



Executive Committee Agenda

Date: Tuesday, March 4, 2014
Time: 12:15 pm
Location: Hornby Island Community Hall
Central Road, Hornby Island, BC

	Pages
1. CALL TO ORDER	
2. APPROVAL OF AGENDA	
2.1 Introduction of New Items	
2.2 Approval of Agenda	
3. ADOPTION OF MINUTES	
3.1 February 18, 2014	2 - 9
4. FOLLOWUP ACTION LIST AND UPDATES	
4.1 Followup Action List	10 - 11
5. NEW BUSINESS	
5.1 2013-2014 Annual Report Outline	12 - 15
5.2 Additional Budget Feedback	16 - 16
6. CORRESPONDENCE (for information unless raised for action)	
6.1 Jeremy Borsos re Support for March 11 BC Ferries Event	17 - 17
7. CLOSED MEETING (as required)	
8. ADJOURNMENT	



Executive Committee Meeting Minutes

Date: Tuesday, February 18, 2014

Location: Islands Trust Victoria Office

Trustees Present: Sheila Malcolmson, Chair
Peter Luckham, Vice Chair
David Graham, Vice Chair (by telephone)
Ken Hancock, Vice Chair

Staff Present: Linda Adams, Chief Administrative Officer
David Marlor, Local Planning Services Director
Lisa Gordon, Trust Area Services Director
Cindy Shelest, Administrative Services Director
Clare Frater, Policy Analyst
Marie Smith, Executive Coordinator (Recorder)

1. CALL TO ORDER

The meeting was called to order at 10:50 am. Chair Malcolmson acknowledged that the meeting was being held in traditional territory of the Coast Salish First Nations.

2. APPROVAL OF AGENDA

2.1 Introduction of New Items

8.3.2 Chair Response to Bowen Municipal Council re January 13 meeting followup

2.2 Approval of Agenda

2.2.1 Agenda Context Notes

By General Consent, the agenda was approved as amended.

3. ADOPTION OF MINUTES

3.1 February 4, 2014

By General Consent, the minutes of the February 4, 2014 Executive Committee meetings were adopted as amended.

4. FOLLOWUP ACTION LIST AND UPDATES

4.1 Followup Action List

Received as information.

4.2 Directors' and CAO Updates

Directors provided updates to the Executive Committee on their follow up action list items and current activities.

4.3 Local Trust Committee Chair Updates

Executive Committee members provided verbal updates on recent activities in their roles as local trust committee chairs.

5. TRUST COUNCIL MEETING PREPARATION

By General Consent, the Executive Committee approved forwarding the following items to the Islands Trust Council for review and consideration at its March 2014 meeting:

5.1 Trust Area Services

5.1.1 Director of Trust Area Services Report

As amended

5.1.2 Trust Fund Board Report

As presented.

5.1.3 Trust Programs Committee Work Program

As amended.

5.1.4 2014 Community Stewardship Awards Briefing

As amended.

5.1.5 RFD - Advocacy Costs and Resources

As amended.

5.2 Local Planning Services

5.2.1 Director of Local Planning Services Report

As amended.

5.2.2 Local Planning Committee Work Program

As presented.

5.2.3 Bylaw Enforcement Report Briefing

As presented.

5.2.4 Integrated Shoreline/Watershed Protection Approach Briefing

As presented.

5.2.5 Local Trust Committees' Consideration of Groundwater Quality and Quantity Tool Kit - RFD

As presented.

- 5.3 Executive
 - 5.3.1 March 2014 Council Program

As presented.

- 5.3.2 Decision and Information Items Agenda

As presented.

- 5.3.3 Trust Council Followup Action List

As presented.

- 5.3.4 ITC Strategic Plan – Update Briefing

As presented.

- 5.3.5 Closed Session Outline

As amended.

- 5.3.6 BC Treaty Negotiations Session Outline

As presented.

The meeting recessed at 12:10 pm and reopened at 12:40 pm.

