -

The most urgent: - **#1 Protect coastal & marine ecosystems;**

Due to the increase in the more affluent arriving on our shores with thoughts of only 'large dwellings', it is critical to also place near the top of the list: -

#2 Protect the natural environment of the islands (from community to ecology);

And with these larger dwellings & land use (which often uses chemicals on gardens) we will seriously continue with the challenges of water supplies while keeping in mind the Policy Statement 4.4.1 *It is Trust Council's policy that islands in the Trust Area should be self-sufficient in regards to their supply of freshwater.* Which brings us to -

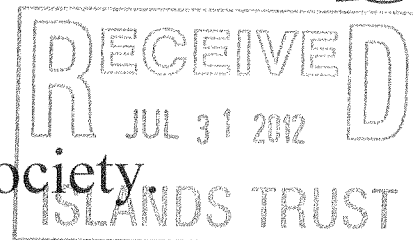
#3 Protect the quality and quantity of water resources.

Thank you

Regards

Sara J. Steil – North Pender Island

Pender Islands Trust Protection Society.



2209 Port Washington Road,
Pender Island, B.C. V0N 2M1
July 22, 2012.

Islands Trust Council,
Suite 200, 1657 Fort Street,
Victoria, B.C. V8R 1H8.

Dear Chair, Sheila Malcolmson.

COPIED TO

☒ PLANNER

☒ LTC

☒ Chair

PITPS wishes to reinforce the Council's deep concern about the impact of the Northern Gateway Pipeline and the twinning of the Kinder Morgan pipeline on the marine life of our coast.

Water quality is essential to the continued life of salmon and all marine life, as we all understand. A recent local reminder occurred with the placing of the salmon fry in the Hope Bay stream on May 16th. Officers of the DFO cautioned us not to step into the stream for fear of stirring up mud which would clog the tiny gills of the fry. You can imagine the impact of spilling just a gallon of bitumen/distillate into the stream. It would have poisoned the tiny fish which had just been brought from the hatchery and the heavy bitumen would settle to the bottom of the stream and smother other life in the stream. If we are to avoid decimating our salmon and marine life, we must do everything to prevent oil spills in our streams, rivers and seas

Pipeline construction has a large impact on the environment. This comes from my own experience working on the survey crew in 1950 for the Saskatchewan leg of the Interprovincial Pipeline, later taken over by Enbridge. The ditching and pipe laying equipment needs a large right-of-way, in our case 50 feet as I recall. There is heavy traffic along the right of way which first must be leveled sufficiently for the equipment to be moved along the surveyed route. When we came to the South Saskatchewan River the approach had to be graded so the equipment could get down to the river. With summer rains, I remember getting stuck in our survey pickup truck. I am sure there was much dirt in the river. Can we transpose this into the mountains and rivers of BC and imagine the destruction of the environment including pollution of the water in driving a pipeline through—even twinning one as with Kinder Morgan?

After completion of a line and the start of pumping there is always the danger of a spill with all the difficulties of containing the spilled oil. Sean Kheraj, Professor of History at York University, summarized the NEB records and reported that between 2000 and 2009 there were 427 spills along a system of 15,000 kilometers of pipeline in Canada. If a pipeline is driven through the mountains and under the rivers, how would you monitor it for spills and quickly respond to contain any breach? We now know that it took Enbridge 17 hours to shut down the breached pipeline in Michigan and that was only because someone else had alerted them. And we know from the film "On the Line" (by Frank

Wolf and Todd McGowan, 2010) following the proposed route of the Northern Gateway Pipeline that heavy storms in the mountains reduces visibility to near zero and that physical access to some remote portions of the route will be very difficult. It would take hours and hours, if not days, to reach some parts of the proposed line. If a break occurs at a river, the bitumen will coat the bottom and destroy it as a habitat for salmon and other life.

From the proposed pipeline terminal in Kitimat there is a difficult tanker route through the twisting Douglas Channel to the open ocean. When Brian Falconer an experienced coastal fisherman and a member of the Raincoast Conservation Foundation spoke at the Hall on April 20th, he ridiculed the marine part of the “risk assessment” carried out by Enbridge. He stated that they used a 10m aluminum crew boat to test the feasibility of route along the Douglas Channel for Very Large Crude Carriers of 350m maximum length. I share his skepticism, for I briefly worked on the Gulf of Georgia towboats and on one occasion we lost control of a barge we had on tow coming down the Fraser from New Westminster and it jammed up under the bridge. On another occasion, heading up the coast with an oil barge on tow, I was at the wheel and was startled to see the barge out the wheelhouse door, slowly catching up on us. It must have been some variation in the current in the channel. The point is that the river flow, the ocean currents, tidal changes and winds all make navigation a constantly changing challenge. The disastrous experience of the Exxon Valdez should be remembered. [Dr. Rike Ott, Sound Truths and Corporate Myth\$: The Legacy of the Exxon Valdez Oil Spill, Cordova, Alaska: Dragon Fly Sisters Press, 2005, 561 pages.]

Thank you for reading this and be strong in your opposition to the construction of the Northern Gateway pipeline and the Kinder Morgan twinning and resisting the threat that the pipelines and increased tanker traffic bring to our rivers and oceans by maintaining ‘Protect Coastal and Marine Ecosystems’ as number one priority on the Islands Trust Strategic Plan for 2011—2014.

For PITPS.



Barrie Morrison

Cc. North Pender Island Local Trust Committee—Trustees Luckham, Steeves and Hancock .

From: Jack Frazer <jackfrazer@shaw.ca>
Sent: July-13-12 2:14 PM
To: Strategic Plan
Subject: Term strategies Feedback

To the Islands Trust Council

A proposal to reduce/eliminate one of the road Problems on Salt Spring Island.

A constant problem affecting motorists, cyclist and pedestrians on Salt Spring is the **narrow roadways which provide little or no place for cyclists or pedestrians to travel clear of motor traffic**. It is a wonder there have not been more accidents and injuries as a result. Increasing vehicle traffic on the ferry routes in particular will exacerbate the problem.

Background

Several years ago, the Ministry of Transport, addressing Salt Spring Roads found them too narrow and suggested they be widened to meet the standard BC road width criteria. Unhappily (in my opinion), the Salt Spring Island Trustees of the day rejected the idea, contending that Salt Spring Roads should remain narrow so as to retain and emphasize the "rural culture" that Salt Spring enjoys in the eyes of visitors.

Discussion

Bicycle traffic on Salt Spring Island has been increasing over the years and an even greater density is foreseen. The cyclist community on Salt Spring has for a long time urged and pursued the idea of bicycle paths to avoid the very evident dangers from narrow roads without adequate verges for pedestrians and bicycles to travel. However, much private land would be involved in constructing bicycle paths off the main roads, with the result that it would seem to be almost impossible to achieve this concept.

Solution

The width of a standard road in British Columbia is 20 metres (65 feet).

A better and achievable way for Salt Spring Island to be brought into the present age would be to **widen the roads connecting Ganges with Fulford Harbour, Vesuvius and Long Harbour (the ferry routes) to the standard road width**

of 20 metres. The remaining roads could continue to be rustic as they are not prone to the heavy traffic obtaining along the ferry routes.

With the ferry route roads widened, my proposal would see **two lanes established down the centre of these roads, leaving half a paved lane width on each side to provide for pedestrian and bicycle traffic**. This would greatly alleviate if not eliminate the present danger to bicycle and pedestrian traffic along these routes.

An ancillary advantage of the paved half lane on each side of the ferry roads, would be to provide parking space when snow condition prevent motorists accessing their off road homes, thus enabling snow clearance vehicles to do their job without impedance of vehicles encroaching into the roadway.

Submitted for your consideration.

John L. (Jack) Frazer
166 Horel Road West
Salt Spring Island, B.C.
V8K 2A4
Tel: 250-931-3427



July 27, 2012

To: Islands Trust Council

**RE: Islands Trust-Strategic Plan: Potential Objectives and Strategies for 2011-2014
Discussion Draft for Public Consultation**

The Salt Spring Island Water Council appreciates the opportunity to comment on the potential objectives Islands Trust Strategic Plan. It is our opinion, however, that a determination of priorities cannot divorce objectives from the strategies used to implement those objectives. An organization's capacity to deliver on its objectives is always determined by the strategies and activities it undertakes and not by the worthiness of the objectives alone.

In this instance, the Water Council thinks that all ten of the objectives proposed by Trust Council are important. It's hard to imagine the Trust Council deciding to ignore any of the proposed objectives. We hope, and expect, that Trust Council will decide to do work on all of them.

That said, we point out that some of the proposed "objectives" are really strategies for achieving them. For example, "Increase food production" is an element of a broad strategy to "reduce the impacts of climate change," just as it is also a means of "protecting and restoring community and socio-economic diversity." Similarly, enhancing community engagement and improving organizational cost and operational effectiveness are also strategies for achieving almost all objectives.

In our opinion, Trust Council should articulate the prime objectives flowing from the Islands Trust object and the Trust Policy Statement. Those objectives in order of priority would be:

- Protect the natural environment of islands
- Reduce the impacts of climate change
- Protect the quality and quantity of water resources
- Protect coastal and marine ecosystems
- Protect and restore community and socio-economic diversity

Naturally, Water Council would focus on Potential Objective 2.1: "Protect the quality and quantity of water resources," especially as it relates to potable water (freshwater) resources.

The quality and quantity of freshwater is especially relevant to other objectives:

- it is an important component of the overall objective to "Protect the natural environment of islands",
- it will be a major concern in adapting to the impacts of predicted climate change,
- it will ensure the ability to expand local food production,
- and it is necessary to enhance community economic sustainability and security.

Accordingly, protection of freshwater resources in the Trust area is critical in reaching other important objectives and should be considered a high priority for Trust Council.

In terms of advocating for provincial Water Act reform (one of the listed potential strategies), we refer you to a submission Water Council made on February 25, 2011 to the provincial Ministry of Environment. In particular:

- a) establish in clear terms that water is a public right and not open for commercial exploitation.
- b) since the Ministry considers the Gulf Islands to be a “chronic problem area” that would involve “additional measures to respond to known water supply issues and risks to water quality”, we supported the objective of regulating groundwater extraction and use in priority (critical) areas and for all large withdrawals.
- c) support for the emphasis given to water conservation and improved water efficiency through incentives and economic measures and in drought preparedness plans.
- d) opposition to the proposed use of “tradable permits” to allocate water use without a more complete understanding of the necessary regulatory framework to administer the permits.

In terms of using land-use planning tools and decisions to protect the quality and quantity of water in the Trust Area, Water Council recommends the following activities to implement potential strategies:

- a) promote water conservation by all water users;
- b) establish Development Permit Areas for all capture zones for surface water (watersheds), in addition to community well capture zones, with conditions appropriate to each zone;
- c) implement recommended Watershed Management Plan actions within Islands Trust authority;
- d) support efforts to better understand groundwater resources and to manage groundwater use through effective land-use planning;
- e) establish (or support) a moratorium on hydrofracturing of water wells pending a comprehensive assessment of its impact on groundwater resources; and
- f) promote the use of rainwater catchment systems and grey water recycling in appropriate circumstances.

We look forward to receiving the final Strategic Plan for 2011-2014.

Submitted by the SSI Water Council Society

From: Jan Slakov

Date: 31/17/12

Dear Lisa Gordon, Trust staff and members of the Trust Council,

While I appreciate that the Trust Council has invited public participation in drawing up its strategic plan, I am really not sure that this particular effort to engage the public is of much value. I have looked over the Draft Strategic Plan with its Potential Objectives and Priorities. That document gives people some insight into the types of decisions that need to be made and the kinds of actions that could be undertaken. But although I think I am relatively well-educated about public policy regarding local government, I find it very difficult to give meaningful feedback on that draft. In general, while each of the potential objectives seems worthwhile, I am really not sure that many of the potential strategies and examples of activities that could implement those strategies would help achieve those objectives.

For instance, I definitely think it would be good to (Objective 4.3) Enhance community engagement and participation. But I am not at all sure that reviewing "Trust Council policies regarding Policy Statement implementation" would be useful towards that goal.

Another problem: we are invited to prioritize objectives which really ought to be seen as mutually reinforcing, rather than in competition with each other for Trust resources. For instance, the suggestion of adopting new bylaws to implement Riparian Areas Regulations falls under Objective 1.1 but it has always been seen as something that would, ideally, make a big difference towards achieving objective 2.1. Another example: we could work to "reduce the impacts of climate change" AND "increase local food production" AND "improve availability of affordable housing" by reducing barriers to the creation of low impact living arrangements for people engaged in local food production.

I think the Draft Strategic Plan document can be useful, most likely to trustees and staff, as a kind of "to do" list. But inviting the public to spend time evaluating it is not a very useful way to engage the public.

I support working towards achieving all the stated objectives. Ideally, the Trust will work with citizens to do so in ways that are seen to be fair and effective.

Years ago, I was involved in the OCP review for Salt Spring Island. This took up lots of time and effort and then many of the suggestions the various focus groups suggested were never implemented. More recently, I was somewhat involved in supporting efforts to adopt bylaws aimed at implementing Riparian Area Regulations. Once again, much effort was made, but little progress was made. Indeed, it has seemed that these efforts to achieve laudable goals resulted in fanning the flames of divisiveness within our community.

This leads me to conclude that the Trust would do well to change the way it engages the public in its decision-making processes.

At the Trust Council meeting of December 11, 2011, Maxine Leichter made a presentation on public participation on LTC decisions. I gather it was very well-received by trustees and others in attendance. There are some very specific suggestions for improving public engagement in decision-making in that document, which I hope the Trust will implement. (I am attaching it so you will be able to find it easily.)

My other main suggestion is that the Trust, in cooperation with other groups and individuals, use the apparent divisiveness in our community as an opportunity to do some community-building and effective public engagement. Maxine Leichter and I met with our local trustees, George Grams and Peter Grove, to share what we have learned about this opportunity. Other communities have experienced divisiveness and used tools such as a Community Values Survey followed up by community discussion or the Future Search approach, to engage the public in a positive way towards achieving goals that would, ideally, be seen as mutually supportive, not in competition with each other.

Sincerely,

Jan Slakov
135 Deer Park Rd.
Salt Spring Island, BC
V8K 1P5
(250) 537-5251

FAX/EMAIL Cover Page

Salt Spring Island Electoral Area CRD OFFICE

145 Vesuvius Bay Road
Salt Spring Island BC V8K 1K3
Ph: (250)537-4448 Fax: (250)537-4456

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To: Islands Trust Council

c/o
victemp@islandstrust.bc.ca

From: SSI Parks and Recreation Commission

Date: 7/31/12 Total # of Pages: 2

**Please find attached a letter of suggested input for your strategic priorities planning.
Thank you in advance for your consideration.**

July 30, 2012

Ms. Sheila Malcolmson
Chair, Islands Trust Council
299-1627 Fort Street
Victoria, BC V8R 1H8

Dear Sheila:

RE: Islands Trust Council Seeks Input on Strategic Priorities

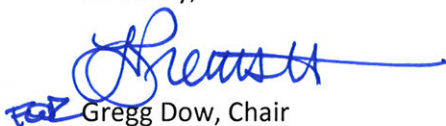
Thank you for the opportunity to provide public input on the strategic priorities for the 2011-2014 Islands Trust Council. As stated in the news release, we understand the Trust Council will review all submissions and consider adopting the strategic plan at the September 11-13 public meeting.

Salt Spring Island Parks and Recreation Commission has reviewed the ten objectives proposed for discussion by the Islands Trust Council. In addition, we would like to recommend the inclusion of an additional proposal. The community of Salt Spring Island has long recognized the need for developing high quality playing fields. The 2010 Parks and Recreation Master Plan established improvement of athletic fields as a very high priority for the community. Therefore, the Salt Spring Island Commission would like the Islands Trust Council to consider allowing Agricultural Land Reserve applications for non-farm status. Currently within the parks system there is limited athletic fields for community use and this recommendation would provide increased recreational opportunities for all ages.

We commend the Islands Trust Council for providing an opportunity for input on the 2011-2014 Strategic Priorities, and hope this additional recommendation will be included in order to provide additional playing fields for the residents of Salt Spring Island.

We look forward to the adoption of a strategic plan.

Sincerely,



Gregg Dow, Chair

Salt Spring Island Parks and Recreation Commission

145 Vesuvius Bay Road

Salt Spring Island

British Columbia V8K 1K3

telephone: 250-537-4448

facsimile: 250-537-4456

email: parc@saltspring.com



**salt spring
parks and recreation
commission**

July 30, 2012

Islands Trust Council
BY EMAIL

**Re: Response to the Islands Trust Draft Strategic Plan, Objective 1.3
'REDUCE the impacts of climate change'.**

The Salt Spring Island Climate Action Council Society (SSICACS) supports in principle the four Goals and the ten Objectives as presented.

We have four general comments regarding Objective 1.3 of the June 27, 2012 draft Strategic Plan, as follows:

1. SSICACS fully supports the proposed broadening of Objective 1.3 to include climate change adaptation along with reduction of GHG emissions.
2. Strategies for Objective 1.3 should include the following:
"Climate change affects the ability of the Islands Trust to meet other Strategic Plan goals, therefore include climate change considerations in all land use planning and decision-making."¹
3. Strategies for Objective 1.3 should also include the following:
"Activities to reduce the impacts of climate change support other Strategic Plan goals, therefore climate change mitigation and adaptation considerations should be included in all strategy implementation decisions."²

In particular, increased local organic food production has the effect of reducing indirect GHG emissions from consumption of conventionally produced food and provides adaptation through greater food security. Note that production methods should be organic, i.e. do not include use of energy intensive material such as synthetic nitrogen fertilizers. Strategies to increase local organic food production are common in climate action plans and match Objective 3.2: 'increase local food production'.

4. It is difficult to fully assess the current proposal when so little detail is provided.

The Salt Spring Island Climate Action Council was established by the former Salt Spring Island Trustees and the CRD Director in large part in response to the Islands Trust's targets for reduction of greenhouse gas emissions on Salt Spring Island and to the Trust Council Strategic Plan 2008—2011, which contained a level of detail on strategies and activities for

reduction of GHG emissions not yet included in the current draft. We look forward to a similar level of detail on both GHG reduction and climate change adaptation in a future draft and will be pleased to provide more detailed commentary at that time.

In our view, climate change is the most critical issue facing all communities and deserves high priority attention by governments. While the Islands Trust area has not yet experienced the extreme weather events afflicting other parts of the continent, changes resulting from human-induced global warming are already evident here. It is unfortunate that so little of the Trust Council budget and resources have been allocated to implement Strategic Plan objectives on climate actions or to support local climate action initiatives.

Thank you for considering the above points.

Yours truly,

A handwritten signature in black ink, appearing to read 'Elizabeth White', with a stylized, cursive script.

Elizabeth White, coordinator Salt Spring Island Climate Action Society

on behalf of the members of the society

¹ Examples include: increased temperatures of lakes leading to water quality issues and public health implications (St. Mary Lake) (Objective 2.1); increased incidence of Lyme disease, associated with warmer winters; necessity to plan for sea level rise (currently 1.2 m by 2100) (Objective 1.2); necessity to plan for increased emergency preparedness due to extreme weather events such as wildfires (Objective 1.1).

² Examples include: Objective 1.1: Protect the natural environment of islands, also supports the maintenance and enhancement of carbon sequestration and storage services provided by our islands' forests. Objective 3.2: Increase local food production.

Marion Grau

From: Richard C. Beard <celastrina@telus.net>
Sent: July-22-12 3:51 PM
To: Strategic Plan
Subject: strategic plan

For 2011-2014 I should like to see the development of a comprehensive invasive species strategy for the Islands Trust Area. This could be based on a similar strategy for Saanich or Coquitlam. The latter is a little more developed and includes minimizing impacts of developed areas on neighbouring undeveloped areas.

Such a plan should prioritise control of all organisms capable of significant impacts to the ecology of our various ecosystems including rocky bluffs and Douglas-fir/cladina, and all forested ecosystems. Of particular concern are plants which could transform forest ecology e.g. English ivy, yellow lamium, periwinkle and holly. A strategy should include a public education component whereby land occupiers/owners are made aware of the impacts of these plants, how to identify them, and encouraged to control them/discouraged from importing them. The strategy should also prioritise parks as these will provide the future examples and inspiration for future invasive species control elsewhere. Also, parks are often dumping grounds and thoroughfares – factors which render them susceptible to invasion.

Forest restoration (in addition to invasive species removal) should also become part of the strategic plan. Most of our area was logged comparatively recently and therefore is in early second-growth forest. This is a succession stage where species diversity tends to be low and where fire risk tends to be high. Restoration techniques could be instituted which might mitigate both of these effects. Of particular concern to islanders' security is the potential impact of climate change and the further increase of fire risk in these second-growth forests.

Although culling of deer would probably not be acceptable to islanders, the issue of lack of predators and the resultant impact of a large numbers of herbivores should be discussed to increase awareness of this issue.

There are already provincial regulations to protect riparian areas. These are usually not well enforced on a local level so perhaps the strategic plan could include better enforcement of existing regulations.

