



## **Trust Council Minutes of Quarterly Meeting**

**Date of Meeting:** December 5 to December 7, 2023  
**Location:** Coast Victoria Hotel  
146 Kingston Street, Victoria, BC

**Executive Present:**

1. Peter Luckham, Chair, Thetis Trustee
2. Tobi Elliott, Vice-Chair, Gabriola Trustee
3. David Maude, Vice-Chair, Mayne Trustee
4. Timothy Peterson, Vice-Chair, Lasqueti Trustee

**Trustees Present:**

5. Sue Ellen Fast, Bowen Island Municipal Trustee
6. Judith Gedye, Bowen Island Municipal Trustee
7. Sam Borthwick, Denman Trustee
8. David Graham, Denman Trustee
9. Susan Yates, Gabriola Trustee
10. Lisa Gauvreau, Galiano Trustee
11. Ben Mabberley, Galiano Trustee
12. Joe Bernardo, Gambier Trustee
13. Kate-Louise Stamford, Gambier Island Trustee (regrets)
14. Alex Allen, Hornby Island Trustee
15. Grant Scott, Hornby Trustee (absent)
16. Mikaila Lironi, Lasqueti Trustee
17. Jeanine Dodds, Mayne Trustee
18. Aaron Campbell, North Pender Trustee
19. Deb Morrison, North Pender Trustee
20. Jamie Harris, Salt Spring Trustee
21. Laura Patrick, Salt Spring Trustee
22. Mairead Boland, Saturna Trustee
23. Lee Middleton, Saturna Island Trustee
24. Kristina Evans, South Pender Trustee
25. Dag Falck, South Pender Trustee
26. Ken Hunter, Thetis Trustee

**Staff Present:**

Russ Hotsenpiller, Chief Administrative Officer (CAO)  
David Marlor, Director, Legislative Services (DLPS)/Recorder  
Clare Frater, Director, Trust Area Services (DTAS)  
Julia Mobbs, Director, Administrative Services (DAS)  
Stefan Cermak, Director, Planning Services (DPS)  
Emily Bryant, Administrative Assistant

**Tuesday, December 5, 2023**

**1. CALL TO ORDER / LAND ACKNOWLEDGEMENT**

Chair Luckham called the meeting to order at 1:01 p.m.

Chair Luckham did a territorial acknowledgement. Trustees introduced themselves.

**2. APPROVAL OF AGENDA**

**2.1 Review of Agenda**

**TC-2023-080**

**It was MOVED and SECONDED by a 2/3 vote,**  
that Trust Council add to new business to review and discuss the Chief  
Administrative Officer Liaison duties described in Section 9 of [Policy 2.4.1-](#)  
Executive Committee Terms of Reference.

**CARRIED**

**2.2 Approval of Agenda**

**By general consent** Trust Council approved the agenda as amended.

**3. GENERAL BUSINESS ARISING**

**3.1 Consent Agenda Items**

**By general consent** Trust Council received the recommendation as presented in  
item 3.1.1, 3.1.2, and 3.1.3.

**3.1.1 September Trust Council Draft Minutes**

That Trust Council adopt the minutes as presented.

**3.1.2 Trust Council Resolutions Without Meeting**

None

**3.1.3 Trust Council Follow-Up Action List (FUAL)**

This item was moved to 4.2.4 for discussion.

**3.2 Discussion/Decision Items**

**3.2.1 Trustee Roundtable**

Trustees shared information about their communities and what was happening in their communities.

Common themes were heard on the following:

- First Nations reconciliation
- Connected Coast
- Housing

Trustee Middleton entered the meeting at 1:33 p.m.

Trustee Dodds entered the meeting at 2:17 p.m.

#### **4. EXECUTIVE SERVICES**

##### **4.1 Consent Agenda Items**

###### **4.1.1 Chief Administrative Officer – Report**

**By general consent** Trust Council received item 4.1.1 for information.

###### **4.1.2 Executive Committee Work Program**

Item was deferred to after the break on Wednesday, December 5 due to it not being included in the agenda package at time of issuing, being received as a late item, and to allow trustees time to review the material.

##### **4.2 Discussion/Decision Items**

###### **4.2.1 Governance Committee Work Program**

The Chair of the Governance Committee reported on the work and priorities of the Committee.