- 5.3.7 Select Committee on Trust Council Input into Future CAO Appointments Briefing

As amended.

EC-2014-031
It was MOVED and SECONDED,

That the Executive Committee draft a Request for Decision to accompany the Select Committee on Trust Council Input into Future CAO Appointments Briefing with the recommendation that Trust Council proceed no further without allocated budget and resources.

2 in Favour
2 Opposed
FAILS

EC-2014-032
It was MOVED and SECONDED,

That the briefing be forwarded to Trust Council as presented.

CARRIED

- 5.3.8 Chief Administrative Officer Report

As presented.

- 5.3.9 Executive Committee Work Program

As presented.

5.3.10 Continuous Learning Plan

As presented in the meeting.

5.3.11 Priorities Chart

As presented.

5.3.12 Draft June 2014 Trust Council Program

As presented.

5.3.13 Draft December 2013 Council Minutes

As presented.

5.3.14 Briefing – Local Government elections planning

As presented.

5.3.15 Delegation Requests – Dorrance Woodward; Ramona de Graaf; Cameron Thorn, Assoc for Denman Isl. Marine Stewards, Gulf Islands Alliance

Staff was requested to advise each of the five delegates of their appointment to address Council at its March meeting so long as their topic is on federation wide matters within Trust Council's jurisdiction and not about local trust committee matters, and of their allotted speaking time of 10 minutes each including time for questions.

5.4 Administrative Services

5.4.1 Director of Administrative Services Report

As presented.

5.4.2 Financial Planning Committee Work Program

As presented.

5.4.3 December 31, 2013 Quarterly Statement RFD

As presented.

5.4.4 Financial Forecast to March 31, 2014 Year End Briefing

As presented.

5.4.5 2014/2015 Financial Plan Bylaw RFD

As presented.

5.4.6 Revenue Anticipation Borrowing Bylaw RFD

As presented.

5.4.7 Purchasing Procedure and Related Policies Policy 6.5.iii RFD

As amended.

5.4.8 2014-15 Budget Session

As amended.

5.4.9 Memo and Draft RFD – SSI Special Property Tax Requisition

EC-2014-033

It was MOVED and SECONDED,

That the final version of the Salt Spring Island Local Trust Committee (SSILTC) Special Property Tax Requisition Request for Decision be circulated to trustees by email after the SSI LTC's review at its February 27 meeting.

CARRIED

Since this will occur after the Council agenda package has gone out to trustees, staff will update the Decision and Information Items agenda with a notation advising trustees of this information.

6. BYLAWS FOR APPROVAL CONSIDERATION

6.1 Salt Spring Island LTC Bylaw 473 (Meeting Procedures Amendment)

This bylaw will amend the Salt Spring Island Local Trust Committee Meeting Procedures Bylaw in regards to Delegation and Town Hall content; and to allow for electronic participation where short notice or emergencies make it impractical for one or more Trustees to attend in person.

EC-2014-034

It was MOVED and SECONDED,

That in accordance with Section 22(1)(b)(ii) of the *Islands Trust Act* and Islands Trust Council Policy 2.1.vii, the Executive Committee return Bylaw No. 473 to the Salt Spring Island Local Trust Committee:

1. with the comment that section 42 seems unclear and difficult to interpret and recommend that consideration be given to changing the wording in section 42 to read as either (a) or (b) below to provide more clarity, depending upon the intent of the Salt Spring Island Local Trust Committee:
 - (a) 42. At a regular Local Trust Committee meeting, not more than one Local Trust Committee member may participate by means of electronic communication facilities.
 - (b) 42. At a regular Local Trust Committee meeting, not more than one Local Trust Committee member, who may not be the person presiding, may participate by means of electronic communication facilities.

and

2. with a recommendation of changing the wording of section 10 of SSLTC Bylaw No. 391, to cover all possibilities, as outlined below:

10. In the event that neither the Chairperson nor the alternate member of the local trust committee appointed by the Chair of the Trust Council is present within one half hour of the scheduled time of a regular or special meeting, the Director of Local Planning Services, or his or her designate, shall call the meeting to order and the remaining trustees shall determine which of them shall act as Chairperson.