In conclusion, there needs to be a recognition that the islands are special and should not become as degraded as populated parts of the mainland. Islanders should be susceptible to this message because many of them came here because of that difference. Maybe we need a kind of message, even a brand: "Islanders are special, and so are their islands. Let's keep them that way."

Respectfully submitted, Richard Beard

Richard Beard, B.D.S., Dip RNS.
Restoration Practitioner
Operating as: Green Admiral Nature Restoration
P.O Box 93057, 5331 Headland Drive West Vancouver, BC V7W 3C0
Tel: 604-922-8407 Cel: 778-870-2152
www.greenadmiral.ca

Petition to Encourage the Island's Trust Council to put Affordable Housing as a top priority Gulf Island's wide

We the undersigned feel that the Islands Trust should make affordable housing a priority across all the islands. This priority fits under the stated goal of “Protect and restore community and socio-economic diversity”, and we strongly feel that the Trust should make said goal one of the top three priorities for the next term, and affordable housing an explicit component of achieving that goal.

Name (please print)

Signature

Salt Spring
Postal Code

Aaron Sedlbauer	A. Sedlbauer	V8K 2H7
Sandra Martindale	Sandra Martindale	V8K 2M9
BETTY BAKER	B. Baker	V8K 2X7
Laura Hughes McGrath	Laura H. McGrath	V8K 2W3
PAT HAFTING	P. Hafting	V8K 1S2
Katharine Atkin	K. Atkin	V8K 2V1
Jeremiah Morris	J. Morris	V8K 1W7
Pam Miskey	Pam Miskey	V8K 1H8
CHAS BELKNAP	Chas. Belnap	V8K 2C9
WILLIAM CURTIN	W. Curtin	V8K 2C8
Lori Cowan	Lori Cowan	V8K 2J8
BEVERLEY SERFATY	Beverly Serfaty	V8K 1B3
SUE EARLE	Sue Earle	V8K-1K5
JOHN STEWART	J. Stewart	V8K-1C7
A. Gaden Gaden	A. Gaden Gaden	V8K 1Y5
Hannah Brown	H. A. Brown	V8K 2N4
ANTHONY FULKER	A. Fulk	V8K 1G6
Melissa Sibbald	M. Sibbald	V8K 2J8
STEVE COOPMAN	Steve Coopman	V8K 2J8
N. A. Howard	N. A. Howard	V8K 1J1

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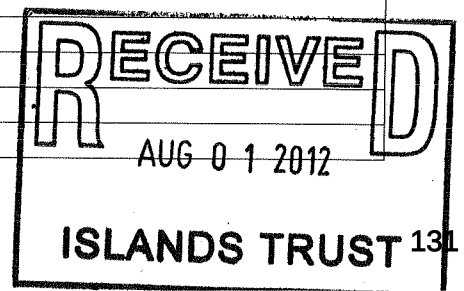
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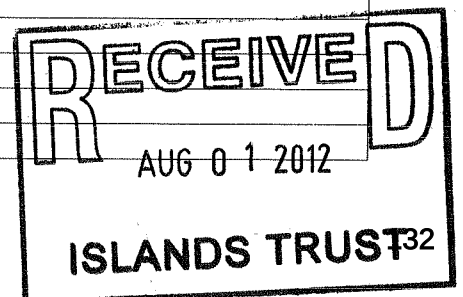
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Name (please print)

Signature

Salt Spring
Postal Code

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Islands Trust Strategic Plan



PlaceSpeak Results Summary

Prepared by: PlaceSpeak

Date: August 1, 2012

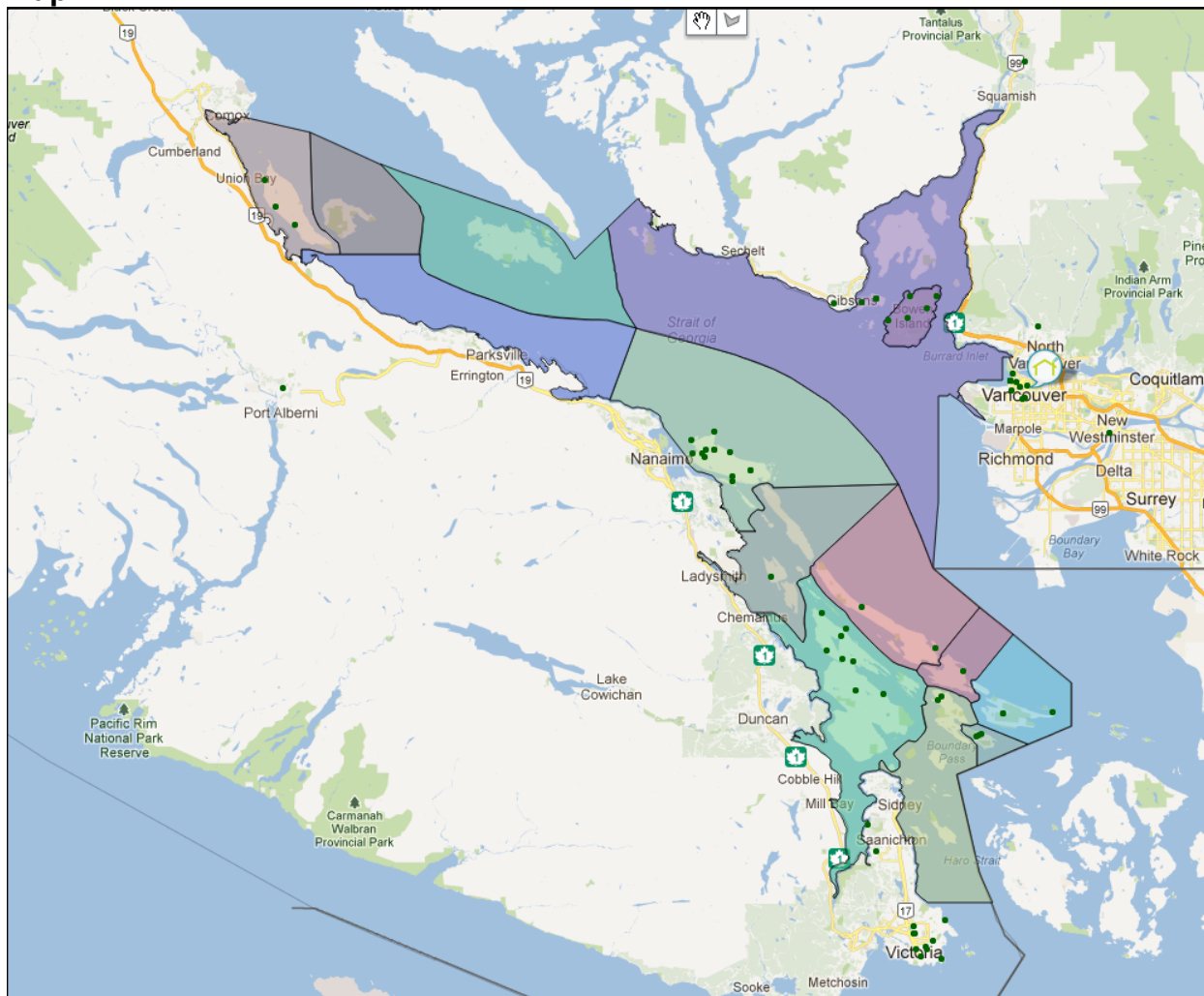


Overview

Statistics

Unique Views	Connected Residents	Discussion Comments	Surveys Taken
			
560	78	57	51

Map





Surveys

Area	Count
Denman Island Local Trust Area	4
“Executive Area” Islands Local Trust Area	0
Gabriola Island Local Trust Area	10
Galiano Island Local Trust Area	0
Gambier Island Local Trust Area	4
Hornby Island Local Trust Area	1
Lasqueti Island Local Trust Area	0
Mayne Island Local Trust Area	1
North Pender Island Local Trust Area	2
Salt Spring Island Local Trust Area	4
Saturna Island Local Trust Area	3
South Pender Island Local Trust Area	2
Thetis Island Local Trust Area	1
Municipality of Bowen Island	5
BC Resident	13
Non Resident	1
TOTAL	51

Discussion Forum

Topic	Comments	Views
Islands Trust Act Goal: Work in cooperation with others	11	160
Policy Statement Goal: Sustain Island Character and Healthy Communities	11	199
Policy Statement Goal: Stewardship of Island Resources	12	228
Policy Statement Goal: Preserve and Protect Ecosystems	19	214
TOTAL	53	801



Survey Results

Question 1

To work towards our goals, Trust Council has identified 10 potential objectives for the current term of office (November 2011 to November 2014). Before developing our strategic plan further, Council is seeking input from the public. We want to know if islanders agree that these potential objectives are indeed priorities. Or, are there other priorities that should be included?

Do you believe the following broad objectives should be priorities for Trust Council this term?

Overall

N=XX	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer	
	#	%	#	%	#	%	#	%	#	%	#	%
1) Protect the natural environment of islands	37	72.5%	8	15.7%	2	3.9%	0	0.0%	1	2.0%	3	5.9%
2) Protect coastal and marine ecosystems	36	70.6%	9	17.6%	2	3.9%	0	0.0%	1	2.0%	3	5.9%
3) Reduce the impacts of climate change	18	35.3%	16	31.4%	4	7.8%	4	7.8%	4	7.8%	5	9.8%
4) Protect the quality and quantity of water resources	35	68.6%	10	19.6%	1	2.0%	2	3.9%	0	0.0%	3	5.9%
5) Protect and restore community socio-economic diversity	24	47.1%	10	19.6%	9	17.6%	2	3.9%	3	5.9%	3	5.9%
6) Increase local food production	12	23.5%	17	33.3%	7	13.7%	4	7.8%	6	11.8%	5	9.8%
7) Enhance community economic sustainability and security	19	37.3%	17	33.3%	4	7.8%	3	5.9%	4	7.8%	4	7.8%
8) Strengthen relations with First Nations	15	29.4%	17	33.3%	4	7.8%	6	11.8%	3	5.9%	6	11.8%
9) Improve organizational (Islands Trust) cost and operational effectiveness	20	39.2%	17	33.3%	6	11.8%	2	3.9%	1	2.0%	5	9.8%
10) Enhance community engagement and participation (in the work of the Islands Trust)	26	51.0%	19	37.3%	1	2.0%	2	3.9%	0	0.0%	3	5.9%



1-1) Protect the natural environment of islands

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	3	75.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	6	60.0%	2	20.0%	1	10.0%	0	0.0%	0	0.0%	1	10.0%	10
Galiano Island													0
Gambier Island	1	25.0%	2	50.0%	0	0.0%	0	0.0%	1	25.0%	0	0.0%	4
Hornby Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	4	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	2	66.7%	0	0.0%	1	33.3%	0	0.0%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	4	80.0%	1	20.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5
BC Resident	10	76.9%	2	15.4%	0	0.0%	0	0.0%	0	0.0%	1	7.7%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	37	72.5%	8	15.7%	2	3.9%	0	0.0%	1	2.0%	3	5.9%	51



1-2) Protect coastal and marine ecosystems

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	3	75.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	7	70.0%	1	10.0%	1	10.0%	0	0.0%	0	0.0%	1	10.0%	10
Galiano Island													0
Gambier Island	1	25.0%	2	50.0%	0	0.0%	0	0.0%	1	25.0%	0	0.0%	4
Hornby Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	4	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	1	33.3%	1	33.3%	1	33.3%	0	0.0%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	4	80.0%	1	20.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5
BC Resident	9	69.2%	3	23.1%	0	0.0%	0	0.0%	0	0.0%	1	7.7%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	36	70.6%	9	17.6%	2	3.9%	0	0.0%	1	2.0%	3	5.9%	51

1-3) Reduce the impacts of climate change

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	1	25.0%	2	50.0%	0	0.0%	0	0.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	6	60.0%	1	10.0%	1	10.0%	0	0.0%	1	10.0%	1	10.0%	10
Galiano Island													0
Gambier Island	1	25.0%	1	25.0%	0	0.0%	0	0.0%	2	50.0%	0	0.0%	4
Hornby Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	100.0%	2



	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
Salt Spring Island	2	50.0%	1	25.0%	0	0.0%	1	25.0%	0	0.0%	0	0.0%	4
Saturna Island	0	0.0%	2	66.7%	1	33.3%	0	0.0%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	0	0.0%	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	2	40.0%	2	40.0%	0	0.0%	1	20.0%	0	0.0%	0	0.0%	5
BC Resident	3	23.1%	6	46.2%	1	7.7%	2	15.4%	0	0.0%	1	7.7%	13
Non Resident	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	18	35.3%	16	31.4%	4	7.8%	4	7.8%	4	7.8%	5	9.8%	51

1-4) Protect the quality and quantity of water resources

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	1	25.0%	2	50.0%	0	0.0%	0	0.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	5	50.0%	2	20.0%	0	0.0%	2	20.0%	0	0.0%	1	10.0%	10
Galiano Island													0
Gambier Island	3	75.0%	0	0.0%	1	25.0%	0	0.0%	0	0.0%	0	0.0%	4
Hornby Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	2	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	50.0%	4
Salt Spring Island	4	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	2	66.7%	1	33.3%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	4	80.0%	1	20.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5
BC Resident	9	69.2%	3	23.1%	0	0.0%	0	0.0%	0	0.0%	1	7.7%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	35	68.6%	10	19.6%	1	2.0%	2	3.9%	0	0.0%	3	5.9%	51



1-5) Protect and restore community socio-economic diversity

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	2	50.0%	2	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
“Executive Area” Islands													0
Gabriola Island	2	20.0%	3	30.0%	3	30.0%	0	0.0%	1	10.0%	1	10.0%	10
Galiano Island													0
Gambier Island	1	25.0%	1	25.0%	0	0.0%	1	25.0%	1	25.0%	0	0.0%	4
Hornby Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	4	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	2	66.7%	0	0.0%	0	0.0%	1	33.3%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	0	0.0%	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	2	40.0%	2	40.0%	1	20.0%	0	0.0%	0	0.0%	0	0.0%	5
BC Resident	5	38.5%	1	7.7%	4	30.8%	0	0.0%	1	7.7%	2	15.4%	13
Non Resident	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	24	47.1%	10	19.6%	9	17.6%	2	3.9%	3	5.9%	3	5.9%	51

1-6) Increase local food production

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	0	0.0%	2	50.0%	0	0.0%	1	25.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	3	30.0%	2	20.0%	3	30.0%	1	10.0%	0	0.0%	1	10.0%	10
Galiano Island													0
Gambier Island	1	25.0%	1	25.0%	0	0.0%	0	0.0%	2	50.0%	0	0.0%	4
Hornby Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	0	0.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	3	75.0%	1	25.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	1	33.3%	1	33.3%	0	0.0%	0	0.0%	1	33.3%	0	0.0%	3
South Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	0	0.0%	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	0	0.0%	3	60.0%	1	20.0%	1	20.0%	0	0.0%	0	0.0%	5
BC Resident	2	15.4%	4	30.8%	1	7.7%	1	7.7%	2	15.4%	3	23.1%	13
Non Resident	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	12	23.5%	17	33.3%	7	13.7%	4	7.8%	6	11.8%	5	9.8%	51



1-7) Enhance community economic sustainability and security

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	2	50.0%	1	25.0%	0	0.0%	1	25.0%	0	0.0%	0	0.0%	4
“Executive Area” Islands													0
Gabriola Island	2	20.0%	4	40.0%	1	10.0%	1	10.0%	1	10.0%	1	10.0%	10
Galiano Island													0
Gambier Island	0	0.0%	2	50.0%	0	0.0%	0	0.0%	2	50.0%	0	0.0%	4
Hornby Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	1	25.0%	3	75.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	3	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	0	0.0%	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	3	60.0%	1	20.0%	1	20.0%	0	0.0%	0	0.0%	0	0.0%	5
BC Resident	3	23.1%	4	30.8%	1	7.7%	1	7.7%	1	7.7%	3	23.1%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	19	37.3%	17	33.3%	4	7.8%	3	5.9%	4	7.8%	4	7.8%	51

1-8) Strengthen relations with First Nations

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	1	25.0%	1	25.0%	1	25.0%	0	0.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	5	50.0%	1	10.0%	2	20.0%	0	0.0%	1	10.0%	1	10.0%	10
Galiano Island													0
Gambier Island	1	25.0%	1	25.0%	0	0.0%	0	0.0%	1	25.0%	1	25.0%	4
Hornby Island	0	0.0%	0	0.0%	0	0.0%	1	100.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	0	0.0%	0	0.0%	1	50.0%	0	0.0%	0	0.0%	2
Salt Spring Island	1	25.0%	2	50.0%	0	0.0%	1	25.0%	0	0.0%	0	0.0%	4
Saturna Island	1	33.3%	1	33.3%	0	0.0%	0	0.0%	1	33.3%	0	0.0%	3
South Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2



	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
Thetis Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	2	40.0%	2	40.0%	0	0.0%	1	20.0%	0	0.0%	0	0.0%	5
BC Resident	2	15.4%	5	38.5%	1	7.7%	2	15.4%	0	0.0%	3	23.1%	13
Non Resident	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	15	29.4%	17	33.3%	4	7.8%	6	11.8%	3	5.9%	6	11.8%	51

1-9) Improve organizational (Islands Trust) cost and operational effectiveness

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	0	0.0%	2	50.0%	0	0.0%	1	25.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	2	20.0%	3	30.0%	3	30.0%	0	0.0%	1	10.0%	1	10.0%	10
Galiano Island													0
Gambier Island	3	75.0%	1	25.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Hornby Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	1	25.0%	2	50.0%	0	0.0%	1	25.0%	0	0.0%	0	0.0%	4
Saturna Island	1	33.3%	1	33.3%	1	33.3%	0	0.0%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	2	40.0%	2	40.0%	0	0.0%	0	0.0%	0	0.0%	1	20.0%	5
BC Resident	4	30.8%	5	38.5%	2	15.4%	0	0.0%	0	0.0%	2	15.4%	13
Non Resident	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	20	39.2%	17	33.3%	6	11.8%	2	3.9%	1	2.0%	5	9.8%	51



1-10) Enhance community engagement and participation (in the work of the Islands Trust)

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	0	0.0%	2	50.0%	0	0.0%	1	25.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	5	50.0%	3	30.0%	1	10.0%	0	0.0%	0	0.0%	1	10.0%	10
Galiano Island													0
Gambier Island	2	50.0%	2	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Hornby Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	2	50.0%	2	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4
Saturna Island	1	33.3%	1	33.3%	0	0.0%	1	33.3%	0	0.0%	0	0.0%	3
South Pender Island	2	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	3	60.0%	2	40.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	5
BC Resident	7	53.8%	5	38.5%	0	0.0%	0	0.0%	0	0.0%	1	7.7%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	26	51.0%	19	37.3%	1	2.0%	2	3.9%	0	0.0%	3	5.9%	51



Question 2

If Trust Council could only work on three broad objectives this term, how would you rank the top three priorities?

(Scoring: 1st choice= 3 points , 2nd choice =2 points, 3rd choice = 1 point)

Overall

N=XX	Total Score*	Rank
Protect the natural environment of islands	81	1
Protect coastal and marine ecosystems	61	2
Reduce the impacts of climate change	14	8
Protect quality and quantity of water resources	40	3
Protect and restore community socio-economic diversity	19	6
Increase local food production	6	10
Enhance community economic sustainability and security	25	4
Strengthen relations with First Nations	10	9
Improve organizational (Islands Trust) cost and operational effectiveness	25	4
Enhance community engagement and participation (in the work of the Islands Trust)	19	6



‘North Islands’

The ‘north islands’ include Bowen Island, Denman Island, “Executive Area” Islands, Gambier Island, Gabriola Island, Horbny Island, and Lasqueti Island.

N=XX	Total Score*	Rank
Protect the natural environment of islands	49	1
Protect coastal and marine ecosystems	47	2
Reduce the impacts of climate change	10	6
Protect quality and quantity of water resources	19	4
Protect and restore community socio-economic diversity	12	5
Increase local food production	3	10
Enhance community economic sustainability and security	21	3
Strengthen relations with First Nations	5	9
Improve organizational (Islands Trust) cost and operational effectiveness	14	7
Enhance community engagement and participation (in the work of the Islands Trust)	12	7



‘South Islands’

The ‘south islands’ include Galiano Island, Mayne Island, North Pender Island, South Pender Island, Saturna Island, Salt Spring Island, and Thetis Island.

N=XX	Total Score*	Rank
Protect the natural environment of islands	45	1
Protect coastal and marine ecosystems	12	2
Reduce the impacts of climate change	6	3
Protect quality and quantity of water resources	11	3
Protect and restore community socio-economic diversity	6	3
Increase local food production	3	6
Enhance community economic sustainability and security	4	8
Strengthen relations with First Nations	0	
Improve organizational (Islands Trust) cost and operational effectiveness	6	6
Enhance community engagement and participation (in the work of the Islands Trust)	2	9

BC Residents/Non-Resident

N=XX	Total Score*	Rank
Protect the natural environment of islands	28	1
Protect coastal and marine ecosystems	12	2
Reduce the impacts of climate change	0	
Protect quality and quantity of water resources	15	2
Protect and restore community socio-economic diversity	0	
Increase local food production	0	
Enhance community economic sustainability and security	5	4
Strengthen relations with First Nations	5	6
Improve organizational (Islands Trust) cost and operational effectiveness	3	5
Enhance community engagement and participation (in the work of the Islands Trust)	1	7



Question 3

Imagine you had to decide how to allocate \$100 of the current Trust Council budget to work towards the following objectives. How would you spend it? Please divide the \$100 amongst the listed priorities according to your preference.