Discussion ensued around the response to the Governance Report, and time frame since receipt of the report.

The meeting recessed at 3:01 p.m. and reconvened at 3:19 p.m.

###### **4.2.2 2024 Meeting Schedule**

###### **4.2.2.1 Draft Trust Council Meeting Schedule for 2024 – Request for Decision**

The CAO presented the draft meeting schedule and locations for 2024.

Discussion ensued on the cost of Trust Council meetings, including consideration of having two of the meetings as electronic to reduce costs.

**TC-2023-081**

**It was MOVED by Trustee Fast and SECONDED by Trustee Yates,**

**that Trust Council adopt a 2024 schedule that includes quarterly meetings on:**

1. March 12-14
2. June 18-20
3. September 24-26, and
4. December 3-5

**CARRIED**

**TC-2023-082**

**It was MOVED by Trustee Morrison and SECONDED by Trustee Evans,**

that Trust Council adopt the following locations for its 2024 meetings:

1. March 12-14, Nanaimo
2. June 18-20, Salt Spring
3. September 24-26, on an island to be determined
4. December 3-5, Victoria.

**CARRIED**

4.2.2.2 Trust Council Meeting Costs – Brief

Trustees spoke to this item in item 4.2.2.1.

4.2.3 Meeting and Development Application Procedures and Public Notice Requirements – Request for Decision

The Director, Legislative Services presented the report and recommendations.

Discussion ensued.

**TC-2023-083**

**It was MOVED by Trustee Gedye and SECONDED by Trustee Borthwick,** that Trust Council request Staff to prepare a draft amendment to the Trust Council Meeting Procedures Bylaw under Section 11 of the *Islands Trust Act* so that it also applies to all 13 local trust committees, and add amendments to require release of local trust committees' agenda outlines a minimum of two days before release date of full agenda.

And further move, that Trust Council request staff to prepare a draft Local Trust Committee Development Procedures Bylaw under Section 11 of the *Islands Trust Act* that will establish standard procedures applicable to all local trust committees.

And further move, that Trust Council request Staff to prepare a draft Public Notice Policy with a model Local Trust Committee Public Notice Bylaw, and a draft Trust Council Public Notice Bylaw.

**CARRIED**

4.2.4 Trust Council FUAL Review – Discussion

The Chief Administrative Officer presented the Follow-up Action List review for discussion. Discussion ensued around the list of work items from Trust Council presented.

**TC-2023-084**

**It was MOVED by Trustee Peterson and SECONDED by Trustee Yates,** that Trust Council request items on Follow-up Action List listed as “should be consolidated”, be consolidated and that staff be requested to prepare a request for decision for further work on the Trust Council Follow-up Action List.

**CARRIED**

**TC-2023-085**

**It was MOVED by Trustee Harris and SECONDED by Trustee Hunter,** that Trust Council remove item 4 from the Trust Council Follow-up Action List.

**DEFEATED**

**5. TRUST AREA SERVICES**

**5.1 Consent Agenda Items**

**By general consent** Trust Council received items 5.1.2 and 5.1.3 as presented.

**5.1.1 Director of Trust Area Services Report**

Clarification requested on communications contractor mentioned in the report.

**By general consent** Trust Council received the report as presented.

**5.1.2 Policy Statement Amendment Project Update – Briefing**

**5.1.3 Reconciliation Learning Group program – Briefing**

**5.1.4 Legislative Monitoring Report, November 2023 – Briefing**

**TC-2023-086**

**It was MOVED by Trustee Patrick and SECONDED by Trustee Borthwick,** that Trust Council request the Regional Planning Committee to evaluate the *Short Term Rental Accommodation Act* to identify opportunities and challenges for implementation of the act on the management of short term rentals in the Trust Area.

**CARRIED**

**By general consent** Trust Council received the report.

5.1.5 Islands Trust 50<sup>th</sup> Anniversary Activities – Briefing

Trustees asked questions around some aspects of the activities.

**By general consent** Trust Council received the report.

**5.2 Decision/Discussion Items**

5.2.1 Trust Programs Committee Work Program

The Chair of Trust Programs Committee presented the Trust Programs Committee work program and provided an update on the work of the committee.