CARRIED

EC-2014-035

It was MOVED and SECONDED,

That the Executive Committee request that the Director of Local Planning Services to transmit to Local Planning Services staff the Legislative Services Manager advice on amendments to LTC procedure bylaws and alternate chairs as described on page 1 of her February 13, 2014 briefing.

CARRIED

6.2 Galiano Island LTC Bylaw 241 (Land Use Bylaw Amendment)

This bylaw will amend the Galiano Island Land Use Bylaw to address the issue of sawmilling on residential lots.

EC-2014-036

It was MOVED and SECONDED,

That the Islands Trust Executive Committee approve Proposed Bylaw No. 241, cited as "Galiano Island Land Use Bylaw No. 127, 1999, Amendment No. 1, 2013", subject to Section 24 of the Islands Trust Act.

CARRIED

9. CLOSED SESSION

EC-2014-037

It was MOVED and SECONDED,

That the meeting be closed to the public pursuant to s. 90(1) (c) (g) and (i) of the Community Charter related to labour relations and other employee relations, bylaw enforcement and solicitor-client privilege and that staff attend the meeting.

CARRIED

The meeting closed to the public at 1:55 pm and reopened at 2:55 pm.

10. RISE AND REPORT DECISIONS FROM CLOSED MEETING

Chair Malcolmson reported that staff have been requested to brief Trust Council during its Closed Session about legal advice recently received regarding aquaculture issues in the Trust Area.

7. EXECUTIVE COMMITTEE PROJECTS

No items.

8. NEW BUSINESS

8.1 Trust Area Services

8.1.1 Southern Strait of Georgia NMCA - letter of support for Government

EC-2014-038

It was MOVED and SECONDED,

That the Executive Committee request staff to advise on the timing and content of a letter of support.

CARRIED

8.1.2 AVICC call for resolutions

No action at this time.

8.1.3 Aquaculture priority ranking decision

Staff was requested to add this item to a future Executive Committee agenda for further discussion.

8.2 Local Planning Services

8.2.1 Protocol agreement between Southern LTCs and CRD

EC-2014-039

It was MOVED and SECONDED,

That the issue of clarity around 'legislative' be considered when regional district protocols are next reviewed.

CARRIED

8.2.2 Dean Ellis re Conflicts with Trust Policy Statement

The Director of Local Planning Services will address the handling of this letter.

8.2.3 Galiano Island Local Trust Committee Request re Smart Meters

EC-2014-040

It was MOVED and SECONDED,

That the Executive Committee receive the Request for Decision as information and advise the Galiano Island Local Trust Committee of online links about Trust Council's work to date.

CARRIED

8.3 Executive/Trust Council

8.3.1 Minutes of January 13 BIM/IT meeting

Minor edits suggested; staff will advise Bowen Municipal Council directly.

8.3.2 Draft Letter to Bowen Municipal Council re January 13 meeting followup.

By consent, the Executive Committee approved forwarding the above noted letter as presented.

8.4 Administrative Services

8.4.1 B1viii - Amortization of Tangible Capital Assets

Provided for information.

8.4.2 2013 Climate Action Report

Provided for information. This has been submitted to the Province and will be posted on the Islands Trust website on March 7, 2014.

8.4.3 Appointment of Auditor - 2013/14 Audit

EC-2014-041
It was MOVED and SECONDED,

That the Executive Committee appoint KPMG as Islands Trust auditors for the fiscal year ended March 31, 2014.

CARRIED

11. CORRESPONDENCE (for information unless raised for action)

11.1 Correspondence re Antenna Siting Protocol

By General Consent, the above noted correspondence will be forwarded to Trust Council for review at its March 2014 meeting.