Please enter only positive whole numbers with no decimals, commas, dollar signs, or other letter characters. The sum total must add up to exactly 100.

Objective	Allocations			
	North Islands	South Islands	BC	TOTAL
	N=XX	N=XX	N=XX	N=XX
Protect the natural environment of islands	\$21.46	\$18.54	\$16.79	\$20.26
Protect coastal and marine ecosystems	\$19.17	\$12.38	\$22.50	\$18.51
Reduce the impacts of climate change	\$9.67	\$5.54	\$3.93	\$7.53
Protect quality and quantity of water resources	\$10.92	\$19.38	\$25.00	\$16.49
Protect and restore community socio-economic diversity	\$6.71	\$7.77	\$3.86	\$6.14
Increase local food production	\$4.38	\$5.77	\$1.71	\$4.40
Enhance community economic sustainability and security	\$8.75	\$12.69	\$2.64	\$8.88
Strengthen relations with First Nations	\$4.58	\$4.00	\$4.00	\$4.21
Improve organizational (Islands Trust) cost and operational effectiveness	\$8.29	\$8.69	\$6.21	\$7.72
Enhance community engagement and participation (in the work of the Islands Trust)	\$6.08	\$5.23	\$6.21	\$5.86
Total	\$100.00	\$100.00	\$100.00	\$100.00



Question 4

Are there other priorities you would like Trust Council to consider? Please provide your comments below.

Area	Response
BC Resident	Keep island landowners informed of regulations. Ensure that ALL landowners are permitted to respond to surveys at the same time that is before the survey date is closed.
BC Resident	Priority to reverse environmental damage and restore diversity of the marine,land and air ecosystems.
BC Resident	The current voting system is unrepresentative and discriminatory.
BC Resident	With contaminated water we die as a community. Also: Protection of ALR lands.
Denman Island Local Trust Area	advocate for reasonable ferry fares
Denman Island Local Trust Area	I believe the Trust needs to understand that people live on these islands. OF COURSE the natural environment has to be protected, and natural resources preserved, but it seems a blatant fact that viable and varied community, at least on my Island, is threatened much more than the natural environment is. Our school is struggling, newcomers need to be in an income bracket that restricts their demographic to retirees or people who don't actually live here. I have nothing against either of these groups, but it is impossible to sustain a thriving community with such a restriction. The trust needs to re-prioritize, shift the human community to the top of its priority list.
Denman Island Local Trust Area	The Trust Council needs to step up and speak to environmental issues which affect us all ie fracking, coal mines (on Vancouver Isl.), Harpers gutting of the Fisheries Act etc. We need to make the protection of the environment the #1 issue. On a Trust Island, you are our local government yet are being ignored by others such as DFO and regional districts. Thanks for taking a stand against the proposed Enbridge pipeline.....cheers



Area	Response
Gabriola Island Local Trust Area	No, that is quite enough for one term! ;-)
Gabriola Island Local Trust Area	Reduce GHG emissions, not just reduce the impacts of climate change (transportation in particular)
Gambier Island Local Trust Area	Control of wild animals such as bears.
Gambier Island Local Trust Area	Receive better value for tax paid to BC Rural Property and SCRD. Pay taxes for ZERO service on Keats - no garbage, no recycling especially.
Mayne Island Local Trust Area	Allow septic systems that don't include flush toilets for people who use composting toilets only.
Municipality of Bowen Island	promotion of stewardship of private lands to ensure our precious ecosystems and environmentally sensitive areas are protected regardless of ownership
Municipality of Bowen Island	The regional aspect of the IT Federation must be strengthened with much more time devoted to it from both it's elected officials and staff. Showing leadership as The regional stewards of the area is paramount at this point in our history. Showing courage and leadership in this area will give the Islands Trust more legitimacy, more of a reason for being. The Trust needs to be bold if it is to survive and prosper as a unique government that blends regional governance with incorporated territories. Unfortunately, the IT has been so focused on local planning that it's regional responsibility and work not where it should be. We do not need a policy review and change to make this shift only a serious rethink and commitment to regional stewardship and governance.



Area	Response
North Pender Island Local Trust Area	It seems inane to allocate my money to fund the Trust in order to enhance its cost and operational effectiveness. This should be an ongoing part of the work programme. As I see it now, the staff and Board look for new issues to deal with in order to rationalize their existence. We should cut back on both staff and trustees as the Trust has achieved its overall purpose of "protection" with its planning policies. Now those policies and the trust itself should only be used to respond to the evolution of the islands.....NOT look for things to do!
North Pender Island Local Trust Area	Restructuring Islands Trust. I would like to see a central council with two trustees per island. Trustees would meet with local islanders, communicate with local islanders, and take their ideas and concerns back to council. Council would meet monthly. Since there seems to be a central source for our bylaws, lets have them all discussed at one meeting with all the islands. We aren't that different from one another. Instead of quarterly Trust council meetings, have one annual AGM.
Salt Spring Local Trust Area	In my opinion these priorities often overlap and are equally often too vague to come to grips with in a satisfying manner. To me, protecting the natural environment of the island must, by necessity, include the protection of coastal and marine ecosystems. As such, I have given zero to the marine environment without meaning to suggest that I care nothing for the ocean. In fact, I think it impossible to protect the islands without giving extensive attention to the ocean which surrounds us and contributes inextricably to the "natural environment" which you speak of protecting. I am not myself educated enough to know what elements of our environment are most in danger, and so have not presumed to divide up my protective funds between the marine environment and the environment of the islands in general. I would wish that protection of the environment be a priority from 2011 through to 2014 and that funds be directed where the need is greatest, according to the year and the particular crises that arise. I find myself struggling with perceived overlap between local food production and socio-economic diversity. It seems obvious to me
Salt Spring Local Trust Area	Renew study done in 2002 for a municipal government on Salt Spring Finish boardwalk and complete a plan for the whole of Ganges Convince our provincial government ferries are part of our road system just as in the interior
Saturna Island Local Trust Area	I assume that affordable housing would be one of the main factors under the heading "protect and restore community socio-economic diversity". If it isn't, it should be. But socio-economic diversity cannot be maintained without economic sustainability. For diversity requires not just places to live but also places to work.



Area	Response
Saturna Island Local Trust Area	I would like to see the Islands Trust focus on its core mandate - land use planning.
South Pender Island Local Trust Area	Perhaps this will be included in the topics of Community economic sustainability and socio-economic diversity, but I would like to see a more formal process for inter-action with the BC Ferries Corporation and the Provincial Government regarding ferry service and fares. Ferries are an expensive part of our highway system, and are becoming an increasingly prohibitive cost of living on these islands.
South Pender Island Local Trust Area	There seems to be some strong opposition to the Islands Trust concept, functioning, and current objectives. We should place some effort into bringing this out with transparency, identifying both sides of the issue, the validity of the arguments, and the sentiments/organisations behind opposition to the trust. Somehow, we must persuade the BC Government to strengthen the mandate of the Islands Trust, clarify items that are ambiguous. Somehow we must find a way to do this without creating deep divisions and charges of self-interest. People must be fully engaged and pros and cons clearly stated. There is not nearly enough transparency in these sorts of discussions and this allows misrepresentation, confusion, human time and energy wasting, and distrust of our system. For example there have been some unbalanced opinions stated in the Islands Independent. Maybe a public forum with invited panelists to discuss the various points of view. If Islands Trust is to grow and survive, we must risk and bring the debate into the open. We do not want the current Conservative/Right wing approach where misrepresentation and contextual errors occur at all levels.



Question 5

Are there any particular strategies or activities that you think Trust Council should undertake this term in order to achieve important community objectives?

(Please note the Trust Council's role does not include local zoning and land use regulation.)

Area	Response
Gambier Island Local Trust Area	Continue to underline the links between a healthy environment and a healthy community and the role of good governance and public oversight in promoting and protecting these. Don't be browbeaten by narrowly focused constituencies (e.g. Tea Party style anti-gov't / anti-tax groups)
BC Resident	Review and update the Islands Trust Policy Statement
North Pender Island Local Trust Area	Improve visitor facilities & services.
BC Resident	Rethink and redirect priorities to restore the ecosystems - a healthy future.
BC Resident	Focus on ways to allow rental properties to come available so young families can move here. Focus on ways to encourage local economy to support itself.
Municipality of Bowen Island	Support Salt Spring's endeavor to have a renewed study to implement a municipality
Salt Spring Local Trust Area	The protection of natural resources and protection of biodiversity should be the Trust's highest priorities.
BC Resident	Work on reducing our dependence on motor vehicles, and increasing the use of bicycles, electric bicycles and walking.



Area	Response
Gabriola Island Local Trust Area	continue to participate in Community COllaboration work towards stengthening employment opportunities through economic diversity protecting ecosystems and environment
Salt Spring Local Trust Area	See my last comment. The historical gulf islands had trails and alternative transportation routes, as well as forest and wild lands aplenty. This is no longer true today. Most of these connections have been lost due to poor forward planning when allocating lands and roads. We should be looking ahead--ie 100 years--and realising what we could have without strong action now. It is becoming a recognised principle that for a viable ecosystem to flourish at the end of the day, Nature Needs Half. We should strive to this goal. The half that nature needs must be understood and defined. For example, Parks and Watersheds are obvious. Covenanted lands follow easily. What about right of ways, crop lands, animal farms? It is not too late to start these discussions.
South Pender Island Local Trust Area	The structure and democratic responsiveness as well as efficiency and accountability need fundamental reworking.
BC Resident	protect crown islets
Municipality of Bowen Island	Preserve and Protect- words to live by!
Gambier Island Local Trust Area	Trust Council must be as visible and vocal as possible in objecting to threats to the environment, such as oil pipelines like those of Enbridge and Kinder-Morgan. Both the federal and provincial governments need to hear the strenuous objections of the Council. The corporations involved must also know Council's position, as clearly as possible. The governments must also be made aware of impacts to this environment and the local quality of life of such things as toxic chemical polluting, lighthouse "de-staffing", removal of search and rescue bases, etc. Trust council is a formal voice for the islands' residents on issues such as these.
Non Resident	Continue to be a strong voice against tankers in the Salish Sea - use every tool possible to contest the Kinder Morgan and Enbridge proposals. Create funding agreement with MOTI to enable community identified cycling paths to be created. Identify ways in which land use by-laws could support small low footprint housing for young couples/families farming cooperatively.



Area	Response
Gabriola Island Local Trust Area	Encourage Trustees to spend time visiting other communities outside of Trust Council sessions.
	Do not give in to developers.
Salt Spring Local Trust Area	Strive for better cost effectiveness to reduce tax burden. Be more open minded to differing opinions as the representatives should be representing all stakeholders not just the pet-projects or idioms.
Gabriola Island Local Trust Area	Coastal/marine and ecosystem protection is obviously a key focus (in my opinion) and strong advocacy and leadership appears to be respected in these areas, even where the issues fall outside the jurisdiction of the I.T. (e.g., marine/tanker traffic). Find out how local First Nation organizations want to be involved in island communities. We need to hear from them directly regarding their vision of community involvement, and how non-native islanders can support their ideas.
Gabriola Island Local Trust Area	publish information on the successes in affordable housing initiatives across the islands, as a follow-up to the tool kit.
Hornby Island Local Trust Area	education of public about the importance of the IT mandate of preserve and protect
Municipality of Bowen Island	I think the current planning policies are sufficient, and in many cases go beyond what is needed.
BC Resident	Ensure clarity on the Trust's jurisdiction of marine areas and explore if and how the Trust can act to protect the waters in the Trust area against industrial threats. Use traditional and newer social media to increase awareness of the Trust and the importance of preserving and protecting the Trust area. Work with UBCM and UVICC(?) to stand up to the Provincial Government on environmental issues.



Area	Response
Denman Island Local Trust Area	Provide good communication to all landowners.



Question 6

Is there anything else you would like to tell Trust Council about community priorities this term?

Area	Response
North Pender Island Local Trust Area	Establish community economic support system with a focus toward 'at cost' and 'not-for-profit' alternatives. People are prepared to do the work at a fair wage regardless of the bottom-line priority of corporate. Promote government endorsement of community operated cooperatives.
Denman Island Local Trust Area	We are very happy with our trustees and want to have a proportional vote based on our population and our tax dollars paid to the trust. The Islands Trust is taking unfair ,undemocratic advantage of Salt Spring Islanders. That said how can we solve outrageous expenses on water ,library, swimming pool, without having a municipality to act as an umbrella organization with powers to act on these problems.
Salt Spring Local Trust Area	Work on more ways to allow LTC to encourage density-increases in island-core areas.
Gabriola Island Local Trust Area	Something should be done to balance the developers. Now special lands can be developed without regard to bylaws and planning regimens. If the LTC votes a subdivision down, the developers only have to wait until the next set of trustees is voted in. Or, development can proceed, with planners' blessing, assuming that a LTC will accept the proposal, and even if they don't then key natural values will already be unavailable because roads and building sites have already been placed. There must be a dialogue set up between developers, land owners, and the public so that these conflicts can be settled with a win-win approach. Few of us want to see our Gulf Islands subdivided and blacktopped as one extreme, and obtaining sufficient wild lands for the future will require the cooperation and understanding of the landowners and developers.
South Pender Island Local Trust Area	Support full implementation of the NMCA



Area	Response
Thetis Island Local Trust Area	Here on Denman, Baynes Sound has been industrialized to the point where the only species found in some areas of our beaches are those being cultivated for profit. Our beaches have been turned in to roads for the shellfish operators to access their tenures. The prov. gov't. has threatened our LTC to "cooperate" with the expansion of the aquaculture industry or else! The residents and visitors are fed up with the 4 tons of industry generated garbage which ends up on our beaches annually. Much of it could be reused but ends up in the landfill while federal and provincial tax \$\$\$ is given to promote the aquaculture industry. Indigenous and transient species of birds, animals and mammals are losing their habitat at an incredible rate and we are losing our reason to live on a gulf island now it has been industrialized. BC Ferries is proposing a cable ferry experiment for Denman Isl. which will not work, has negative environmental impacts and has already wasted over a million dollars. The prov. gov't. is supporting the implementation of a huge coal mine 2 kms away which will destroy our gulf island, salmon bearing streams and the marine environment. The southern gulf islands appear to be getting all the attention and do not face the massive threats that we are and will be faced with soon. Help!
Gabriola Island Local Trust Area	Transportation, affordable housing, socio-economic diversity, marine protection and fostering cultural activity is key in this age of ours. The drive of activity should be around these concerns where it can be done on a regional level.
Gambier Island Local Trust Area	This Strategic Priorities Survey is a great form of outreach. Looking forward to similar tools for other Islands Trust public input requests.
Gabriola Island Local Trust Area	the achievement of the Marine Conservation Area on the Georgia Strait sides of Saturna and Mayne Islands may be a key for the future economic sustainability of these islands. Can Trust Council help press the Province and Federal Gov't to proceed?
Hornby Island Local Trust Area	These Island communities will cease to exist in any format other than physical if economic stimulation and flexibility does not appear. Right now, any attempt to bring people and money to the Islands seems stymied from the beginning because of the "preserve" attitude of the Trustees and staff. A more flexible mindset must begin.
Gabriola Island Local Trust Area	Stick to your knitting.



Area	Response
Saturna Island Local Trust Area	I am very concerned about the massive fire hall application for Ganges & run off of rain water; that such a massive expenditure should be approved by an island vote.
BC Resident	Don't waste time or money on such things as local food production that should be determined by the market. At least in areas with mostly summer houses, don't waste time or money on things like affordable housing which are completely irrelevant, or on anything to do with climate change, where the Trust Council will have no effect. Also, read the "Climategate" emails. The climate science is far from settled. Some of the emails held up as examples are in fact perfectly normal scientific exchange, but others show a reprehensible pattern of data falsification, illegal concealment of original data, and political retaliation against scientists whose only "crime" is scientific disagreement.



Question 7

Have you participated in the Islands Trust Council strategic priorities discussion forum on the PlaceSpeak topic page? Participating can include reading or voting on comments by others, or offering your own comment.

	Yes		No		No Answer		Total
	#	%	#	%	#	%	#
Denman Island	0	0.0%	3	75.0%	1	25.0%	4
“Executive Area” Islands							
Gabriola Island	4	40.0%	5	50.0%	1	10.0%	10
Galiano Island							
Gambier Island	2	50.0%	2	50.0%	0	0.0%	4
Hornby Island	0	0.0%	1	100.0%	0	0.0%	1
Lasqueti Island							
Mayne Island	1	100.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	1	50.0%	0	0.0%	2
Salt Spring Island	0	0.0%	3	75.0%	1	25.0%	4
Saturna Island	0	0.0%	3	100.0%	0	0.0%	3
South Pender Island	0	0.0%	2	100.0%	0	0.0%	2
Thetis Island	0	0.0%	0	0.0%	1	100.0%	1
Bowen Island	1	20.0%	3	60.0%	1	20.0%	5
BC Resident	5	38.5%	5	38.5%	3	23.1%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	1
Total	15		28		8		51



Question 8

How useful did you find PlaceSpeak as a way of discussing this topic and providing input to Trust Council?

If you prefer other methods please list those in the comments section below.

	Extremely useful		Somewhat useful		Neutral		Not very useful		Not useful at all		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4	100.0%	4
“Executive Area” Islands													0
Gabriola Island	0	0.0%	2	20.0%	2	20.0%	0	0.0%	0	0.0%	6	60.0%	10
Galiano Island													0
Gambier Island	1	25.0%	0	0.0%	0	0.0%	0	0.0%	1	25.0%	2	50.0%	4
Hornby Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	1
Lasqueti Island													0
Mayne Island	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	50.0%	2
Salt Spring Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4	100.0%	4
Saturna Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	1
South Pender Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	100.0%	2
Thetis Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	100.0%	1
Bowen Island	0	0.0%	1	20.0%	0	0.0%	0	0.0%	0	0.0%	4	80.0%	5
BC Resident	3	23.1%	2	15.4%	0	0.0%	0	0.0%	0	0.0%	8	61.5%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	6	11.8%	6	11.8%	2	3.9%	0	0.0%	1	2.0%	36	70.6%	51



Question 9

Please let us know why you did not participate in the discussion forum. If you prefer other methods please list those in the comments section below.

	Not interested		Too busy		Did not know about it		Did not like the format		Total
	#	%	#	%	#	%	#	%	#
Denman Island	0	0.0%	1	20.0%	2	40.0%	2	40.0%	5
“Executive Area” Islands		0.0%		0.0%		0.0%		0.0%	0
Gabriola Island	0	0.0%	0	0.0%	2	66.7%	1	33.3%	3
Galiano Island		0.0%		0.0%		0.0%		0.0%	0
Gambier Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Hornby Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Lasqueti Island		0.0%		0.0%		0.0%		0.0%	0
Mayne Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
North Pender Island	0	0.0%	0	0.0%	1	100.0%	0	0.0%	1
Salt Spring Island	0	0.0%	1	50.0%	1	50.0%	0	0.0%	2
Saturna Island	0	0.0%	2	66.7%	1	33.3%	0	0.0%	3
South Pender Island	0	0.0%	0	0.0%	2	100.0%	0	0.0%	2
Thetis Island	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Bowen Island	0	0.0%	2	100.0%	0	0.0%	0	0.0%	2
BC Resident	2	40.0%	1	20.0%	2	40.0%	0	0.0%	5
Non Resident	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0
Total	2	4.2%	9	18.8%	18	37.5%	19	39.6%	48

Comments

Area	Response
BC Resident	No internet
Denman Island Local Trust Area	I came to the survey first



Area	Response
Gabriola Island Local Trust Area	Will do
Gambier Island Local Trust Area	just have not got to it yet
Gambier Island Local Trust Area	Didn't know about it, and the format completely sucks and is confusing
Hornby Island Local Trust Area	Just joined PlaceSpeak
Municipality of Bowen Island	will do it in the near future
North Pender Island Local Trust Area	have no interest in arguing with other people virtually
Salt Spring Local Trust Area	not yet



Question 10

Which other methods do you prefer to convey your ideas to Trust Council?

Area	Response
BC Resident	Talking to Trustees.
BC Resident	FaceBook as a discussion forum is also useful, but should be moderated.
BC Resident	Communicating directly with council and councillors.
Denman Island Local Trust Area	This survey approach appears to be a good method.
Gabriola Island Local Trust Area	Written submission.
Gabriola Island Local Trust Area	Written and town hall meetings.
Gabriola Island Local Trust Area	Talking directly to a Trustee, writing emails.
Gabriola Island Local Trust Area	Placespeak seems like it could be useful as it develops, still, many people are not tech savey enough to participate. Direct emails from Trust, and the ability to direct email responses back are likely still the most effective tool for the majority of people?
Gabriola Island Local Trust Area	I have tried addressing Trust Council, writing to the Chair, writing and addressing my local trust committee. I prefer this way. The other ways had no effect.