**By general consent** Trust Council received the report.

5.2.2 Vancouver Island and Coastal Communities Climate Leadership Steering Committee appointee and funding request – Request For Decision

**TC-2023-087**

**It was MOVED by Trustee Elliott and SECONDED by Trustee Peterson,** that Trust Council appoint Trustee Morrison as Trust Council's representative to the Vancouver Island and Coastal Communities Climate Leadership Steering Committee.

**CARRIED**

**TC-2023-088**

**It was MOVED by Trustee Fast and SECONDED by Trustee Yates,** that Trust Council allocate \$250 from the Secretariat Services budget to support the Vancouver Island and Coastal Communities Climate Leadership Steering Committee.

**CARRIED**

**TC-2023-089**

**It was MOVED by Trustee Peterson and SECONDED by Trustee Elliott,** that Trust Council request staff to amend its agenda template to add a standing report from Trust Council's representative to the Vancouver Island and Coastal Communities Climate Leadership Steering Committee in Trustee Summary Updates section.

**CARRIED**

5.2.3 Montreal Pledge COP15 Biodiversity Framework and potential impacts for the work of the Islands Trust – Briefing

Trustees discussed the response options.

**TC-2023-090**

**It was MOVED by Trustee Gedye and SECONDED by Trustee Elliott,**

that Trust Council refer the possible actions outlined in this report back to Trust Programs Committee and Regional Planning Committee for inclusion in Trust Council's strategic planning process.

**CARRIED**

5.2.4 Wildfire Prevention Resources – Briefing

**By general consent** Trust Council received the briefing for information.

5.2.5 Islands Trust Conservancy (ITC) Report

ITC Chair Risa Smith presented the report and provided an update on the work of the Islands Trust Conservancy.

**By general consent** Trust Council received the report.

Trust Council recessed for the day at 5:31 p.m.

The Chair reconvened the meeting at 8:34 a.m., Wednesday, December 6, 2023. Trustees Scott, Stamford, Gedye were not in attendance.

**Wednesday, December 6, 2023**

**6. VISIONING DISCUSSION**

Trustee Yates joined the meeting at 8:40 a.m.

**6.1 Vision Statement – Briefing**

The CAO introduced the briefing. The Chair opened the discussion to the floor. Discussion ensued regarding the various options provided in the briefing.

Trustee Gedye joined the meeting at 8:55 a.m.

**TC-2023-091**

**It was MOVED by Trustee Evans and SECONDED by Trustee Allen,** that Trust Council adopt as its vision option number 4 (While on a journey of Reconciliation, Islands Trust Council envisions a vibrant tapestry of caring, diverse, and rural communities within the Salish Sea that flourish in harmony with nature) and forward to First Nations currently reviewing the policy statement as part of their Trust Policy work.

Discussion ensued.

**TC-2023-092**

**It was MOVED by Trustee Evans and SECONDED by Trustee Fast,**

that the word DRAFT be added to the motion.

**CARRIED**

Trust Council Chair called a vote on the original motion as amended.

**CARRIED**

Trustee Morrison requested the vote count be recorded for motion TC-2023-91, and that her vote against be recorded.

(16 in favour, 8 opposed)

Trustee Morrison Opposed

The meeting recessed at 10:09 a.m. and reconvened at 10:25 a.m.

4.1.2 Executive Committee Work Program

This item was deferred from yesterday.

**By general consent** Trust Council received item 4.1.2 as recommended.

4.2.1 Governance Committee Work Program

Trustee Morrison brought this item back to Trust Council.

**TC-2023-093**

**It was MOVED by Trustee Morrison and SECONDED by Trustee Borthwick,**

that Trust Council direct the Governance Committee to shift "*Representational differences*", from the "*NOT IMMEDIATE but IMPORTANT*" category and move it to the "*URGENT and HIGH PRIORITY*".

**CARRIED**

**TC-2023-094**

**It was MOVED by Trustee Borthwick and SECONDED by Trustee Morrison,**

that Trust Council direct the Governance Committee to shift "*compensation*", from the "*NOT IMMEDIATE and LOWER PRIORITY*" category and move it to the "*NOT IMMEDIATE but IMPORTANT*".