11.2 UBCM re 2013 Resolutions

Provided for information.

12. WORK PROGRAM

12.1 Review and amendment of current work program

13. NEXT MEETING

Tuesday, March 4, 2014 on Hornby Island.

14. ADJOURNMENT

EC-2014-042
It was MOVED and SECONDED,
To adjourn the meeting.

CARRIED

The meeting adjourned at 3:45 pm.

Sheila Malcolmson, Chair

Marie Smith, Recorder



Executive Committee Follow-up Action List

EC Mtg	Bold = regular items	WHO / Activity	WITH/TO	TARGET
LINDA ADAMS				
		Executive Committee Work Program - review priorities		Every mtg.
Feb 18/14		Amend EC work program report to TC so it indicates Strategic Plan items		June
Feb 18/14		5.3 Amend TC items as discussed and fwd to TC		ASAP
Feb 4/14		8.3.1 Amend Policy 8.4.i to reflect PSA hiring procedure and revisit subject to TC decisions		Mar
Feb 4/14		8.1.2 Draft response to BIM re Islands Trust Fund funding for EC consideration		Feb 18
Jan 14/14		Amend Policy 2.4.vi and recirculate; develop 'Agenda Context template'		Feb
Jun 25/13		TC FUAL – provide advice to EC on allocating TC items to EC or Council Committees, place on next agenda. (ID whether EC can refer an item to a committee, and review work program policy with committees)	w/DM/CS/LG	2014
Feb 19/13		Amend Council Committee work program format re Council approval		2014
DAVID MARLOR				
Feb 18/14		8.2.2 Respond re D. Ellis correspondence		Done
Feb 18/14		8.2.1 Add to work program – clarify meaning of 'legislative' in RD protocol agreements and advise NPLTC		March
Feb 18/14		IC – prepare verbal briefing for TC re aquaculture jurisdiction		Mar 6
Feb 18/14		6.2 Advise GalLTC Bylaw 241 of approval by deadline		Done
Feb 18/14		6.1 Advise LPS staff re suggestions re LTC procedure bylaws (CT Feb 13 briefing)	w/CT	Feb
Feb 18/14		6.1 Advice LTC bylaw being returned with reasons	DM	Done
Feb 18/14		6.1 Return Bylaw 473 to the SSILTC with suggestions re clarification	w/CT	March
Feb 18/14		5.4.9 Send RFD re SSI Special Tax Requisition by email after SSILTC mtg	w/CS	Done
Feb 18/14		5.2.5 Consider amendments to RFD & format of Groundwater Toolkit (after TC)		Mar
Feb 18/14		5.2.1 Revise format for DLPS report for June TC		June
Feb 18/14		5.2 Amend TC items as discussed and fwd to TC	w/MS	Done
Feb 4/14		8.1.5 Draft RFD to Council re legislative change re name – 'Executive Islands'		2014
Feb 4/14		6.1 Clarify use of Policy Statement checklist with LPS staff		Mar
Jul 23/13		Request LPS staff to include advice to LTCs regarding Strategic Plan goals in LTC work program reports, and staff reports		Done
LISA GORDON				
		Legislative Monitoring Chart (bi annual)	w/CF	May
Feb 18/14		11.2 Add prov response re UBCM resolution to website re Derelict Vessels		Mar 3
Feb 18/14		8.2.3 Provide Gal LTC with links regarding TC advocacy re smart meters	w/DM	Done
Feb 18/14		8.1.1 Advise EC on timing and content on a letter of support re NMCA	w/CF	Mar 18
Feb 18/14		5.3.1 Amend TC items as discussed and fwd to TC	w/MS	Done
Oct 8/13		Post ALC video to the website	w/MS	2014
Oct 8/13		8.1. 7 BC Ferries – Assist the Chair in requesting meeting with BC Ferries CEO	W/CF	2014
Dec 18/12		Make decision re Lasqueti funding (implementation on short list after decision)	w/MR	March
Nov 20/12		Develop advice re Seymour Park correspondence	w/LA/CT	Delete?