Area	Response
Gabriola Island Local Trust Area	email
Gambier Island Local Trust Area	We have elected our trustees yet with only 2 votes on council they remain almost powerless to accomplish what we the residents want
Hornby Island Local Trust Area	In person.
Municipality of Bowen Island	Through elected trustees.
North Pender Island Local Trust Area	surveys such as this and invitations to submit letters/comments on key issues
Salt Spring Local Trust Area	This seems to be a good and interesting way to make suggestions. Perhaps you could advertise this in local notices, publications, etc. which you have likely done. I got my notification because I signed up for the emails.
Saturna Island Local Trust Area	public meetings, new letters, island updates
Saturna Island Local Trust Area	email, local in-person meetings
South Pender Island Local Trust Area	I like this one.



Area	Response
South Pender Island Local Trust Area	anything but Placespeak = completely useless, confusing
Thetis Island Local Trust Area	A website which works without security hazards like JavaScript and privacy invasions like cookies.



Question 11

Would you recommend that the Islands Trust use PlaceSpeak again to invite community discussion and input?

	Yes, definitely		Yes, probably		Unsure		Probably not		Definitely not		No Answer		Total
	#	%	#	%	#	%	#	%	#	%	#	%	#
Denman Island	1	25.0%	1	25.0%	1	25.0%	0	0.0%	0	0.0%	1	25.0%	4
“Executive Area” Islands													0
Gabriola Island	3	30.0%	6	60.0%	0	0.0%	0	0.0%	1	10.0%	0	0.0%	10
Galiano Island													0
Gambier Island	0	0.0%	2	50.0%	0	0.0%	0	0.0%	2	50.0%	0	0.0%	4
Hornby Island	0	0.0%	0	0.0%	1	100.0%	0	0.0%	0	0.0%	0	0.0%	1
Lasqueti Island													0
Mayne Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
North Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Salt Spring Island	0	0.0%	2	50.0%	0	0.0%	1	25.0%	0	0.0%	1	25.0%	4
Saturna Island	0	0.0%	2	66.7%	0	0.0%	0	0.0%	0	0.0%	1	33.3%	3
South Pender Island	1	50.0%	1	50.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2
Thetis Island	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Bowen Island	1	20.0%	3	60.0%	0	0.0%	0	0.0%	0	0.0%	1	20.0%	5
BC Resident	5	38.5%	5	38.5%	2	15.4%	0	0.0%	0	0.0%	1	7.7%	13
Non Resident	1	100.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1
Total	15	29.4%	23	45.1%	4	7.8%	1	2.0%	3	5.9%	5	9.8%	51



Question 12

How did you hear about this survey?

Response	Total	%
By visiting the Islands Trust website	8	12.5%
From an Islands Trust update email	20	31.3%
From an Islands Trust newspaper advertisement	2	3.1%
From an article in a newspaper	10	15.6%
From an Islands Trust online advertisement	0	0.0%
From an Islands Trust poster	2	3.1%
From a community blog or website (non Islands Trust)	5	7.8%
From a trustee	7	10.9%
From an Islands Trust staff member	3	4.7%
From PlaceSpeak	7	10.9%



Comments

Area	Response
Gabriola Island Local Trust Area	from a friend's email
Gabriola Island Local Trust Area	facebook

Islands Trust Strategic Plan – PlaceSpeak discussion transcript

Open for comments: July 5 – July 31, 2012

Participation: 11 participants from 8 islands (plus 4 trustees and 2 staff) made 57 comments

Unique views of topic: 560

Connected to topic: 78

Surveys: 51 completed

Note: “Uprated” and “Downrated” refers to participants clicking thumbs up / thumbs down.

Islands Trust Act Goal: Work in cooperation with others:

Trust Council is considering three objectives under this goal:

- 1) Strengthening relations with First Nations;**
- 2) Improving organizational cost and operational effectiveness; and**
- 3) Enhancing community engagement and participation.**

Have your say about those objectives and/or suggest one more important to your community.

Elizabeth Nickson - Salt Spring Island Local Trust Area

Uprated: 4 | Downrated: -9

I think that the Islands Trust is a failed organization. Its by-laws are far too restrictive, its systems anti-democratic, there is no proportional representation on the islands, and no tax fairness. I, and many people I know, think it has reached the end of the road - that it should be largely defunded, and limited to land management. Its mission is continuously creeping, it has no business making formal overtures to First Nations while treaty negotiations are ongoing.

~~~~~

Stan Combs - Hornby Island Local Trust Area

Uprated: 0 | Downrated: 0

Surprise! The Islands Trust has a provincially-mandated layer of local government, like the Agricultural Land Reserve. It isn't a democracy as far as that mandate goes. Only the province as a whole can change that mandate, not residents of the IT. That's the way it's supposed to be. I also have problems with mission creep and personal agendas being incorporated into operational policy, but besides making limited changes in personnel at the ballot box, one can only accept the IT provincial mandate or move away.

~~~~~

Gordon Hardwick - Gambier Island Local Trust Area

Uprated: 1 | Downrated: 0

I believe the IT Act is more similar to the Community Charter and Local Government Act, each of which can only be changed by the Province. The ALR has no elected bodies and no accountability to elected officials at the local government level. It is there to protect agricultural land for the well-being of all British Columbians.

~~~~~

G. Grams - Salt Spring Local Trust Area

Uprated: 1 | Downrated: 0

+1 for community engagement and participation.

~~~~~

Peter Luckham - Thetis Island Local Trust Area

Uprated: 3 | Downrated: 0

I think building relationships with first nations communities is a very important priority. As the treaty process develops with each first nation it will be important to have open communication and dialogue regarding their interests, vision and future for the island in the Salish Sea

~~~~~

Sheila Malcolmson - Gabriola Island Local Trust Area

Uprated: 2 | Downrated: 0

This is a huge area, but we have to delve into it - First Nations are partners in stewardship here and if we don't make decent connections now, they can stop developments islanders want to proceed. It's responsible to put the time in now on this foundational work.

~~~~~

Patrick Reid - Gambier Island Local Trust Area

Uprated: 0 | Downrated: -2

I would like to see a full disclosure of the Islands Trust budget, including a 3rd party audit of expenditures. Per the recent budget posted here are the expenses - there is no disclosure as to where and how much is spent - too vague. What value am I receiving for \$300/yr in tax?! Expenses Trust Council Trust Council 246,700 Executive Committee 93,537 Council Committees 13,500 Trust Area Services 500,256 General Admin Allocation - 17% 220,522 Total Council Expenses 1,074,515 Local Planning Services Local Trust Committees 886,569 Planning Staff 2,109,812 LPS Facilities & Programs

579,660 Mapping Services 241,174 Bylaw Enforcement 263,899 General Admin Allocation - 73%
1,053,846 Total Local Planning Services Expenses 5,134,960

~~~~~

Lisa Gordon - BC Resident

Uprated: 0 | Downrated: 0

Hello Patrick. Please visit this page for the 3rd party audits done annually  
[www.islandstrust.bc.ca/tc/reports.cfm](http://www.islandstrust.bc.ca/tc/reports.cfm)

~~~~~

Laura Busheikin - Denman Island Local Trust Area

Uprated: 0 | Downrated: 0

Local Trust Committee decisions and Trust Council policies will have effects on First Nations' interests, and vice versa, so it is really important to build relationships. I think it is politically and ethically necessary to deepen understanding, cooperation and consultation with First Nations, to respectfully address differences when necessary and build partnerships when possible. This is complex work but essential.

~~~~~

Barbara Grimmer - North Pender Island Local Trust Area

Uprated: 0 | Downrated: 0

All three are worthy and necessary goals. Appropriate consultation with first nations is necessary as evidenced by the mess made of the James Island situation. Fiscal efficiency and responsibility is also important, as evidenced by my ballooning property tax bill and the many fees now necessary to function on the islands. As for enhanced community engagement and participation, that will takes some lessons in proper rural governance, manners and conduct. Many people on our island have given up going to meetings or even trying to make written submissions. Islands Trust should stay with the land use mandate and stop trying to compete with other levels and layers of government. Islands Trust should also recognize that most people must make a living.

---

## Policy Statement Goal: Sustain Island Character and Healthy Communities

Trust Council is considering three objectives under this goal:

- 1) Protecting and restoring community socio-economic diversity;
- 2) Increasing local food production; and
- 3) Enhancing community economic sustainability and security.

Have your say about those objectives and/or suggest one more important to your community.

Elizabeth Nickson - Salt Spring Local Trust Area

Uprated: 3 | Downrated: -8

The Trust has largely DESTROYED the rural character of the islands by restricting economic activity through preposterous land use regulations. It is surprising that even the handful of businesses that do exist manage to make payroll at the end of the month. While there are many more rural farms with local food operating, the Trust has absolutely NOTHING to do with that, in fact, they are generally speaking, an impediment not a help. Laughable that the functionaries in their posh offices in Oak Bay think they can help us.

~~~~~

Shanti House Retreat - Denman Island Local Trust Area

Uprated: 3 | Downrated: 0

The Trust needs to shift its priorities to focus on the human communities that are trying to live here. I can't speak for all Islands, but the community on mine has a limited lifespan if current priorities and policies are continued. Basically, the mix of families, artists, entrepreneurs, farmers, and so on, that make up a viable community is becoming impossible as reasonably priced accommodations do not exist, properties cannot be subdivided to make them affordable for young families, and people can hardly afford to take the ferry! The environment and resources are important, but the history of the trust has simply not evolved in a way that allows sustainable communities.

~~~~~

Lisa Pietrow - Municipality of Bowen Island

Uprated: 4 | Downrated: -2

Why do you think you should get involved with "improving food security"? This is absolutely absurd. As if an island like Bowen could produce enough food for its residents. Maybe if we cut down every tree. Why are you picking an industry to support over others? Sure, having local produce is nice - that's why the residents can choose to purchase it if they want. Why should the trust financially support this over say the grocery store or the hardware store? If you must insert yourself into the area of "food" why not do something to ensure that if there is every a disaster - earthquake for instance - that the residents of the trust area would have adequate food until they can either leave the area or delivery of supplies to the area resume. I see NOTHING in your plan that deals with emergency preparedness at all. We live in a

seismically active area - where are you dealing with evacuation plans?? How about forest fires? Do all the islands have adequate evacuation routes? Adequate firefighting equipment? This is the type of stuff this level of government should set its mind too - not solving "global warming"!!!

~~~~~

G. Grams - Salt Spring Local Trust Area

Uprated: 3 | Downrated: 0

Emergency preparedness and firefighting are responsibilities that are invested in other community bodies, not the Trust.

~~~~~

Peter Luckham - Thetis Island Local Trust Area

Uprated: 4 | Downrated: 0

We all individually need to support those people in our communities that are producing food products, and other services or commodities. It seems to me you have two choices support your local business or the box stores.

~~~~~

Sheila Malcolmson - Gabriola Island Local Trust Area

Uprated: 3 | Downrated: 0

Zoning can get in the way of local agriculture, or it can support it, so that seems like a legitimate goal. I know quite a bit was done last term on this, though, so now it might be more up to local decisions to decide how much agriculture to allow on residential lots etc. I know there are tools that could be better used to support community economic development, so that would be good to look into. Lobbying for lower ferry fares would be helpful too.

~~~~~

Stan Combs - Hornby Island Local Trust Area

Uprated: 1 | Downrated: 0

The Islands Trust should abandon the "increasing local food production" objective. Local people who want to produce food will, and those who value freshness and taste over lower price, lower fossil fuel use, lower greenhouse gas production, and more efficient resource utilization will buy from them. Increasing food security requires strengthening transportation systems and foreign trade while decreasing international tensions and conflicts. None of this is in the area of responsibility of the Islands Trust.

~~~~~

Courtney Simpson - Gabriola Island Local Trust Area

Uprated: 0 | Downrated: 0

Creating a Denman Farm Plan was on the last Strategic Plan and is scheduled to be completed by the end of September 2012. There are a number of recommendations in the draft Farm Plan that are actions for Trust Council to consider. "Implementing recommendations from the Denman Farm Plan" should be on the new strategic plan to ensure that this project, funded by Trust Council, moves beyond recommendations on paper to actions. While many of the recommendations are for the local Denman Island community and Local Trust Committee, some are of Trust-wide interest and should be considered by Trust Council.

~~~~~

N. Christopher Phillips - Gambier Island Local Trust Area

Uprated: 1 | Downrated: 0

Island Trust should not allocate any time or any money to anything to do with local food production. (1) Most of the terrain of the islands is unsuitable for farming (or other food production except maybe hunting). (2) Transportation is very awkward, considerably increasing costs. (3) Farming, ranching, etc. is not very consistent with the desired uses: summer houses and natural areas. In view of these, especially (3), it is completely wrong for the Island Trust to try to encourage local food production. In view of (2), other things being equal, the nearby mainland is a much better place for it, and there is plenty of land. But the Islands Trust should not waste any time or money on discouraging farming either. If farmers really want to come, let them; there is room for them. (But they mostly won't.)

~~~~~

N. Christopher Phillips - Gambier Island Local Trust Area

Uprated: 1 | Downrated: 0

Island Trust should not allocate any time or any money to anything to do with "affordable" housing on Keats Island, or any similar island. Almost nobody lives permanently on Keats. People who have a hard time affording housing can hardly afford a second house at a place like Keats, and the transportation costs involved, regardless of how "affordable" the house is. Being concerned with "affordable" housing in an area of summer homes is preposterous.

~~~~~

Barbara Grimmer - North Pender Island Local Trust Area

Uprated: 1 | Downrated: 0

Great comments above. We have a pretty diverse community, and efforts to legalize secondary suites as affordable housing and mortgage helpers as seen on Salt Spring should be allowed on all islands. We do

not have the economic base to buy land and build such housing, but people could do this on their own if they wished to. We need more support of local business and less hostility. I have no time for NIMBYism. As one who farms, I agree that the Islands aren't the easiest place to make a living farming and I agree with all the comments above. If people want to farm, let them. Protect the ALR for future generations, and do not erode the ALC's mandate (something I see on many islands). The ALC support agriculture and are not the enemy. Put your fire halls, cemeteries, housing projects and schools on rural land, not ALR land.

---

## Policy Statement Goal: Stewardship of Island Resources

**Trust Council is considering one objective under this goal. Have your say about protecting the quality and quantity of water resources and/or suggest another resource stewardship objective more important to your community.**

Elizabeth Nickson - Salt Spring Local Trust Area

Uprated: 3 | Downrated: -7

Grade on this file: FAIL. Deer predate everything, there is no control of them. Fallow fields are filled with broom and thistle, "saved" forests clogged with timber, and the water systems poisoned. The best thing the Trust can do here - is GET OUT OF THE WAY.

~~~~~

Lisa Pietrow - Municipality of Bowen Island

Uprated: 1 | Downrated: -3

If the trust would focus on one, two or possibly three priorities under each of its goals it might actually get something done. For instance, Instead of making a stand against the shipment of oil through the "Salish Sea", why not negotiate strong mitigation measures? Get on board early and use a relationship to get mediation tools in place in case the worst case scenario ever happens (it very likely will not). Get stations established, patrol boats, booms, maybe even create some employment. Setting yourself up as an impediment when you have zero say and zero influence will get you nothing. What has the trust done to inform itself about the technology and risks - or as I suspect is it just a knee jerk opposition? Grow up!

~~~~~

Lisa Gordon - BC Resident

Uprated: 2 | Downrated: 0

Islands Trusts advocacy about shipping safety and oil spills is about much more than no tankers. Trustees and staff have been steadily building relationships with industry and other levels of government to improve BCs oil spill prevention, preparedness, and response regime. It is helpful to hear you are in favour of continuing that focus. The history of our recent advocacy on marine shipping safety is online here: [www.islandstrust.bc.ca/poi/marine-shipping.cfm](http://www.islandstrust.bc.ca/poi/marine-shipping.cfm)

~~~~~

Sheila Malcolmson - Gabriola Island Local Trust Area

Upated: 1 | Downrated: 0

I think this exercise is about asking people what priorities should be focussed on -- agreed, not all these topics can be taken on, it is just a list to choose from.

~~~~~

Lisa Pietrow - Municipality of Bowen Island

Upated: 2 | Downrated: -2

Why not focus on something useful like the derelict vessel working group? This would be in line with the mandate of the Islands Trust. This has been a very neglected area by Bowen Island environmental groups for some bizarre reason. What could be more important to ISLANDS then protecting the beaches and bays? Why do we allow derelict boats and garbage to accumulate? Narrow your focus and actually try and have an impact on something important to residents - otherwise you will continue to have a hard time justifying your existence. I have no use for you at the moment.

~~~~~

Lisa Gordon - BC Resident

Upated: 1 | Downrated: 0

Thank you for your encouragement to continue our participation in the derelict vessel working group. For more information about the Islands Trusts advocacy work on abandoned and derelict vessels please visit: www.islandstrust.bc.ca/poi/marine-vessels.cfm

~~~~~

Sheila Malcolmson - Gabriola Island Local Trust Area

Upated: 0 | Downrated: 0

Islands Trust Council helped start the derelict vessel working group.

~~~~~

Peter Luckham - Thetis Island Local Trust Area

Uprated: 3 | Downrated: 0

Water catchment needs to be a priority to reduce the demands of an ever growing population on the water aquifers.

~~~~~

Shelley McKeachie - Denman Island Local Trust Area

Uprated: 1 | Downrated: 0

I agree wholeheartedly. I think the Trust should work toward promoting methods of water catchment rather than proving a well the only way for people to develop their property.

~~~~~

Alice Harris - Mayne Island Local Trust Area

Uprated: 2 | Downrated: 0

It would also be good to have some provisions for waste water/septic systems that do not have a flush toilet component. Some people want to use composting toilets only.yet they're stuck with expensive systems that assume a certain amount of black water coming from a flush toilet.

~~~~~

Sheila Malcolmson - Gabriola Island Local Trust Area

Uprated: 0 | Downrated: 0

There are definitely zoning tools that the Trust isn't using yet, that could help with water, so maybe testing these on some islands would help. But mostly this whole area is frustrated by the province's lack of regulations over groundwater, and its old-fashioned way of looking at water collection and composting toilets etc. I'm afraid time spent on trying to make changes won't go anywhere, because provincial rules will over-ride local ideas.

~~~~~

Barbara Grimmer - North Pender Island Local Trust Area

Uprated: 0 | Downrated: 0

Water is important, but I don't think the current way that the Trust committees "manage" it is the only or right way to go. I sometimes think they just want to be seen doing something, and if it costs the person building their house lots of money, well, that will just slow them down enough to save water. Work with CRD to allow water collection, treatment, composting toilets, grey water systems. Encourage the federal government to renew its water system grants which allow rural communities to dig ponds and construct improved water works.

Policy Statement Goal: Preserve and Protect Ecosystems

Trust Council is considering three objectives under this goal:

- 1) Protecting the natural environment of the islands;
- 2) Protecting coastal and marine ecosystems; and
- 3) Reducing the impacts of climate change.

Have your say about those objectives or suggest one more important to your community.

~~~~~

Gordon Hardwick - Gambier Island Local Trust Area

Uprated: 8 | Downrated: 0

There is little doubt that demand for the use of property on the Island Trust islands will continue to rise. This demand will be reflected in higher bid prices for island property, and increased pressure from developers for higher intensity use of property. For the purposes of the development of Community Plans, it is plausible to consider this demand as insatiable that is, no amount of concessions to the demand will significantly reduce the demand. As a result, the quantity of new development to be permitted should be considered on the basis of the desired condition of the islands, not on the basis of the demand for island property. Everyone should have a voice. Thanks for engaging us here.

~~~~~

G. Grams - Salt Spring Local Trust Area

Uprated: 0 | Downrated: 0

It's seriously misguided to believe the philistines are battering at the gates and so there is a need to suppress all development. Those developers who are active, and there are only a couple, seem to be planning small scale developments at the affordable housing end of the market (which seems to be in compliance with the OCP). Channel Ridge excepted, there are no large scale developers on island and the 1,100 acre development at Channel Ridge was warmly endorsed by the Islands Trust. The average turnover period for property sales, I understand, is considerable (currently 2 – 3 years). This hardly suggest an insatiable demand. Nonetheless, we have to build within the capacity of the island to accommodate development without negative impact to the natural environment. That is eminently possible.

~~~~~

Gordon Hardwick - Gambier Island Local Trust Area

Uprated: 0 | Downrated: 0

There are many islands where development where demand is high and pressures great. I agree that development should be sustainable considering the desired condition of the community, the availability of water and the ability to dispose of waste. It doesn't take a major development to adversely impact the quality of life on a small island of which there are many in the Islands Trust region.

~~~~~

G. Grams - Salt Spring Local Trust Area

Uprated: 1 | Downrated: 0

Latest census results demonstrate that all islands except Salt Spring and Gabriola had population reductions. On Salt Spring there is no insatiable development pressure. I'm all ears as to how islands in negative growth might be.

~~~~~

#### Sheila Malcolmson - Gabriola Island Local Trust Area

Uprated: 1 | Downrated: 0

Population growth and development, strangely, aren't linked locally. In places where resident populations are shrinking, more land is being cleared, and more houses are being built. It is incremental, but the islands are always more developed, not less.