**CARRIED**

**7. ADMINISTRATIVE SERVICES/FINANCE**

**7.1 Consent Agenda Items**

7.1.1 Director of Administrative Services Report

7.1.2 Q2 Financial Report – Request For Decision

7.1.3 Q2 Financial Forecast - Briefing

**By general consent** Trust Council received items 7.1.1 and 7.1.3, and approved item 7.1.2 as presented.

## **7.2 Discussion / Decision Items**

The Chair of the Financial Planning Committee introduced the draft 2024/25 budget for discussion, and for the information of Trust Council.

Discussion on allocation of general surplus and consideration of allocating to a budget item that would benefit Bowen. Suggestion that Financial Planning Committee consider policy amendment to consider this.

Discussion on three freshwater initiatives that do not have any budgeting in 2024/25.

### **7.2.1 Financial Planning Committee Work Program**

**By general consent** Trust Council approve the Financial Planning Committee Work Program as presented.

### **7.2.2 Draft Budget for FY2024/25**

Director Mobbs presented the draft budget for FY 2024/25.

#### **7.2.2.1 Draft Budget Overview – Briefing**

#### **7.2.2.2 Summary Data For Budget Discussion – Briefing**

#### **7.2.2.3 Business Case Summaries**

#### **7.2.2.4 Strategic and Programming Initiatives**

##### **7.2.2.4.1 EC: Programming Funding – Briefing**

##### **7.2.2.4.2 EC: Policy Statement Amendment Project – Briefing**

##### **7.2.2.4.3 TPC: Stewardship Education Program – Briefing**

##### **7.2.2.4.4 TPC: Secretariat Services – Business Case**

##### **7.2.2.4.5 RPC: Housing Needs Assessment: North/South Gulf Islands – Business Case**

#### **TC-2023-095**

**It was MOVED by Trustee Patrick and SECONDED by Trustee Mabberley,**

that Trust Council request staff to seek written confirmation that the province will fund the initiatives to prepare new housing needs reports or to amend housing needs reports to meet the new legislative requirements for Interim Report on Housing Needs.

**CARRIED**

##### **7.2.2.4.6 RPC: Housing Strategy and Housing Options Toolkit – Business Case**

#### 7.2.2.5 Operational Initiatives and Staffing

7.2.2.5.1 Building Footprint GIS Data Layer Update – Business Case

7.2.2.5.2 Bylaw Portal Licensing and Implementation – Business Case

7.2.2.5.3 SSI Office Relocation – BRF and Business Case

7.2.2.5.4 MS 365 Upgrade – Briefing

7.2.2.5.5 GIS Coordinator – Business Case

#### 7.2.2.6 Local Trust Committee Projects

7.2.2.6.1 LTC Projects – List

7.2.2.6.2 Planning Services – Project Feasibility Assessment – Briefing

7.2.2.6.3 Denman – OCP and LUB Housing Policy Review

7.2.2.6.4 Gabriola – OCP and LUB Comprehensive Review

7.2.2.6.5 Mayne – Housing Options

7.2.2.6.6 North Pender – Housing Access and Affordability

7.2.2.6.7 Hornby – Relationship Building Actions with K’omoks First Nation

7.2.2.6.8 Salt Spring – OCP and LUB Review

7.2.2.6.9 Salt Spring – Ganges (Shlya’hwt/SYOWT) Village Area Plan

#### 7.2.2.7 Islands Trust Conservancy Board Requests

7.2.2.7.1 Draft Budget 2024/25, Review of ITC Funding Requests – Briefing

7.2.2.7.2 Update on ITC business case for property management funds – Briefing

#### 7.2.2.8 Unfunded Requests

7.2.2.8.1 Eelgrass Mapping – Phase 2 – Business Case

The meeting recessed for lunch at 12:00 p.m. and was called back to order at 1:02 p.m.

## **8. ENGAGEMENT/COLLABORATION**

### **8.1 Delegations**

8.1.1 Deb Ferens – Gulf Island Alliance – Sensitive Ecosystem Mapping

Delegation withdrawn.

### **8.2 Public Comment**

The Chair invited members of the public to speak to council.