CINDY SHELEST

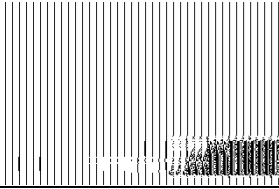
<i>Feb 18/14</i>	8.4.3 Advise FPC re appointment of auditor		June
<i>Feb 18/14</i>	8.4.2 Amend and post to website	w/LS	Mar
<i>Feb 18/14</i>	5.4.8 Add start times for Q and A period	w/MS	Done
<i>Feb 18/14</i>	5.4.7 Include Policy 4.1.viii with RFD package and change track changes colour if possible		Done
<i>Nov 19/13</i>	Expand Use of Electronic Meetings		On-going
<i>Feb 5/13</i>	Provide advice re TC continuous learning plan delivery by webinar – technical	w/mgmt	2014

MARIE SMITH

<i>Feb 18/14</i>	Integrate agenda context notes in text boxes on individual agenda items (or preceding page if necessary)	w/ LA/DM and LG	Mar
<i>Feb 18/14</i>	IC 4.3 Place CAO Performance materials on future meeting agenda		Mar
<i>Feb 18/14</i>	5.3.15 Advise delegates they are allotted 10 min incl. questions if topic is within TC matters and not on LTC matters		done
<i>Feb 18/14</i>	3.1 and IC 3.1 Finalize and post adopted Feb 4 regular and incamera minutes		done
<i>Feb 4/14</i>	IC 5.2 Put discussion about Respectful Workplace on future EC IC agenda with mgmt. team		Mar
<i>Nov 19/13</i>	Add Expanded Use of Electronic Meetings to future agenda		Mar
<i>Nov 19/13</i>	Add 7.4.1 (EC work plan mgmt.) to future agenda for discussion		2014
<i>Oct 8/13</i>	Advice re webposting of EC and council advisory committee agenda packages	w/LG	2014
<i>Feb 5/13</i>	Arrange meeting with Minister re TFB and other current matters		Pending

CARMEN THIEL

<i>Feb 18/14</i>	See DM section re Bylaw 473	w/DM	Feb
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REQUEST FOR DECISION

To: Executive Committee

For the Meeting of:: March 4, 2014

From: Lisa Gordon, Trust Area Services

Date: February 27, 2014

SUBJECT: 2013-2014 ANNUAL REPORT OUTLINE

RECOMMENDATION: That the Executive Committee approve the outline of contents and production budget of up to \$1000 for the 2013-2014 Annual report.

DIRECTOR COMMENTS: This approach complies with Section 19 of the *Islands Trust Act* and Trust Council's [Annual Report Policy 6.10](#)

IMPLICATIONS OF RECOMMENDATION

ORGANIZATIONAL: None

FINANCIAL: The cost of desktop publishing will be approximately \$1000.

POLICY: None

IMPLEMENTATION/COMMUNICATIONS: Upon Executive Committee's approval, staff will use the same table of contents and format as was used in the [2012-2013](#) annual report, with additional emphasis/linkages to the Policy Statement and Strategic Plan as highlighted in the attached proposed table of contents. Staff will draft the annual report for Trust Council's approval in June 2014.

OTHER: N/A

BACKGROUND

Executive Committee's review of the 2012-2013 Annual Report on May 28, 2012 resulted in the following direction:

- Move the section Formal Complaints to below delegations (not within Executive Highlights) and rename Administrative Fairness
- Move Legal Action section to follow LTC reports and include preamble that legal action is initiated at the request of LTCs (except when it isn't e.g. Schlenker case)
- In LTC reports there is reference to approving sub-divisions, which LTCs do not. Delete referrals as they are routinely dealt with by staff and not LTCs.
- Make the annual report more of a status report on the strategic plan – how we are addressing the strategic plan topics as well as how we are implementing the policy statement. (Similar to how Trust Fund reports)
- EC would like to decide about annual report content and format by February

REPORT/DOCUMENT:

1. Islands Trust Annual Report proposed table of contents
2. Policy Statement table of contents (for comparison)

KEY ISSUE(S)/CONCEPT(S): Executive Committee authority to direct the format and outline of the Islands Trust annual report.