~~~~~

Steven Earle - Gabriola Island Local Trust Area

Uprated: 3 | Downrated: -1

In my opinion there is only one main issue, and that is climate change. If we can't make some progress on climate change, then we're in big trouble, and almost everything else is moot. While the I.T. has very little control over most things that will reduce our impact on the climate, it is important to use whatever tools we have. First, we need to recognize that in the I.T. area (as in almost all of BC) the number one contributor to climate change is our use of automobiles mostly single-occupant vehicles - many with people making car trips that could be avoided or done some other way. As Todd Litman said at the recent Velo Village conference on Salt Spring, parking is a fertility drug for cars! The more parking we provide, the easier it is for people to drive their cars. The LTCs have the ability to reduce the parking requirements at new commercial developments in fact they can trade it for contributions to walking and biking paths or public transit! That seems like a win-win-win to me a win for the developer, who will have more room to do other things, a win for the community, which will have better walking and cycling or transit infrastructure, and a win for climate change. Increasing densities in our island core areas is another way to reduce car use. As stated in the I.T. document, Planning Tools to Reduce GHGs, the LTCs have the power to allow greater densities in exchange for energy efficient and green building design, installation of alternative energy systems, public walking and bicycle trails, tree preservation, and ecosystem restoration. That sounds like a win-win-win as well! Let's get on with it!

~~~~~

Lisa Pietrow - Municipality of Bowen Island

Upated: 0 | Downrated: 0

Expanding the Natural Area's Protection Tax Exemption Program to Bowen is not a good idea. The municipality requires all the funding it can get to maintain its infrastructure. Any resident who wishes to "protect" their property can do so - why should they get a tax exemption/reduction? This will not contribute to a healthy community as other taxpayers will have to pay more to maintain services - not the way to keep your neighbours happy. This proposal pits two of the Trusts goals against one another (community vs. environment). On Bowen close to 50% of the land base is crown land and not subject to taxes already.

~~~~~

Lisa Pietrow - Municipality of Bowen Island

Upated: 1 | Downrated: -2

Nothing, absolutely nothing that the Island's Trust proposes to do around "climate change" will have any effect whatsoever. An absolute waste of time, energy and money. IF there has been some adverse effect in the Trust area from climate change I would like to know what it is? At the absolute most, the Trust could consider looking at infrastructure (docks, ramps, energy provision) which might be effected by "climate change" and make sure it is adequate. Maybe the trust should monitor sea level changes (has there been any - NO). That would actually at least provide some interesting information. Wasting money on electric vehicles or designing infrastructure to frustrate residents (reduce parking, reduce ferry service) is NOT what the taxpayer wants. With our rain forest climate and hilly topography and very inadequate transit service to think that what Steve proposes above will do anything except cause frustration, anger and traffic congestion is nuts!

~~~~~

Steven Earle - Gabriola Island Local Trust Area

Upated: 2 | Downrated: -1

Climate change is a global issue, not a local one, and while we are lucky in this area not to have experienced many adverse effects of climate, you must be aware of other significantly adverse effects in other places (some not far away) - heat waves, floods and debris flows, intense storms and drought, just to name a few. And, yes sea level is rising, 20 cm (about 8 inches) in the last century. While this may not have much impact here, with our steep coasts, there are tens of millions of people in other places that are severely threatened by even this much sea-level rise - with much more to come. Per capita, Canada is one of the worst countries for the GHG emissions that are leading to climate change (ahead of the US and all European countries), so we need to take some responsibility for the damage that is being wrought in other places. The goal of what I'm advocating is to encourage a few more people to leave

their cars at home, and either bike or walk. It shouldn't frustrate anyone, because it will leave more room on the roads for those who can't or won't stop driving. It's the least that we can do as citizens of the world.

~~~~~

Sheila Malcolmson - Gabriola Island Local Trust Area

Uprated: 1 | Downrated: -1

Definitely local bylaws can require subdivision layouts, parking regs, footpaths etc that can help reduce ghg emissions. But the 'payback' is so long term, these sorts of changes never seem to rise to the top of anyone's priority list. I wish there was more local pressure to do this. Island OCPs have grand statements about GHG reduction goals, but there hasn't been much work to change land use regulations to actually use the few tools available.

~~~~~

Peter Luckham - Thetis Island Local Trust Area

Uprated: 2 | Downrated: 0

Protecting Marine and coastal ecosystems is critically important to the life of the seas. Degradation of the shorelines due to development is damaging important forage fish habitat and promoting erosion of shoreline habitat for wildlife and plants.

~~~~~

Stan Combs - Hornby Island Local Trust Area

Uprated: 0 | Downrated: 0

The Islands Trust should apply its limited resources on issues it can actually affect, such as objectives 1) and 2), preserving and protecting the islands' natural environments and marine ecosystems. Nothing the Islands Trust can do will have an appreciable effect on climate change; why not use its resources on issues where they will make a difference? Regarding the reduction of automobile use, my island certainly doesn't have the population density to support public transit, aside from the ferry that gets us here and away. Even a relatively-efficient system of floating privately-owned vehicles that pick people up anywhere and drop them off anywhere would probably find it hard going, financially. Walking is not going to get us where we need or want to go over the distances on my island; a bicycle is not going to haul 5-gallon water jugs home, carry building materials home, or get me home safely at night on narrow roads without (thankfully) street lights. For what it's worth, in any case, I use only a small fraction of gasoline than I did while living on the mainland.

~~~~~

Steven Earle - Gabriola Island Local Trust Area

Uprated: 0 | Downrated: 0

You've hit the nail on the head with this comment. If everyone says "nothing [we] can do will have an appreciable effect on climate change", then the end result is a foregone conclusion. Nothing will change, and the accelerating impacts of climate change will be our legacy for our children and grandchildren. We need to stop assuming that it's up to someone else to do something; it is our responsibility, every single one of us. Yes, it might be uncomfortable riding up the hill with a water jug or two in a bike trailer, but it won't do any of us any harm. Lots of people ride safely at night on dark islands, and the good thing is that the more that do, the safer it gets for all of them. No need to get rid of the car, but keep it for things that can't be done by bicycle.

~~~~~

Stan Combs - Hornby Island Local Trust Area

Uprated: 0 | Downrated: 0

I wrote that the _Islands Trust_ can't appreciably affect climate change, not that nothing _we_ can do will. It's just that this is the sort of issue that provincial and national governments can better address. Meanwhile, any resources the IT diverts to climate change are taken away from issues it can affect substantially. And, I'll keep my walking shoes, bicycle, and pickup to use, as you suggest, as suitable.

~~~~~

Steven Earle - Gabriola Island Local Trust Area

Uprated: 0 | Downrated: 0

I hear you, but I disagree. I think that the implications of climate change are sufficiently severe that it needs to be addressed by all levels of government (the more local the governance the more effective), and by all of us as individuals. The Trust doesn't have to divert only "hard" resources into the climate change file, intellectual ones will have significant impact too, such as intelligent decisions on zoning and parking requirements, and pressure applied to other levels of government on issues like public transit and infrastructure for non-motorized transportation. I am confident that our trustees have the intellectual resources to work on this and other important issues as well.

~~~~~

N. Christopher Phillips - Gambier Island Local Trust Area

Uprated: 0 | Downrated: 0

In connection with Keats Island, nothing the Islands Trust can do will have any effect on climate change, carbon dioxide, etc. For example, we don't want public transportation from Keats Landing to Eastbourne--most times I walk on that road, there are no cars anyway.

~~~~~  
N. Christopher Phillips - Gambier Island Local Trust Area

Uprated: 0 | Downrated: 0

Many islanders on beaches (or their children) routinely collect shells or pretty stones, use driftwood for firewood (or even construction), use small amounts of gravel off the beach on trails, etc. They have done this for years. Conservation rules with otherwise good intentions sometimes are so extreme as to prohibit this kind of thing. Normal minor activities of this sort should not be interfered with--that is for national and provincial parks, not areas of summer houses.