- Maxine Leichter – spoke regarding the Governance Review and the recommendations.
- Galiano Island - spoke regarding the Islands Trust funding capacity analysis for local trust committee.
- Kees Langereis – spoke regarding delay in posting videos to the website and agenda and minutes posting to the website.
- Jennifer Margison – spoke regarding the in-camera meeting regarding s.3 interpretation.
- Michael Sketch – spoke regarding Part 3 of the Islands Trust Act.

## **9. SAN JUAN COUNTY – ISLANDS TRUST – JOINT SESSION**

Jane Fuller, Chair, San Juan County and Cindy Wolf, San Juan County joined Trust Council for a discussion on issues of trans-border interest. Discussion items included oil spill prevention, emergency tow vessel, Bill C-33 Strengthening Port System and Railway, and housing.

The Chair recessed the meeting at 3:05 p.m. and reconvened the meeting at 3:20 p.m.

Suggestion for discussion at a future meeting is the ferries.

## **10. NEW BUSINESS**

### **10.1 Trustee Peterson re: Disposition of Delegations – Discussion**

Vice-Chair Trustee Peterson introduced the topic and purpose to generate discussion and thought, and consideration of policy around disposition of delegations.

Discussion ensued on this topic, themes included being strategic in responding, being responsive to delegations.

### **10.2 Trustee Boland re: Trust Council Meeting Schedule and Agenda – Discussion**

Trustee Boland introduced this item. Discussion ensued. Suggestions include:

- Having monthly on-line meetings to deal only with briefings and consent items, to free time at Trust Council for discussion and decision items
- Potential to use on-line for special meetings on specific items
- Desire for in-between trust council discussion spaces, committee of the whole style, to pilot this in 2024
- Spring and fall extend council by one day in-person, and then other two on-line meetings
- Two meetings together, earlier, to deal with budget - re: RDN

#### **TC-2023-096**

**It was MOVED by Trustee Boland and SECONDED by Trustee Evans,**  
that Trust Council request Staff to draft an amendment to the Trust Council meeting procedures bylaw to include the Committee of the Whole as a meeting type, and bring that draft to March Trust Council.

**CARRIED**

The meeting was recessed at 5:42 p.m.

The meeting reconvened at 8:32 a.m. on Thursday, December 7, 2023. Trustees Scott, Stamford, Allen, Middleton not in attendance at meeting start.

#### **Thursday, December 7, 2023**

#### **10.3 Review and Discussion of the Chief Administrative Officer Liaison duties described in Section 9 of Policy 2.4.1- Executive Committee Terms of Reference.**

Trustee Patrick introduced this item. Discussion ensued. Concur was raised around the dates, and reference to four committees as the number of committees may change.

Trustee Middleton joined the meeting at 9:06 a.m.

Discussion ensued around discussed merits of hiring a consultant, process, funding and timing.

#### **TC-2023-097**

**It was MOVED by Trustee Gedye and SECONDED By Trustee Yates,**  
that Trust Council postpone this item to March 2024.

**DEFEATED**

Trust Council recessed at 10:07 a.m. and resumed at 10:22 a.m.

#### **TC-2023-098**

**It was MOVED by Trustee Graham and SECONDED by Trustee Peterson**  
that Trust Council hire a consultant to work with the elected officials of Trust Council in the drafting of a Chief Administrative Officer Performance Evaluation Policy using current policies and materials provided by Trustee Patrick and Trustee Falck to Trust Council Dec 7, 2023 reporting back by March 2024.

#### **TC-2023-099**

**It was MOVED by Trustee Bernardo and SECONDED by Trustee Evans,**  
that the word “consultant” be replaced by “qualified independent consultancy firm”.

**CARRIED**

Trust Council Chair called for a vote on the motion as amended:

**CARRIED**

### **11. PLANNING SERVICES**

#### **11.1 Consent Agenda Items**

##### **11.1.1 Director Report**

The Director report was pulled for discussion. Trustees asked questions about housing toolkit as reported in the report.

**By general consent** Trust Council received the report.

## **11.2 Discussion/Decision Items**

### **11.2.1 Regional Planning Committee Work Program**

**By general consent** Trust Council approved the Regional Planning Committee Work Plan.

### **11.2.2 Environmental and Climate Change Canada funding for a biologist to support planning services**

The Director of Planning Services introduced the item, and provided a summary of the rationale and funding opportunity. He noted that this is a temporary position.