RELEVANT POLICY: [Annual Report Policy 6.10](#)

Section 19 of the *Islands Trust Act* requires the Islands Trust Council to prepare and file with the minister annually a report respecting the previous fiscal year that includes:

- 1.1. an audited balance sheet and statement of receipts and expenditures;
 - 1.2. a report of Trust Council, Executive Committee and Local Trust Committee operations; and
 - 1.3. the annual report of the Trust Fund Board as required under Section 46 of the *Act*.
- 2.0 The report may be enhanced by way of other additional reports on operational highlights and initiatives, as well as educational or promotional background about the Trust.

DESIRED OUTCOME: Produce 2013-2014 Annual Report as per policy and Section 19 of the *Islands Trust Act* while making effective use of staff, trustee and financial resources.

RESPONSE OPTIONS

Recommended: That the Executive Committee approve the outline of contents and production budget of up to \$1000 for the 2013-2014 Annual report.

Alternative: Provide alternate direction to staff.

Prepared by: Laura Stringer, Communications Specialist

Reviewed by: Lisa Gordon, Director, Trust Area Services February 27, 2014

Proposed Table of Contents for 2013-2014 Annual Report

Message from the Islands Trust Council Chair (Focus on highlights from strategic plan)

Message from the Trust Fund Board Chair

Message from the Chief Administrative Officer

The Islands Trust Area

Organization & Responsibilities

The Islands Trust Council

Executive Committee

Local Trust Committees / Island Municipality

Trustees

Trust Fund Board

2013-2014 Accomplishments (Link intro paragraph to Policy Statement topics)

Strategic Plan for the 2011-2014 Term (Focus on accomplishments – link to Policy Statement topics)

1. Executive Committee

- a. Grants Program
- b. Communications (News Releases, Electronic Communications, Website)
- c. Advocacy (Link each item to Policy Statement/Strategic Plan)
- d. Other Executive Committee Highlights (UBCM, San Juan County, Bowen Municipal Council, Trust Council Presentation, Delegations, Bylaw Approvals, Administrative Fairness)

2. Trust Council Advisory Committees

3. Local Trust Committees and Bowen Island Municipality

Ballenas-Winchelsea (Executive Islands) Local Trust Committee
Bowen Island Municipality
Denman Island Local Trust Committee
Gabriola Island Local Trust Committee
Galiano Island Local Trust Committee
Gambier Island Local Trust Committee
Hornby Island Local Trust Committee
Lasqueti Island Local Trust Committee
Mayne Island Local Trust Committee
North Pender Island Local Trust Committee
Salt Spring Island Local Trust Committee
Saturna Island Local Trust Committee
South Pender Island Local Trust Committee
Thetis Island Local Trust Committee

4. Legal Action

5. Trust Fund Board

The Islands Trust Financial Statements

The Islands Trust Fund Financial Statements

POLICY STATEMENT TABLE OF CONTENTS

Introduction

History and context

Organization of the islands trust policy statement

Location of the trust area

PART I: PURPOSE AND IMPLEMENTATION OF THE TRUST POLICY STATEMENT

ROLES AND RESPONSIBILITIES

Role of the Minister of Community, Aboriginal and Women's Services ..