~~~~~

N. Christopher Phillips - Gambier Island Local Trust Area

Uprated: 0 | Downrated: 0

Many islanders on beaches (or their children) routinely collect shells or pretty stones, use driftwood for firewood (or even construction), use small amounts of gravel off the beach on trails, etc. They have done this for years. Conservation rules with otherwise good intentions sometimes are so extreme as to prohibit this kind of thing. Normal minor activities of this sort should not be interfered with--that is for national and provincial parks, not areas of summer houses.

~~~~~

Barbara Grimmer - North Pender Island Local Trust Area

Uprated: 0 | Downrated: 0

I feel like the Trust is trying to close the barn door but the horse has already gotten out, as the saying goes. The islands are inundated with invasive species with new ones arriving and little notice by the Trust, and efforts to protect using DPAs has been little more than a money grab with little enhancement of natural habitat. We are heavily populated with tourists in the summer, while businesses struggle and the Trust makes every effort to shut down tourist-based businesses. Unless you have lots of money and can build a resort or a time share. Seriously, to preserve and protect the Trust should take a step back and look at what it is protecting. The old timers on the island will tell you that the Islands Trust was to preserve and protect a way of life, too.

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ISLANDS TRUST REQUEST FOR DECISION

Date: August 20, 2012

To: Trust Council

Target Decision Date: September 12, 2012

SUBJECT: ADVOCACY POLICY

RECOMMENDATION:

That the Islands Trust Council approve the Advocacy Policy, dated August 20, 2012.

That the Islands Trust Council request staff to add the Advocacy Policy to the Islands Trust policy manual and website.

CHIEF ADMINISTRATIVE OFFICER COMMENTS:

Trust Council has assigned the Executive Committee to coordinate the Islands Trust policy development program and to review all policy matters presented to Council. Based on input from staff, trustees, and the Trust Programs Committee, the Advocacy Policy is intended to:

1. Provide guidelines for advocacy activities in the context of legislation and policy.
2. Define policies and procedures for effective advocacy.
3. Ensure that advocacy positions are credible and supported by public process.
4. Clarify roles and responsibilities for implementing this policy.

IMPLICATIONS OF RECOMMENDATION

ORGANIZATIONAL:

The policy formalizes organizational practices as follows:

More consistent preparation before decisions about advocacy:

1. When making decisions about new advocacy positions and actions, Islands Trust bodies will base those decisions on research, such as:
 - a. a review of related past Trust Council and Executive Committee decisions and actions;
 - b. related Official Community Plan policies;
 - c. relevant evidence;
 - d. contextual information;
 - e. an assessment of partnership opportunities and implications;
 - f. implications of proceeding or not proceeding with certain courses of action, and;
 - g. implications for budget and workload for staff and trustees.

2. Before announcing an advocacy position, Islands Trust bodies will prepare a strategic communications plan to prepare for media attention and criticism from constituents, stakeholders or partners. Community outreach may be considered before and/or after taking a position.

More collaboration/consultation about advocacy between Islands Trust bodies:

3. The Executive Committee will use their annual joint meetings with the Trust Fund Board and Bowen Island Municipality to discuss current and emerging advocacy topics of mutual interest.
4. If a local trust committee or Trust Fund Board wishes to advocate on an issue specific to another local trust area or island municipality, it will consult with the affected governing body, but are free to take independent positions.
5. Local planning staff will notify their Director of any local trust committee resolution related to advocacy, who will then notify the Director of Trust Area Services.

More coordination through the Executive Committee

6. Local trustees are encouraged to notify the Executive Committee of any upcoming meetings with provincial or federal ministers to ask if there is an opportunity to promote the broader interests of the Islands Trust. The likelihood of success increases when positions are sponsored by the broader organization, and are consistent with other positions being advocated to that same minister.
7. If a local trust committee wishes to advocate on an issue not related to land use planning, it will seek staff support from the Executive Committee through its Chair.
8. A local trust committee resolution to adopt an advocacy position will include a commitment to inform the Executive Committee, and will consider how the item relates to the staff work program.
9. Spokespeople should notify the Chief Administrative Officer (CAO) and Executive Committee of public statements made on an advocacy topic as soon as possible, and provide copies of any printed materials used to the directors of units with a relevant work program.

Formalizing the process for advancing advocacy ideas:

10. Staff who become aware of emerging legislative or other issues relevant to the Islands Trust mandate, will notify their Director, who will raise the topic at the subsequent team meeting. If the issue warrants further action, the request will be forwarded to the Trust Area Services Director for discussion at Executive Committee.

More reporting:

11. The Executive Committee will include a report on advocacy activities in its quarterly report to Trust Council.
12. In the last year of every Islands Trust Council term the Executive Committee will review and evaluate the effectiveness of the advocacy work undertaken during the term, considering the general policies in section E.

FINANCIAL:

The policy does not trigger any new expenses. Trust Council has never budgeted any specific funds for the advocacy program, other than the base amount of \$10,000 to cover all Trust Area Services program expenses. Trust Council's deliberations about its strategic plan and its 2013/14 budget could result in additional funding to this program.

POLICY:

None.

IMPLEMENTATION/COMMUNICATIONS:

The approved policy will be posted on the website and included in the policy manual. Staff will hold an advocacy program training session for staff. Trust Council may consider holding a training session on advocacy and related communications. Executive Committee's report template will be edited to include advocacy. Executive Committee may wish to seek an evaluation of the policy a year or so after approval.

BACKGROUND

Advocacy at the Islands Trust is rooted in the legislated object of the Islands Trust to preserve and protect the trust area and its unique amenities and environment for the benefit of the residents of the trust area and of British Columbia generally, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the government of British Columbia.

Since May 2010 the Executive Committee work program has included "Development of proactive advocacy strategy and policy." In May 2010, Trust Programs Committee added the drafting of an advocacy policy for Trust Council to its work program.

In March 2011 staff provided Trust Council with a briefing about advocacy roles at the Islands Trust. The briefing was intended to solicit feedback from trustees and staff about their roles within the advocacy program to inform the drafting of a Trust Council advocacy policy, but little feedback was received. A first draft of the attached policy was developed reflecting the lessons learned during the course of the advocacy work done in the last term. The first draft was amended by Trust Programs Committee and provided to Trust Council in June 2012 and to planning staff and the Trust Fund Manager in July 2012. The current draft reflects suggestions and comments from one trustee and eight staff members.

The policy will be used to guide advocacy activities such as the following:

- Sponsoring resolutions at the annual conventions of the Association of Vancouver Island and Coastal Communities (AVICC) and Union of British Columbia Municipalities (UBCM) in accordance with the Trust Council Policy 6.12.ii UBCM/AVICC Membership and Resolutions
- Suggesting a presentation for the AVICC or UBCM conventions
- Writing letters to decision-makers from a designated spokesperson
- Meeting with ministers and other decision-makers, at times inviting advocacy partners to also attend
- Hosting information sessions at Trust Council meetings
- Making presentations to conferences or work groups at other agencies
- Writing information pieces in newspapers or other publications
- Entering into protocol agreements or letters of understanding
- Building a coalition of allies to promote a position together.

REPORT/DOCUMENT: Attached: Draft Advocacy Policy v2

KEY ISSUE(S)/CONCEPT(S): To define roles, policies and procedures for effective advocacy

RELEVANT POLICY:

- The Islands Trust Policy Statement
- Policy Statement Implementation Policy (1.3.i)

DESIRED OUTCOME: An effective, coordinated approach to advocacy.

RESPONSE OPTIONS

Recommended:

As above

Alternative:

1. Amend the draft policy by resolution and adopt at this meeting.
2. Refer the policy back to Trust Programs Committee for further work.
3. Cancel the advocacy policy development project.

PREPARED BY: Lisa Gordon
Director, Trust Area Services

REVIEWED BY EXECUTIVE COMMITTEE:

August 28, 2012

SUBMITTED BY: Trust Programs Committee

REVIEWED BY: _____
(Chief Administrative Officer)

OTHER REVIEW:

Director, Local Planning Services – July & Aug
Leah Hartley, RPM Salt Spring - Aug 3
Planners Courtney Simpson, Chloe Fox, Linda Prowse, Sonya Zupanec, Marnie Eggen - August 2
Manager, Islands Trust Fund - Aug 8

6.10.iii Policy & Procedure

(Draft) Advocacy

Trust Council: September X, 2012

A: PURPOSE:

1. To provide guidelines for advocacy activities in the context of legislation and policy.
2. To define policies and procedures for effective advocacy.
3. To ensure that advocacy positions are credible and supported by public process.
4. To clarify roles and responsibilities for implementing this policy, for the benefit of Islands Trust as well as the public and agencies involved in advocacy in the Islands Trust area.

B: BACKGROUND

1. The *Islands Trust Act* establishes that the Object of the Islands Trust is to preserve and protect the Trust Area and its unique amenities and environment in cooperation with others. Based on this legislated mandate, Trust Council encourages cooperation by all levels of government, First Nations, industry, business, not-for-profit and community groups to act in ways that advance the Object, using a variety of strategies, such as protocol agreements, letters of understanding and advocacy. All levels of government, First Nations, non-profit agencies, businesses, property owners, residents and visitors share responsibility for the preservation and protection of the unique environment and amenities of the Trust Area.

C: REFERENCES:

1. The *Islands Trust Act* defines the Islands Trust's purpose, referred to in the legislation as its "object" and defines Trust Council's advocacy roles in section 8 and 9.
2. Islands Trust Policy Statement, section on Roles and Responsibilities

The Islands Trust Council cannot effectively implement the Policy Statement without the support of all stakeholders. Assistance, cooperation and collaboration are required from local trust committees, island municipalities, the Trust Fund Board, the Provincial Government, other government agencies, non-government organizations, communities, First Nations, property owners, residents and visitors. In the spirit of the legislated object of the Islands Trust, it is expected that all corporate entities of the Islands Trust will consult with other agencies on matters involving potential conflict between the legislated object of the Trust and the legislated mandate of other agencies.

3. Islands Trust Policy Statement, Part 1: Purpose and implementation of the Trust Policy Statement, Roles and Responsibilities, Role of Other Government and Non-Government Organizations.

Government agencies and non-government organizations can contribute greatly to the preservation and protection of the environment and amenities of the Trust Area through cooperative actions based on the Policy Statement. Cooperative actions such as protocols and mutually supportive strategies and action plans are necessary for the sustainability of the Trust Area.

4. Islands Trust Policy Statement, Part II - The Islands Trust object and its meaning

to achieve its object, the Islands Trust must be an educator, coordinator, and initiator, guiding individuals, organizations and other agencies in support of the object. While the Islands Trust can provide the necessary leadership, responsibility for stewardship of the Trust Area rests with many. Individuals, other government agencies, organizations, and the Province itself all have important roles to play. Cooperative actions are required of other agencies, organizations and individuals to ensure that activities are carried out in a manner that is sensitive to the needs of Trust Area ecosystems and island communities.

5. Islands Trust Policy Statement, Part II - The Islands Trust object and its meaning, Guiding Principles:

- *The primary responsibility of the Islands Trust Council is to provide leadership for the preservation, protection, and stewardship of the Trust Area's amenities, environment, and resources.*
- *When making decisions and exercising judgment, Trust Council will place priority on preserving and protecting the integrity of the environment and amenities in the Trust Area.*
- *Trust Council will seek information from a broad range of sources in its decision-making processes, recognizing the importance of local knowledge in this regard.*
- *Trust Council believes that open, consultative public participation is vital to effective decision making for the Trust Area.*
- *Trust Council will implement a plan for the advancement of the Policy Statement as part of its annual budget process, and the Executive Committee of Trust Council will report to Council on progress in achieving the goals of the Policy Statement.*

6. Islands Trust Policy Statement, Part III Ecosystem Preservation and Protection, Policy 3.1.9

Trust Council encourages actions and programs of other government agencies which:

- *place priority on the side of protection for Trust Area ecosystems when judgment must be exercised,*
- *protect the diversity of native species and habitats in the Trust Area, and*

- *prevent pollution of the air, land and fresh and marine waters of the Trust Area.*

7. Trust Council Policy 1.3.i Policy Statement Implementation Policy
8. Trust Council Policy 2.1.i Statutory Rules of Conduct
9. Trust Council Policy 2.1.ii Standards of Conduct
10. Trust Council Policy 2.4.i Executive Committee Terms of Reference
11. Trust Council Policy 2.4.iv Trust Programs Committee Terms of Reference
12. Trust Council Policy 3.2.ix Islands Trust/Trust Fund Board Communications
13. Trust Council Policy 5.4.ii Procedural Fairness in Rezoning
14. Trust Council Policy 6.3.i Budget Process
15. Trust Council Policy 6.10.i Annual Report
16. Trust Council Policy 6.10.ii Communications
17. Trust Council Policy 6.12.ii UBCM/AVICC Membership and Resolutions
18. Trust Council Policy 7.1.iii Use of Local Trustee letterhead
19. Trust Council Policy 7.1.vii. Receipt of Confidential Information from External Governmental Organizations and Agencies
20. Trust Council Policy 7.1.iv & vi Use of Islands Trust letterhead and logo
21. Trust Council Policy 7.1.vii Receipt of Confidential Information from External Government Organizations and Agencies
22. Trust Council Strategic Plan
23. Local Trust Committee Official Community Plans
24. Trust Fund Board Policy 03008 Consulting Trust Council, Local Trust Committees, Island Municipalities, and Local Trustees on Trust Fund Board Matters
25. Trust Fund Board Policy 96009 Roles and Responsibilities Trust Fund Board Policy 03006 Relationships with External Groups
26. Best Election Practices for Staff and Trustees - Guidelines

D. DEFINITIONS

In this policy,

1. **“Advocacy”** is the act of influencing and/or seeking cooperation with other agencies and decision-makers about laws, regulations, policies, programs, budgets, priorities, and other decisions relevant to the Islands Trust mandate.
2. **“Islands Trust bodies”** are the legal entities within the organizational structure of the Islands Trust, including Trust Council, local trust committees, council committees and the Trust Fund Board.

E. GENERAL POLICIES

1. From Communications Policy 6.10.ii: “In all communications, staff and trustees should identify whether they are representing a Local Trust Committee, the Executive Committee, Trust Council, or the Trust Fund Board” or speaking as an independent elected official or private citizen.”
2. Islands Trust bodies will conduct their advocacy activities in a manner that enhances Islands Trust's reputation as an organization that works proactively, constructively and collaboratively to advance the Object in an informed, organized, respectful, and transparent way.
3. Islands Trust bodies will ensure that their advocacy positions are consistent with the *Islands Trust Act*, the Object and established policy and are supported by a resolution of Trust Council, Executive Committee, Trust Fund Board or local trust committee.
4. Islands Trust bodies will ensure that their advocacy positions consider the roles and needs of all other bodies of the Islands Trust. When practical, Islands Trust bodies will coordinate their advocacy efforts through the Executive Committee so that related issues can be advanced strategically, in the context of Trust Council's Strategic Plan.
5. When making decisions about new advocacy positions and actions, Islands Trust bodies will base those decisions on research, such as: a) a review of related past Trust Council and Executive Committee decisions and actions; b) related Official Community Plan policies; c) relevant evidence; d) contextual information; e); an assessment of partnership opportunities; f) implications of proceeding or not proceeding with certain courses of action, and g) potential workload implications for staff and trustees.
6. When practical, Islands Trust bodies will proactively monitor the legislation and policy development activities of other levels of government so that advocacy actions can be undertaken early in the policy development process when they might be most effective.
7. Islands Trust bodies will adapt their advocacy strategies in response to changing political and economic contexts and new information.

8. Islands Trust bodies will consider the impact on existing work programs when considering advocacy positions.
9. Islands Trust bodies will ensure their advocacy positions and strategies:
 - respect the roles and needs of other stakeholders, and demonstrate a sincere attempt to build lasting relationships, even during conflict;
 - are non-partisan;
 - respect the public policy process by targeting requests to decision-making bodies with the mandate to act on the request and; demonstrate adequate knowledge and expertise, using scientific knowledge where appropriate.
10. Advocacy letters to elected officials should be signed by an elected official and be grounded in a resolution made at a public meeting.
11. Before announcing an advocacy position, Islands Trust bodies will prepare a strategic communications plan, and prepare for media attention and criticism from constituents, stakeholders or partners. Community outreach may be considered before and/or after taking a position.
12. When entering partnerships for the purpose of advocacy Islands Trust bodies will consider broader implications such as:
 - conflicts may arise between the requirements of statutes such as the *Community Charter or Local Government Act* and the practices of non-governmental groups;
 - partnerships may require employees to receive confidential information requiring prior authorization by Trust Council or the Executive Committee consistent with Trust Council Policy 7.1.vii Receipt of Confidential Information from External Government Organizations and Agencies; and
 - partners may expect commitments for a longer duration than a one-year budget cycle or three-year election cycle.
13. Islands Trust bodies will ensure that advocacy strategies involving partnerships, especially those using the Islands Trust logo, include agreement among all partners on the provisions in E.12, the roles and responsibilities within the partnership and the decision-making processes.

F. ROLES AND RESPONSIBILITIES:

Trust Council

1. The Islands Trust Council establishes overall advocacy direction through the Islands Trust Policy Statement, sets priorities through its strategic plan and takes advocacy positions by resolution.

Executive Committee

1. The Executive Committee coordinates Trust Council's advocacy direction.

2. Executive Committee members encourage a coordinated approach to advocacy and external liaison as part of their appointment to local trust committees and the Trust Fund Board.
3. The Executive Committee appointee will notify Executive Committee when a local trust committee or the Trust Fund Board passes a resolution related to advocacy.
4. The Executive Committee directs individual advocacy actions in accordance with the advocacy direction set by Trust Council through resolutions and the strategic plan.
5. The Executive Committee may assist local trust committees, island municipalities and the Trust Fund Board with advocacy if a request for support is referred to the Executive Committee by resolution of those bodies.
6. The Executive Committee will seek a resolution of support from a local trust committee before engaging in advocacy on a local trust area issue.
7. The Executive Committee will include a report on advocacy activities in its quarterly report to Trust Council.
8. The Executive Committee will use their annual joint meeting with the Trust Fund Board and Bowen Island Municipality to discuss current and emerging advocacy topics of mutual interest.

Local Trust Committees

1. Local trust committees conduct advocacy based on the Islands Trust Object, the Islands Trust Policy Statement and their Official Community Plan(s).
2. Local trust committees may, by resolution, undertake advocacy on land use issues specific to their local trust area after considering whether the position may fetter their discretion on current or future land use planning decisions.
3. The duties of elected office to make unbiased decisions about land use planning will take precedence when an advocacy topic overlaps with those duties.
4. The resolution to adopt an advocacy position will include a commitment to inform the Executive Committee, and will consider how the item relates to the staff work program.
5. If a local trust committee wishes to advocate on an issue not related to land use planning, it will seek staff support from the Executive Committee through its Chair.
6. If a local trust committee wishes to advocate on an issue specific to another local trust area, island municipality or affecting the interests of the Trust Fund Board, it will consult with the affected governing body. After considering advice from that body, the local trust committee may take an independent position on an advocacy issue and will inform that body of the position.

Trust Fund Board

1. Trust Fund Board advocacy is governed by Trust Fund Board policies TFB 96009 Trust Fund - Roles and Responsibilities and TFB 03006 Relationships with External Groups Policy. Before considering resolutions overlapping with the mandate of another Islands Trust body, the Board will consult with that body. After considering advice from that body, the Trust Fund Board may take an independent position on an advocacy issue, and will inform that body of the position.

Individual trustees

1. Only the Chair of Trust Council may represent Trust Council advocacy positions to the media unless the Chair designates this role to a trustee.
2. Individual trustees may advance advocacy positions that are established by local trust committee policy, resolution or bylaw.
3. Trustees will comply with policies on communications, letterhead and logo when communicating about advocacy or other topics.
4. Local trustees are encouraged to notify the Executive Committee of any upcoming meetings with provincial or federal ministers to ask if there is an opportunity to promote the broader interests of the Islands Trust. The likelihood of success increases when positions are sponsored by the broader organization, and are consistent with other positions being advocated to that same minister.
5. Before advancing an advocacy position as a private individual, a trustee must ensure he or she is taking into account the principles of administrative fairness and he or she is acting in accordance with Trust Council Guidelines on Statutory Rules of Conduct and section 103 of the *Community Charter* which imposes restrictions regarding conflict of interest and outside influence.
6. Municipal trustees will be responsible for liaison between Trust Council and the municipality on advocacy issues in between the annual joint meeting between the municipality and Executive Committee.

Staff

1. The Chief Administrative Officer will be responsible for the Islands Trust's advocacy policies and procedures.
2. Staff who become aware of emerging legislative or other issues relevant to the Islands Trust mandate, will notify their Director, who will raise the topic at the subsequent team meeting. If the issue warrants further action, the request will be forwarded to the Trust Area Services Director for discussion at Executive Committee.
3. Trust Area Services staff are responsible to alert the Executive Committee to new issues that directly affect Islands Trust operations or mandate and to seek political direction before investing staff time exploring the issue.

4. Local planning staff are responsible for research on issues identified by local trust committees relating to land use planning and the official community plan.
5. When a local trust committee passes a resolution related to advocacy, local planning staff will notify the Director of Local Planning, who will then notify the Director of Trust Area Services.
6. When a local trust committee considers an advocacy issue that is relevant to the whole Trust Area, including Bowen Island Municipality, the Director of Local Planning Services may ask Executive Committee for support from Trust Area Services. Executive Committee will consider the requests for service and the advice of the CAO, and decide on staff support to carry out the local trust committee direction as time allows.
7. When researching background about a potential advocacy position, staff will convey to contacts that the inquiry is for research purposes only.
8. When researching advocacy positions, staff will work with external contacts at the staff-to-staff level, and will communicate with non-Islands Trust elected officials only with the permission of the appropriate Chair and/or the Chief Administrative Officer.
9. When participating in advocacy partnerships that involve the receipt of confidential information, staff will comply with the Trust Council Policy 7.1.vii Receipt of Confidential Information from External Governmental Organizations and Agencies (See E12)
10. When Trust Area Services staff are involved in advocacy work related to Trust Fund Board activities or interests, they will notify the Trust Fund Board Manager, and as appropriate, work with Trust Fund Board staff to prepare briefing and decision documents for the Trust Fund Board.

G. SPOKESPEOPLE:

1. Communications Policy 6.10.ii. will guide decisions about spokespeople.
2. As the official representative of the Islands Trust Council, the Chair of the Islands Trust Council may independently and immediately state advocacy positions that are consistent with the Object, the Policy Statement or previous resolutions of Islands Trust bodies.
3. Spokespeople should keep their comments as concise as possible, limit their comments to their own scope of knowledge and, when practical, should indicate that their statements are in support of the Object, Policy Statement policies or resolutions of an Islands Trust body. Where additional technical detail is desired, a staff or consultant report or comment can support the spokesperson.
4. Spokespeople should advance advocacy positions in a manner that is consistent with Trust Council's policy on standards of conduct.
5. Spokespeople should notify the Chief Administrative Officer (CAO) and Executive Committee of public statements made on an advocacy topic as soon as possible, and provide copies of any printed materials used to the directors of units with a relevant work program.

H. REPORTING

1. The Director of Trust Area Services will prepare a summary of advocacy activities for inclusion in the Islands Trust annual report.
2. The Executive Committee will report advocacy activities to each quarterly Trust Council meeting and seek updates from other Islands Trust bodies involved in advocacy.
3. Annually, the Executive Committee will report to the Trust Council on advocacy actions and highlights from conventions of the Association of Vancouver Island and Coastal Communities and Union of British Columbia Municipalities.

I. BUDGET

1. Funding for advocacy activities will be considered in accordance with the Islands Trust Council's policy on budget process.

J. EVALUATION

1. Islands Trust bodies are encouraged to celebrate positive results issues by thanking or congratulating key decision-makers.
2. In the last year of every Islands Trust Council term the Executive Committee will review and evaluate the effectiveness of the advocacy work undertaken during the term, considering the general policies in section E.