#### **TC-2023-100**

**It was MOVED by Trustee Fast and SECONDED by Trustee Yates,** that Islands Trust Council request staff to apply for funding from Environment and Climate Change Canada's Priority Places funding program for 2024/25 and 2025/26 to fund a temporary biologist position within Planning Services.

**CARRIED**

### **11.2.3 Draft TC Housing Strategic Action Plan – RFD**

#### **TC-2023-101**

**It was MOVED by Trustee Mabberley and SECONDED by Trustee Gauvreau,** that Trust Council approve the Draft Trust Council Housing Strategic Action Plan including proposed priority actions.

**CARRIED**

### **11.2.4 Housing Statute Changes to BC Legislation – BRF**

**By general consent** Trust Council received the brief.

### **11.2.5 Housing Options Toolkit**

The Chair of Regional Planning Committee explained that this is intended as an internal tool kit.

Question was raised about a news release going out about the toolkit. The Director of Planning Services indicated that a news release will be sent out.

**By general consent** Trust Council received the item.

Trustee Dodds left the meeting at 11:15 a.m.

## **12. SUMMARY/UPDATES/CORRESPONDENCE**

### **12.1 Trustee Updates**

#### **12.1.1 BC Ferries (Ferry Advisory Committee Chairs)**

No updates

#### **12.1.2 First Nations**

No updates

#### **12.1.3 Gulf Islands National Park Reserve Advisory Committee**

No updates

#### **12.1.4 Salt Spring Island Watershed Protection Alliance (SSIWPA)**

No updates

#### **12.1.5 Atl'ka7tsem/Howe Sound Community Forum**

No updates

#### **12.1.6 Southern Gulf Islands Forum**

No updates

#### **12.1.7 Baynes Sound Forum**

No updates

#### **12.1.8 Freighter Anchorages update**

No updates

#### **12.1.9 Shellfish Aquaculture Management Advisory Committee (SF AMAC) – Trustee Lironi**

No updates

Trustee Morrison left the meeting at 11:29 a.m.

### **12.2 Priorities Chart**

Trust Council discussed the priorities chart.

**By general consent** Trust Council received the priorities chart.

### **12.3 Disposition of Delegations and Town Hall Requests**

None

## 12.4 Correspondence

12.4.1 Protocol Agreement between Islands Trust Council and Snaw-naw-as Nation

12.4.2 Jennifer Margison, Friends of the Gulf Islands Society – Trust Mandate – Oct 31, 2023

12.4.3 Jennifer Margison, Friends of the Gulf Islands Society – Trust Object – Nov 1, 2023

12.4.4 Michael Sketch – Letter to Minister respecting Islands Trust – Nov 9, 2023

12.4.5 Peter Johnston – Xwe’etay/Lasqueti Archeology Project report – Nov 14, 2023

**By general consent** Trust Council received items 12.4.1 to 12.4.5 for information.

## 13. NEXT MEETING

The next meeting is March 12-14, 2024 in Nanaimo.

## 14. CLOSED MEETING

### TC-2023-102

**It was MOVED and SECONDED,**

that the meeting be closed to the public in accordance with the *Community Charter*, Part 4, Division 3, s.90, (c) labour relations or other employee relations; and (j) information that is prohibited, or information that if it were presented in a document would be prohibited, from disclosure under section 21 of the *Freedom of Information and Protection of Privacy Act*; and that the recorder and staff attend the meeting.

**CARRIED**

## 15. RISE AND REPORT

The Chair reported that the in-camera minutes from September 2023 were adopted, and that Trust Council passed the following resolution “That Islands Trust Council authorizes Islands Trust to enter into the Reciprocal Insurance Exchange Agreement with the Municipal Insurance Association of British Columbia (MIABC) for the purposes of providing liability, property and other insurance coverage as needed.”

## 16. ADJOURNMENT

**By general consent** the meeting was adjourned at 12:35 p.m.

---

**Peter Luckham, Chair**

**Certified Correct:**

---

**David Marlor, Director, Legislative Services**