Role of the Islands Trust Council

Role of the Executive Committee

Role of Local Trust Committees

Role of Island Municipalities

Role of the Islands Trust Fund Board

Role of Other Government and Non-Government Organizations

Role of First Nations

Role of Property Owners, Residents and Visitors

AMENDMENTS AND REVIEW

PART II: THE ISLANDS TRUST'S OBJECT AND GUIDING PRINCIPLES

THE ISLANDS TRUST OBJECT AND ITS MEANING

GUIDING PRINCIPLES

PART III: ECOSYSTEM PRESERVATION AND PROTECTION

POLICIES FOR ECOSYSTEM PRESERVATION AND PROTECTION

3.1 Ecosystems

3.2 Forest Ecosystems

3.3 Freshwater and Wetland Ecosystems and Riparian Zones

3.4. Coastal and Marine Ecosystems

PART IV: STEWARDSHIP OF RESOURCES

POLICIES FOR STEWARDSHIP OF RESOURCES

4.1 Agricultural Land

4.2 Forests

4.3 Wildlife and Vegetation

4.4 Freshwater Resources

4.5 Coastal Areas and Marine Shorelands

4.6 Soils and Other Resources

PART V: SUSTAINABLE COMMUNITIES

POLICIES FOR SUSTAINABLE COMMUNITIES

5.1 Aesthetic Qualities

5.2 Growth and Development

5.3 Transportation and Utilities

5.4 Disposal of Waste

5.5 Recreation

5.6 Cultural and Natural Heritage

5.7 Economic Opportunities

5.8 Health and Well-being

SCHEDULE I

DEFINITIONS

**Islands Trust Proposed 2014-2015 Budget
Comments Received from the Public from February 11, 2014 to Noon February 28, 2014
For distribution to Trust Council for meeting March 4-6, 2014**

Note: 1 additional comment was received by email. There were no handwritten comments received. All personal information (eg. address, email address, phone number) was removed from the attached. Where the commenter's island was known, it was added. Greetings and salutations were removed to save space in this document. Capitalization and spelling have been retained as received.

1. Email from Darren Bond (Hornby Island)

I saw your tweet about the budget and wanting feedback. I've gone through it and it all looks pretty good, I think.

There's just a couple of points I would make that occurred to me as I went through the material:

1. I see the strategic objectives, but I don't see something like a table or pie chart that shows how the operational and project expenses break down. Is one of the six consuming 80% while another has 1%? Where does "enhance community economic sustainability and security" sit?

2. I always like to see objectives managed with metrics, measured with targets and actuals, plus associated initiatives (i.e., OMTI - objectives, metrics, targets, initiatives). In the one strategy table, I can see column headings around "how would we measure success" but not "how do we measure success"? That is, what is the metric, the associated annual target, and the year-to-date result. I know these can be tough to establish, but it's less important to me that the metric is "perfect" than it's simply close-enough, and measured consistently over time so that you can see if it's getting closer or further away, higher or lower, etc. Metrics can use integers, percentages, yes/no, dates, dollars, indices, and so.

Anyway, great job. Hopefully these thoughts around strategies, tactics (projects) and operations are a bit useful. It would be nice if there could be some kind of Islands Trust Scorecard that fit on one page. It would be high-level, of course, but could encourage deeper diving by the citizenry.

From: theborsos@shaw.ca [<mailto:theborsos@shaw.ca>]

Sent: February-22-14 8:24 PM

To: information

Subject: Contact Form Submission

Contact: General Enquiry: Victoria Office

Name: Jeremy Borsos

Email: theborsos@shaw.ca

If you would like to be contacted using a different method than E-mail, please enter the details:

Write your message: Hello Islands Trust, As you know, on March eleventh, a protest against the ferries cutbacks will be held at the legislature. On Mayne Island, several of us have pitched in to buy a full page in our local news magazine The Mayneliner to advertise the protest so people can organize time to participate. May I ask that within your budget you do the same and sponsor a FULL PAGE ADVERTISEMENT in the TIMES COLONIST to keep everyone aware of the date, the details and the reasons for this very important -in fact, historic moment that will mean so much. I thank you in advance and look forward to your reply. I will be posting my correspondence with you on the Mayne Island Information Facebook page, and hope that Sheila and the entire trust can get behind this important day with an advertisement befitting our dire predicament.