ISLANDS TRUST BRIEFING

To: Trust Programs Committee

Date: August 8, 2012

**SUBJECT: REVIEW OF POLICIES THAT GUIDE IMPLEMENTATION AND
AMENDMENT OF THE ISLANDS TRUST POLICY STATEMENT**

DESCRIPTION OF ISSUE:

In June 2012 the Islands Trust Council directed the Trust Programs Committee to review Trust Council policies 1.2.i (amendment), 1.3.i (implementation) and 1.3.ii (topic review) and recommend amendments to Trust Council (per recommendation #7 in the 2011 Policy Statement Assessment Task Force final report) and to consider addressing Council Policy 1.3.i as a priority.

BACKGROUND:

In March 2012 Trust Council passed the following resolution:

That the Islands Trust Council not proceed with a comprehensive review of the Policy Statement in the 2011-14 term, not accept the offer of funding from Canada's Gas Tax Fund and request the Executive Committee and Trust Programs Committee to prepare options for consideration at Trust Council's June 2012 meeting for implementing existing Council policies 1.2.i, 1.3.i and 1.3.ii relating to the Policy Statement within the Strategic Plan for the current term.

The purpose of the policies is:

- Policy Statement Amendment Policy (1.2.i) - to outline the required steps for Trust Council to amend the Policy Statement Bylaw.
- Policy Statement Implementation Policy (1.3.i) - to establish policy and procedures for statutory bylaw referrals and other Policy Statement implementation strategies, and to establish policy to implement and further develop the Policy Statement.
- Policy Statement Topic Review Framework (1.3.ii) - to provide a framework to maintain an inventory of Policy Statement topic areas for review and to determine the priority topic areas for attention through Trust Council.

Roles for implementing the *Policy Statement* are defined as follows:

- Trust Council will implement a plan for the advancement of the Policy Statement as part of its annual budget process, and the Executive Committee of Trust Council will report to Council on progress in achieving the goals of the Policy Statement.
- Trust Council may review the Policy Statement annually to prioritize actions, assess progress, and consider possible amendments.

- The Executive Committee also monitors the progress of Trust Council in achieving the goals defined in the Policy Statement, and makes recommendations to Council in this regard.

Task Force Recommendation 7

“That the next Trust Council review the three policies related to the Policy Statement and consider, in particular, whether the timing of the schedule of regular reviews and reporting of monitoring activities set out in those policies needs to be modified to reflect the reality.... As noted previously in this report, recent Trust Councils have not supported regular monitoring with the necessary budget or work plan priorities.”

Task Force Recommendation 9

“That the next Trust Council consider the comments and suggestions of staff and the task force members as set out in Appendix C when reviewing the three policies related to the Policy Statement.”

Implementation Policy

The CAO and Directors of Local Planning and Trust Area Services met with the Policy Analyst on July 11 and August 7, 2012 to consider the work needed to update the Policy on Policy Statement Implementation (1.3.i). If the Trust Programs Committee decides that ‘revision of policies that support the Policy Statement’ will be one of its top three work program items, and Trust Council supports this decision, senior staff will make room for this work in their work programs in the Fall of 2012. The Director of Local Planning Services would meet with the Regional Planning Managers to discuss options for revising the policy and/or improving internal procedures, particularly with regard to the use of the Directives-Only Checklist and the Council Commitments and Recommendations Checklist. TAS and LPS staff would then jointly prepare a briefing with options for TPC consideration in November.

Amendment Policy

Staff suggest that policies 1.2.i (amendment), and 1.3.ii (topic review) could be consolidated into one policy that also includes clauses 3.1 to 3.6 of the 1.3.i Policy Statement Implementation policy (1.3.i) (implementation) to create a revised Policy Statement Amendment Policy (1.2.i).

ATTACHMENT(S): YES - 3 annotated policies (less checklists)

Link: [Final Report of the Islands Trust Policy Statement Assessment Task Force, May 2011](#) (previously included in item 2.6 of the March 2012 Trust Council agenda package)

Links:

[Islands Trust Policy Statement](#)

[Policy Statement Amendment Policy \(1.2.i\)](#)

[Policy Statement Implementation \(1.3.i\)](#)

[Policy Statement Topic Review Framework \(1.3.ii\)](#)

AVAILABLE OPTIONS:

- 1) Add 'revision of policies that support the Policy Statement' to TPC's top 3 work program priorities, and seek Trust Council's support for this.
- 2) Postpone further review of the policies that support the Policy Statement.

FOLLOW-UP:

- 1) Staff will follow-up as directed.

PREPARED BY: Clare Frater**SUBMITTED BY:** Lisa Gordon**REVIEWED BY:** _____
(Chief Administrative Officer)**REVIEWED BY EXECUTIVE COMMITTEE:****OTHER REVIEW:**

1.3.i. Policy**POLICY STATEMENT IMPLEMENTATION**

Trust Council: June 11, 1994

Amended: March 11, 1995; December 8, 2000; and June 16, 2005

A: PURPOSE:

1. To establish policy and procedures for statutory bylaw referrals and other implementation strategies in connection with the Islands Trust Policy Statement Bylaw No. 17.
2. ~~To establish policy to implement and further develop the Islands Trust Policy Statement.~~

B: REFERENCES:

1. The *Islands Trust Act*:
 - 1.1 Part 2 Trust Council, Trust Policy Statement Section 15 (4) and Approval of Bylaws Section 16,
 - 1.2 Part 3 Executive Committee Section 22 Approval of Bylaws, and
 - 1.3 Part 4 Approval requirement for local trust committees Section 27
2. The Islands Trust Council Bylaw No. 17, A Bylaw to Adopt a Policy Statement for the Trust Area cited as "The Islands Trust Policy Statement Bylaw, 1993.
3. The Islands Trust Policy Manual:
 - 3.1 Policy Statement, Implementation Policies 1.3. ii. Topic Review Framework (Amended ~~March~~ June 2005),
 - 3.2 Trust Council Executive Committee 2.4.iv. Executive Committee Legislative Role (~~June 1994~~ Amended June 2008), and
 - 3.3 ~~Land Use Planning Bylaw Amendments~~ 5.7.i. Bylaw Checklists (June 2005 ~~draft~~ May 17, 2005)
 - 3.4 Policy 5.9.i "Best Management Practices for Delivery of Local Planning Services to Local Trust Committees"
 - 3.5 Trust Council Policy 6.3.i Budget Process
 - 3.6 Trust Council Policy 6.10.i Annual Report
 - 3.7 Trust Council Policy 6.10.iii Advocacy Policy

Comment [CF1]: Add reference to annual budget process**Comment [CF2]:** Consider adding communications section.

Comment [CF3]: with respect to the second purpose, the existing policy does not address how to carry out the very explicit Policy Statement requirement that "Trust Council will implement a plan for advancement of the Policy Statement". Neither do they indicate how Trust Council may review the Policy Statement annually nor how the Executive will monitor and make recommendations on "the progress of Trust Council in achieving the goals defined in the Policy Statement."

The *Executive Committee Terms of Reference* states that one responsibility of the Committee is "to coordinate the development, preparation and implementation of an organizational strategic plan" but no reference is made to how this may relate to implementing the Policy Statement.

Comment [CF4]: General comment: The *Policy Statement Implementation Policy* could be amended to specify policies and procedures for proactively implementing the Policy Statement through an annual process, as specified in the Policy Statement.

The *Executive Committee Terms of Reference* could be amended to specify its role in coordinating and monitoring the implementation of the Policy Statement, as specified in the Policy Statement.

Comment [CF5]: Staff:

- Update references to other policies
- Add reference to tracking form used when bylaws are submitted for approval.
- Add reference to Bowen Island Municipality Protocol and Letters Patent.
- Consider whether any protocols should be referenced.

Comment [CF6]: Draft with TPC August 2012

3.7 Trust Council Strategic Plan

C: INTERPRETATION:

1. The Islands Trust Policy Statement Bylaw includes three types of policies:
 - 1.1 Commitments of Trust Council state the position or philosophy of Trust Council on various matters. For this category of policy, several introductory phrases are used, for example, "Trust Council holds that", "It is the position of Trust Council that", and "It is Trust Council's policy that"
 - 1.2 Directive Policies direct local trust committees and island municipalities to address certain matters in their official community plans and regulatory bylaws under Part 26 of the *Local Government Act*. Where a policy requires a local trust committee or island municipality to address a particular matter, the official community plans must contain policies that implement the policy stated by Trust Council, unless the plan sets out explicitly the reasons and justifications for local policies that do not implement that policy. Directive policies commence with the phrase "Local trust committees and island municipalities shall, in their official community plans and regulatory bylaws, address"
 - 1.3 Recommendations of Trust Council serve as recommendations from Trust Council to government agencies, non-government organizations, property owners, residents, and visitors regarding decisions or actions that they might undertake in support of the Policy Statement and the Islands Trust object, and specify principles of guidance for protocol agreements between the Trust and other agencies. These policies begin with the phrase "Trust Council encourages"
2. The implementation of the Policy Statement Directive Policies is addressed under Section D.1. of this Policy.
3. The Commitments and Recommendations of Trust Council relate to other types of implementation strategies that are non-directive in that they merely provide suggestions and recommendations that may be related to land use bylaws or to other decisions and activities of the Islands Trust or other agencies. The implementation of these non-directive policies is addressed under Section D.2.
4. As interpreted by the courts, "contrary to or at variance with" means that there is an absolute and direct collision between the bylaw and the Policy Statement.

Comment [CF7]: Did Executive Committee research in the 2005-2008 term provide clarity?

D: POLICY AND PROCEDURES:**1. STATUTORY BYLAW REFERRALS****Background**

- 1.1 Local trust committees and island municipalities are required to submit bylaws to the Executive Committee for approval as follows:
 - a) Under Section 27 (1) of the *Islands Trust Act*, a local trust committee must submit its bylaws to the Executive Committee for approval before adoption.
 - b) Under Section 38 (1) of the *Islands Trust Act*, all island municipality bylaws adopting official community plans that apply to land in the trust area and all bylaws under Part 26 of the *Local Government Act* that apply to land in the trust area to which no official community plan applies must be submitted to the Executive Committee for approval before adoption.
- 1.2 Local trust committees and island municipality bylaws have no effect until they are approved as follows:
 - a) Under Section 27(2) of the *Islands Trust Act*, a bylaw of a local trust committee has no effect until it is approved by the Executive Committee or Trust Council and adopted by a local trust committee.
 - b) Under Section 38(2) of the *Islands Trust Act*, an island municipality bylaw referred to under Section 38(1), has no effect until it is approved by the Executive Committee, Trust Council, or the Minister and adopted by an island municipality.
- 1.3 Under Section 15(4) of the *Islands Trust Act*, a bylaw submitted to the Executive Committee by a local trust committee under Section 27(1), or an island municipality under Section 38(1), must not be approved by the Executive Committee, or Trust Council, if it is contrary to or at variance with the Islands Trust Policy Statement.
- 1.4 The Islands Trust Policy Statement requires local trust committees in the official community plan and regulatory bylaws, and island municipalities under Section 38 (1) of the *Islands Trust Act* to address certain matters from the Policy Statement, or give explicit reasons and justifications for not doing so. A bylaw will not be contrary to or at variance with the Policy Statement if it fails to include a particular policy or regulation, so long as the bylaw contains sufficient reason or justification for not doing so.

1.5 Where a proposed bylaw does not include a particular policy or regulation required by the Policy Statement and the bylaw sets out reasons for that, the Executive Committee and Trust Council will assess the sufficiency of those reasons using such criteria as:

Comment [CF8]: See legal opinion – may be invalid

- a) whether the reasons are explicitly set out such that it is clear that the local trust committee directed its attention to the matter in question and made a considered decision not to include the policy or regulation.
- b) whether the reasons have to do with particular local circumstances that may not have been contemplated in the drafting of the Policy Statement.
- c) whether the reasons arise from the necessity of balancing two or more components of the Policy Statement that cannot be achieved simultaneously.
- d) whether existing planning studies or reports relied on by the local trust committee indicate that the Policy Statement is inapplicable in the circumstances.

Policy Statement Directive Policies Checklist

Comment [CF9]: Append Bowen Flowchart?

1.6 The primary responsibility for demonstrating that an official community plan or regulatory bylaw is not contrary to or at variance with the Islands Trust Policy Statement rests with each local trust committee, or island municipality.

1.7 The Policy Statement Directives Policies Checklist identifies the directives policies for each component of the Policy Statement that local trust committees and island municipalities are required to address in their bylaws when they are first proposed. (Attachment I)

Comment [CF10]: Reference Protocol agreement with Bowen

1.8 Staff will reference relevant sections of the Policy Statement in staff reports to the local trust committees and island municipalities. Staff may use the Directives Only Checklist to assess whether bylaw amendment applications in process and bylaws prior to first reading comply with the Policy Statement.

1.9 Planning staff will provide the local trust committees and island municipalities with a staff report that includes the proposed bylaw and the Directives Only Checklist to assess that a bylaw complies with the Policy Statement before submitting a bylaw to the Executive Committee.

Comment [CF11]: Reference the 2006 LTC/LPS best management doc

1.10 Planning staff assigned to work with local trust committees, or island municipalities, will refer to the Policy Statement and Directives Only Checklist

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while developing official community plans and regulatory bylaws to ensure that the bylaws address the required matters. Staff will also make recommendations as to address the Policy Statement during the consideration of alternative policy and regulatory responses to particular issues in a local trust area.

Approval and Appeals

1.11 The Executive Committee will notify the local trust committee or island municipality staff of its decision as to whether to approve a bylaw within one month of receiving a submission including a completed Directives Only Checklist. Staff will then update the bylaw to show Executive Committee approval and submit it to the local trust committee or island municipality for adoption consideration. Where the decision is not to approve, the Executive Committee will advise the local trust committee, or island municipality of its reasons and of the nature of the changes that would be required to enable the Executive Committee to approve the bylaw.

Comment [CF12]: IT Act has to notify within one month – use wording from Act – also specify who will write to the LTC on the prescribed form – e.g. Corporate Secretary

Comment [CF13]: Reference the form establishing the date received.

1.12 On referral of a bylaw to Trust Council under Section .27(3) or 38(3) of the *Islands Trust Act*, the local trust committee, or island municipality, will provide to Trust Council the Directives Only Checklist, the advice of the Executive Committee that accompanied its refusal to approve the bylaw, and the local trust committee or island municipality reasons why the bylaw cannot be changed in the manner the Executive Committee indicated.

1.13 Trust Council will notify the local trust committee or island municipality staff of its decision as to whether or not Trust Council has approved a bylaw and will deliver a decision as soon as practicable after giving such notice. Where the decision is not to approve, Trust Council will advise the local trust committee, or island municipality, of its reasons and of the nature of the changes that would be required to enable Trust Council to approve the bylaw.

Comment [CF14]: Amend to clarify and reflect 60 day time limit for Trust Council approval.

2. OTHER COMMITMENTS AND RECOMMENDATIONS OF COUNCIL

Background

2.1 The Policy Statement also contains policies which are non-directive in that they merely provide suggestions and recommendations that may be related to land use bylaws or to other decisions and activities of the Islands Trust or other agencies.

Policy Statement Commitments and Recommendations Checklists

2.2 To ensure consistency between the Policy Statement and the activities of the Islands Trust, Trust Council, the Executive Committee, Trust Fund Board, local trust committees and island municipalities, Trust staff will highlight activities that

Comment [CF15]: Keep as a checklist? If no, then delete all references and cite as Policy Statement Commitments and Recommendations

Comment [CF16]: Consider implications for staff resources of this policy.

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are consistent with the Policy Statement by referencing the Policy Statement and any relevant policy sections in meetings, staff reports, work programs, inter-agency agreements (including protocols, letters of understanding and memoranda of understanding) and other agency referral responses.

- 2.3 The Policy Statement Council Commitments and Recommendations Checklist may be used by staff to refer to relevant sections of the Policy Statement. (Attachment II)
- 2.4 Islands Trust staff preparing recommendations or information for the Islands Trust entity concerned with the decision or activity in question will be responsible for referencing the Policy Statement and any relevant sections.
- 2.5 As inter-agency agreements are updated or created, Islands Trust staff will conduct a review of the Policy Statement and any relevant sections, including review of the Trust Council Commitments and Recommendations Checklist and, if appropriate, recommend amendments of those agreements, which contradict policies contained in the Policy Statement.

Communication and Advocacy Strategy

- 2.6 Island Trust will provide copies of the Policy Statement and amendments to departments and agencies of the Government of Canada, the Government of B.C., Regional Districts, non-governmental organizations having jurisdiction over or interests in any part of the Trust Area, ~~and~~ to other local governments having jurisdiction in the Howe Sound-Georgia Basin region, and to First Nations having Reserves or other interests within the Trust Area and to any Treaty Group or other organization with which such a First Nation is affiliated.
- 2.7 The Executive Committee may convene a meeting with any department, agency, or organization for the purpose of introducing the Policy Statement and reviewing its applicability to and impact on a particular issue of interest to or area of jurisdiction of the department, agency, or organization.
- 2.8 Upon becoming aware of any decision or action affecting the Trust Area by any of the departments, agencies or organizations, whether contemplated or executed, the Executive Committee or Trust Council may, by whatever means it considers appropriate, communicate with the department, agency or organization with respect to the Policy Statement and the extent to which the decision or action either furthers or contradicts the Policy Statement.
- 2.9 ~~Islands Trust will provide copies of the Policy Statement and amendments to all First Nations having Reserves or other interests within the Trust Area and to any Treaty Group or other organization with which such a First Nation is affiliated.~~

Comment [CF17]: Suggest this policy be expanded versus developing an additional policy on Islands Trust Policy Statement advocacy.

Comment [CF18]: Add an additional policy after 2.8 on Islands Trust Policy Statement advocacy.

Comment [CF19]: Include reference to legislative monitoring work.

- 2.10 Copies of the Policy Statement and amendments to it will be made available to the island municipalities, property owners, residents, and visitors at the offices of the Islands Trust.

3. MAINTENANCE AND FURTHER DEVELOPMENT

- 3.1 Local trustees and staff may request Trust Area Services staff to clarify areas of understanding particular components of the Policy Statement. Requests for clarification will be reviewed by staff and may be in the annual Trust Programs Committee Topic Review Inventory for Council consideration.

Amendments

- 3.2 Amendment of the Policy Statement is subject to the same procedural requirements, including approval of the Minister, as the original adoption of the Policy Statement. Trust Council will establish a work program to amend the Policy Statement on a periodic basis.

- 3.3 Each local trust committee and the Trust Fund Board may propose in writing specific amendments to the Policy Statement, for consideration by the Trust Council.

- 3.4 All suggestions for amendment from all sources will be compiled for review by the Trust Programs Committee to recommend areas for amendments to Council via the Executive Committee.

Five Year Review

- 3.5 It is the objective of Trust Council to subject the Policy Statement to a periodic review every five years.

- 3.6 For the purposes of the review, Trust Council will consult with particular government agencies having jurisdiction over or interests in the Trust Area, and with members of the public throughout the Trust Area.

Monitoring Activities

- 3.7 The Trust Programs Committee will monitor the implementation of the Policy Statement in a report to Trust Council on a quarterly basis.

- 3.8 The Trust Programs Committee will monitor and report on the implementation of this policy to Council on an annual basis for inclusion in the Islands Trust Annual Report.

Comment [CF20]: Does not appear consistent with the annual review of the Trust Policy Statement that is to be conducted by the Trust Programs Committee in accordance with Policy 1.3.ii and the annual prioritization of topic areas by Trust Council.

Comment [CF21]: Move to amendment policy?

Comment [CF22]: What is relevance to the public? – Measure impact and report on effectiveness

Comment [CF23]: How?

Comment [CF24]: How?

E: ATTACHMENTS:

ATTACHMENT I. - Directives Only Checklist - May 17, 2005

ATTACHMENT II. - Council Commitments and Recommendations Checklist - May 17, 2005

Comment [CF25]: Keep?

1.3.ii. Procedure

POLICY STATEMENT TOPIC REVIEW FRAMEWORK

Trust Council: June 11, 1994
Amended: September 15, 1995; March 10, 2005

A: PURPOSE:

1. To provide a framework to maintain an inventory of Policy Statement topic areas for review and to determine the priority topic areas for attention through Trust Council.

B: REFERENCES:

1. *Islands Trust Act*: Section 15
2. Policy Statement Bylaw (No. 17) 1993
3. Policy Manual:
 - 3.1. Policy Statement Implementation (1.3.i.)
 - 3.2. Policy Statement Bylaw (1.2.)

Comment [CF26]: Staff: Add reference to Policy Statement Amendment Policy 1.2.i.

C: BACKGROUND:

1. The Trust Programs Committee (TPC) will complete an Annual Policy Statement Report that includes a Policy Statement Topic Review Inventory.
2. The Trust Programs Committee will maintain a Policy Statement Topic Review Inventory that will include the review topics, brief descriptions, and the source of the suggested topics.

Comment [CF27]: Continue annual timeframe? Should be changed if we are not doing an annual review now.

D: PROCEDURE:

1. MAINTAINING THE INVENTORY

- 1.1. The Trust Programs Committee will maintain an inventory of suggested policy statement topics for review as identified through the following:
 - i. requests from external agencies or the public,
 - ii. other policy or legislative initiatives of the Islands Trust, the province or other government agencies, and
 - iii. requests from staff, trust bodies, or trustees of the Islands Trust.

Comment [CF28]: Add First Nations

2. TRUST PROGRAMS COMMITTEE RECOMMENDATIONS

- 2.1. The Trust Programs Committee will prepare a Policy Statement Topic Review Inventory by September of each year.
- 2.2. The Trust Programs Committee will make suggestions for policy statement topics review to Trust Council, the Trust Fund Board, local trust committees, and staff by October of each year.
- 2.3. The Trust Programs Committee will make priority topic recommendations to Trust Council from the Topic Review Inventory in November of each year.

Comment [CF29]: D.2.1 - 2.3 Consider simplifying the process described in these three clauses to reflect quarterly meetings of the Trust Programs Committee, and encourage the Trust Programs Committee to undertake the annual review of policy topics for review as outlined in the policy.

3. TRUST COUNCIL CONSIDERATION

- 3.1. Trust Council will establish the annual priority of the specific topics for review by resolution in December of each year.
- 3.2. The priority Policy Statement review topics will be those items approved by Trust Council as part of Trust Council's work program or the work program of a trust body.

Comment [CF30]: Does it make sense for TC to be establishing annually the specific topics for review? What about each term – in the middle year for completion in the final third year?

4. REVIEW TOPIC IMPLEMENTATION

- 4.1. The Trust Programs Committee will forward resource requirements requests, as required, for all priority Policy Statement review topics to Trust Council within the annual budget process.
- 4.2. The Trust Programs Committee will recommend adjustments to the priority Policy Statement review topics as required based on resource allocations from the annual budget, emerging issues and topic review completions.
- 4.3. The Trust Programs Committee will provide guidelines for priority Policy Statement topic reviews relative to agency referral, internal processing, and Policy Statement Bylaw amendment requirements.

5. ANNUAL POLICY STATEMENT REPORT

- 5.1. The Trust Programs Committee will forward an Annual Policy Statement Report that includes the recommended priority review topics from the Topic Review Inventory to Trust Council in December of each year.

Comment [CF31]: If section 3.1 were to change, then section 5.1 would change too as an Annual Policy Statement Report would not be included every year.

1.2.i. Policy

POLICY STATEMENT AMENDMENT POLICY

Trust Council: December, 1995
(Amended: March 6, 1998)

Comment [CF32]: If a future Trust Council decides to proceed with a review of the Policy Statement, reconsider Policy 1.2.i, *Policy Statement Amendment Policy* in its totality.

A: PURPOSE:

1. To outline the required steps for Trust Council to amend the Policy Statement Bylaw.

B: REFERENCES:

1. *Islands Trust Act*: Sections 15, 16, 22 and 27
2. Policy Statement Bylaw (No. 17)
3. Policy Manual: Policy Statement Implementation (1.3.i.)

Comment [CF33]: Staff: Add reference to Bowen Island Municipality Protocol and other relevant protocols and incorporate referral requirements from those agreements.

C: POLICY:

1. REQUIREMENTS

- 1.1. The Policy Statement Bylaw may be amended by the Islands Trust Council with the approval of the Minister of Municipal Affairs.
- 1.2. Policy Statement Amendments will generally be processed over 2 regular Trust Council meetings unless a waiver of this requirement is approved by at least 2/3 of Trust Council members present at a meeting at which the vote and adoption takes place.
- 1.3. The Executive Committee is responsible for maintaining the Policy Statement Implementation Work Program.
- 1.4. The Executive Committee is responsible for preparing Policy Statement amendments at the direction of Trust Council.

Comment [CF34]: Amend with current ministry name.

Comment [CF35]: Consider amending this paragraph to reflect current practice.

Comment [CF36]: Reconsider in light of current practice

2. PROPOSED AMENDMENTS

- 2.1. Trust Council through its quarterly review of the Policy Statement Implementation work program, will establish priority areas for Policy Statement topic reviews.
- 2.2. Trust Council upon reviewing the outcomes of a Policy Statement topic review may, by resolution, request that proposed policies be prepared for consideration as amendments to the Policy Statement Bylaw.

Comment [CF37]: Consider whether the "quarterly review" is realistic as it has not been met – consider annual review? First year of Trust Council term?

3. AMENDMENT PROCESS

- 3.1. Trust Council may establish a Trust Council meeting date to consolidate proposed policies to amend the Policy Statement Bylaw.
- 3.2. Trust Council, unless otherwise determined in accordance with clause 1.2., will give first reading to an Amendment Bylaw at one meeting; second and third reading at a subsequent meeting; and 4th reading at further regular meeting of Trust Council or by way of a resolution without meeting following approval by the Minister of Municipal Affairs.
- 3.3. Trust Council after first reading of the amendment bylaw will, by resolution, request that the amendments be referred to municipalities, regional districts, Provincial Government agencies or departments and Government of Canada agencies or departments having jurisdiction in the Trust Area.
- 3.4. Trust Council after first reading of the amendment bylaw will, by resolution, request that a public brief be prepared to enhance public awareness of the amendments through the media and local trust committees.
- 3.5. Trust Council, prior to 2nd and 3rd reading, will provide trustees with an opportunity to review input received from the corporate entities, trustees or staff of the Islands Trust, referral agencies and the public. The minimum referral period to other agencies will be 30 days unless otherwise waived by Trust Council (as per Clause 1.2.).
- 3.6. The Executive Committee or Trust Council may provide for persons or agencies, having input to the amendments to address Trust Council directly in accordance with the Meeting Procedures Bylaw of Trust Council.

Comment [CF38]: Consider whether there needs to be an additional policy (to insert after C.3.3.) for referral to First Nations to consult with them about amendments (similar to section D.2.9 in Policy Statement Implementation 1.3.i)

Comment [CF39]: Staff: Update communications requirements.

Comment [CF40]: Add First Nations to "input received from" – if something added to refer to First Nations

Comment [CF41]: Staff: Update public consultation process.

From the task force report (general comment from a trustee): "I suggest that Trust Council direct staff to write a plain language summary, maximum two pages, combining in one summary information about the *Policy Statement Amendment Policy*, the *Policy Statement Implementation Policy* and the *Topic Review Inventory Procedure*. Another alternative is to rewrite the three into one document (two policies plus one procedure) to make it simpler."

**ISLANDS TRUST
BRIEFING**

To: Trust Programs Committee

Date: August 8, 2012

**SUBJECT: ADMINISTRATION OF COMMUNITY STEWARDSHIP AWARD
PROGRAM – REVIEW OF PROCEDURE 2.1.XI**

DESCRIPTION OF ISSUE:

In June 2012 the Islands Trust Council resolved to “direct the Trust Programs Committee to review the Community Stewardship Awards policy and report back to Trust Council at a future date with recommendations on the number of awards; the award categories; and the criteria for the various categories.”

BACKGROUND:

In 2002, Trust Council initiated an annual awards program designed to recognize individuals and organizations that are pursuing actions in the islands that have made a significant contribution towards the object of the Islands Trust. Since 2002, Trust Council has awarded 66 Community Stewardship Awards to 24 groups and 36 individuals. There has been a range in the number of awards given each year from three awards in 2002 to six awards given in 2007 and 2008.

The Procedure 2.1.xi “Administration of the Community Stewardship Awards Program” was first adopted in March 2003. It was amended in December 2003; September 2005; December 2006; and in March and September 2009.

The amendments in 2009 included changes to:

- Specify that the category of ‘other’ can include enduring achievement, youth, climate change, and posthumous awards.
- Formally incorporate trustee comment on the merits of nominations into the decision-making process.
- Specify recognition of award recipients and increase recognition of other nominees who do not receive awards.
- Clarify staff and trustee roles and amend the order of items to better reflect the sequence of events.
- Remove the requirement for an annual program review.

In August 2010 Trust Program Committee members discussed the pros and cons of no longer running a Trust Area-wide awards program but instead having Local Trust Committees give out their own awards. They also discussed the pros and cons of running the program on a bi-annual basis. A motion to amend the Procedure 2.1.xi “Administration of the Community Stewardship Awards Program” to deliver the program every second year was defeated by a vote of five to one.

This briefing is intended to facilitate a discussion at the August 2012 TPC meeting so that a revised policy, if desired, can be developed for review at the November TPC meeting.

The Islands Trust Council has directed the Trust Programs Committee to review the Community Stewardship Awards policy and report back to Trust Council at a future date with recommendations on:

1. Number of awards

Current policy	Past practice	Options
TPC makes recommendations to Trust Council for: • up to two individual awards • up to two organizational awards • up to two additional awards in those or other categories.	2002 – 3 awards – 14 nominations (21%) 2003 – 2 awards – 17 nominations (12%) 2004 – 4 awards – 9 nominations (21%) 2005 – 4 awards – 15 nominations (27%) 2006 – 4 awards – 8 nominations (50%) 2007 – 6 awards – 12 nominations (50%) 2008 – 6 awards – 17 nominations (35%) 2009 – 5 awards – 13 nominations (38%) 2010 – 5 awards – 6 nominations (83%) 2011 – 6 awards – 10 nominations (60%) 2012 – 8 awards – 18 nominations (44%)	1. No change 2. Change the number that TPC recommends
Trust Council reviews TPC recommendations and decides upon the award recipients (no limit noted).	Summary: Awards given: • 2 – 2003 • 3 - 2002 • 4 - 2004, 2005, 2006, • 5 - 2009, 2010 • 6 - 2007, 2008, 2011 • 8 - 2012 In 2005, Trust Council also awarded two honourable mentions.	3. Establish firm limit(s) for Trust Council

2. Award categories

Current policy	Recommendation Options
Individuals	1. No change 2. New category 3. Delete category
Organizations	
Other- may include, but is not limited to: • Enduring achievement, • Climate change (adaptation and/or mitigation) • Youth • Posthumous recognition	

3. Criteria for the various categories

Current policy	Recommendation Options
• Relationship of project or work to the Policy Statement • Benefits to the community or Trust Area • Collaboration with others • Innovation • Level of community support and involvement	1. No change 2. New criteria or define specific criteria for each category 3. Delete criteria 4. Clarify that the criteria are to include the evaluation process 5. Clarify how letters of support influence the evaluation process

The cost of eight plaques in 2012 was \$770 (\$96 each). Staff have not tracked the cost of presentation ceremonies which are funded from local trust committee/island municipality budgets.

The Islands Trust Purchasing Procedure (6.5.iii) states that “When making purchases every effort will be made to select suppliers whose environmental practices are consistent with those of the Islands Trust. In addition, purchases of equipment and supplies should have Canadian content and be manufactured from recycled or recyclable materials wherever possible, practical and economical.

The current plaques are ordered through a Victoria sports ware supplier. Staff do not know whether they contain Canadian content or are made from recycled materials.

ATTACHMENT(S): YES

- 1) 2002-2012 Community Stewardship Program Overview
- 2) Administration of Community Stewardship Awards Program policy

AVAILABLE OPTIONS:

- 1) Report back to Trust Council that no changes are recommended.
- 2) Direct staff to draft policy changes regarding the number of awards; the award categories; and/or the criteria for the various categories and return to TPC for review in November 2012.

Trust Council needs to adopt a revised policy in December 2012 if it is to be in place for the 2013 awards program. The program will open for nominations in late-February or early March.

- 3) Direct staff to explore options for new Community Stewardship Award plaques made locally from sustainable materials and/or define this goal in policy.

FOLLOW-UP:

Option 1: Staff will develop a briefing for Trust Council's September or December 2012 meeting. Policy Analyst time estimated at 1-2 hours.

Option 2: Staff will draft changes to the procedure and application form as directed and prepare decision documents for Trust Programs Committee and Trust Council. Policy Analyst time estimated at 3-5 hours.

Option 3: Staff will explore option for new plaques. Secretary time estimated at 4 hours.

PREPARED BY: Clare Frater

SUBMITTED BY: Lisa Gordon

REVIEWED BY: _____
(Chief Administrative Officer)

REVIEWED BY EXECUTIVE COMMITTEE:

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OTHER REVIEW:

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Community Stewardship Award Program

Overview

2002-2012

Number of Nominations - Since 2002, there have been 139 nominations with an average of 13 nominations per year. The highest number of nominations (18) occurred in 2012 and the lowest number of nominations (6) occurred in 2011.

Nominations per Island since 2002

Pender Islands (North Pender and South Pender) have the most nominations: 39

Salt Spring Island: 24 nominations

Hornby Island: 18 nominations

Denman and Mayne Islands: 9 nominations each

Saturna Island: 8 nominations

Galiano Island: 7 nominations

Gabriola and Lasqueti Islands: 6 nominations each

Bowen Island + Bowyer/Passage: 5 nominations

Thetis Island: 4 nominations

Gambier and Trust Wide: 2 nominations each

Number of Recipients – Since 2002, there have been 55 Community Stewardship Awards recipients. There has been a range in the number of awards given each year from three awards in 2002 to six awards given in 2007 and 2008. In 2005, Trust Council awarded four awards and two honourable mentions.

Recipients per Island – Over the last eleven years, the 55 awards have been distributed as follows:

Salt Spring Island – 13 awards

Pender Islands – 11 awards

Hornby Island – 6 awards

Denman, Bowen and Saturna Islands – 4 awards each

Mayne Island – 3 awards

Gabriola, Galiano, Gambier, and Lasqueti Islands – 2 awards each

Thetis and Trust wide - 1 award each

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2002- 2012 LIST OF NOMINEES/ISLANDS

Note: Award recipients are bulleted in **bold font** at the top of the listings

Year	Individual Nominated & Island	Group Nominated & Island	Islands
2012	Stuart Watson, Gambier Island Margot Venton, North Pender Island Anne Macey, Salt Spring Island Dr. Donald Marshall, Bowen Island Peter Karsten, Denman Island Michael Dunn, Mayne Island Patricia Forbes, Lasqueti Island Lindsay Hamson, South/North Pender Islands Shirley LePers, South/North Pender Islands Ken Millard, Galiano Island Monica and Paul Petrie, South/North Pender Islands Dr. John Sprague, Salt Spring Island Bob Watson, Salt Spring Island John Wiznuk, Saturna Island	Gabriola Island Health Care Foundation, Society and Auxiliary Hornby Quilters Group Saturna Island Ecological Education Centre Denman Island Residents Association's Parks Committee	Bowen (1) Denman (2) Gabriola (1) Galiano (1) Gambier (1) Hornby (1) Lasqueti (1) Mayne (1) Penders (4) Salt Spring (3) Saturna (2) Total = 18
2011	Sue Ellen Fast, Bowen Island Barry Mathias, Pender Islands Sara Steil, Pender Islands Jane Wolverton, Galiano Island Henning Nielsen, Denman Island Gisele Rudischer, Gabriola Island Nadia Krebs, Galiano Island Wayne Hewitt, Salt Spring Island	Hornby New Clinic Committee, Hornby Island Pender Island Fire Rescue Department, Pender Islands	Bowen (1) Denman (1) Gabriola (1) Galiano (2) Hornby (1) Penders (3) Salt Spring (1) Total = 10
2010	Tekla Deverell, North Pender Patti Willis, Denman Jon Guy, Saturna Sylvia Pincott, North Pender Dorothy Cutting, Salt Spring Pat Ropars, Saturna		Denman (1) Pender (2) Salt Spring (1) Saturna (2) Total = 6
2009	Kelsey Mech, Salt Spring Patricia McLaughlin, Denman Jacqueline Booth, Salt Spring (Posthumous nomination) Andrew Carmichael, Hornby Linda and Peter George, Gabriola Janice Oakley and Martine Paulin, Galiano	Hornby Island Residents and Ratepayers' Association Salt Spring Island Conservancy Lasqueti Internet Access Society Mayne Island Early Childhood Society Mayne Island Agricultural Society and Fall Fair Pender Islands Community Service Society Pender Organic Community Garden Society	Denman (1) Galiano (2) Hornby (2) Mayne (2) Lasqueti (1) Pender (2) Salt Spring (3) Total = 13
2008	Mary Cooper, Mayne Maureen Moore, Salt Spring Geri Crooks, Saturna Alasdair and Nancy Gordon, Lasqueti Peter Askin, Mayne John Arthur Money, Saturna Patricia McLaughlin, Denman Lon Wood, Thetis Grant Gordon, Thetis Patti Willis, Denman Bowie Keefer, Galiano Tekla Deverell, Pender	Lasqueti Island Nature Conservancy Lyall Creek Salmon and Trout Enhancement Project, Saturna Island Saturna Scribbler Volunteers Land Trust Alliance of British Columbia Pender Islands Animal Welfare Society	Denman (2) Galiano (1) Lasqueti (2) Mayne (2) Pender (2) Saturna (4) Salt Spring (1) Thetis (2) All Islands (1) Total = 17
2007	Ursula Poepel - Pender Islands Karl Hamson - Pender Islands	The Pender Post - Pender Islands Gambier Island Conservancy	Pender (7)

Year	Individual Nominated & Island	Group Nominated & Island	Islands
	Jennifer Brown MacLeod - Gabriola Derek Hopzapfel - Pender Islands Sara Steil – Pender Islands David Rae – Pender Islands Beverley Vreeswijk - Thetis	SSI Alternative Gypsy Moth Control Program Pender Islands Conservancy Association	Salt Spring (2) Gambier(1) Gabriola (1) Thetis (1) Total = 12
2006	Bob Burgess, Thetis Anne Johnson, Mayne David Manning, Pender Glenna Borsuk, Gabriola Jan Kirby, Pender Michelle Marsden, Pender	Michelle Marsden and the B.C. Coastal Clean Up Campaign, Pender Islands Salt Spring Island Conservancy, Mount Erskine Campaign	Pender (4) Salt Spring I(1) Thetis (1) Mayne (1) Gabriola (1) Total = 8
2005	Hilary Brown, Hornby Katherine Dunster, Bowen Nicholas/Naomi Wilde, North Pender (honourable mention) Christa Grace-Warrick, North Pender Darlene Gage, Hornby Dave and Florence Davidson, North Pender Leigh-Ann Millman, Gabriola Maureen Moore, Salt Spring Newell Smith, North Pender Robert Weeden , Salt Spring Sylvia Pincott, North Pender	Hornby Water Stewardship Project Mayne Island Japanese Gardens Denman Conservancy Association (honourable mention) Hornby Island Community Economic Enhancement Corporation	North Pender (5) Hornby(4) Salt Spring (2) Bowen (1) Gabriola (1) Denman (1) Mayne (1) Total = 15

Year	Individual Nominated & Island	Group Nominated & Island	Islands
2004	Kenneth Millard, Galiano Tom Gossett, Salt Spring Susan Crowe Hornby Island Andrew Carmichael/Dale Chase, Hornby Darlene Gage, Hornby Don Herbert, Mayne David Work, Hornby	Island Stream and Salmon Enhancement Society, Salt Spring Island Salt Spring Island Residents for Responsible Land Use	Hornby (4) Salt Spring (3) Galiano (1) Mayne (1) Total = 9
2003	Jenny Balke, Denman Tony Quin, Hornby Margaret Taylor, Gabriola Giles Bassett, Hornby Chris Ferris, Lasqueti Pat Forbes, Lasqueti Donald Twohey, Passage Kathy Reimer, Salt Spring	Bowen Forest & Water Management Society Islands in the Salish Seas Mapping Project - All Islands Conservancy Hornby Island Hornby Residents & Ratepayers Assn Mayne Agricultural Society and Fall Fair The Pender Islands Museum Society The Pender Islands Parks Commission Whalewych Farm, Pender Island Salt Spring Island Monetary Foundation	Hornby (4) Penders (3) Lasqueti (2) Salt Spring (2) Bowen (1) Denman (1) Gabriola (1) Mayne (1) Passage (1) All Islands (1) Total = 17
2002	Maureen Milburn, Salt Spring Tony Quin, Hornby David Spalding, South Pender Bev Bullen, Hornby Earl Hastings, Pender Islands Helen Allison, North Pender Island The Late Allan Brooks, South Pender David and Mary Dennis, North Pender	Community of Trincomali – North Pender Island Island Wildlife Natural Care Centre - Salt Spring Island Pender Islands Recycling Society Salt Spring Island Monetary Foundation Salt Spring Women – Preserve /Protect Salt Spring Women - Fund raising	Penders (7) Salt Spring (5) Hornby (2) Total = 14

2.1.xi Procedure

**ADMINISTRATION OF
COMMUNITY STEWARDSHIP AWARDS PROGRAM**

Trust Council: March 7, 2003
Amended: December 5, 2003; September 16, 2005; December 8, 2006;
March 11, 2009; September 16, 2009

Comment [CF1]: That the Islands Trust Council direct the Trust Programs Committee to review the Community Stewardship Awards policy and report back to Trust Council at a future date with recommendations on the number of awards; the award categories; and the criteria for the various categories.

A: PURPOSE:

1. To define policies and procedures that will ensure a fair, effective and coordinated process to implement the annual Community Stewardship Awards program in accordance with related policies of Islands Trust Council.
2. To provide an opportunity for the Islands Trust to proactively and positively engage island communities in promoting stewardship within the Trust Area.

B: REFERENCES:

1. The *Islands Trust Act* defines the Islands Trust's purpose, referred to in the legislation as its "object":
"The object of the Trust is to preserve and protect the Trust Area and its unique amenities and environment for the benefit of the residents of the Trust Area and of British Columbia generally, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the government of British Columbia."
2. The Islands Trust Policy Statement:
 - 2.1. Guiding Principle: The primary responsibility of the Islands Trust Council is to provide leadership for the preservation, protection, and stewardship of the Trust Area's amenities, environment, and resources.
 - 2.2. The Islands Trust Policy Statement includes many policies that depend upon others for their implementation. Recognition and encouragement of those actions that are supportive of the Islands Trust mandate will assist in the implementation of the Policy Statement.

C: POLICY and PROCEDURES:**GENERAL**

1. Trust Council will establish an Islands Trust Community Stewardship Awards Program to recognize and encourage the actions of individuals and organizations that support the mandate of the Islands Trust.
2. The Trust Programs Committee of Trust Council will be responsible for initiating the Islands Trust Community Stewardship Awards Program.

NOMINATION ELIGIBILITY

3. The following guidelines outline nomination eligibility for a Community Stewardship Award:
- The program will be open to any individual, school (or classroom), community group, non-profit or business entity that has demonstrated efforts to enhance a community or its environment in the Trust Area in a manner consistent with the mandate of the Islands Trust.
 - Current staff members, contractors, and trustees are not eligible as individual nominees and organizations are not eligible as nominees if current staff members, contractors or trustees play a leadership role in the organization;
 - Nominations can relate to either a single project, or to work carried out over a period. At the time of nomination, the project or work must be ongoing or must have been completed within the previous twelve months; and
 - Nominations must be received by the deadline established by the Islands Trust. Nominations submitted after the deadline will not be received unless the delay is due to a technical or logistical error on the part of the Islands Trust.

Comment [CF2]: Clarify if the project can be for paid work –hard to exclude if businesses can be nominated

NOMINATION PROCESS

4. Staff will use the following nomination process for Community Stewardship Awards:
- Members of the public and other agencies will be invited to nominate individuals or organizations;
 - Trust Area Services staff will remind trustees to promote the program and encourage nominations from their own communities.
 - Each nominator will be permitted two nominations per category;
 - All nominators will be required to fill out the Islands Trust Community Stewardship Awards Nomination Form (Schedule A). Any additional nomination information provided on separate sheets of paper must not exceed 1000 words;
 - Nominations will be invited under the categories of individuals, organizations, or other. The 'other' category may include, but is not limited to, awards for enduring achievement, climate change (adaptation and/or mitigation), youth, or posthumous recognition.
 - Each individual or organization nominated for an award must indicate acceptance of the nomination by signing the nomination form and returning it to the Islands Trust, or in the case of an on-line nomination, by e-mailing the appropriate staff person; and
 - After the close of nominations, each nominee will receive a certificate of nomination.

Comment [CF3]: Address how letters of support are handled and considered.

Comment [CF4]: Make 500 words?

Comment [CF5]: TPC to review for TC

Comment [CF6]: Establish a time limit?

NOMINATION EVALUATION AND SELECTION PROCESS

5. The Islands Trust will use the following process for evaluating the Community Stewardship Awards:
- Trust Area Services staff will ask trustees from all of the local trust areas in which nominations have been received to comment on the merits of nominations. This information will be included in Trust Programs Committee decision materials;
 - The Trust Programs Committee will evaluate nominations based on the following criteria:

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relationship of project or work to the Islands Trust Policy Statement, benefits to the community or Trust Area, collaboration with others, innovation, and the level of community support and involvement;

- c) The Trust Programs Committee will make recommendations to Trust Council for up to two awards in each of the individual and organizational categories, and for up to two additional awards in those or other categories.
- d) Trust Council will review the Trust Programs Committee recommendations and decide upon the award recipients;
- e) Following Trust Council's decision, staff will notify recipients by phone prior to distributing press release;
- f) Local Trust Committees and Island Municipalities will present the awards to the recipient individuals and organizations;
- g) Trust Area Services staff will include recognition of recipients and other nominees in the e-news publications and on the Islands Trust website; and
- h) The Trust Programs Committee will review the program and consider revisions as needed.

Comment [CF7]: TPC to review for TC

Comment [CF8]: TPC to review for TC

6. Staff will implement the Community Stewardship Awards Program annually based on the following schedule:

February	Award program announced (news release with broad distribution to media and potential nominators, notice board posters, web page information and on-line nomination form)
March	Provide program materials to trustees for local promotion.
End April	Deadline for receipt of nominations and initial staff screening of nominations for eligibility.
May	Nominations forwarded to Trust Programs Committee members for consideration.
May	News release about nominees with summaries of the nominations on the website
May	Trust Programs Committee recommendations to Trust Council.
June	Trust Council decision regarding awards and Award recipients notified.
June	News release about recipients and other nominees
Aug	Trust Programs Committee review of the program and process, if needed
Summer/ Fall	Awards presentation at a Local Trust Committee or Island Municipality meeting.
Fall	Recognition of recipients and other nominees in e-news and on website.

Comment [CF9]: Add a section on recognition? Include some of the language from the presentation guidelines? Add the guidelines as a appendix?

PROGRAM COSTS AND FEES

7. The Awards will consist of an engraved plaque or other small memento. The total costs of all awards will not exceed \$600.00.
8. Trust Area Services staff will provide support to the Trust Programs Committee in implementing the awards program.

Comment [CF10]: Spent \$770 on 8 plaques in 2012.

Comment [CF11]: Mention that event costs to come from LTC/IM budgets?

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SCHEDULE A



Islands Trust

SUSTAINING THE ISLANDS

Community Stewardship Awards Program

- Nomination Form -

Please check the box beside the category of award that you are nominating:

- ☐ Individual
- ☐ Organization/ Group
- ☐ Other (up to two additional discretionary awards may be given each year) (enduring achievement, climate change (adaptation and/or mitigation), youth, or posthumous recognition, etc.)

Date

Nominator

Nominator's Address

Nominator's Telephone

Fax

E-mail

Nominated individual or group

Name of project or description of work

Nominee contact name

Position

Nominee's address

Nominee's telephone

Fax

E-mail

Acceptance of Nomination

If you or your organization is being nominated for an award, please sign below to accept the nomination:

Authorized Signature

Date

(Continued on reverse)

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Project Description

Please provide the following information about the nominated project on separate sheets (maximum ~~1000~~ 500 words)

What was/is the overall purpose of the project or work?

Please describe the activities and events of the project or work. Provide details about who was involved in the project -- planning, promoting and funding it.

Describe how the project was related to the object of the Islands Trust.

How did the project encourage activities consistent with the mandate of the Islands Trust as outlined in the Islands Trust Policy Statement? Did it protect, enhance or restore the natural environment? Did it add to the economic sustainability of an island community? Did it support the social life of an island?

Describe the benefits of the project in the community or in the Trust Area.

Describe how the project was or will be meaningful and lasting to the community or to the entire Trust Area. Who benefits? How much? For how long will the benefits last?

Describe how the nominee collaborated with others.

How did the nominee collaborate with others and broaden support for the project? How many people were involved in the project or work?

Describe how the project or work was particularly innovative.

How did the project create new ways of doing things or develop new solutions? Was there innovation in the degree or type of community participation?

Describe the degree to which the community supported and became involved in the project or work.

How broadly did members of the community support the project and become involved in it to achieve success? Did the nominee build bridges, avoid alienating those with other ideas and reach out to those who might not be natural supporters of the project or work?

Comment [CF12]: Change to reflect any change in criteria

Nominee Eligibility

- The Islands Trust Community Stewardship Awards program is open to any individual, school (or classroom), community group, non-profit or business entity that has demonstrated efforts to enhance a community in the Trust Area in a manner consistent with the object of the Islands Trust, except that current staff members, contractors and trustees are not eligible as individual nominees and organizations are not eligible as nominees if current staff members, contractors or trustees play a leadership role in the organization.
- Nominations can relate to either a single project, or to work carried out over a period.
- Each nominator may make two nominations per category.
- At the time of nomination, the project or work must be ongoing or must have been completed within the previous twelve months.
- Nominees are eligible for one award annually per project or type of work.
- Nominees will be judged on the following criteria: relationship of project or work to the Islands Trust Policy Statement, benefits to the community or Trust Area, collaboration with others, innovation and the level of community support and involvement.

"The object of the Islands Trust is to preserve and protect the Trust Area and its unique amenities and environment for the benefit of the residents of the Trust Area and of British Columbia generally, in cooperation with municipalities, regional districts, improvement districts, other persons and organizations and the government of British Columbia."

- The Islands Trust Act

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TRUST PROGRAMS COMMITTEE DRAFT REPORT

To: Islands Trust Council

Updated: ~~May 25~~August 9, 2012

WORK PROGRAM (pending guidance from TPC / EC / TC resolutions)

1. POLICY STATEMENT

- ~~Support Trust Council's decision(s) on Policy Statement implementation and review (2012)~~

2.1. ADVOCACY PROGRAM

- Draft new advocacy policy for Trust Council (~~June~~Sept 2012)
- Monitor legislative changes and report to staff and Trust Council (~~June~~Dec 2012)
- Continue tasks within marine advocacy strategy (~~June 2012~~ongoing)
- BC Ferries – sustainable, affordable, appropriate service

3.2. FIRST NATIONS RELATIONS (pending direction from EC)

- ~~Trust Council workshop June 2012~~Finalize working group report
- Implement selected recommendations from the First Nations Task Force report

3. INDICATOR PROGRAM

- Research further high priority indicators, such as census and housing (2012)

CONTINUING ITEMS

COMMUNITY STEWARDSHIP AWARDS

- Review policy (per June TC resolution)
- Deliver 2013 awards program (June 2013)

POLICY STATEMENT

Support Trust Council's decision(s) on Policy Statement implementation and review (2012)

CLIMATE CHANGE

- Mitigation: Draft policy on purchasing carbon offsets for Council (Sept 2012)
- Mitigation: Comply with UBCM Climate Charter (2013)
- Adaptation: Continue to seek information about impacts on Trust Area

INDICATOR PROGRAM

- ~~Research further high priority indicators, such as housing (2012)~~

VACANT CROWN LAND PROFILES

- Bowen Island Vacant Crown Land Profile – on hold
- Gambier LTC Vacant Crown Land Profile – on hold
- Ballenas-Winchelsea Vacant Crown Land Profiles – on hold

Lisa Gordon
Designate Staff

Paul Brent
Chair